



SYRACUSE CITY

Syracuse City Joint City Council/Redevelopment Agency Work Session Agenda

October 25, 2022 – 6:00 p.m.

In-Person Location: Syracuse City Hall, 1979 W. 1900 S.

Electronic Via [Zoom](#)

Connect via telephone: +1-301-715-8592 US, meeting ID: 889 6794 6634

Streamed on Syracuse City [YouTube Channel](#)

- a. Meeting called to order
- b. Public Comment: This is an opportunity to address the Council regarding your concerns or ideas. Please limit your comments to three minutes. *(Individuals wishing to provide public comment may do so via email to City Recorder Cassie Brown, cassieb@syracuseut.gov, by 4:00 p.m. on October 25, 2022. Comments submitted by the deadline will be read for the record of the meeting.)*
- c. Presentation from Rocky Mountain Power (RMP) regarding tree pruning/removal procedures. (15 min.)
- d. Request for Redevelopment Agency (RDA) incentive for Don's Meats parking lot improvements. (10 min.)
- e. Presentation from Councilwoman Carver regarding the impact of the D.A.R.E. Program on the community. (10 min.)
- f. Planning items:
 1. Proposed zone text amendment in Syracuse City Coded Section 10.125 pertaining to Sensitive Overlay Zone standards. (10 min.)
- g. Review responses to Request for Qualifications (RFQ) for Engineering Services. (15 min.)
- h. Review responses to Request for Proposals (RFP) for landscape design and aesthetic improvements for West Davis Corridor project. (15 min.)
- i. Preparation for future Strategic Goal Planning/Discussions. (30 min)
- j. Discussion regarding November City Council meeting schedule. (5 min.)
- k. Adjourn.

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In compliance with the Americans Disabilities Act, persons needing auxiliary communicative aids and services for this meeting should contact the City Offices at 801-825-1477 at least 48 hours in advance of the meeting.

#### **CERTIFICATE OF POSTING**

The undersigned, duly appointed City Recorder, does hereby certify that the above notice and agenda was posted within the Syracuse City limits on this 20<sup>th</sup> day of October, 2022 at Syracuse City Hall on the City Hall Notice Board and at <http://www.syracuseut.gov/>. A copy was also provided to the Standard-Examiner on October 20, 2022.

CASSIE Z. BROWN, MMC  
SYRACUSE CITY RECORDER



# COUNCIL AGENDA

## October 25, 2022

### Agenda Item “c” Information on Tree Pruning Presented by Rocky Mountain Power

- Any question regarding this agenda item may be directed at City Manager Brody Bovero or Public Works Director Robert Whiteley
- The franchise agreement with Rocky Mountain Power is made to allow RMP to provide electricity to citizens and businesses via the City’s public rights of way. It is essentially a blanket permission for all roadways in the city, with certain requirements and restrictions.
- The current franchise agreement dates back to 2013 and has a term of 10 years. With the expiration approaching, it is time to review it and adopt a new agreement with a new term.
- In the July Council work session, there were some questions and concerns regarding the RMP’s procedures for tree pruning. We brought these issues to RMP as part of the franchise agreement. In response, they have requested to present more information to the City Council regarding their procedures for tree pruning and removal.
- The Rocky Mountain Power website contains useful information on this issue, see: <https://www.rockymountainpower.net/outages-safety/vegetation-management.html>
- Attached you will find the latest draft of the franchise agreement.

### ***Goals of Discussion***

The primary purpose of the discussion is to learn from RMP’s presentation and discuss any questions or concerns. The context of this issue is in light of the draft franchise agreement. While the discussion will focus on the tree pruning issue, any questions regarding the franchise agreement can be addressed at the meeting.

**AN ORDINANCE GRANTING AN ELECTRIC UTILITY FRANCHISE  
AND GENERAL UTILITY EASEMENT  
TO  
ROCKY MOUNTAIN POWER**

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WHEREAS, Rocky Mountain Power, is a regulated public utility that provides electric power and energy to the citizens of                      Syracuse City (the “City”) and other surrounding areas;

WHEREAS, providing electrical power and energy requires the installation, operation and maintenance of power poles and other related facilities to be located within the public ways of the City;

WHEREAS, the City, pursuant to the provisions of Utah Code Ann. § 10-8-21 has the authority to regulate power line facilities within public ways and to grant to Rocky Mountain Power a general utility easement for the use thereof;

WHEREAS, the City desires to set forth the terms and conditions by which Rocky Mountain Power shall use the public ways of the City;

NOW, THEREFORE, be it ordained by the City:

**SECTION 1. Grant of Franchise and General Utility Easement.** The City hereby grants to Rocky Mountain Power the right, privilege and authority to construct, maintain, operate, upgrade, and relocate its electrical distribution and transmission lines and related appurtenances, including underground conduits and structures, poles, towers, wires, guy anchors, vaults, transformers, transmission lines, and communication lines (collectively referred to herein as “Electric Facilities”) in, under, along, over and across the present and future streets, alleys, and rights-of-way, not including City parks, buildings or other spaces not associated with City-owned rights-of-way (collectively referred to herein as “Public Ways”) within the City, for the purpose of supplying and transmitting electric power and energy to the inhabitants of the City and persons and corporations beyond the limits thereof.

**SECTION 2. Term.** The term of this Franchise and General Utility Easement is for                      twenty (20) years commencing on the date of acceptance by the Company as set forth in Section 3 below.

**SECTION 3. Acceptance by Company.** Within sixty (60) days after the passage of this ordinance by the City, Rocky Mountain Power shall file an unqualified written acceptance thereof, with the City Recorder otherwise the ordinance and the rights granted herein shall be null and void.

**SECTION 4. Non-Exclusive Franchise.** The right to use and occupy the Public Ways of the City shall be nonexclusive and the City reserves the right to use the Public Ways for itself or any other entity that provides service to City residences; provided, however, that such use shall not

unreasonably interfere with Rocky Mountain Power's Electric Facilities or Rocky Mountain Power's rights as granted herein.

**SECTION 5. City Regulatory Authority.** In addition to the provision herein contained, the City reserves the right to adopt such additional ordinances and regulations as may be deemed necessary in the exercise of its police power for the protection of the health, safety and welfare of its citizens and their properties or exercise any other rights, powers, or duties required or authorized, under the Constitution of the State of Utah, the laws of Utah or City Ordinance.

**SECTION 6. Indemnification.** The City shall in no way be liable or responsible for any loss or damage to property or any injury to, or death, of any person that may occur in the construction, operation or maintenance by Rocky Mountain Power of its Electric Facilities. Rocky Mountain Power shall indemnify, defend and hold the City harmless from and against claims, demands, liens and all liability or damage of whatsoever kind on account of Rocky Mountain Power's use of the Public Ways within the City, and shall pay the costs of defense plus reasonable attorneys' fees for any claim, demand or lien brought thereunder. The City shall: (a) give prompt written notice to Rocky Mountain Power of any claim, demand or lien with respect to which the City seeks indemnification hereunder; and (b) permit Rocky Mountain Power to assume the defense of such claim, demand, or lien. If such defense is not assumed by Rocky Mountain Power, Rocky Mountain Power shall not be subject to liability for any settlement made without its consent. Notwithstanding any provision hereof to the contrary, Rocky Mountain Power shall not be obligated to indemnify, defend or hold the City harmless to the extent any claim, demand or lien arises out of or in connection with any negligent or willful act or failure to act of the City or any of its officers or employees.

**SECTION 7. Annexation.**

**7.1 Extension of City Limits.** Upon the annexation of any territory to the City, the rights granted herein shall extend to the annexed territory to the extent the City has such authority. All Electrical Facilities owned, maintained, or operated by Rocky Mountain Power located within any public ways of the annexed territory shall thereafter be subject to all of the terms hereof.

**7.2 Notice of Annexation.** When any territory is approved for annexation to the City, the City shall, not later than ten (10) working days after passage of an ordinance approving the proposed annexation, provide by certified mail to Rocky Mountain Power: (a) each site address to be annexed as recorded on county assessment and tax rolls; (b) a legal description of the proposed boundary change; and (c) a copy of the City's ordinance approving the proposed annexation. The notice shall be mailed to:

Rocky Mountain Power Customer Contact Center  
Attn: Annexations  
P.O. Box 400  
Portland, Oregon 97207-0400

With a copy to:

Rocky Mountain Power  
Attn: Office of the General Counsel  
1407 West North Temple, Room 320  
Salt Lake City, UT 84116

**SECTION 8. Plan, Design, Construction and Installation of Company Facilities.**

**8.1** All Electrical Facilities installed or used under authority of this Franchise shall be used, constructed and maintained in accordance with applicable federal, state and city laws, codes and regulations.

**8.2** Except in the case of an emergency, Rocky Mountain Power shall, prior to commencing new construction or major reconstruction work in the Public Ways, apply for any permit from the City as may be required by the City's ordinances, which permit shall not be unreasonably withheld, conditioned, or delayed. A simple traffic plan shall accompany Rocky Mountain Power's permit application, if traffic will be temporarily shifted by the construction work. Rocky Mountain Power will abide by all applicable ordinances and all reasonable rules, regulations and requirements of the City, and the City may inspect the manner of such work and require remedies as may be reasonably necessary to assure compliance. Notwithstanding the foregoing, Rocky Mountain Power shall not be obligated to obtain a permit to perform emergency repairs. For purposes of this section, "emergency repairs" means a power outage affecting at least 1000 customers, damaged electric infrastructure blocking public roads, or any condition that constitutes an imminent and significant danger to the safety of the nearby public.

**8.3** All Electric Facilities shall be located so as to cause minimum interference with the Public Ways of the City and shall be constructed, installed, maintained, cleared of vegetation, renovated or replaced in accordance with applicable rules, ordinances and regulations of the City.

**8.4** If, during the course of work on its Electrical Facilities, Rocky Mountain Power causes damage to or alters the Public Way or public property, Rocky Mountain Power shall (at its own cost and expense and in a manner reasonably approved by the City) replace and restore it in as good a condition as existed before the work commenced.

**8.5** In addition to the installation of underground electric distribution lines as provided by applicable state law and regulations, Rocky Mountain Power shall, upon payment of all charges provided in its tariffs or their equivalent, place newly constructed electric distribution lines underground as may be required by City ordinance.

**8.6** The City shall have the right without cost to use all poles and suitable overhead structures owned by Rocky Mountain Power within Public Ways for City wires used in connection with its fire alarms, police signal systems, or other public safety communication lines used for governmental purposes; provided, however, any such uses shall be for activities owned, operated or used by the City for a public purpose and shall not include the provision of CATV, internet, or similar services to the public. The City shall further have the right to use all poles abutting right-of-way for the installation of street lights for the illumination of public roads, subject to the restrictions of this section 8.6. Provided further, that Rocky Mountain Power shall assume no

liability nor shall it incur, directly or indirectly, any additional expense in connection therewith, and the use of said poles and structures by the City shall be in such a manner as to prevent safety hazards or interferences with Rocky Mountain Power's use of same. Nothing herein shall be construed to require Rocky Mountain Power to increase pole size, or alter the manner in which Rocky Mountain Power attaches its equipment to poles, or alter the manner in which it operates and maintains its Electric Facilities. City attachments shall be installed and maintained in accordance with the reasonable requirements of Rocky Mountain Power and the current edition of the National Electrical Safety Code pertaining to such construction. Further, City attachments shall be attached or installed only after written approval by Rocky Mountain Power in conjunction with Rocky Mountain Power's standard pole attachment application process. Rocky Mountain Power shall have the right to inspect, at the City's expense, such attachments to ensure compliance with this Section 8.6 and to require the City to remedy any defective attachments.

**8.7** Rocky Mountain Power shall have the right to excavate the Public Rights of Ways subject to reasonable conditions and requirements of the City. Before installing new underground conduits or replacing existing underground conduits, Rocky Mountain Power shall first notify the City of such work by written notice and shall allow the City, at its own expense, (to include a pro rata share of the trenching costs), to share the trench of Rocky Mountain Power to lay its own conduit therein, provided that such action by the City will not unreasonably interfere with Rocky Mountain Power's Electrical Facilities or delay project completion.

**8.8** Before commencing any street improvements or other work within a Public Way that may affect Rocky Mountain Power's Electric Facilities, the City shall give written notice to Rocky Mountain Power.

## **SECTION 9. Relocations of Electric Facilities.**

**9.1** The City reserves the right to require Rocky Mountain Power to relocate its Electric Facilities within the Public Ways in the interest of public convenience, necessity, health, safety or welfare at no cost to the City. Within a reasonable period of time after written notice, Rocky Mountain Power shall promptly commence the relocation of its Electrical Facilities. Before requiring a relocation of Electric Facilities, the City shall, with the assistance and consent of Rocky Mountain Power, identify a reasonable alignment for the relocated Electric Facilities within the Public Ways of the City.

The City shall assign or otherwise transfer to Company all right it may have to recover the cost for the relocation work and shall support the efforts of Rocky Mountain Power to obtain reimbursement.

