

CONTRACTOR QUALIFICATIONS FOR
PROVIDENCE HALL CHARTER SCHOOL'S
BUILDING & FACILITY EXPANSION

23 MARCH 2022

STOUT

1113 South 500 West, Bountiful, UT 84010
office: (801) 296-2150 www.stoutllc.com





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COVER LETTER



COVER LETTER

Providence Hall Charter School
Building & Facility Expansion

Providence Hall Charter School Team,

Stout focuses on **safety, clear communication, quality workmanship, and honest dealings**. Owners and design team members leading the Building & Facility Expansion Project will see evidence of these company pillars in the form of a dedicated safety coordinator, involved leadership, talented pre-construction team, hardworking project management, vetted subcontractors, value engineering/constructability reviews, easy-to-use construction management software, weekly project updates, and an overall refreshing construction experience.

PROJECT NAME	Building & Facility Expansion
OFFEROR'S NAME	Stout Building Contractors
TYPE OF BUSINESS	LLC
STATE ORGANIZED	Utah
LEGALLY AUTHORIZED TO CONDUCT BUSINESS IN UTAH?	Yes
OWNER(S)	James Stout & Nate Lechtenberg
CONTACT	Ryan Ashby (801) 891-6877 ryana@stoutllc.com
OFFICE ADDRESS	1113 S 500 W, Bountiful, Utah 84010
OFFICE PHONE	(801) 296-2150
YEARS IN BUSINESS	16
CONTRACTOR LICENSE	Contractor with LRF #6200458-5501 B100, E100, S260, S330 Issued: April 2006 Disciplinary Actions: N/A
MAXIMUM AVAILABLE BONDING AMOUNT	\$20,000,000

Providence Hall Charter School deserves the best. **We at Stout have carefully assembled a highly successful pre-construction and construction management team to give you the time and personalized attention this project deserves.** Having visited the site and discussed the project in detail, each of our proposed team members is capable of improving the project in unique ways.

Thank you for considering Stout for this exciting project. **I certify that we will accept all the conditions as stated in the RFQ and that no conflict-of-interest issues exist at the time of submission of the SOQ and proposal.** We look forward to the possibility of working with you!



Sincerely,

A handwritten signature in blue ink, appearing to read 'James Stout', written over a white background.

James Stout
Founder / Owner





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DETAILED DISCUSSION



A. STOUT QUALIFICATIONS



HEADQUARTERS

1113 South 500 West
Bountiful, UT 84010
(801) 296 - 2150

OREM OFFICE

1426 East 750 North Ste. 201
Orem, UT 84097
(801) 296-2150

ARIZONA OFFICE

5111 N Scottsdale Rd Ste. 211
Scottsdale, AZ 85250
(480) 933 - 5900

CONTACT

Ryan Ashby (801) 891-6877
ryana@stoutllc.com

ESTABLISHED

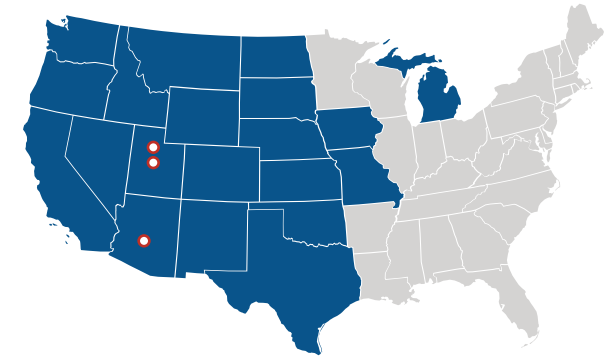
April 2006

NUMBER OF EMPLOYEES

100+

STAFF CERTIFICATIONS

OSHA, ASHE, USHE, First Aid/CPR, TCA Supervisor, LEED AP, 4WD Forklift, Heavy Equipment Operation, Torque Lift License, SWPPP Inspector, ECS, Quality Control Manager, ACI, etc. as well as a variety of degrees from accredited universities



Licensed & completed projects in 20 states. Stout offers a full range of preconstruction and construction services for a myriad of building types: charter schools, industrial, office, retail, food-service/grocery, assisted living, and multifamily.



B. RELEVANT EXPERIENCE



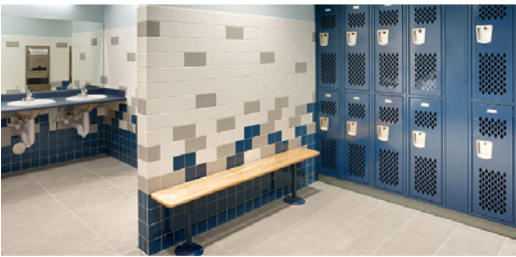
Size: 53,729 SF / 3-story

SPECTRUM ACADEMY HIGH SCHOOL

552 N Cutler Dr. North Salt Lake, Utah

Client: Spectrum Academy
Total Construction Cost: \$7.1 M
Change Orders: (11) \$52,511.97
Building Type: School
Owner Representative: Brad Nelson
Phone Number: (801) 440-3150
Email: brad.nelson@spectrumcharter.org
Architect: Curtis Miner Architecture
Phone: (801) 769-3000
Email: curtism@cmautah.com
Contracted/Total Days: 180 / 180
Project Manager: Brian Ouder Kirk
Date Completed: August 2018

Spectrum Academy's team exclusively relies on Stout as their preferred design assist/construction solution. Designed for students with high functioning autism and others who would benefit from the unique learning environment, Spectrum campuses have many unique features. Stout worked closely with the owners and architects over the last nine years and six projects to provide accurate cost estimates during each design phase and a qualified management team to control costs and schedule during construction.



