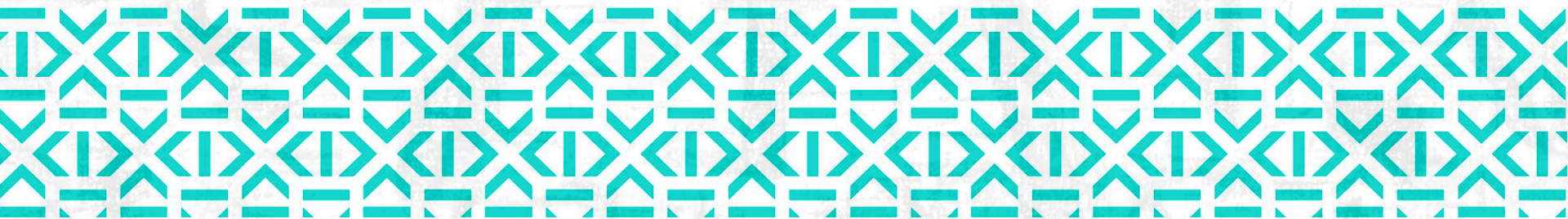


Statewide Collaboration for Change

Utah's Plan to Address Homelessness

Overview of Edits Made



Overview of Changes Made

- Edits were based on public comments received, as well as input from UHC Strategic Plan Advisory Group Meeting
- Numerous small edits including clarifications, syntax, as well as terminology
- Clarification and expanded definitions regarding sub-populations were added to the glossary
- The Opening Letters were edited to address comments received by the public, as well as additions to developing sustainable funding for homeless services
- Goals and Outcomes were adjusted higher based on comments received by the general public

Overview of Changes Made

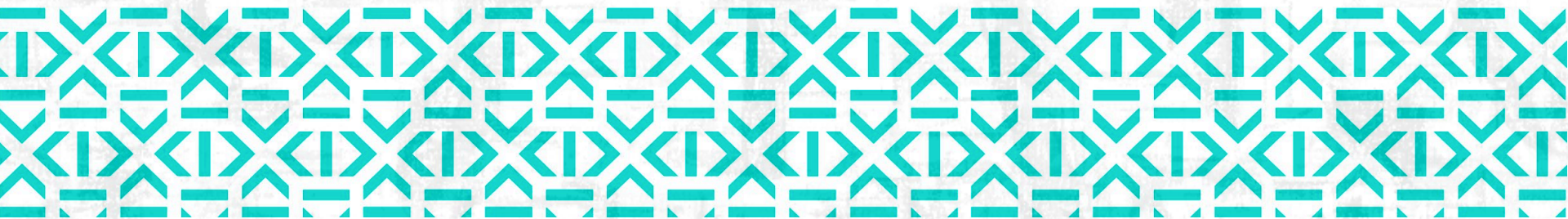
- Guiding Principle One: The State respects the reality that those experiencing homelessness face complicated challenges. We support investments in activities that serve individuals and mitigate near-term needs and promote long-term results. Utah will prioritize positive outcomes and meaningful improvements in individuals' lives. To do this, the State will resolutely:
 1. Prioritize evidence-based practices as it identifies programs to fund, spotlight, and scale;
 2. Commit to accountable processes for monitoring, evaluation, and recalibration in these efforts; and
 3. Proactively share insights and results from these efforts such that each Local Homeless Council can be data-driven and outcome-focused as it adopts and adapts programs proven to maximize results.

Overview of Changes Made

- Guiding Principle Two: Research and experience confirm that there are meaningful subpopulations among those who experience homelessness. There are consequential differences between these groups in terms of what causes or prolongs the situation, how frequently they experience homelessness, and what interventions and pathways will make homelessness rare, brief and non-recurring. Therefore, to ensure programs and services efficiently and effectively address the needs of each individual, the State is committed to:
 1. Funding for early-stage assessments to diagnose root challenges and ongoing case management to ensure appropriate care is based on the individual's needs; and
 2. Prioritizing funding for evidence-based practices that treat root challenges for identifiable subpopulations to avoid a one-size-fits-all approach in caring for those experiencing homelessness.

Statewide Collaboration for Change

Utah's Plan to Address Homelessness



Vision Statement

Shared Vision Statement of the
**Utah Homelessness Council
& Office of Homeless Services**