**9.2** Rocky Mountain Power shall not be obligated to pay the cost of any relocation that is required or made a condition of a private development. If the removal or relocation of facilities is caused directly or otherwise by an identifiable development of property in the area, or is made for the convenience of a customer, Rocky Mountain Power may charge the expense of removal or relocation to the developer or customer. For example, Rocky Mountain Power shall not be required to pay relocation costs in connection with a road widening or realignment where the road project is made a condition of or caused by a private development.

**SECTION 10. Subdivision Plat Notification.** Before the City approves any new subdivision and before recordation of the plat, the City shall obtain Rocky Mountain Power's approval of Electrical Facilities, including underground facilities to be installed by the developer, and associated rights of way depicted on the plat. A copy of the plat shall be mailed for approval to Rocky Mountain Power:

Rocky Mountain Power  
Attn: Estimating Department

Local Address \_\_\_\_\_

Local Address \_\_\_\_\_

**SECTION 11. Vegetation Management.** Rocky Mountain Power or its contractor may prune all trees and vegetation which overhang the Public Ways, whether such trees or vegetation originate within or outside the Public Ways to prevent the branches or limbs or other part of such trees or vegetation from interfering with Rocky Mountain Power's Electrical Facilities. Such pruning shall comply with the *American National Standard for Tree Care Operation (ANSI A300)* and be conducted under the direction of an arborist certified with the International Society of Arboriculture. A growth inhibitor treatment may be used for trees and vegetation species that are fast-growing and problematic. Nothing contained in this Section shall prevent Rocky Mountain Power, when necessary and with the approval of the owner of the property on which they may be located, from cutting down and removing any trees which overhang streets.

**SECTION 12. Renewal.** At least 120 days prior to the expiration of this Franchise, Rocky Mountain Power and the City either shall agree to extend the term of this Franchise for a mutually acceptable period of time or the parties shall use best faith efforts to renegotiate a replacement Franchise. Rocky Mountain Power shall have the continued right to use the Public Ways of the City as set forth herein in the event an extension or replacement Franchise is not entered into upon expiration of this Franchise.

**SECTION 13. No Waiver.** Neither the City nor Rocky Mountain Power shall be excused from complying with any of the terms and conditions of this Franchise by any failure of the other, or any of its officers, employees, or agents, upon any one or more occasions to insist upon or to seek compliance with any such terms and conditions.

**SECTION 14. Transfer of Franchise.** Rocky Mountain Power shall not transfer or assign any rights under this Franchise to another entity, except transfers and assignments by operation of law, or to affiliates, parents or subsidiaries of Rocky Mountain Power which assume all of Rocky Mountain Power's obligations hereunder, unless the City shall first give its approval in writing, which approval shall not be unreasonably withheld, conditioned or delayed; provided, however, Rocky Mountain Power may assign, mortgage, pledge, hypothecate or otherwise transfer without consent its interest in this Franchise to any financing entity, or agent on behalf of any financing entity to whom Rocky Mountain Power (1) has obligations for borrowed money or in respect of guaranties thereof, (ii) has obligations evidenced by bonds, debentures, notes or similar instruments, or (iii) has obligations under or with respect to letters of credit, bankers acceptances and similar facilities or in respect of guaranties thereof.

**SECTION 15. Amendment.** At any time during the term of this Franchise, the City through its City Council, or Rocky Mountain Power may propose amendments to this Franchise by giving thirty (30) days written notice to the other party of the proposed amendment(s) desired, and both parties thereafter, through their designated representatives, will, within a reasonable time, negotiate in good faith in an effort to agree upon mutually satisfactory amendment(s). No amendment or amendments to this Franchise shall be effective until mutually agreed upon by the City and Rocky Mountain Power and formally adopted as an ordinance amendment, which is accepted in writing by Rocky Mountain Power.

**SECTION 16. Notices.** Unless otherwise specified herein, all notices from Rocky Mountain Power to the City pursuant to or concerning this Franchise shall be delivered to the City Recorder's Office. Unless otherwise specified herein, all notices from the City to Rocky Mountain Power pursuant to or concerning this Franchise shall be delivered to the Regional Business Management Director, Rocky Mountain Power, 1438 West 2550 South, Ogden, Utah, 84401, and such other office as Rocky Mountain Power may advise the City of by written notice.

**SECTION 17. Severability.** If any section, sentence, paragraph, term or provision hereof is for any reason determined to be illegal, invalid, or superseded by other lawful authority including any state or federal regulatory authority having jurisdiction thereof or unconstitutional, illegal or invalid by any court of common jurisdiction, such portion shall be deemed a separate, distinct, and independent provision and such determination shall have no effect on the validity of any other section, sentence, paragraph, term or provision hereof, all of which will remain in full force and effect for the term of the Franchise or any renewal or renewals thereof.

**SECTION 18. Waiver of Jury Trial.** To the fullest extent permitted by law, each of the parties hereto waives any right it may have to a trial by jury in respect of litigation directly or indirectly arising out of, under or in connection with this agreement. Each party further waives any right to consolidate any action in which a jury trial has been waived with any other action in which a jury trial cannot be or has not been waived.

**PASSED by the City Council of the City of \_\_\_\_\_, Utah this \_\_\_\_ day of \_\_\_\_\_, ~~2021~~2022.**

**MAYOR**

\_\_\_\_\_

**ATTEST:**

\_\_\_\_\_  
**CITY RECORDER**

APPROVED AS TO FORM:

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CITY ATTORNEY



# COUNCIL AGENDA

October 25, 2022

Agenda Item#"d"

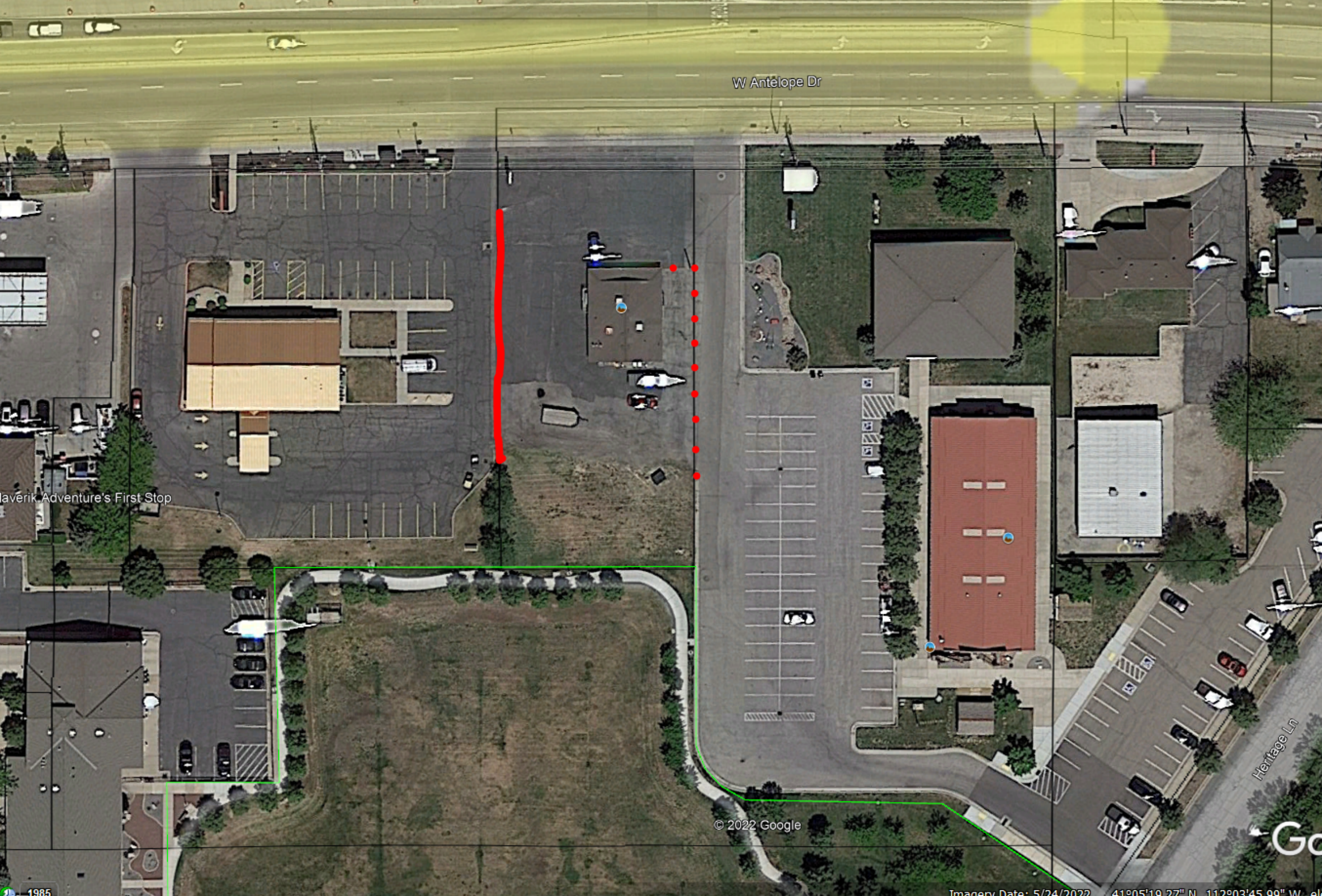
## **RDA Funding Request For Don's Meat Parking Lot**

### ***Factual Summation***

Don's Meats is a locally owned business located at 1947 W. Antelope. They have been in business at this location for 13 years. They had been leasing the building until earlier this year when they purchased the building. Now, the owner would like to invest in the property so it can be their long term home. The owner has approached the city with concerns about how cars cut through the parking lot and rear of building at high speeds. It is reported that employees taking out the trash at the rear of the building have almost been ran over, and that customers backing out have almost been hit by speeding cross-traffic. The proposed solution included installing 120 linear feet of reinforced concrete curbing and 100 feet of parking bollards and chain around the back and side of the business. These improvements would block traffic from cutting through the back and slow the movement of cars across the front. Since there was an immediate safety concern, the project has already been completed by a contractor that Don's hired. Don's has asked if the city RDA would be willing to pay for the improvements since they were related to the access and safety for the whole corner developments including Maverik, Wells Fargo, and the Museum. The cost of the improvements were \$8,700. The RDA currently has \$558,000 in the account. The RDA has recently helped pay for driveways and cross access easements at the Trico development and Town Center parking lots. It has also budgeted \$200,000 for additional parking lot improvements in the Town Center parking lot. Since the current condition of the property is quite dilapidated, there is potential for future RDA projects on the property to get it cleaned up to current retail standards.

### ***Goals of Discussion***

Decide if the RDA should pay \$8,700 towards improvements made at Don's Meats. If yes, staff will prepare an RDA incentive agreement for consideration during the next Council voting meeting.



W Antelope Dr

Javérik Adventure's First Stop

© 2022 Google

Imagery Date: 5/24/2022

41°05'10.27" N 112°03'45.00" W

Heritage Ln

Go

1985



# COUNCIL AGENDA

## October 25, 2022

Agenda Item “e”

Presentation from Councilwoman Carver regarding the impact of the D.A.R.E. program on the community.

### ***Factual Summation***

- Any question regarding this agenda item may be directed at Councilwoman Carver. Please reference the attached presentation, which will be discussed during the meeting.

# **A BROADER VIEW OF THE IMPACT OF D.A.R.E. AND WHY IT IS NECESSARY FOR A COMMUNITY**

**TEACHING STUDENTS DECISION MAKING  
FOR SAFE & HEALTHY LIVING**

Syracuse City Compilation

## RELEVANCE:

### Jennifer Carver

- Bachelor's of Science in Criminal Justice
  - Emphasis in Juvenile Justice
  - Minor in Criminal Law
- Bachelor's of Science in Social Work
  - Emphasis in Child Development
  - Minor in Human Behavior (Psy-Soc Approach)
- Medical Cannabis Advocate-Utah



4 types of interactions and their descriptions  
(formatted to LEO Perspective)

**Willing Positive:** Any instance in which a citizen willingly seeks out law enforcement for a positive reason.

Examples: Bringing snacks to the department, leaving coffee cards on cop cars, walking up to a cop just to say hi.

**Forced Positive:** Any instance in which a law enforcement officer comes into a citizen's day for a positive reason.

Examples: Community oriented policing, stopping at lemonade stands, DARE, stopping citizens who are out walking or in parks just to chat with them and visit.