B. RELEVANT EXPERIENCE

MOUNTAIN SUNRISE ACADEMY

1802 E 145 N, Saratoga Springs, UT

Client: Mountain Sunrise Academy
Total Construction Cost: \$6.8 M
Change Orders: (17) \$503,465.74
(mostly from engineer requested change order)
Building Type: School
Owner Representative: Pat Moffat
Phone Number: (801) 366-8010
Email: pmoffat@boyercompany.com
Architect: Babcock Design
Phone: (801) 824-1385
Email: wes@babcockdesign.com
Contracted/Total Days: 155 / 188
(80% due to owner requested changes)
Project Manager: Ty L. & Scott Davies
Date Completed: August 2020

Involved from the beginning, Stout helped guide the design to realistically fit the project budget and structure it in a way to provide for future growth. Focused on hands-on learning, the Waldorf school will have culinary classroom/commercial kitchen, art room, library, language learning classroom, music room, and room to expand into new programs.

Size: 40,096 SF / 2-story



B. RELEVANT EXPERIENCE



Size: 95,795 SF / 2-story

SPECTRUM ACADEMY ELEMENTARY, JUNIOR HIGH, & STARS CAMPUS

867 S 800 W Pleasant Grove, Utah

Client: Spectrum Academy
Total Construction Cost: \$11.2 M
Change Orders on most recent phase:
(15) \$26,758.35
Building Type: School
Owner Representative: Brad Nelson
Phone Number: (801) 440-3150
Email: brad.nelson@spectrumcharter.org
Architect: Curtis Miner Architecture
Phone: (801) 769-3000
Email: curtism@cmautah.com
Contracted/Total Days on most recent
phase: 195 / 191 (4 days early)
Project Manager: Ryan Ashby &
Ty Lechtenberg
Date Completed: 2014 / 2016 / 2021



B. RELEVANT EXPERIENCE

GREENWOOD ELEMENTARY
DRAPER ELEMENTARY ROADWAY,
PARKING LOT, AND SITE
IMPROVEMENTS
VENTURE HIGH SCHOOL
VENTURE HS EXPANSION
UTAH COUNTY ACADEMY OF
SCIENCES EXPANSION
ESPERANZA ELEMENTARY
BONNEVILLE ACADEMY
WASATCH WALDORF
ELEMENTARY
WASATCH WALDORF EXPANSION
CASTLE VALLEY CENTER
ADDITION
PARK CITY SCHOOL DISTRICT
CONCRETE IMPROVEMENTS
DAVIS SCHOOL DISTRICT
TRANSPORTATION OFFICE
RENOVATION
DAVIS SCHOOL DISTRICT
SCHOOL WINDOW
REPLACEMENTS
JORDAN SCHOOL DISTRICT
TRANSPORTATION EXPANSION



B. RELEVANT EXPERIENCE

“They finished the project ahead of schedule, went the extra mile, and the project turned out wonderfully. We’ve had projects done at the same location and none have gone better than with Stout on board.”

Herb Jensen
Jordan School District



“Stout’s experience in a CM/GC role was evident as they worked with the architect, kept the project within budget, and managed the schedule. We look forward to working with them again!”

Kerry Jensen
Carbon School District



“Stout’s dedication to completing projects on time and within budget is the largest factor in our continued relationship. Project owners as well as the design team appreciate a contractor who can achieve project success time and time again.”

Joe Pienezza
Design West Project Architect

“Stout Building Contractors completes projects on time and on budget. Great project managers and superintendents, and consistent, competitive bids have kept us coming back for over 12 years.”

Jonathan Taylor
Repeat Client



C. KEY PERSONNEL



TY LECHTENBERG

Project Executive

QUALIFICATIONS

15+ yrs in construction
Certified Healthcare
Constructor (CHC)
Procore Project Manager
Certification
Procore Superintendent
Certification
ACI Tilt-Up/Concrete
Certification
ACI Pervious Concrete
Tech Certification
ASHE
Healthcare Construction
Certificate (HCC)
UofU ICRA Trained
UofU Life Safety Measures
OSHA 30

SPECIAL SKILLS

Constructability Reviews
Value Engineering
CPM Scheduling
Pull Planning
Business Planning
& Development
Change Management
Budget Planning
Strategic Planning
Team Leadership
Primavera P6 Software

SELECT EXPERIENCE

- Box Elder High School Rebuild
- Orem High School Rebuild
- Draper Park Middle School
- Provo Peaks Elementary Rebuild
- Thayne Elementary School Addition
- Larsen Elementary School Addition
- Star Valley Medical Center Remodels
 - Thayne Medical Clinic
 - Salt River Orthopedic Clinic
 - Thayne Physical Therapy Clinic
 - Afton Physical Therapy Clinic
- Star Valley Medical Center Addition & Remodel (Emergency Department, Operating Suites, Endoscopy, & extensive remodel of occupied hospital)
- Caribou Memorial Hospital Additions & Renovations
- Specialty Hospital of Utah Infrastructure Upgrades
- Meridian Luxury Condominium Upgrades
- Spokane, WA LDS Temple Remodel
- Windfalls Warehouse Buildings
- Rockwell-Collins Office Remodel
- Franklin County Medical Center Addition & Remodel
- Spectrum STARS Campus
- DSD Transportation Office Renovation

*highlighted lines indicate **occupied campus projects**

**WORKED SUCCESSFULLY ON
SEVERAL OCCUPIED CAMPUSES**

Some education projects completed while working for Hogan & Associates Construction

C. KEY PERSONNEL

RYAN ASHBY

Senior Project Manager

QUALIFICATIONS

22+ yrs in construction
12 yrs with Stout
OSHA 30
Certified Environmental
Control Supervisor
Procore Trained