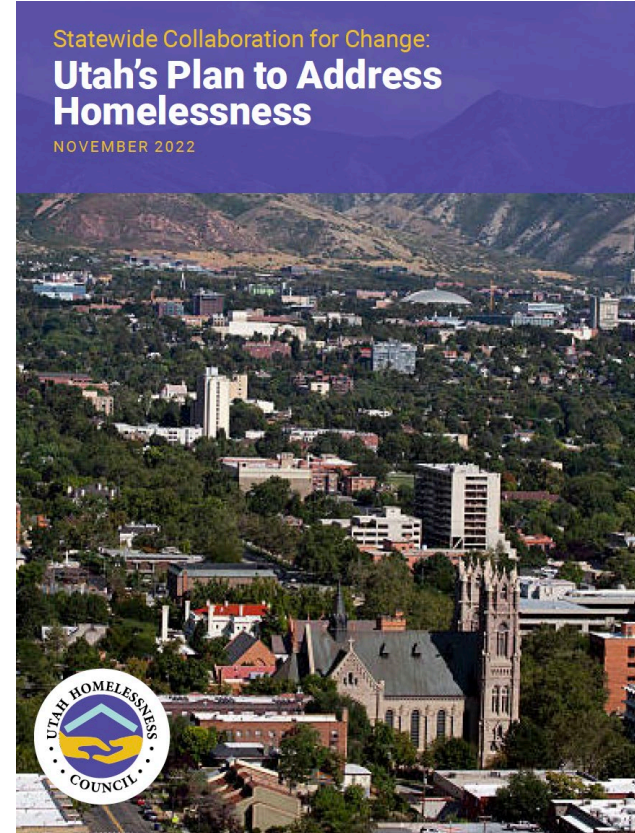
Our vision for the homeless response system in Utah is to make homelessness rare, brief and non-recurring; that all people experiencing homelessness can thrive to their fullest potential; and that our communities are stable and safe for everyone.

— *Utah Homelessness Council*



Strategic Plan: How to go from Concept to Production?

"An idea that is developed and put into action is more important than an idea that exists only as an idea." -Edward de Bono



What are the obstacles to turning these ideas into action?

- *Striving for perfection*
- *Requiring complete consensus—disagreement is good*
- *Poor communication to stakeholders—manage these goals, don't micromanage*
- *Losing Focus—track each goal and progress made. Celebrate our success !*
- *Being modest on our progress*



GOAL 3

Increase Access to Housing

A: Revise policies to prioritize affordable housing.

B: Connect tenants to units.

Year One plans focused on: Improve Tulsa's housing policy, affordable housing plan, Housing Advisory Council, landlord engagement

Y1 ACTIONS

- Developed **City of Tulsa Affordable Housing Strategy 2020-2024**
- Completed **Downtown Tulsa Housing Study**
- Creation of **City of Tulsa Affordable Housing Trust Fund** for loans, grants, developer incentives, rental assistance, and landlord incentives
- **THA waivers** allowed for referrals from CES to units for 20 households during pandemic
- Launched **centralized unit inventory**
- Leveraging landlord trainings, Early Mediation Settlement Program, and resources for eviction prevention to **engage landlords** in increasing access to housing
- City launched **Financial Empowerment Centers**

Y1 OUTCOMES

450+

Number of individuals housed since March 1, 2020

\$10M

Funding dedicated to Affordable Housing Trust Fund



- The City of Tulsa had almost identical goal as Utah, here is their one-year update.
- In one year how do we develop big ideas?
- Is there anything structurally needed to have identical success in the future?

GOAL 1

Increase accessible and affordable permanent housing opportunities for people experiencing homelessness across the state

- How can we best support local communities to retain and increase PH and PSH funding?
 - What parts of new project funding (predevelopment, capital, services, etc.) are most in need of support?
 - How do we bridge the knowledge gap for development in parts of the State?
 - Preservation of existing units requires funding and knowledge on the ground for identification and execution—how can we best align these needs?

GOAL 2

Increase access to and availability of supportive services and case management for people experiencing and at risk of homelessness

- Plan calls for the development of a State-level supportive services working group to assess gaps and coordinate supportive services by end of 2023, are there models previously used in homeless services we could base this group on?
 - Are their models outside of homeless services that could be explored as innovations?
 - Who does this working group report to?
 - Who is it comprised of?
 - Any volunteers to lead or serve?

GOAL 3

Expand homeless prevention efforts by increasing coordination, resources, and affordable housing opportunities

- How do we better coordinate the discharge efforts across the state to ensure that people exiting adjacent systems are not discharged directly to homelessness?
 - Which external models do we want to replicate?
 - How do we best share and explore these new innovations?
 - How do we go from concept to production?

GOAL 4

Target housing resources and supportive services to people experiencing unsheltered homelessness

- How best is the UHC positioned to: “Assist CoCs and LHCs to coordinate and target resources toward vulnerable unsheltered subpopulations by using by-name lists and other subpopulation targeting tools”.
 - What would assistance look like?
 - Do regions outside SLC have the staffing capacity to conduct it?
 - Multiple regions commented a transient unsheltered population—how do we deal with the need to share these lists between communities?
 - What short term tracking do we need in 2023 to make this outcome be achieved?

GOAL 5

Promote alignment and coordination across multiple systems of care to support people experiencing and at risk of homelessness

- How do we develop a cross-system partnerships with criminal justice, healthcare, human services, workforce development, foster care system, and education system stakeholders and state agencies?
 - How does it differ from the Supportive Services Working Group?
 - This group up and running is listed as a goal for 2023, how do we meet this target?