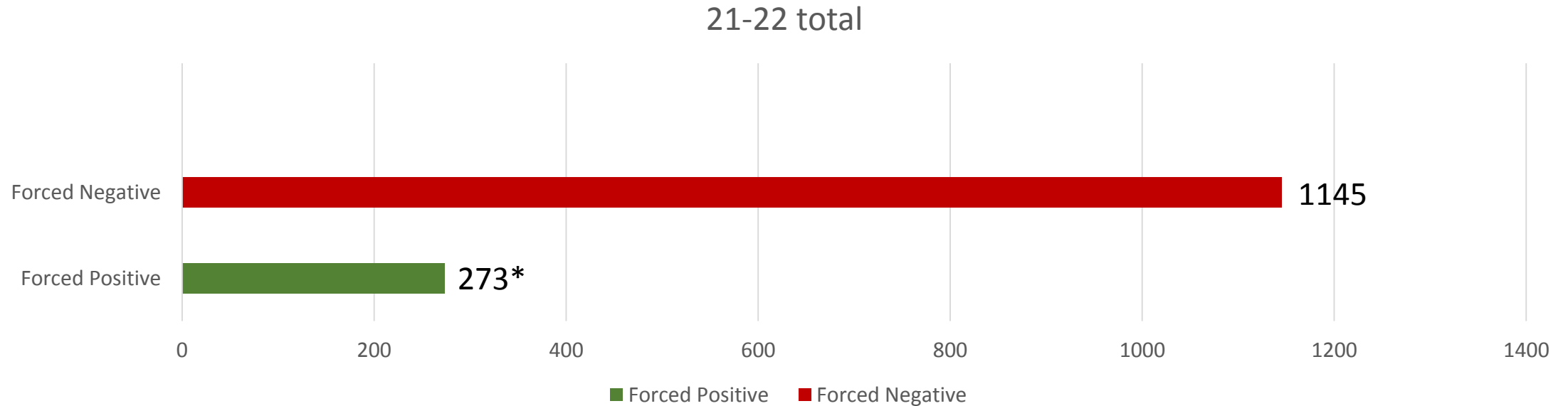
**Forced Negative:** Any instance in which a law enforcement officer comes into a citizen's day for a negative reason.  
(please note these situations can be a positive person to person encounter, however the reason for the encounter is negative.)

Examples: Being pulled over, being served a warrant, cops being called to your home, car accident that required LEO presence.

**Willing Negative:** Any instance in which a citizen willingly seeks out law enforcement to engage in a negative encounter.

Examples: Harassing on duty officers just because they are officers, targeted harassment, ambush assault on law enforcement.

# 2021-2022 FISCAL YEAR NUMBERS



Forced Negative: Only includes citations written by Syracuse Police Department during the 21-22 fiscal year.

Forced Positive: Documented instances of community-oriented policing for the 21-22 fiscal year, not including DARE.

\*Original COP number provided by SPD was 290; after reviewing all cases, I removed the documented cases submitted by Officer Pollard that pertained specifically to the DARE program which totaled 17 cases. These instances will be re-added in a later slide.

# A Negative Lingering History

**PRIOR  
2009 MISSION:**  
“to implement and  
support drug abuse  
resistance  
education and crime  
prevention programs  
in the USA.”

DARE was founded in 1983 as a partnership between the Los Angeles Police Department and the L.A. public schools. The original program was designed to send uniformed officers into elementary schools and teach students how to identify different types of drugs and skills necessary to say no when offered said drugs.

\*[In 1994, the Research Triangle Institute, funded in part by the Justice Department, conducted a meta-analysis of all the existing research on DARE. Its conclusion was withering: DARE had little to no impact on rates of teen drug use.

“DARE’s limited influence on adolescent drug use behavior contrasts with the program’s popularity and prevalence,” the authors wrote. “An important implication is that DARE could be taking the place of other, more beneficial drug use curriculum that adolescents could be receiving.”]

\*<https://www.washingtonpost.com/news/wonk/wp/2017/07/12/>

# *The 2009 Reboot*

As early as 1998, behavioral scientist started suggesting a different approached that was developed from evidence-based research on behavior-changing techniques. After an early 2000's report by the Department of Justice, the D.A.R.E. America program was forced to change its curriculum, ultimately towards an individual's self-guardianship.

**Post 2009  
Mission:**  
**“teach students good  
decision making skills  
to help them lead  
safe and healthy  
lives.”**

# CHILD DEVELOPMENT/BEHAVIORAL STAGES

## 11-13 YEARS

- Children ages 11 - 12 begin to feel more confident learning and applying skills, maintaining self-control, and dealing with peer competition. They also come to accept the rapid changes puberty brings to their bodies.
- Early adolescents have an increased ability to learn and apply skills.
- The early adolescent years mark the beginning of abstract thinking but revert to concrete thought under stress.
- Even though abstract thinking generally starts during this age period, preteens are still developing this method of reasoning and are not able to make all intellectual leaps, such as inferring a motive or reasoning hypothetically.
- Youth in this age range learn to extend their way of thinking beyond their personal experiences and knowledge and start to view the world outside of an absolute black-white/right-wrong perspective.
- Interpretative ability develops during the years of early adolescence, as does the ability to recognize cause and affect sequences.
- Acquiring a sense of accomplishment based upon the achievement of greater physical strength and self-control.
- Increasing own ability to learn and apply skills, deal with peers, and engage in competition.
- Developing and testing personal values and beliefs that will guide present and future behaviors

<https://www.education.com/slideshow/developmental-milestones-11-12-years-old/possible-setbacks-11/>  
<https://ocfs.ny.gov/programs/fostercare/assets/docs/Child-Development-Guide.pdf>

# The New DARE:

<https://dare.org/>



1. Decision Making Model
  - Describe the problem, identify choices, make decision, review decision
2. Facts About Alcohol & Tobacco Use
3. Practice Making Safe And Responsible Choices
4. **Resistance Strategies-Responding To Pressure**
  - Self-Guardianship Principals
5. Identifying Self-Stress
  - Mental Health Principals
6. Communication Styles
  - Courage Building Principals
7. Communicating Effectively
  - Courage Building Principals
8. Five W's Of Reporting Bullying
  - How to report bullying safely and responsibly
9. Reporting Bullying Practice
10. Needing Help
  - Building an internal comfort with asking for help

# What the new program data shows:

A subset study with 1,300 students who were already using drugs, showed that the program reduced substance use at a rate that was 72 percent higher than the control group. Steven West, a rehabilitation counselor at Virginia Commonwealth University who once published a meta-analysis showing D.A.R.E. to have negligible effects, is encouraged by these results. “They are going the right route now—it's based in science,” West says.

<https://www.scientificamerican.com/article/the-new-d-a-r-e-program-this-one-works/>

# Is teaching DARE really “police work”?



The Crime Triangle states that for crime to occur, 3 things must be present:

1. Motivated/Willing Offender
2. Suitable Target
3. Lack of Guardianship

The entire basis of DARE is to promote self-guardianship by teaching students the ability to make logical decision and build the courage necessary to say “this isn’t something I should be doing”. Ultimately, school taught education pertaining to decision making is a current necessity due to the current level of parent presence in a child’s life.

# Human Behavioral and Emotional Processing

Humans are BORN with emotional attributes; emotional processing styles are LEARNED behaviors.

Based off Erik Erikson's Stages of Psychosocial Development: A person processes these emotional self-control abilities based off how they were shown to process them throughout their School Age developmental stage (6-11). At the developmental stage of young adult (19-40) a person begins to adjust their current understanding and develop their own individualized understanding of how to process based off more diverse adult interactions.

Example: Making a bed:

Children are not born knowing how to make a bed, they must be taught and guided through the process in order to become proficient and familiar with completing the task in order to be successful with that task in the future. For a child, learning how to make a bed is no different than learning how to make good decisions or how to even say "no" if a situation presents itself that requires a firm "no". Respect for oneself is not a born attribute, it must be taught in a way that it can be absorbed and utilized in future situations.



## Erikson's Psychosocial Stages Summary Chart



| Stage                        | Basic Conflict               | Important Events                  | Key Questions to be answered                               | Outcome                                                                                                                                                                                                                                                                   |
|------------------------------|------------------------------|-----------------------------------|------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Infancy<br>(0 to 18 months)  | Trust vs. Mistrust           | Feeding/<br>Comfort               | Is my world safe?                                          | Children develop a sense of trust when caregivers provide reliability, care and affection. A lack of this will lead to mistrust.                                                                                                                                          |
| Early Childhood<br>(2 to 3)  | Autonomy vs. Shame and Doubt | Toilet Training/<br>Dressing      | Can I do things by myself or need I always rely on others? | Children need to develop a sense of personal control over physical skills and a sense of independence. Success leads to feeling of autonomy, failure results in feelings of shame and doubt.                                                                              |
| Preschool<br>(3 to 5)        | Initiative vs. Guilt         | Exploration/<br>Play              | Am I good or bad?                                          | Children need to begin asserting control and power over the environment. Success in this state leads to a sense of purpose. Children who try to exert too much power experience disapproval, resulting in a sense of guilt.                                               |
| School Age<br>(6 to 11)      | Industry vs. Inferiority     | School/<br>Activities             | How can I be good?                                         | Children need to cope with new social and academic demands. Success leads to a sense of competence, while failure results in feeling of inferiority.                                                                                                                      |
| Adolescence<br>(12 to 18)    | Identity vs. Role Confusion  | Social Relationships/<br>Identity | Who am I and where am I going?                             | Teens need to develop a sense of self and personal identity. Success leads to an ability to stay true to yourself, while failure leads to role confusion and a weak sense of self.                                                                                        |
| Young Adult<br>(19 to 40)    | Intimacy vs. Isolation       | Intimate Relationships            | Am I loved and wanted?                                     | Young adults need to form intimate, loving relationships with other people. Success leads to strong relationships, while failure results in loneliness and isolation.                                                                                                     |
| Middle Adulthood ( 40 to 65) | Generativity vs. Stagnation  | Work and Parenthood               | Will I provide something of real value?                    | Adults need to create or nurture things that will outlast them, often by having children or creating a positive change that benefits other people. Success leads to feelings of usefulness and accomplishment, while failure results in shallow involvement in the world. |
| Maturity<br>(65 to death)    | Ego Identity vs. Despair     | Reflection on life                | Have I lived a full life?                                  | Older adults need to look back on life and feel a sense of fulfillment. Success at this state leads to a feeling of wisdom, while failure results in regret, bitterness, and despair.                                                                                     |

# Isn't this their parent's job?

YES, BUT IT TAKES A VILLAGE!!

|                                      |           |        |
|--------------------------------------|-----------|--------|
| Total Housing units in Syracuse:     | 7,946     |        |
| Married Household:                   | 6,372     | 60.78% |
| Households with Children             | 4,643     | 58.43% |
| Syracuse Population:                 | 30,366    |        |
| Residents with some College or less: | 11,354    | 37.4%  |
| Median Combined Household income:    |           |        |
| Residents 18-24                      | \$93,594  |        |
| Residents 25-44                      | \$103,356 |        |

<https://www.point2homes.com/US/Neighborhood/UT/Syracuse-Demographics.html#Households>

# When A Police Officer Teaches DARE:

- Identifiable community guardian
- Person of authority giving children authority over their own emotions, decisions, and bodies.
- Helping students build age-appropriate sense of self.
- Building trust within the community and its citizens
- Aiding in the prevention of future crime by building self-guardianship within the city's youth, ultimately reducing 2 of the 3 items presented in the crime triangle.



# Numbers by School

Bluff Ridge:

4 classes- 120 kids/students

Buffalo Point:

5 classes- 150 kids/students

Syracuse Elementary:

5 classes- 150 kids/students

Cook Elementary:

4 classes- 120 kids/students

Syracuse Arts North:

4 classes- 100 kids/students

Syracuse Arts South:

5 classes- 125 kids/students



## INTERACTION NUMBERS:

- The Syracuse DARE program teaches an average of 765 kids/students per academic year.
- Each student participates in 12 lessons with the DARE officer in the classroom.
- That effectively totals 9,180 more instances of Community oriented policing.

# A Community Oriented Policing Situation

“The theory of procedural justice is grounded in the idea that people’s perceptions of police legitimacy will be influenced more by their experience of interacting with officers than by the end result of those interactions.”

[https://law.yale.edu/sites/default/files/area/center/justice/principles\\_of\\_procedurally\\_just\\_policing\\_report.pdf](https://law.yale.edu/sites/default/files/area/center/justice/principles_of_procedurally_just_policing_report.pdf)

Personal interactions between police officers and community members build mutual trust, which is essential to addressing neighborhood problems and reducing crime. Programs and initiatives to foster these interactions include:?