SPECIAL SKILLS

Design Meeting
Attendance
Design Document
Feedback
Estimate Review
Post-Bid Analysis
Project Management
GMP Review
Cost Control/Estimating
Quality Assurance
Purchasing
Construction Documents
Constructability Reviews
Value Engineering
Procore Software
Business Planning
& Development
Change Management
Budget Control
Schedule Management
Contract Administration
Project Team Coordination

SELECT EXPERIENCE

- PEMB Construction
 - Great Western Supply
 - Caliber Collision (35+ locations)
 - Dollar General (multiple locations)
 - O'Reilly Auto Parts (multiple locations)
 - Shopko Hometown (multiple locations)
- Spectrum Academy Elementary School
- Spectrum Academy Junior High Addition
- Marjorie House Assisted Living
- Nelson & Sons Corporate Offices
- Ogden Clinic
- Country Club View Condos
- Sweetwater Mechanical
- Noah's Reception Center I
- Noah's Reception Center II
- Noah's Reception Center III
- Noah's Reception Center IV
- UFirst Bank
- Jiffy Lube (multiple locations)
- Smart Foodservice (multiple locations)
- Maverik (multiple locations)
- Starbucks (multiple locations)
- Sherwin Williams (multiple locations)
- Intercap Lending TI
- WX Kemp Warehouse
- Anaheim Clinical Trials & Expansion
- VASA Fitness
- Tony Burger (multiple locations)
- North Salt Lake City Center Building

**HIGHLY EXPERIENCED IN
CONSTRUCTING PEMB'S**



Some projects completed while
working for another firm

C. KEY PERSONNEL



BOB GEDEBORG
VP of Preconstruction

QUALIFICATIONS

Masters: Leadership
Bachelors of Science:
Construction Management
Historic Preservation
Emphasis
Pre-construction Manager
Schedule Development
Value Engineering
Construction Documents
OSHA 30

SELECT EXPERIENCE

F2 Building Transportation
Department Renovation
Draper Elementary Roadway,
Parking Lot & Site Upgrade
Health Equity Building 3
Vivint Smarthome Arena
Salt Lake City Airport

SPECIAL SKILLS

Quantity Take-offs
Subcontractor Marketing
GMP Review
OAC Meeting Attendance
Real-time Estimate Updates
Experience working with
multiple school districts

Some projects completed while
working for Okland & Layton
Construction



BRIAN WARD
Senior Superintendent

QUALIFICATIONS

38 years in construction
9 years with Stout
14 years K-12 Experience
Certified SWPPP Inspector
OSHA 30
ACI Certified
First Aid & CPR Certified

SELECT EXPERIENCE

Highland Park Elementary
Legacy Junior High
Albion Junior High
Venture High School
Esperanza Elementary
Entheos Elementary
Greenwood Academy

SPECIAL SKILLS

Site Leadership
Constructability Reviews
Value Engineering
Schedule Strategy
Procure Updates
Safety Management
Site Security
Subcontractor Coordination
Occupied Campus
Construction Experience

Some education projects
completed while working for
Hogan & Associates

D. PROJECT APPROACH / MANAGEMENT

SUBMITTALS

All submittals are submitted through Procore, our project management software. They are first reviewed in-house by the Stout project team then submitted to the architect/consultants for review and approval. Approved submittals are returned to Stout through Procore before being sent to the appropriate subcontractor. Stout project management requests all submittals within the first two weeks of being under contract. We collect subcontractor submittals and turn them in to the architect/consultants during the following two weeks - ready for review and approval during the first 30 days of contract.

RFI'S

RFI's are also managed seamlessly through Procore. Subcontractors, Superintendent, or a Project Manager is able to create an RFI that is submitted to the architect through the program/app. Answers are submitted and distributed through Procore. If the RFI results in a change of the construction documents, a change event is created in Procore and requests for pricing is sent to appropriate subcontractors to start the change order process.

SITE MANAGEMENT

Site Superintendents are responsible for safety, security, cleanliness, schedule management, and preinstallation meetings. These tasks are tracked and accomplished through weekly toolbox talks (site specific safety training), 3-week look ahead schedules to coordinate all those on site, multiple preinstallation meetings (these include: grading, footing/anchor bolt (very important for metal building construction to have anchor bolts in the right spot), rough electrical & plumbing, concrete slab, PEMB, PEMB insulation, exterior doors/hardware, storefront, exterior masonry finish, interior framing, interior rough MEP, wall backing, insulation, drywall, interior finishes (tile, carpet, paint, ceiling grid, etc.), finish MEP, specialty scope, audio/visual preinstall, millwork, site concrete, site asphalt, landscape, exterior specialties. Site management also takes on the responsibility of maintaining SWPPP controls, integrity of the construction fence, and protection of existing facilities including buildings, site concrete/asphalt, etc.



D. PROJECT APPROACH / MANAGEMENT

PUNCH LIST

Stout Building Contractors implements three different types of punch lists to ensure quality throughout every step of construction and a smooth closeout process. A rolling punch list, active from day 1, an internal punch list, and a final punch list. Assignments are distributed within minutes of creating an item, informing the responsible party immediately of any corrective action needed.

The rolling punch list, made available to all Stout employees through Procore, enables anyone who visits a site to identify items and assign them to the responsible party.

Quality control managers, executive leaders, project management, and safety auditors are all equipped with the same tools in Procore, thus minimizing the amount of open items leading up to close out.

Our internal punch list identifies approximately 95% of all items not meeting quality standards, shortening the amount of time architects and owners are required to spend on the final punch list and walk through.

We have found that this rapid feedback process is the most cost effective means for subcontractors to take corrective action while already on site. Additionally, it helps them recognize and avoid non-compliant work in the future, preventing the same problems from reoccurring.