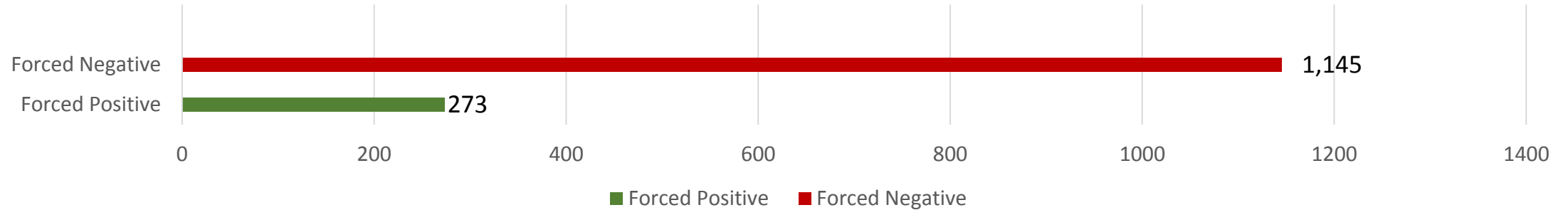
- Adult and youth police academies,
- Sports teams or “Police Athletic Leagues,”
- Ride-alongs with officers,
- **Police involvement in local school activities, and**
- **Police participation in (or police-led) community events.**

Police officials should see themselves as a part of the community they serve, and local government officials, police leaders, and community members should encourage the active involvement of officers as participants to help maintain the peace. <https://www.justice.gov/file/1437336/download>

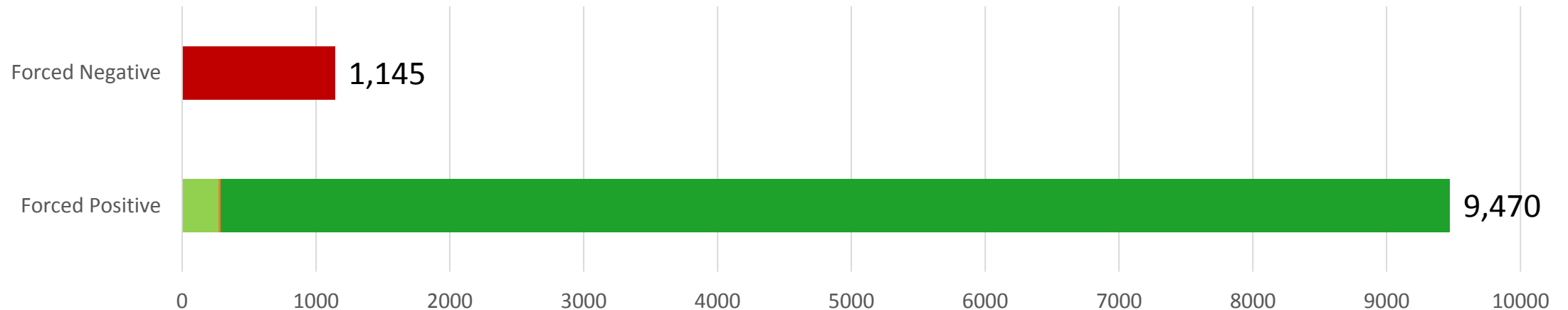
Groups who feel less favorable toward local law enforcement are less certain they would report a crime they witnessed. <https://www.cato.org/survey-reports/policing-america-understanding-public-attitudes-toward-police-results-national#overview>

# BUILDING OFFICER/CITIZEN RELATIONSHIPS

21-22 total



Total With D.A.R.E.





As “Village Leaders” we are elected to identify and implement programs that will best benefit our community for years to come.



## ITEMS NECESSARY FOR DARE POSITION

- |                                                                                                |          |           |
|------------------------------------------------------------------------------------------------|----------|-----------|
| • Dedicated Syracuse LEO w/benefits total cost                                                 | Yearly   | \$109,867 |
| • Dedicated Vehicle                                                                            | One Time | \$60,000  |
| • \$3,900 Increase in Budget                                                                   | Yearly   | \$12,000  |
| • A continued understanding that this program matters for the development of our city's youth. |          | Priceless |



# COUNCIL AGENDA

October 25, 2022

Agenda Item "f.1"

## **Proposed Amendment to 10.125 Sensitive Overlay Zone**

### ***Factual Summation***

The city's location on the shores of the Great Salt Lake create soil and wetland conditions that are sensitive to development. To protect those lands, the city has a 'Sensitive Overlay Zone'. The requirements of the ordinance are applicable to all properties 'below the bluff'. West and Southwest of Bluff Road, the elevation drops anywhere from 5-15 feet resulting in a higher concentration of wetlands and high water table. The current requirement is for the developer to, prior to construction, hire a third party contractor to conduct a groundwater and wetland study of the site and then submit the study to the Army Core of Engineers for review. The Core will then issue a 'Jurisdictional Determination' or 'JD' accepting the study as being accurate or on the inverse, could dispute the study. The Army Core has historically been the ultimate authority for development in enforcing the Clean Water Act. Being the sole authority also has at times meant that projects were delayed while waiting for a JD. This text amendment would take away the requirement for a JD if they passed a two step test of having a third party study saying that no wetlands exist and also no wetlands being shown on a national database map of wetlands. This way, the city still does its part by making sure the site is properly studied out and wetlands protected but also helps keep projects from needlessly being delayed while waiting sometimes six months for a JD letter on a site that has two reliable sources saying that it doesn't have any wetlands.

### ***Recommendation***

The Planning Commission held a public hearing on 9/20/22 and is forwarding a recommendation to approve this text amendment. The City Council discussed the item on 9/27/22 work session and had some questions about the legal liability to the city if a wetland was erroneously filled or if a home flooded a result of the 'reduced' requirements.

### ***Goals of Discussion***

Decide if this item is ready for a vote on the November City Council meeting.

### ***Attachments***

draft amendment

### **10.125.020 Preliminary requirements.**

Any proposed development within this zone as identified shall include the following items with a completed application and plans for preliminary plat or site plan approval:

(A) ~~Wetland delineation approved by the Army Corps of Engineers of all the property within the ownership or control of the developer within the proposed development area. A wetland delineation study and opinion written and stamped by a licensed engineer of the proposed property within the ownership or control of the developer within the proposed development area. The study shall be submitted to the Army Corps of Engineers for a jurisdictional determination if: (1) any portion of the property is designated as wetlands on the online U.S. Fish and Wildlife Service National Wetland Inventory Map at the time of the application, or (2) the wetland delineation study presented by the developer determines that there are wetlands present.~~

(B) A detailed soil analysis, completed by a licensed geotechnical engineer that includes soil types and conditions as well as ground-water level test results, monitored for not less than six months.

(C) A geotechnical engineered plan for construction and installation of all off-site improvements including, but not limited to, ground and road stabilization as well as design standards for all structure development within the overlay zone.

(D) Proposed method of routing irrigation or drainage water that is currently being collected from the property.

(E) Proposed lot drainage plan as required by SCC 10.125.040.



# COUNCIL AGENDA

## October 25, 2022

### Agenda Item “g”

### Discussion on Responses from RFQ for Engineering Services

- Any question regarding this agenda item may be directed at City Manager Brody Bovero or Mayor Dave Maughan
- The City advertised an RFQ for engineering services and received a total of 8 responses. The RFQ was divided into the following four specialties:
  - General/Civil Engineering
  - Traffic/Transportation Engineering
  - Park & Landscape Design
  - Environmental Engineering
- Based on the number of responses, the Administration is proposing a series of groups to help review and evaluate the firms. This may include interviewing firms as needed.
- Below is a table with the RFQ responses:

| Firm          | General/Civil | Traffic/Transportation | Parks & Landscape | Environmental |
|---------------|---------------|------------------------|-------------------|---------------|
| JUB           | 1             | 1                      | 1                 | 1             |
| Meridian      | 1             |                        |                   |               |
| Blu Line      |               |                        | 1                 |               |
| Ensign        | 1             |                        |                   |               |
| MGB A         |               |                        | 1                 |               |
| Horrocks      | 1             | 1                      | 1                 | 1             |
| WCG           | 1             | 1                      | 1                 | 1             |
| Bowen Collins | 1             |                        | 1                 | 1             |
| Total:        | 6             | 3                      | 6                 | 4             |

- The recommendation is to form groups in a manner similar to the following:
  - General/Civil Engineering: 6 firms
    - Mayor
    - City Manager
    - PW Director

- City Engineer
- 2 Councilmembers
- Traffic/Transportation Engineering: 3 firms
  - Mayor
  - City Manager
  - PW Director
  - City Engineer
  - 2 Councilmembers
- Parks & Landscape Design: 6 firms
  - City Manager
  - Park & Recreation Director
  - CED Director
  - City Engineer
  - 2 Councilmembers
- Environmental Engineering: 4 firms
  - Mayor
  - City Manager
  - Public Works Director
  - City Engineer
  - 2 Councilmembers

### ***Goals of Discussion***

Discuss the process for evaluating the RFQ responses, and possibly divide up councilmembers to serve on the various groups.



# COUNCIL AGENDA

## September 27, 2022

Agenda Item “h”

WDC Landscape Design RFP Responses

### ***Factual Summation***

- Any question regarding this agenda item may be directed at CED Director Noah Steele
- As part of all new highway projects, UDOT dedicates a percentage of the project budget to City’s for aesthetic improvements. The amount allotted to Syracuse City for the West Davis Highway project is approximately \$800,000.
- The highway project is scheduled to be completed in 2024, but could be finished as soon as 2023. Planning for any aesthetic improvements will need to happen soon in order to coordinate irrigation, stormwater, lighting, etc. as needed.
- The city had already budgeted \$40,000 for this in the 2022-2023 fiscal budget year. (10-52-37 Professional and Technical Services)
- The city recently amended the budget on October 11th, adding \$35,000 to 10-52-37 Professional and Technical Services to cover this project with a combined total of \$75,000
- The city has received two responses to our RFP. Confluence and Blu Line
- Please find attached the two proposals and staff scoring on the two proposals.

### ***Goals of Discussion***

Decide which consultant to hire for the WDC landscape design.

The background of the entire page is a detailed, light blue line drawing of a landscape architectural plan. It shows a complex network of roads, including a large interchange, and is populated with numerous circular symbols representing trees and shrubs. The drawing is oriented horizontally and covers the entire area of the document.

SYRACUSE CITY

LANDSCAPE ARCHITECTURAL AND DESIGN SERVICES FOR ANTELOPE  
DRIVE/WEST DAVIS HIGHWAY INTERCHANGE AREA



OCTOBER 13, 2022

PROPOSAL

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October 13, 2022

Syracuse City  
Noah Steele | Community and Economic Development Director  
1979 West 1900 South  
Syracuse, UT 84075



RE: Request for Proposals | Landscape Architectural and Design Services for Antelope Drive/West Davis Highway Interchange Area

Dear Noah,

**blū line designs (blū)** is pleased to submit this proposal for professional design services for the landscape and aesthetic treatments for the West Davis Highway Interchanges within Syracuse. We are very familiar with these project sites having completed work in and for Syracuse City in the past and having employees that live in Davis County. **blū** is very interested in assisting the City with the designs of these interchanges and have included **Ensign Engineering** for any necessary civil design and survey work; **Spectrum Engineering** for electrical and lighting design, and **WCA Structural Engineering** for any necessary structural design. We believe our depth of experience in landscape architecture, place making, and transportation related design more than qualify us for this work.

**Why choose blū?**

**EXPERIENCE / blū** has a combined over **75** years of planning and design experience working with numerous municipalities both inside and outside of Utah. This includes all aspects of streetscape and transportation related design from conceptual design, master planning, and public involvement to final design, construction documents, and construction administration.

**CLIENT SERVICE & RELATIONSHIPS /** In addition to our depth of experience, we believe we differentiate ourselves by the value and emphasis we place on creating and maintaining strong relationships through our superior client service. As a witness to our level of service, most of our projects are for repeat clients.

**COLLABORATIVE APPROACH /** Described in more detail in this Proposal, **blū** takes a customized approach to every project we work on. There is no cookie-cutter approach that we employ on any project, knowing that every client is different; every site is different; and every project is different. This RFP presents a unique opportunity to create meaningful and memorable entry ways into your City, and our team will work collaboratively with you to ensure that the final design meets the desires and needs of each involved.

**PLACE MAKING /** Just as we believe in taking a customized approach to every project, we also believe that our designs for every project should be unique, different, and inviting to the users. We will utilize this skill and past experience in place making to create a design for these gateways that are unique, different, and memorable.

**blū** is immediately ready and excited to begin this project with you and will commit all our efforts to ensure that the schedule and budget requirements are met, that you are provided with personal client oriented service, and that your quality expectations are exceeded. Rob Donigan will be the project manager and primary contact for the project. Please contact him at 801.703.6383, [rob@blulinedesigns.com](mailto:rob@blulinedesigns.com) or Cory Shupe, owner and managing principal, at 801.913.7994 at any time with questions or comments.

Sincerely,

A handwritten signature in black ink, appearing to read 'Rob Donigan', written over a horizontal line.

Robert Donigan | Landscape Architect, Project Manager  
**blū line designs**  
8719 S. Sandy Parkway, Sandy, UT 84070  
801.703.6383  
[rob@blulinedesigns.com](mailto:rob@blulinedesigns.com)

A handwritten signature in black ink, appearing to read 'Cory Shupe', written over a horizontal line.

Cory Shupe | Landscape Architect, Owner  
**blū line designs**  
8719 S. Sandy Parkway, Sandy, UT 84070  
801.913.7994  
[cory@blulinedesigns.com](mailto:cory@blulinedesigns.com)

### PROJECT TEAM

#### blū line designs

**blū line designs (blū)**, located in Sandy, UT, is an urban planning, design, and landscape architecture founded in 2008. **blū** has been working on urban planning and design projects for their entire careers with experience in both the public and private sectors. We have worked on all aspects of streetscapes and transportation related design from preliminary conceptual design through construction administration. Many of these projects have been for local municipalities and/or UDOT along the I-15 corridor. We are very familiar with the harsh environments that exist along our transportation corridors and the need to have landscaping that is sustainable and maintainable within them. We have landscape designers and irrigation designers that are specifically knowledgeable in designing for these conditions.

Furthermore, our team consists of four talented landscape architects (see Key Personnel) that are known for their creativity and attention to detail. We specialize in bridging the gap between sustainable planning and design, feasibility, and the desires of both clients and user groups. Our client relationship is our first priority and we believe that open communication leads to successful projects. We are also on the forefront of planning and technology in the industry utilizing advanced techniques in 3D modeling to visually communicate with our clients. We have all necessary equipment, computers, and materials to complete this project. We may utilize such software as AutoCAD (LandFX), SketchUp, Lumion, Photoshop, InDesign, Microsoft Word, Excel, etc. to perform the necessary work.

#### Ensign Engineering & Land Surveying

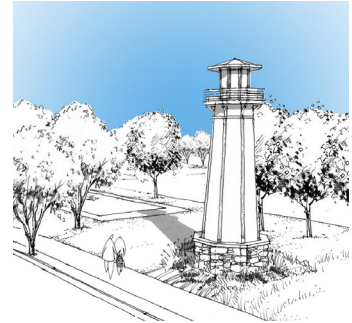
**Ensign Engineering (Ensign)** is a full service engineering firm specializing in civil and structural engineering and land surveying. **Ensign** began its business as just a land surveying firm in 1987, expanding services to full engineering and structural design in 1995. **Ensign** is a Utah based company with offices in Sandy, Layton, Tooele, Richfield, and Cedar City. With over 75 employees, **Ensign** has the resources to tackle any project, yet is still small enough to be flexible and responsive to our client's needs. **Ensign** shares the vision with our clients and the public enhancing communities with the building of parks, places where people can connect and interact in a positive outdoor environment.

#### Spectrum Engineers

Founded in 1982, **Spectrum Engineers (Spectrum)** is a multi-discipline consulting engineering firm based in Salt Lake City, Utah with offices in Phoenix, Arizona and Baltimore, Maryland. **Spectrum** will provide the necessary electrical design for the proposed facilities including power to the restroom, parking lot lighting, and safety lighting. They will also provide the necessary coordination with the Spanish Fork power department. **Spectrum** has three decades of experience designing mechanical, electrical and related systems for parks, sports complexes, field houses and recreation centers.

#### WCA Structural Engineering

**WCA Structural Engineering** is a full service, licensed, and insured structural engineering firm, offering services and over forty years of experience within the western United States. We offer the combined resources and experience of our engineering, drafting, and administrative personnel to serve our client's needs. We view ourselves as though we are an extension of our client's company that provides support in that partnership.



NORTH SHORE | Saratoga Springs



3300 SOUTH | South Salt Lake



PIONEER PARK | Kaysville

## KEY PERSONNEL (blu)



**CORY SHUPE | PLA, ASLA**  
President | blu line designs

BLA, Utah State University, 1998  
PLA | Registration: 5410044-5301

Cory has extensive experience in land planning, community & urban design, and landscape architecture. Throughout his career in the public and private sectors, Cory has been involved in a wide variety of projects. These projects range from some of the largest master planned communities, business parks, and university campus' in Utah to small town main street studies. Whether big or small, every project he has been involved in has a significant impact on the quality of life of those who experience it. Early in his career Cory worked for the Logan City Parks and Recreation Department performing inventories and designs for their park system. Since that time some of his more notable projects include: Cairns District Gateways, BYU Master Plan & Roadway Design, MIDA Falcon Hill, 3300 South & I-15 Gateway, Anthem Development, Canyon Point Development, and Northshore Development.

**Role:** President - will provide project oversight, firm commitment, design expertise, and quality control.



**ROBERT DONIGAN | PLA, ASLA, LEED AP**  
Project Manager | blu line designs

BLA, Utah State University, 1998  
PLA | Registration: 6826288-5301

Robert has over 22 years of professional design experience focused on maintainable and sustainable streetscape design from conceptual design and master planning to construction documents and construction observation. He has worked for private developers and transportation departments across the Western United States beginning his career as a landscape architect for the Colorado Springs Parks and Recreation Department. Notable projects include: 3300 South & I-15 Gateway, Lehi Tech Corridor, St. George Boulevard & I-15 Interchange, Centennial park Interactive Water Feature, Centennial Plaza, AF 200 South Streetscape, MIDA Falcon Hill, 3500 South & I-215 Interchange, SR-77 & I-15 Interchange, 10600 South & I-15 Interchange, Bluff Street Interchange, Northshore Development, Anthem Development, and Aclaime at Independence.

**Role:** Project Manager - will be the lead landscape architect and main point of contact with the City's Project Manager.



**SCOTT STEPHENS | PLA, ASLA**  
Senior Landscape Architect | blu line designs

MLA, University of Arizona, 2010  
BS, Horticulture, BYU-Idaho, 2007  
PLA | Registration: 8709761-5301

Scott is a landscape architect with experience working on a wide array of project types including project management of parks, college campus work, schools, medical facilities, corporate campuses, retail/commercial developments, churches, and residential developments. Some of Scott's responsibilities with include planning and design, irrigation design, 3D modeling, animation, & visualization and construction administration. Notable projects include: Cairns District Gateways, Canyon Point Development, BYU Roadway Design, Fort Union Boulevard Visioning & Streetscape, Anthem Development, and Northshore Development.

**Role:** Landscape, Irrigation, and Amenity Design.

## METHODOLOGY OF CONSULTANT



**CAM PRESTON | PE**  
Principal, Civil Site Design | **ENSIGN ENGINEERING**

BS, Civil Engineering, U of U  
MS, Civil Engineering, U of U

Cam has over 18 years of experience in design, estimation, and construction management. Over the years, Cam has successfully completed the design of many civil site projects which include municipal parks, road improvements, drainage designs, open channel and water designs, and sanitary sewer design projects. Cam is located in Ensign's Layton office providing convenient service to the project and City as required.

**Role:** Project Engineer - will be the lead engineer responsible for all civil design.



**SPENCER LITTLE | PE**  
Principal | **SPECTRUM ENGINEERS**

BS, Electrical Engineering, University of Utah

Spencer has more than 16 years of electrical experience, eight of which have been with Spectrum Engineers providing electrical engineering and commissioning services on numerous projects including office, military, laboratory, hospitality, residential, retail, cultural and other project types. As a licensed electrician, Mr. Little brings a unique advantage to the projects he designs and commissions. With his many years of field experience as an electrician, he brings added insight into the constructability of his designs and the ability to view issues from multiple perspectives including those of installing contractors, designers and owners.

**Role:** Electrical Engineer.



# CENTENNIAL PLAZA

2600 West 5400 South

## METHODOLOGY OF CONSULTANT

### PROJECT UNDERSTANDING & APPROACH

As described in the RFP, the West Davis Corridor will provide an important access and gateway to Syracuse City and to Antelope Island; specifically at the two interchanges identified as part of the project: Antelope Drive and 2000 West. If addressed correctly, these interchanges will further identify Syracuse as “The Gateway to Antelope Island” and help the City establish it’s brand as an “Un-I-15” community and as a “get away” along the Wasatch Front. The landscaping treatments at these interchanges is the focus of the project including such improvements as landscaping, irrigation, signage, structures, monuments, lighting, and other aesthetic opportunities. Contextual, water-wise landscaping that supports these branding ideals is critical to the success of the project.

With this understanding in mind and within the scope of work structure the City establishes in the RFP, we offer an approach that:

- Utilizes a collaborative and creative process working with the City and selected stakeholders to explore a myriad of theming and aesthetic options resulting in a confluence of design ideas. Images, sketches, graphics, and, if desired, 3D simulations may be prepared to facilitate this process.
- Focuses on place making - creating a sense of place that is unique and memorable.
- Once consensus is achieved, submits Design Development Review (60%), Final Design Review (90%), and Bid Documents (100%) for review and bidding purposes.
- Prepares construction cost estimates at each submittal phase of the project ensuring that Bid Documents are achievable based on the City’s budget.
- Mitigates risk by open communication and coordination with the City and other stakeholders like UDOT to ensure that we understand all existing opportunities and constraints and how those may or may not impact the desired result.
- Establishes key milestones throughout the project to meet City’s schedule (see Project Schedule below).
- Offers optional services such as supplemental survey and 3D simulations if desired and needed.



Antelope Drive Interchange



2000 W Interchange

### QUALITY AND COST CONTROL

**blū** prides itself on the highest level of quality. Quality review is required of staff at all levels and all deliverables are reviewed before leaving the office by the project manager and/or principal. Our multi-step Quality Control (QC) process includes: self correction; senior level review and redline; redline corrections; back checking corrections; and final review. This multi-step process is employed on all plans, specifications, and estimates. Additionally, we will provide meeting minutes for all project meetings to ensure that all comments through the process are documented and addressed appropriately. This includes holding comment resolution meetings during the final design process that will document how each comment is addressed.

A similar approach is taken in monitoring cost control. Both the project manager and president review project budgets on a weekly basis to ensure project commitments are being met within the established budget. We know that



## METHODOLOGY OF CONSULTANT

keeping a project on budget is critical to our clients and we commit to completing all work identified in this proposal for the proposed budget. **blū** minimizes and eliminates change orders by establishing project expectations, commitments, and deliverables at the onset of any project. We will not request a project change order unless the scope of work has clearly changed or been added to; and in that case, we will not proceed with the additional work without written consent from the City.

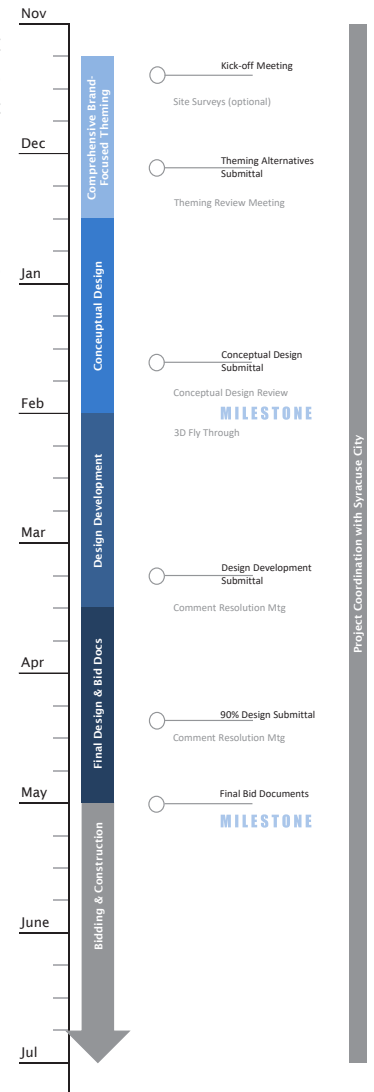
## PROJECT TIMELINE

**blū** understands that timely completion is one of our client's highest priorities. Unforeseen circumstances often arise that sometimes delay a schedule, but we will commit to overcome these delays and ensure that the project is always moving forward and the end goal is met. We will begin by establishing a realistic schedule with the client that accounts for everyone's desires and constraints and then we will stick to it. Our schedule will establish interim milestones that will be monitored as the project progresses to ensure the overall schedule is met.

**blū** holds weekly workload meetings to ensure that project tasks and deadlines are sufficiently staffed and being completed. Special attention will be paid to tracking the established project milestones and managing as best as possible City review periods. We have included a preliminary project schedule to the right based on the information provided and our understanding of the project. Key dates are also included below. We will do all we can to make it through the design process as fast as we responsibly can so the City can move forward with bidding and construction of the proposed improvements.