CHANGE ORDERS

One the biggest risks to this project is keeping the construction costs in budget. This has never been more difficult than it is now as we are seeing pricing in many of the key trades swing wildly. To combat this, Stout will provide in depth estimates at critical design milestones to provide accurate and current pricing based on the development of the drawings. These deep dive estimates are not just an allocation of square foot pricing, but active collaboration with Stout's trusted industry partners to get live feedback on pricing, constructability, safety, procurement times, supply chain risks, and potential cost savings. This approach and active engagement from Stout with our trusted subcontractors help to reduce change orders by identifying design concerns and offering solutions but also creates an opportunity to verify schedule, identify and address supply chain concerns as well as address any safety concerns.

We provide updated estimates and real-time feedback on cost impacts. Project team members attend every design meeting to immediately identify costs impacts and risks. By offering real time pricing feedback during the design discussions, we help to create a fluid pre-construction process by preventing the stop-start of the design.

Stout has deep relationships with local subcontractors across all scopes of the project. We also use our robust estimating processes to get excellent bid coverage and we do not limit our invitations to bid to a select few sub-contractors. This means that our clients get the best bid coverage with the most trusted subcontractors. **"The new construction industry norm is to have minimal bid coverage**

D. PROJECT APPROACH / MANAGEMENT

- sometimes just one or two bids - That's not good enough for Stout and our clients. We follow an aggressive follow-up process that consistently results in at least 5 or 6 bids for each major trade if not more." – Bob Gedeberg

Experience in charter school facilities is paramount, but experience can often lead to a cookie cutter approach to a project. Stout has plenty of experience and success with early charter school facilities. One of the main reasons that help us consistently deliver successful projects is that we don't let our experience put us at ease. Stout believes that every project is unique and requires unique solutions. We never take communication & critical thinking out of the process just because we have done something similar in the past. Lessons learned from past projects give us unique foresight, but never complacency.

MANAGING SUBCONTRACTORS, SUPPLIERS, AND BUILDING INSPECTIONS

A comprehensive and detailed process is followed to select and manage sub-contractors. Results from the process ensure bid accuracy and ultimately minimize change orders. The Stout team will hold pre-bid meetings to engage potential bidders, clarify scope and eliminate any areas of concern or question. We will reach out to subcontractors with a proven track record of safety and performance to notify them of the upcoming bid opportunity. We will discuss key points and opportunities for value engineering in the project gathered from our involvement in pre-construction and the design process. Subcontractor involvement in pre-construction phase will improve feedback on budget figures and foster ownership through early investment in the process. The Stout team will employ a post qualification process that will exclude companies that could hinder construction process from lacking in experience, expertise, or resources. The Stout team will encourage several potential qualified subcontractors from each trade area to ask clarifying questions that will lead to complete and competitive bids. Received bids are analyzed with a scope matrix developed in pre-construction from document reviews and pre-construction meeting minutes. Comprehensive scope coverage is verified with the subcontractor and documented on the matrix along with notations on the bid. Specific scope items are carried into the subcontract documents, schedules, photos, inspections, and more. On site, our qualified Superintendent holds weekly coordination meetings for all subcontractors currently on site or expected in the next three weeks. This process creates clear communication channels and constant access to the most updated information.

QUALITY CONTROL PLAN

Two of the most effective ways to ensure quality control is through preinstallation meetings and efficient communication. Stout Building Contractors holds approximately 6 to 12 preinstallation meetings per project depending on the scope of work. These are specific and relevant to the work being done. This is an opportunity where Stout involves design and engineering personnel, as well as relevant client staff for mock up level walk-throughs. Submittals and plans are reviewed to ensure design intent and client expectations are being met. **Through the proper implementation of preinstallation meetings, we ensure a high quality building, save subcontractors time and money, minimize scheduling delays due to rework, and increase the long-term value of your building.**

D. PROJECT APPROACH / MANAGEMENT

Prioritizing clear communication between owners, design team, project management, and subcontractors is one of the most simple, but effective ways to control quality throughout the duration of a project. On site management, regular visits from senior management team members, and the daily use of Procore, our construction management software will keep everyone informed with the most up to date information.

SUPPLY CHAIN ISSUES AND LABOR SHORTAGES CURRENTLY BEING EXPERIENCED

Long lead time items, procurement, and submittal management is given emphasis very early in the Stout process. The Stout team encourages early design decisions and involving key industry professionals including major trade subcontractors, engineers, and suppliers. They hold valuable information concerning accurate lead times and helping make wise design decisions.

This Providence Hall Charter School project will face some significant procurement obstacles. Including:

Metal Building: 3 - 6 month lead time depending on design and material availability

Electrical Gear: 30 - 40 weeks

HVAC units: 25 - 35 weeks

Storefront: 10 - 14 weeks

Doors & Hardware: 8 - 12 weeks

Stout's experienced charter school team will assist in mitigating these risks by working with industry partners to shorten lead times by finding alternative sources, design, and product options. Where reducing lead times is not possible, Stout will work with the design team to develop early procurement packages to reduce the overall impact to the schedule. Being fully present throughout the design process, Ryan, Bob, and the rest of the Stout team will help make these important decisions as early as possible. Once decisions are finalized, appropriate order dates will be incorporated into the master schedule. We have had success in the current supply chain environment by having additional storage containers on site that allow us to order materials early and store them properly. When needed, they are ready to go!



D. PROJECT APPROACH / MANAGEMENT

PROCORE®

Over the course of a project, architects, owners, subcontractors, and our project management team all have access to the same information through Procore, a construction management software we offer with every project. Extremely easy-to-use, you'll be able to check on your project from just about anywhere with your desktop or smart device. Keeping everyone on the same page from preconstruction to completion, ensures that you receive a highest quality.