### KEY DATES:

|                                   |                  |
|-----------------------------------|------------------|
| PROJECT KICK OFF                  | NOVEMBER 9, 2022 |
| THEMING ALTERNATIVES SUBMITTAL    | DECEMBER 5, 2022 |
| CONCEPTUAL DESIGN SUBMITTAL       | JANUARY 18, 2023 |
| DESIGN DEVELOPMENT SUBMITTAL      | MARCH 10, 2023   |
| 90% DESIGN SUBMITTAL              | APRIL 12, 2023   |
| FINAL BID DOCUMENTS               | MAY 1, 2023      |
| PROJECT BID                       | JUNE 1, 2023     |
| SUBSTANTIAL COMPLETION & CLOSEOUT | OCTOBER 15, 2023 |



## RELEVANT EXPERIENCE



### PROJECT NAME:

### LEHI TECH CORRIDOR

**blū** was a member of a design-build team led by Wilson & Company and Ames-Wadsworth for this critical and expansive traffic improvement project spanning multiple interchanges at the north end of Utah County. In addition to new landscaping improvements at the SR-92 interchange and restorative landscaping elsewhere, **blū** was involved in leading the aesthetic design and treatments on the bridges, and underpasses, including grade separated trail connections that avoided interchange traffic altogether.

client: Wilson & Company | UDOT Region 2 | Ames-Wadsworth  
 firm PM: Rob Donigan  
 client PM: Michael King | Senior Vice President | 801.307.2843  
 services: Landscape, Irrigation, Aesthetic Design  
 completed: September 2019 (Design), October 2020 (construction)  
 project costs: \$36,000 (design), \$415,000,000 (construction)



### PROJECT NAME:

### 3300 SOUTH & I-15 GATEWAY

Serving as a gateway to South Salt Lake City, this project also runs along the Millcreek Trail corridor providing a critical connection to the Jordan River Parkway Trail system. **blū** developed conceptual drawings and construction documents for landscaping enhancements at this important entry to the City. **blū** enhanced the interchange through a combination of bollard lighting, banner poles, City entry signage, trail signage, sustainable landscaping, and a series of natural art pieces.

client: South Salt Lake City | UDOT Region 2  
 firm PM: Rob Donigan  
 client PM: Sharen Hauri | Urban Design Dir. | 801.464.6771  
 services: Conceptual Design, Construction Documents, CA  
 completed: September 2017  
 project costs: \$33,321 (design), \$560,000 (estimated construction)



### PROJECT NAME:

### CAIRNS DISTRICT GATEWAYS

Over the past 5 years, **blū** has collaborated with Sandy City on a number of different projects within the Cairns District. One specific project was to develop designs and standards for key gateways into the District, including monumentation, wayfinding, signage, streetscape, and branding element designs including such things as crosswalks, manhole covers, sidewalk medallions, site furnishings, and detailed planting palettes. A detailed guiding document establishing a unique and distinctive character for this district was created for the City.

client: Sandy City  
 firm PM: Cory Shupe  
 client PM: Dan Medina | Dir. Parks & Rec. | 801.568.2900  
 services: Master Plan, 3D  
 completed: Fall 2018 (Design)  
 project costs: \$19,000 (design)



### ST. GEORGE BOULEVARD & I-15 INTERCHANGE

**blū** was part of a design-build team led by Wilson & Company and Wadsworth Brothers Construction to renovate and enhance this critical interchange that accesses St. George Boulevard. Preserving and integrating with existing mature plant material was key to the success of the project. This included preserving existing inert groundcover material, stockpiling it, and re-placing it to be able to seamlessly tie the old with the new. In addition, due to the new traffic patterns created by the construction, new “pork chop” islands were created. These were planted with flowing swaths of locally available and drought tolerant plant material providing massing, texture color, and interest.

|                |                                                     |
|----------------|-----------------------------------------------------|
| client:        | Wilson & Company   UDOT R4   St. George City        |
| firm PM:       | Rob Donigan                                         |
| client PM:     | Michael King   Senior Vice President   801.307.2843 |
| services:      | Landscape, Irrigation Design                        |
| completed:     | November 2013 (Design), 2015 (construction)         |
| project costs: | \$28,352 (design)                                   |

### ADDITIONAL RELEVANT PROJECT LIST

North Shore Development | [Saratoga Springs - on going](#)

200 South Streetscape & Medians | [American Fork - on going](#)

Bastian Agricultural Center | [South Jordan - on going](#)

300 South University Plaza | [Provo - 2022](#)

Centennial Plaza | [Taylorsville - 2021](#)

Centennial Park Interactive Water Feature | [Syracuse - 2019](#)

Giverny Development | [Cottonwood Heights - 2018](#)

Anthem Development | [Herriman - 2017](#)

Market Street & Riverside Drive | [Saratoga Springs - 2016](#)

Fort Union Boulevard Visioning & Streetscape | [Cottonwood Heights - 2015](#)

Union Park Avenue Streetscape | [Cottonwood Heights - 2012](#)



FORT UNION BOULEVARD VISIONING | Cottonwood Heights



300 S. UNIVERSITY GATEWAY PLAZA | Provo

## Appendix A

### Proposed Project Cost Form

#### Syracuse City Design Services – West Davis Highway Aesthetic Improvements

|                                               |                                                                                | Amount (\$)  | Time Amount (Days) |
|-----------------------------------------------|--------------------------------------------------------------------------------|--------------|--------------------|
| <b>Comprehensive Theme</b>                    |                                                                                | <b>Total</b> | <b>\$7,000</b>     |
| Task 1                                        | Discussion with City stakeholders to develop goals and theme options.          | \$1,600      | 30                 |
| Task 2                                        | Produce 3 separate themes and discuss with City stakeholders.                  | \$3,600      |                    |
| Task 3                                        | Work with stakeholders to find consensus on preferred theme.                   | \$1,800      |                    |
| <b>Aesthetic Design for Interchange Areas</b> |                                                                                | <b>Total</b> | <b>\$10,525</b>    |
| Task 1                                        | Create 2 conceptual designs                                                    | \$8,925      | 45                 |
| Task 2                                        | Present conceptual designs to City officials for approval of preferred option. | \$1,600      |                    |
| <b>Construction Drawings and Coordination</b> |                                                                                | <b>Total</b> | <b>\$42,175</b>    |
| Task 1                                        | Produce preliminary and final construction drawings.                           | \$38,425     | 90                 |
| Task 5                                        | Coordination through bidding and construction.                                 | \$3,750      |                    |

#### OPTIONAL SERVICES:

Supplement Site Survey (Optional)  
3D Simulation (Optional)

|                       | \$ Amount       | Days       |
|-----------------------|-----------------|------------|
| <b>Proposal Total</b> | <b>\$59,700</b> | <b>165</b> |

\$2,800  
\$5,200

Each Consultant submitting a proposal specifically acknowledges, both individually and on behalf of the submitting entity, that they have inspected the project site(s) and understand that this Project may include exposure to natural elements, inclement weather, icy, slippery and/or wet conditions, uneven surfaces and other possible hazardous conditions associated with building construction. Furthermore, all information provided with a submitted proposal is a true and accurate representation of ability to perform the work outlined.



Consultant Representative (name)

Robert Donigan | Landscape Architect, Project Manager

10/13/2022

Date

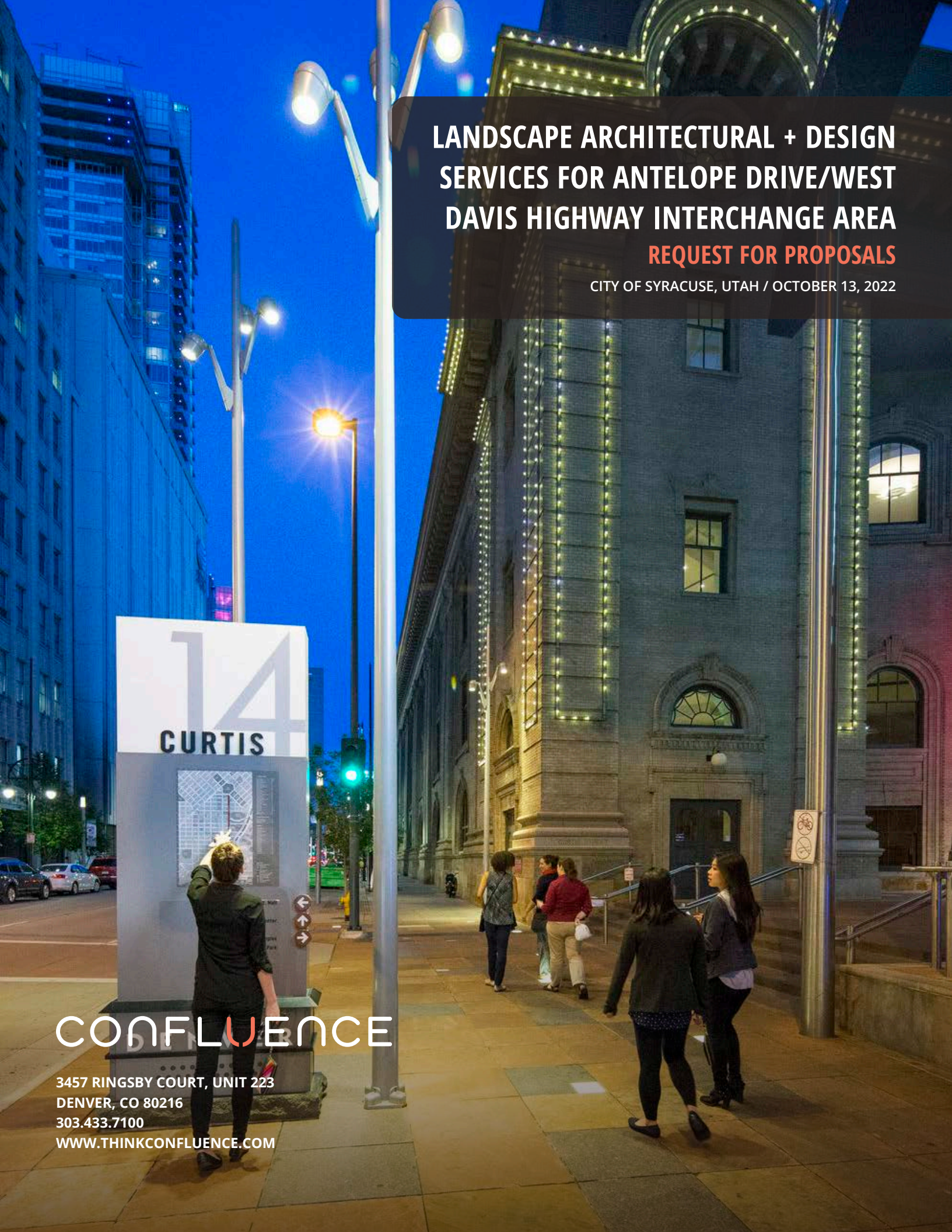


blu line designs

planning | landscape architecture | urban design

8719 S. Sandy Parkway  
Sandy Utah 84070

phone : 801.703.6383

A nighttime photograph of a city street. On the left, a modern glass skyscraper is visible. On the right, a historic stone building with arched windows is illuminated with warm lights. A sidewalk with several pedestrians runs along the street. A tall, modern light pole stands in the foreground. A large, white, rectangular structure with the number '14' and the word 'CURTIS' is on the sidewalk. The sky is a deep blue.

# LANDSCAPE ARCHITECTURAL + DESIGN SERVICES FOR ANTELOPE DRIVE/WEST DAVIS HIGHWAY INTERCHANGE AREA

**REQUEST FOR PROPOSALS**

CITY OF SYRACUSE, UTAH / OCTOBER 13, 2022

**CONFLUENCE**

3457 RINGSBY COURT, UNIT 223  
DENVER, CO 80216  
303.433.7100  
[WWW.THINKCONFLUENCE.COM](http://WWW.THINKCONFLUENCE.COM)

October 13, 2022

CONFLUENCE

Noah Steele, Syracuse City Community and Economic Development Director  
1979 West 1900 South, Syracuse, UT 84075  
801-614-9672  
nsteele@syracuseut.gov

**REQUEST FOR PROPOSALS: LANDSCAPE ARCHITECTURAL AND DESIGN SERVICES FOR ANTELOPE DRIVE / WEST DAVIS HIGHWAY INTERCHANGE AREA**

Dear Mr. Noah Steele and Members of the Selection Committee,

On behalf of Confluence, I am pleased to submit our qualifications and response to the City of Syracuse Landscape Architecture Design request for proposal. Since our founding in 1998, Confluence has emerged as one of the most comprehensive and growth-oriented landscape architecture, planning, and urban design firms in the country. Our clients continue to drive our firm's successful growth and strategic expansion into new market areas. Our philosophy, we believe in making a difference in our communities and consistently strive to leave a lasting impression.

We are very interested in this project, as it is close to our hearts. I am a Utah native, born in Salt Lake City. I spent countless hours visiting Antelope Island, camping with family, watching the Bison and Mule deer, and marveling at the unique mini egg-shaped sand. Gary Worthley, project principal, attended Utah State University. He is currently overseeing two of our other Utah projects: Mayflower Mountain Resort Base Village, Park City, and Lions Park, Moab. With our enthusiasm, the team is excited at the opportunity to provide an enhanced comprehensive, brand-focused theme design for the two areas indicated in the RFP. The signage package previously developed is beautiful and will be a catalyst for this area -- an iconic gateway to the City of Syracuse and Antelope Island. We are happy to be a part of this placemaking, establishing a truly lasting impression for the Syracuse residents and all that visit.

Our proposed Team consists of Confluence, Ensign Engineering, and Spectrum Engineering. For over 8 years, Devon Moody has been a licensed professional landscape architect in the State of Utah. Ensign and Spectrum Engineering are both well-established in the area and have registered professional civil/structural/electrical engineers and land surveyors. Devon, at Confluence, will be your primary point of contact (contact info below), the contractually responsible firm, and will lead the landscape architecture aspects of the work, including irrigation design. Ensign Engineering scope is civil/structural engineering and surveying. Spectrum Engineering scope is electrical engineering.

With confidence and enthusiasm, we submit our Proposal to assist the City of Syracuse in preparing and establishing its brand as the "Un I-15" alternative to 'typical' cities on the Wasatch Front. If you have any questions, I would be happy to discuss.

Respectfully,  
Confluence



Devon Moody, Associate, PLA, SITES AP, ASLA  
525 17th St, Des Moines, IA 50309  
O: 515-288-4875 | C: 515-380-0691  
dmoody@thinkconfluence.com



## 24TH STREET CORRIDOR AT CREIGHTON UNIVERSITY

Improving pedestrian and bicycle safety was a key goal for revitalizing the functionality and appearance of this important campus corridor.

As an integral part of the design team, Confluence led the aesthetic enhancement to transform this existing 4-lane vehicular-oriented street into a two lane corridor with on-street bicycle lanes separated by a landscaped median. A new roundabout was also integrated at the south entry of the Creighton Campus to slow traffic and to improve the primary campus pedestrian crossing at California Mall and 24th Street.

Our team also developed campus identity improvements to further enhance this campus gateway arrival area. The streetscape design focused on prioritizing the pedestrian experience, building a strong identity for the University and creating a welcoming atmosphere that is attractive to corridor users. The design included elements such as gateway improvements, lush landscaping with decorative planters and fencing, pedestrian lighting, and specialty hardscape features.



### PROJECT DETAILS

#### LOCATION

Omaha, Nebraska

#### CONFLUENCE PROJECT MANAGER

Caitlin Bolte

#### SERVICES PERFORMED

Streetscape Design, Monuments,  
Sitewalls, Donor Recognition, Landscape,  
Irrigation, Construction Admin

#### CLIENT

Creighton University

#### CLIENT CONTACT

Derek Scott  
Assoc. VP for Facilities  
402.280.2780

#### DESIGN COMPLETION

2021

#### PROJECT COST

N/A (Preliminary)  
\$7,600,000 (Construction)

#### CONSTRUCTION COMPANY

Vrana Construction

#### CONSTRUCTION PROJECT MANAGER

Chip Vrana





## RUSSELL STREET PLANNING + IMPROVEMENTS

This project consists of the complete reconstruction of Russell Street from Westport Avenue to Minnesota Avenue.

Russell Street is the primary roadway corridor for access to the new City of Sioux Falls Event Center. As a subconsultant to HDR, Confluence was responsible for streetscape, landscape irrigation and amenity planning and design. Project features include installation of three vehicle lanes and a bike lane for both the eastbound and westbound lanes, major storm sewer installation and improvements, and bridge replacement at the Big Sioux River. Other improvements included the installation of temporary lane widening and traffic signals for head-to-head traffic on the eastbound lanes, installation of erosion control features and installation of many landscaping features and trees. Confluence's role included two Sioux Falls gateway signs, median features, planting design and design of four irrigation systems to provide water for the two-mile corridor.



### PROJECT DETAILS

#### LOCATION

Sioux Falls, South Dakota

#### CONFLUENCE PROJECT MANAGER

Chad Kucker

#### SERVICES PERFORMED

Streetscape Design, Irrigation Design,  
Gateway Signage

#### CLIENT

City of Sioux Falls, South Dakota

#### CLIENT CONTACT

Mark Cotter  
Director of Public Works  
605.367.8600

#### DESIGN COMPLETION

2013

#### PROJECT COST

\$23,000,000 (Preliminary)  
\$18,710,150 (Construction)

#### CONSTRUCTION COMPANY

T&R Contracting

#### CONSTRUCTION PROJECT MANAGER

Ryan Gulbrandson





## BROOKINGS SIGNAGE + GATEWAY

To highlight the City's new brand identity, our team developed a family of signs of varying size and scale for use throughout the community.

These new thematic signs and gateway features integrate the use of stone, precast stone, landscape, lighting, large scale sculpture, monument and wayfinding signage and other enhancement features. They were designed to create a welcoming sense of arrival into the community. Our team prepared numerous design concepts for consideration, including extensive use of illustrations to depict the proposed configurations and locations of these signs. The project included fly-through videos and a phased implementation plan and budget.



### PROJECT DETAILS

#### LOCATION

Brookings, South Dakota

#### CONFLUENCE PROJECT MANAGER

Lyle Pudwill

#### SERVICES PERFORMED

Signage Design and Detailing, Signage Layout, Landscape Plan

#### CLIENT

City of Brookings, South Dakota

#### CLIENT CONTACT

Mike Struck  
Community Development Director  
605.692.6629

#### DESIGN COMPLETION

2011

#### PROJECT COST

\$576,100 (Preliminary)  
\$588,100 (Construction)

#### CONSTRUCTION COMPANY

Clark Drew Construction

#### CONSTRUCTION PROJECT MANAGER

Matt Chandler



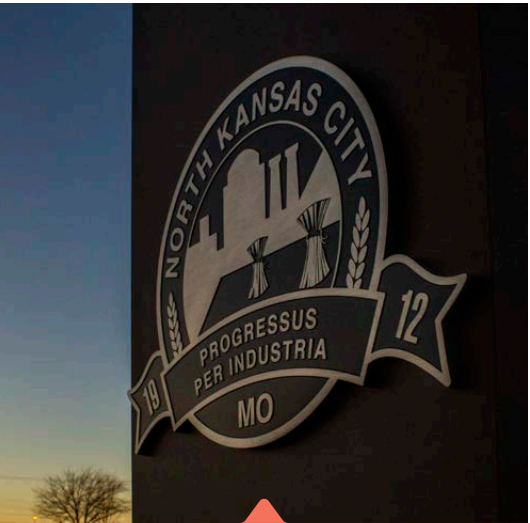
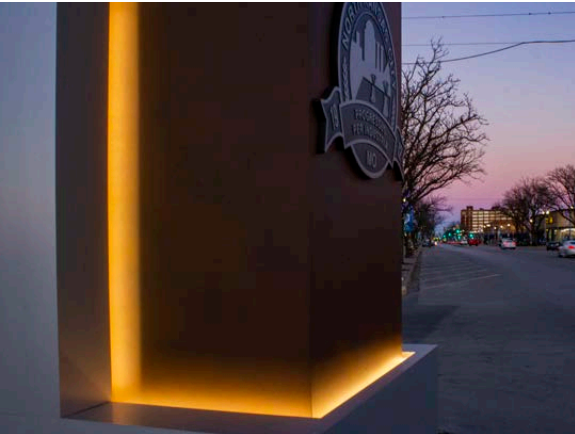


## NORTH KANSAS CITY GATEWAY + WAYFINDING SIGNAGE

This gateway feature welcomes people to North Kansas City, and will soon be complimented by additional wayfinding signage and entry sign features.

Confluence led the visioning and master planning process with the City Council serving as our Steering Committee, and developed a cohesive vision for the City's gateway entry areas and wayfinding signage focused on their Downtown District.

The master plan reinforces a strong and unique civic identity while complimenting the proposed streetscape enhancements designed by our team for the adjacent Burlington Corridor. Proposed elements include several gateway entry signs, a Downtown archway, and community wayfinding signage. Each design feature shares similar aesthetic characteristics, creating a cohesive visual appearance. The archway has been completed, with additional improvements slated to be constructed incrementally over time.



### PROJECT DETAILS

#### LOCATION

North Kansas City, Missouri

#### CONFLUENCE PROJECT MANAGER

Matt Evett

#### SERVICES PERFORMED

Archway Design Intent Drawings and Landscape Plans

#### CLIENT

City of North Kansas City, Missouri

#### CLIENT CONTACT

Sara Copeland  
Director of Planning  
(Now with Burns & McDonnell)  
816.333.9400

#### DESIGN COMPLETION

2017

#### PROJECT COST

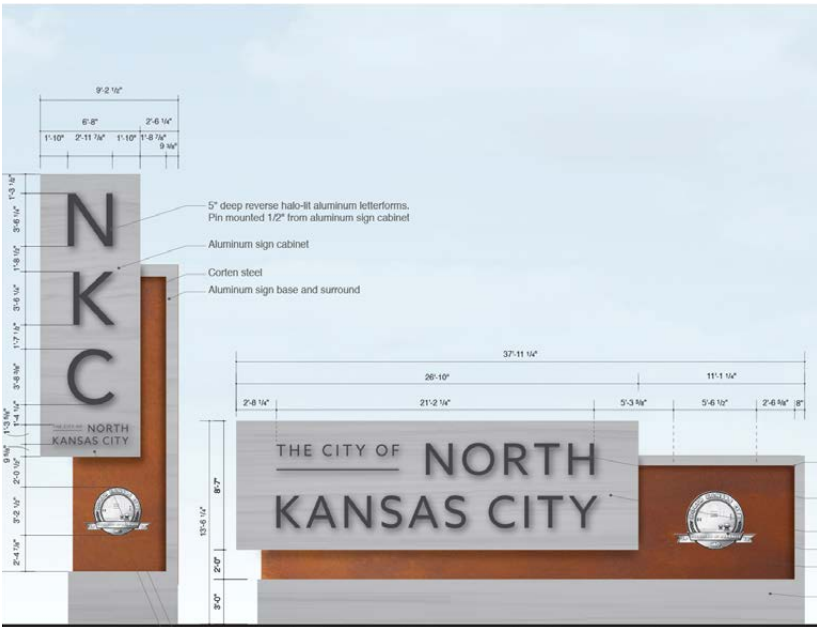
\$525,000 (Preliminary)  
\$280,000 (Construction)

#### CONSTRUCTION COMPANY

MegaKC

#### CONSTRUCTION PROJECT MANAGER

Brad Boyles





## WHY CONFLUENCE

### ABOUT US

Confluence is an acknowledged leader in the design of public places and landscape. Since our founding in 1998 and for more than 23 years, the firm's members have balanced and combined creativity and thoughtful problem-solving to provide clients with complete landscape architectural services from master planning, landscape design, and on-site implementation. Our design approach is founded on the belief that experienced professionals who enjoy collaborating as a team and with our clients discover the best design and form the best solution to create the most successful projects. Our staff of 75+ includes 39 licensed landscape architects and AICP certified planners—and our firm is comprised of energetic, creative, and passionate people who are involved in making our communities better places to live. We have established a dedicated team that will lead this project, with the principal-in-charge and project manager having decision-making authority.

#### **GARY WORTHLEY, ASLA, PLA** **SENIOR PRINCIPAL / DENVER**

Gary has focused his 28-year career on the design of mountain resorts and recreational environments throughout the Western United States. Gary brings his imaginative approach to problem-solving together with a knack for developing creative solutions to unique challenges and circumstances. Working with both private and public sector clients, his projects range from broad-scale master planning to specialized site planning and design. Gary utilizes his



**GARY WORTHLEY**



**DEVON MOODY**

responsive leadership skills for each project combined with his passion for design to produce high-quality work for both the Client and user consistently. As the Principal-in-Charge, Gary is responsible for all aspects of the project from beginning to end.

#### **DEVON MOODY, ASLA, PLA, SITES AP** **PROJECT MANAGER / DES MOINES**

Devon is a landscape architect with over 13 years of experience. He brings a strong background in landscape architecture's diverse field. Working with individuals in a community to best plan and design spaces that suit their needs is one of his goals for every project, ranging from large-scale planning to site-specific design. Devon enjoys applying his placemaking skills within the public realm to create meaningful and memorable places that enhance communities' urban fabric. His experience has provided him with strengths in streetscape, urban design, and urban planning. Devon has experience working with numerous City and County Parks, Recreation, and Schools/Universities. Devon will be the Project Manager and the daily point-of-contact for the City.

**JOHN ACETO**

**JOHN ACETO, ASLA, PLA**  
**PROJECT DESIGNER / DES MOINES**

John is passionate about placemaking and is ecstatic at the privilege of helping create spaces that improve the physical, mental, and spiritual well-being of others. The ability to express his creativity and help others has been the cornerstone of why he is a part of the landscape architecture profession. John will be a project designer and drafting manager for the supporting staff.

**CAITLIN BOLTE, ASLA, PLA**  
**ASSOCIATE PRINCIPAL / OMAHA**

Caitlin has been part of the Confluence family since 2011 and draws experience from her past six years in the Kansas City region. She has had the opportunity to work on a variety of different project types, ranging from comprehensive land use and transit plans for large municipalities to design and construction for site-specific projects and streetscapes. Her high energy and attention to detail allows for a fresh perspective when reviewing documents. Caitlin will be the quality and cost estimator controller.

**PRODUCTION**

Confluence has a substantial aggregation of computer hardware and software, with extensive expertise to utilize these programs. The firm employs highly skilled CAD-literate landscape architects and planners, performing functions from planning and visual simulations to detailed design and construction documentation. Confluence utilizes Mac and PC-based workstations operating licensed versions of Autodesk AutoCAD, Autodesk Civil 3D, Adobe Photoshop, Adobe InDesign, Adobe Acrobat, Google Earth Pro, Trimble SketchUp, and Microsoft Office. Accounting is performed using Deltek Ajera. For printing needs, Cannon wide format plotters and Konica Minolta bizhub multifunction copier/scanners are used in house.