PROVIDES A CENTRAL LOCATION FOR:

- daily project photos
- architectural drawings
- regularly updated schedule
- contact information
- financial tracking
- insurance documents
- measuring safety protocols
- inspection reports
- safety data sheets
- project related assignments

Stout manages projects digitally and completely paperless to ensure our project management team members, subcontractors, suppliers, design team, and clients have the most up to date information at all times.



E. PROJECT SCHEDULE

Task Name	Duration	Start	Finish	Duration	Start	Finish	Duration	Start	Finish	Duration	Start	Finish	Task Name	Duration	Start	Finish	
Providence Elementary School	341 days	Fri 4/1/22	Fri 7/21/23	25 days	Tue 4/5/22	Mon 5/9/22	20 days	Tue 6/7/22	Mon 7/4/22	15 days	Tue 1/24/23	Mon 2/13/23	Final Activities	87 days	Thu 3/23/23	Fri 7/21/23	
Pre-Construction	10 days	Fri 4/1/22	Thu 4/14/22	25 days	Tue 4/5/22	Mon 5/9/22	20 days	Tue 5/17/22	Mon 6/13/22	7 days	Tue 1/24/23	Wed 2/1/23	Bleachers	10 days	Fri 4/14/23	Thu 4/27/23	
Project Start	0 days	Fri 4/1/22	Fri 4/1/22	35 days	Tue 4/5/22	Mon 5/23/22	2 days	Tue 6/14/22	Wed 6/15/22	20 days	Tue 2/14/23	Mon 3/13/23	Gym Equipment and Wall Padding	10 days	Fri 4/28/23	Thu 5/11/23	
Issue NTP / Contract	0 days	Fri 4/1/22	Fri 4/1/22	20 days	Tue 4/19/22	Mon 5/16/22	20 days	Tue 5/24/22	Mon 6/20/22	7 days	Tue 3/14/23	Wed 3/22/23	Remaining Trades	5 days	Fri 4/14/23	Thu 4/20/23	
Mobilize	5 days	Fri 4/1/22	Thu 4/7/22	20 days	Tue 4/19/22	Mon 5/16/22	40 days	Tue 6/21/22	Mon 8/15/22	5 days	Tue 3/14/23	Mon 3/20/23	Fire Extinguishers & Cabinets	2 days	Fri 4/14/23	Mon 4/17/23	
Trailer Pad Preparation	2 days	Fri 4/8/22	Mon 4/11/22	25 days	Tue 4/12/22	Thu 7/7/22	15 days	Tue 6/14/22	Mon 7/4/22	5 days	Thu 3/23/23	Wed 3/29/23	Knox Box	1 day	Thu 3/23/23	Thu 3/23/23	
Set Construction Trailers	2 days	Tue 4/12/22	Wed 4/13/22	20 days	Tue 4/19/22	Mon 5/16/22	20 days	Fri 6/24/22	Thu 7/21/22	109 days	Tue 1/3/23	Fri 6/2/23	Final Cleaning	5 days	Mon 6/5/23	Fri 6/9/23	
Issue Building Permit	0 days	Fri 4/1/22	Fri 4/1/22	20 days	Tue 4/19/22	Mon 5/16/22	65 days	Mon 4/4/22	Fri 7/1/22	104 days	Tue 1/3/23	Fri 5/26/23	Final Inspections	5 days	Mon 6/12/23	Fri 6/16/23	
Site Utility Plan Review by Service Provider	10 days	Fri 4/1/22	Thu 4/14/22	20 days	Tue 5/10/22	Mon 6/6/22	2 days	Mon 4/4/22	Tue 4/5/22	0 days	Thu 1/5/23	Thu 1/5/23	Substantial Completion (TCO)	0 days	Fri 6/16/23	Fri 6/16/23	
SWPPP Review by AHJ	2 days	Fri 4/8/22	Mon 4/11/22	25 days	Tue 5/10/22	Mon 6/13/22	4 days	Tue 4/19/22	Fri 4/22/22	10 days	Thu 1/5/23	Wed 1/18/23	Internal Punch List	15 days	Mon 6/5/23	Fri 6/23/23	
Pre-Construction Meeting with AHJ	1 day	Tue 4/12/22	Tue 4/12/22	25 days	Tue 4/19/22	Mon 5/23/22	3 days	Mon 4/25/22	Wed 4/27/22	15 days	Thu 1/5/23	Wed 1/25/23	Owner/Architect Punch List	20 days	Mon 6/26/23	Fri 7/21/23	
Weather Delays (15 Work Days)	15 days	Fri 4/1/22	Thu 4/21/22	ng, Rubber	E20 days	Tue 5/3/22	Mon 5/30/22	1 day	Thu 4/28/22	Thu 4/28/22	5 days	Mon 1/9/23	Fri 1/13/23	Project Complete	0 days	Fri 7/21/23	Fri 7/21/23
Weather Delays Remaining	15 days	Fri 4/1/22	Thu 4/21/22	20 days	Tue 5/3/22	Mon 5/30/22	1 day	Thu 4/28/22	Thu 4/28/22	5 days	Tue 1/17/23	Mon 1/23/23					
Award Subcontracts	40 days	Fri 4/1/22	Thu 5/26/22	25 days	Tue 5/3/22	Mon 6/6/22	5 days	Fri 4/29/22	Thu 5/5/22	15 days	Thu 1/12/23	Wed 2/1/23					
SWPPP	2 days	Fri 4/1/22	Mon 4/4/22	20 days	Tue 4/26/22	Mon 5/23/22	10 days	Mon 5/30/22	Fri 6/10/22	10 days	Tue 1/3/23	Mon 1/16/23					