**CAITLIN BOLTE**

**BUDGET COST CONTROL**

Confluence has extensive experience preparing Estimates of Probable Costs for site design and landscape architectural-related projects. Our proven track record in estimating construction costs is typically within 5-10% plus or minus the apparent lower bidder. The firm regularly prepares estimates during each phase of a project, including a final opinion of probable costs before releasing documents for bid. We utilize past project bidding and final construction costs from previous projects to develop our estimates, as well as reaching out to market sources for up-to-date information on current costs.

**SCHEDULE CONTROL**

Confluence has a proven record of delivering our clients' projects on time. Our staff's experience means we have the knowledgeable personnel required to respond to modified and expanded work orders and the management, design, and technical skills necessary to accommodate and respond appropriately to changes in program and multiple scopes of work. Flexibility and quick responsiveness are critical to maintaining the project's schedule and clients' need for timely completion. We anticipate a project schedule as follows:

|                     |                                                         |
|---------------------|---------------------------------------------------------|
| November 8th, 2022: | Project Awarded                                         |
| November 2022:      | Project Kick off/Initial Meeting (In-Person Meeting #1) |
| November-Jan 2023:  | Finish Comprehensive Brand-Focused Theme                |
| January 2023:       | Stakeholder Meeting (In-Person Meeting #2)              |
| January-March 2023: | Finish Specific Design for Aesthetics                   |
| Late March 2023:    | Present Conceptual Designs (In-Person Meeting #3)       |
| April-June 2023:    | Finish Construction Drawings                            |
| Mid-June 2023:      | Bidding Process Support, Contractor Section/Award       |
| July-October 2023:  | Construction                                            |
| October 2023:       | Close Out                                               |

## QUALITY CONTROL

Confluence is familiar with design and materials standards and bidding procedures. Confluence's process for ensuring that plans, specifications, and estimates minimize errors and meet appropriate standards include the assignment from the principal, project manager, and key staff that will remain on the project for its duration. The Project Manager, with the assistance of the Quality Controller (which is purposely in another office location, for "fresh eyes"), will regularly review the plans, specifications, and estimates. Other non-project affiliated staff will thoroughly review and redline documents before releasing them for bid.

## METHOD

Method: After the project has been awarded and design fee negotiated based on final project scope discussion, the project will be divided into 4 phases. The first phase will be the Comprehensive Theme, which includes the Consultant scheduling a project kickoff meeting with City officials and stakeholders to discuss themes, goals, and parameters of the design (In-Person Meeting #1). Preceding the kickoff meeting, the city shall share any available electronic files pertinent to the project. Based on guidance from the city stakeholder group, the firm will create at least three cohesive thematic representations of items that could be incorporated into the final design. With the three (3) concepts, the consultant shall set up an in-person meeting (In-Person Meeting #2) to present the concepts to the city officials and stakeholders with the intent on selecting a preferred theme.

The second phase will be the Concept Design. Based on the preferred theme outlined in Phase #1 above, and within budgetary constraints dictated by the city, the consultant shall create at least two conceptual designs of aesthetic improvements to the interchange areas. Conceptual designs will be subject to the requirements, restrictions, and limitations of UDOT's design for the highway. In addition, the designs shall promote low water use, be maintenance friendly, not reduce visibility for drivers, and shall be resistant to winter conditions and snow removal activities. The concepts will have substantial detail including materials, plantings, physical improvements, layout, etc to generate a substantial engineering opinion of probable cost estimate. The consultant will present (In-person meeting #3) the two conceptual designs to city officials and stakeholder with the intention of producing a final concept.

The third phase will be Construction Drawings. With the approved design in Phase #2 above, the consultant shall produce preliminary (85% milestone) and final construction drawings (95% milestone). Incorporating the city review and comments at each milestone, the consultant will provide 100% Construction Drawings, including all specifications and contract documents required for the project. This set will have drawings for existing conditions, site preparation, grading, underground utilities, irrigation, landscaping, electrical, stormwater management, structures, along with quality, quantity, and levels of materials and systems required for the construction of the project. Online meeting as necessary with the design team and/or city officials as needed.

The final Phase 4 will be Bidding and Construction Observation Support. The consultant will assist city officials with the bidding process and provide ongoing coordination with the city and contractor through completion of construction. The consultant will participate in the pre-bid meeting, bid opening, and pre-construction meeting using online meeting formats (e.g. Zoom, Teams). The consultant will visit the site to perform a final punch list and issue substantial completion (In-person meeting #4 & #5). Online meetings with the design team, contractor, and city officials as needed.

## SUB-CONSULTANTS

The Confluence team includes two sub-consultants. Both have been selected based on excellence in design and practice, the strength of shared, long-term relationships, commitment to timely service, and cost-effective and practical solutions. Confluence's sub-consultants are current with the City of Syracuse's policies, procedures, and practices. Confluence has deliberately selected local professionals to help provide boots on the ground.

### Civil Engineering & Structural Engineering

Ensign Engineering & Land Surveying / Layton, Utah

### Electrical Engineering

Spectrum Engineering / Salt Lake City, Utah

## ADDITIONAL

Attached in appendix 'A' is our max design fee. If selected, the project's final scope/design fee shall be negotiated before the kick off meeting. Confluence will hold professional liability insurance with limits of at least \$1 million per occurrence and \$2 million in aggregate.

## Appendix A

### Proposed Project Cost Form

#### Syracuse City Design Services – West Davis Highway Aesthetic Improvements

|                                               |                                                                                | Amount<br>(\$) | Time Amount<br>(Days) |
|-----------------------------------------------|--------------------------------------------------------------------------------|----------------|-----------------------|
| <b>Comprehensive Theme</b>                    |                                                                                | <b>Total</b>   |                       |
| Task 1                                        | Discussion with City stakeholders to develop goals and theme options.          |                |                       |
| Task 2                                        | Produce 3 separate themes and discuss with City stakeholders.                  |                |                       |
| Task 3                                        | Work with stakeholders to find consensus on preferred theme.                   |                |                       |
| <b>Aesthetic Design for Interchange Areas</b> |                                                                                | <b>Total</b>   |                       |
| Task 1                                        | Create 2 conceptual designs                                                    |                |                       |
| Task 2                                        | Present conceptual designs to City officials for approval of preferred option. |                |                       |
| <b>Construction Drawings and Coordination</b> |                                                                                | <b>Total</b>   |                       |
| Task 1                                        | Produce preliminary and final construction drawings.                           |                |                       |
| Task 5                                        | Coordination through bidding and construction.                                 |                |                       |

|                       | \$ Amount       | Days       |
|-----------------------|-----------------|------------|
| <b>Proposal Total</b> | <b>\$64,000</b> | <b>360</b> |

Each Consultant submitting a proposal specifically acknowledges, both individually and on behalf of the submitting entity, that they have inspected the project site(s) and understand that this Project may include exposure to natural elements, inclement weather, icy, slippery and/or wet conditions, uneven surfaces and other possible hazardous conditions associated with building construction. Furthermore, all information provided with a submitted proposal is a true and accurate representation of ability to perform the work outlined.

Devon Moody

Consultant Representative (name)

October 13, 2022

Date

|                 | Introductory<br>Letter<br>(5 points) | Relevant<br>Experience<br>(50 points) | Methodology<br>(20 points) | Project<br>Cost<br>(25 points) | Comments                                                                                                                                                                                                        |  |    |  |
|-----------------|--------------------------------------|---------------------------------------|----------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----|--|
| Blu Line Design | 5                                    | 48                                    | 19                         | 25                             | We have worked with Blu Line before, and had a good experience. They are also local, and will be able to meet us on site whenever needed.                                                                       |  | 97 |  |
| Confluence      | 5                                    | 47                                    | 20                         | 24                             | Confluence has good experience, but some of their projects were amost 10 years ago. Are the same people even working there? They are out of state, so they have a limited number of times they will be on site. |  | 96 |  |
|                 |                                      |                                       |                            |                                |                                                                                                                                                                                                                 |  |    |  |

|                              | Blu Line Design | Comments                                                                                                                                                                                                                                                                                                                  |
|------------------------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Intro Letter (5 pts)         | 5               | Meets all components required from RFP                                                                                                                                                                                                                                                                                    |
| Relevant Experience (50 pts) | 45              | Vast array of related experience listed. 2 of the 4 projects indicate construction costs. It appears that 3 projects were constructed. One did not indicate construction cost as requested in RFP. The other project appears to be design only. Some minor spelling errors observed.                                      |
| Methodology (20 pts)         | 18              | Meets expectations in the RFP. Irrelevant project listed in Spanish Fork with a restroom and parking lot by Spectrum Eng. QC concern.                                                                                                                                                                                     |
| Project Cost (25 pts)        | 22              | Timeline and Schedule disagree. 165 Days, but Timeline (Nov 9 to Oct 15) is 340 Days. Math concern however, this is 2 weeks sooner than other proposal. Stated 90-day construction. Construction will likely last longer. Cost is \$4k less (.5% of the total budget). If optional add on of 3d Sim, cost is \$4k higher. |
|                              | <b>90</b>       |                                                                                                                                                                                                                                                                                                                           |

|                              | Confluence | Comments                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------------------------|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Intro Letter (5 pts)         | 5          | Meets all components required from RFP                                                                                                                                                                                                                                                                                                                                                                      |
| Relevant Experience (50 pts) | 50         | Good experience indicated with a variety of scope. All were constructed. All were within the past ten years. Projects have components of landscape beautification, placemaking monuments and signs, and considered pedestrian access and overall safety.                                                                                                                                                    |
| Methodology (20 pts)         | 15         | Matches the expectations in the RFP. Virtual meetings during design as needed. Virtual meeting for bid. Five in-person meetings at milestone stages.                                                                                                                                                                                                                                                        |
| Project Cost (25 pts)        | 20         | Able to do 3d sim software, but unclear if it is included in the cost. This is not required in the RFP, but just noted as a difference in proposals. Timeline and schedule agree and appear realistic. 360 days (Nov 8 - Nov 3). Only two weeks different from other proposal. The indicated cost is a max fee. Actual fee will be negotiated, but not to exceed max. This max fee is \$4k over competitor. |
|                              | <b>90</b>  |                                                                                                                                                                                                                                                                                                                                                                                                             |

|                              | Blu Line Design | Comments                                                                                                                                                                                                                     |
|------------------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Intro Letter (5 pts)         | 5               | Good. Sub team of Ensign Engineering, Spectrum Engineering, WCA Structural.                                                                                                                                                  |
| Relevant Experience (50 pts) | 50              | Lehi Tech - SR-92 interchange, 2019. 3300 S and I-15 gateway - gateway signs, landscaping, 2017. Cairns District Gateways, 2018. St George Blvd and I-15 - 2013. All PM's still work for firm, 99% relevant projects.        |
| Methodology (20 pts)         | 20              | Robust project understanding. Cost control good.                                                                                                                                                                             |
| Project Cost (25 pts)        | 25              | 59700. survey work 'extra' which might put project up to 62,500                                                                                                                                                              |
|                              | <b>100</b>      |                                                                                                                                                                                                                              |
|                              |                 |                                                                                                                                                                                                                              |
|                              |                 |                                                                                                                                                                                                                              |
|                              |                 |                                                                                                                                                                                                                              |
|                              | Confluence      | Comments                                                                                                                                                                                                                     |
| Intro Letter (5 pts)         | 5               | Thoughtful, well done. While firm is from out of state, project lead is from Utah. Principal went to school at Utah State. Local sub team - Ensign and Spectrum                                                              |
| Relevant Experience (50 pts) | 45              | 24th street corridor - ped/bike/streetscape - 2021. Russell Street - gateway signs/landscaping. 2013. Brookings gateway monument/signage - 2013. North Kansas gateway/signage - 2017. Only one PM with Bolte as team member. |
| Methodology (20 pts)         | 15              | 4 phases, online meeting formats only during construction                                                                                                                                                                    |
| Project Cost (25 pts)        | 20              | 'max' 64000                                                                                                                                                                                                                  |
|                              | <b>85</b>       |                                                                                                                                                                                                                              |
|                              |                 |                                                                                                                                                                                                                              |



# COUNCIL AGENDA

## October 25, 2022

Agenda Item “i”

Preparation for Strategic Goals Discussions

### ***Goals of Discussion***

The Mayor and Council will discuss the process for deciding the City’s strategic goals for the upcoming year.



# COUNCIL AGENDA

## October 25, 2022

Agenda Item “j”

Discussion regarding City Council meeting schedule for November 2022.

### ***Factual Summation***

- Any question regarding this agenda item may be directed at City Recorder Brown or Mayor Maughan.
- Regularly scheduled business meetings of the City Council are held on the second Tuesday of each month. In November, that date is November 8, which is also Election Day. In the past, City Council meetings have been cancelled in observance of Election Day. The proposal is to hold one meeting in November on November 15 and hold both a business and work session meeting; this would also allow for cancellation of the November 22 work session.