Surveying	2 days	Fri 4/1/22	Mon 4/4/22	20 days	Tue 4/26/22	Mon 5/23/22	10 days	Mon 5/30/22	Fri 6/10/22	3 days	Mon 3/6/23	Wed 3/8/23					
Sitework (Demolition, Shed Relocation, Underground)	1 day	Fri 4/1/22	Fri 4/1/22	20 days	Tue 5/3/22	Mon 5/30/22	20 days	Tue 5/31/22	Mon 6/13/22	10 days	Thu 3/9/23	Wed 3/22/23					
HVAC	2 days	Fri 4/1/22	Mon 4/4/22	25 days	Tue 4/26/22	Mon 5/30/22	5 days	Mon 6/13/22	Fri 6/17/22	10 days	Thu 3/23/23	Wed 4/5/23					
Electrical	2 days	Fri 4/1/22	Mon 4/4/22	20 days	Tue 4/26/22	Mon 5/23/22	10 days	Mon 6/20/22	Fri 7/1/22	1 day	Thu 4/6/23	Thu 4/6/23					
Fire Life Safety	2 days	Fri 4/1/22	Mon 4/4/22	20 days	Tue 4/26/22	Mon 5/23/22	158 days	Mon 6/13/22	Wed 1/18/23	5 days	Fri 4/7/23	Thu 4/13/23					
Steel Building, Decking, Standing Seam Roof	2 days	Fri 4/8/22	Mon 4/11/22	20 days	Tue 5/10/22	Mon 6/6/22	10 days	Mon 6/13/22	Fri 6/24/22	5 days	Fri 4/14/23	Thu 4/20/23					
Fire Suppression	2 days	Fri 4/8/22	Mon 4/11/22	20 days	Tue 5/10/22	Mon 6/6/22	10 days	Mon 7/4/22	Fri 7/15/22	5 days	Fri 4/7/23	Thu 4/13/23					
Miscellaneous Steel (Roof Access Ladder)	2 days	Fri 4/8/22	Mon 4/11/22	20 days	Tue 5/17/22	Mon 6/13/22	10 days	Mon 7/18/22	Fri 7/29/22	3 days	Fri 4/14/23	Tue 4/18/23					
Elevator	2 days	Fri 4/8/22	Mon 4/11/22	20 days	Tue 4/26/22	Mon 5/23/22	7 days	Mon 8/1/22	Tue 8/9/22	8 days	Fri 4/14/23	Tue 4/25/23					
Masonry	2 days	Fri 4/8/22	Mon 4/11/22	25 days	Tue 5/17/22	Mon 6/20/22	20 days	Mon 8/1/22	Fri 8/26/22	2 days	Wed 4/26/23	Thu 4/27/23					
Concrete, Reinforcing Steel	2 days	Fri 4/15/22	Mon 4/18/22	25 days	Fri 5/13/22	Thu 6/16/22	30 days	Wed 8/10/22	Tue 9/20/22	3 days	Fri 4/28/23	Tue 5/2/23					
Plumbing	2 days	Fri 4/15/22	Mon 4/18/22	20 days	Tue 5/17/22	Mon 6/13/22	1 day	Wed 9/21/22	Wed 9/21/22	1 day	Wed 5/3/23	Wed 5/3/23					
Metal Framing, Drywall, Acoustical Ceilings	2 days	Fri 4/15/22	Mon 4/18/22	20 days	Fri 5/27/22	Thu 6/23/22	15 days	Wed 9/21/22	Tue 10/11/22	6 days	Wed 4/26/23	Wed 5/3/23					
Storefront & Glazing	2 days	Fri 4/15/22	Mon 4/18/22	186 days	Mon 5/2/22	Mon 1/16/23	5 days	Wed 10/12/22	Tue 10/18/22	5 days	Wed 4/26/23	Tue 5/2/23					
Gym Equipment and Wall Padding	2 days	Fri 4/22/22	Mon 4/25/22	Sewer, Fire	20 days	Mon 5/2/22	Fri 5/27/22	20 days	Wed 10/19/22	Tue 11/15/22	5 days	Wed 4/26/23	Tue 5/2/23				
Bleachers	2 days	Fri 4/22/22	Mon 4/25/22	20 days	Tue 5/3/22	Mon 5/30/22	10 days	Wed 10/19/22	Tue 11/1/22	5 days	Wed 4/26/23	Tue 5/2/23					
Doors, Frames, and Hardware	2 days	Fri 4/22/22	Mon 4/25/22	80 days	Tue 5/10/22	Mon 8/29/22	3 days	Wed 10/19/22	Fri 10/21/22	7 days	Thu 5/4/23	Fri 5/12/23					
Joint Sealants	2 days	Fri 4/22/22	Mon 4/25/22	40 days	Tue 5/3/22	Mon 6/27/22	1 day	Mon 10/24/22	Mon 10/24/22	10 days	Mon 5/15/23	Fri 5/26/23					
Asphalt, Signs, Markings, Saw Cutting	2 days	Fri 4/22/22	Mon 4/25/22	10 days	Tue 5/10/22	Mon 5/23/22	5 days	Wed 10/19/22	Tue 10/25/22	3 days	Mon 5/15/23	Wed 5/17/23					
Casework and Countertops	2 days	Fri 4/29/22	Mon 5/2/22	80 days	Tue 5/17/22	Mon 9/5/22	2 days	Tue 1/17/23	Wed 1/18/23	0 days	Fri 5/26/23	Fri 5/26/23					
Ceramic Tile	2 days	Fri 4/29/22	Mon 5/2/22	60 days	Tue 5/10/22	Mon 8/1/22	0 days	Wed 1/18/23	Wed 1/18/23	86 days	Mon 1/9/23	Tue 5/9/23					
Carpet Tile, Rubber Base	2 days	Fri 4/29/22	Mon 5/2/22	60 days	Tue 5/10/22	Mon 8/1/22	234 days	Fri 5/6/22	Wed 3/29/23	0 days	Mon 1/9/23	Mon 1/9/23					
Fire Caulking	2 days	Fri 4/29/22	Mon 5/2/22	20 days	Tue 5/10/22	Mon 6/6/22	1 day	Fri 5/6/22	Fri 5/6/22	5 days	Tue 1/10/23	Mon 1/16/23					
Exterior Insulating Panels	2 days	Fri 5/6/22	Mon 5/9/22	90 days	Tue 5/10/22	Mon 9/12/22	5 days	Mon 5/9/22	Fri 5/13/22	15 days	Tue 1/10/23	Mon 1/30/23					
Insulation	2 days	Fri 5/6/22	Mon 5/9/22	180 days	Tue 5/10/22	Mon 1/16/23	5 days	Fri 5/13/22	Thu 5/19/22	5 days	Thu 1/12/23	Wed 1/18/23					
Signage - Interior and Exterior	5 days	Fri 5/6/22	Thu 5/12/22	40 days	Tue 5/10/22	Mon 7/4/22	10 days	Fri 5/20/22	Thu 6/2/22	5 days	Tue 1/24/23	Mon 1/30/23					
Landscaping and Irrigation	2 days	Fri 5/6/22	Mon 5/9/22	5 days	Tue 5/17/22	Mon 5/23/22	5 days	Fri 5/27/22	Thu 6/2/22	15 days	Tue 1/17/23	Mon 2/6/23					
Fencing	2 days	Fri 5/6/22	Mon 5/9/22	20 days	Tue 5/17/22	Mon 6/13/22	2 days	Fri 6/3/22	Mon 6/6/22	10 days	Tue 2/7/23	Mon 2/20/23					
Fire Extinguishers and Cabinets	2 days	Fri 5/13/22	Mon 5/16/22	60 days	Tue 5/24/22	Mon 8/15/22	2 days	Tue 6/7/22	Wed 6/8/22	3 days	Mon 3/6/23	Wed 3/8/23					
Painting	2 days	Fri 5/13/22	Mon 5/16/22	20 days	Tue 5/17/22	Mon 6/13/22	5 days	Thu 6/9/22	Wed 6/15/22	10 days	Thu 3/9/23	Wed 3/22/23					
Toilet Partitions and Accessories	2 days	Fri 5/13/22	Mon 5/16/22	20 days	Tue 5/17/22	Mon 6/13/22	5 days	Thu 6/16/22	Wed 6/22/22	10 days	Thu 3/23/23	Wed 4/5/23					
Knox Box	2 days	Fri 5/13/22	Mon 5/16/22	20 days	Thu 7/7/22	Thu 8/4/22	10 days	Thu 6/23/22	Wed 7/6/22	1 day	Thu 4/6/23	Thu 4/6/23					
Remaining Trades	10 days	Fri 5/13/22	Thu 5/26/22	15 days	Tue 5/17/22	Mon 6/6/22	5 days	Thu 6/30/22	Wed 7/6/22	5 days	Fri 4/7/23	Thu 4/13/23					
Submittals	68.5 day	Mon 4/4/22	Thu 7/7/22	5 days	Tue 5/17/22	Mon 5/23/22	3 days	Thu 7/7/22	Mon 7/11/22	8 days	Fri 4/14/23	Tue 4/25/23					
SWPPP and NOI	10 days	Tue 4/5/22	Mon 4/18/22	40 days	Tue 5/17/22	Mon 8/8/22	3 days	Tue 7/12/22	Thu 7/14/22	2 days	Wed 4/26/23	Thu 4/27/23					
Underground Site Utilities - Storm, Water, Sewer, Fire	20 days	Mon 4/4/22	Fri 4/29/22	80 days	Tue 5/24/22	Mon 9/12/22	1 day	Fri 7/15/22	Fri 7/15/22	3 days	Fri 4/28/23	Tue 5/2/23					
Underground Site Utilities - Electrical	20 days	Tue 4/5/22	Mon 5/2/22	20 days	Tue 5/31/22	Mon 6/27/22	2 days	Mon 7/18/22	Tue 7/19/22	1 day	Wed 5/3/23	Wed 5/3/23					
Structural Fill	20 days	Mon 4/4/22	Fri 4/29/22	20 days	Tue 5/31/22	Mon 6/27/22	85 days	Tue 8/30/22	Mon 12/26/22	5 days	Fri 4/14/23	Thu 4/20/23					
Concrete	20 days	Tue 4/19/22	Mon 5/16/22	40 days	Tue 5/24/22	Mon 7/18/22	2 days	Tue 8/30/22	Wed 8/31/22	5 days	Fri 4/14/23	Thu 4/20/23					
Reinforcing Steel	20 days	Tue 4/19/22	Mon 5/16/22	60 days	Tue 5/24/22	Mon 8/15/22	5 days	Tue 8/30/22	Mon 9/5/22	5 days	Fri 4/14/23	Thu 4/20/23					
Steel Building, Decking, Standing Seam Roof	20 days	Tue 4/12/22	Mon 5/9/22	10 days	Tue 5/31/22	Mon 6/13/22	80 days	Tue 9/6/22	Mon 12/26/22	5 days	Fri 4/28/23	Thu 5/4/23					
Miscellaneous Steel (Roof Access Ladder)	15 days	Tue 4/12/22	Mon 5/2/22	40 days	Tue 5/31/22	Mon 7/25/22	0 days	Mon 12/26/22	Mon 12/26/22	5 days	Fri 4/21/23	Thu 4/27/23					
Elevator	25 days	Tue 4/12/22	Mon 5/16/22	40 days	Tue 6/7/22	Mon 8/1/22	20 days	Tue 12/13/22	Mon 1/9/23	5 days	Wed 4/26/23	Tue 5/2/23					
Masonry	20 days	Tue 4/12/22	Mon 5/9/22	5 days	Tue 5/24/22	Mon 5/30/22	5 days	Tue 12/27/22	Mon 1/2/23	3 days	Fri 5/5/23	Tue 5/9/23					
Electrical Switchgear	25 days	Tue 4/5/22	Mon 5/9/22	5 days	Tue 5/24/22	Mon 5/30/22	2 days	Tue 1/3/23	Wed 1/4/23	0 days	Tue 5/9/23	Tue 5/9/23					
Electrical Panels	25 days	Tue 4/5/22	Mon 5/9/22	5 days	Tue 6/7/22	Mon 6/13/22	5 days	Thu 1/5/23	Mon 1/9/23	31 days	Fri 4/21/23	Fri 6/2/23					
Electrical Transformers	25 days	Tue 4/5/22	Mon 5/9/22	30 days	Fri 6/17/22</												

E. PROJECT SCHEDULE

SCHEDULE STRATEGIES

Stout's approach to schedule control can be described in two words: early involvement. Our processes aim to get ahead of schedule management in every possible way. One of the most effective systems we have involves meeting with critical path subcontractors to create individual schedules for their scope of work and to review and provide feedback on the master schedule. During these meetings we also discuss lead times, crew member sizes, equipment needs, and appropriate durations for their scope of work specifically for this project. This information acquired early during the contracting process helps develop a comprehensive master schedule. Once a project has begun, Stout's management team members utilize a detailed look ahead schedule to clearly communicate schedule related expectations, track progress and get weekly commitments for performance.

Our team will identify critical path activities and potential progress bottlenecks. We will collaborate with the associated subcontractors to plan alternative or additional measures to accelerate progress. Existing resources can be reallocated to address and prevent bottlenecks.

In all cases, excellent schedule management is at the root of administering a schedule recovery plan. Daily, weekly, and monthly schedule maintenance and review helps prevent schedule delays.



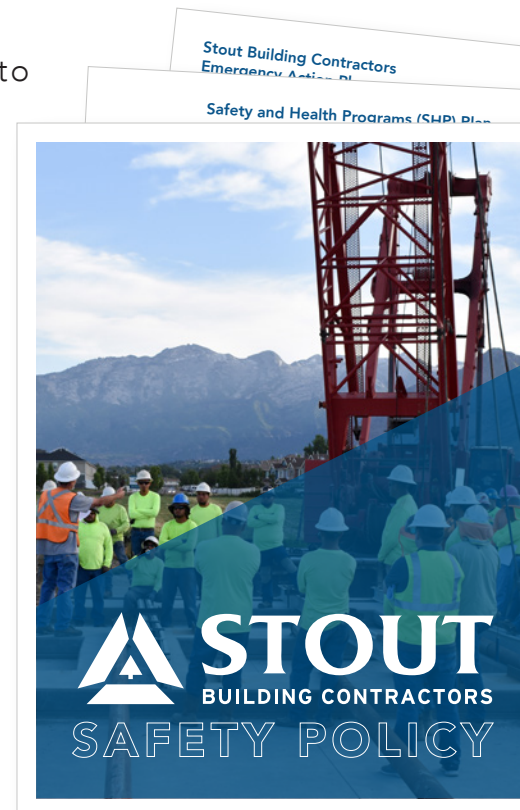
F. SAFETY PROGRAM

SAFETY

Stout approaches safety from a holistic view. In addition to regularly training and enforcing our company-wide safety policy, we create a project specific safety plan for each project. Part of our process from the very beginning, safety will be considered by our team from the first design meeting and is a part of our scope definitions, post bid analysis, and contracting with the subcontractors long before they ever set foot on site.

The location of the new building project is near the existing occupied facility. Maintaining safe access and egress for children, staff, and parents is paramount to the success of this project. Together with the Providence Hall staff, Stout will organize a construction site plan that will accommodate the hectic pick up and drop off times as well as any deliveries that are needed for the school needs. Stout will arrange to have construction materials delivered at off peak hours to avoid any potential risks. Signage will be posted to direct construction deliveries to their designated areas. Stout will coordinate with the staff to schedule construction deliveries outside of pick up and drop off hours. A post-driven perimeter fence will be installed to isolate the construction site from the existing occupied facilities.

Careful consideration will go into instructing subcontractors about important project details, respecting the adjacent office staff, and ethical construction techniques. Appropriate safety signage will be utilized at and around the building site. **To ensure all these processes are taking place, a dedicated safety coordinator will make regular scheduled and unscheduled visits to this project site.** He provides on-site safety training to groups and individuals as we constantly prioritize safe work environments. The site safety plan will be posted in the job trailer with a daily checklist for visual inspection.



F. SAFETY PROGRAM



STOUT SAFETY INFORMATION

SAFETY OFFICER

Robby Loose
(803) 640-0822
robbyl@stoutllc.com

CURRENT EMOD

0.85

DAYS SINCE LAST REPORTABLE ACCIDENT

10/24/2019

DAYS SINCE LAST LOST TIME ACCIDENT

10/24/2019

DAYS SINCE LAST LIABILITY CLAIM

2019 - A fire sprinkler company went out of business shortly after finishing a project. During the first year, some of those pipes failed and Stout needed to cover the cost of repairs.

OSHA/UOSHA VIOLATIONS AND CITATIONS

06/2020 - in Washington state. All issues were immediately resolved

G. REFERENCES

JAMES WILLIAMS

AE URBIA Architects & Engineers

President

(801) 830-1979

james@aeurbia.com

Several CM/GC and GC projects together

CURTIS MINER

Curtis Miner Architecture

Principal

(801) 769-3000

curitsm@cmautah.com

All Spectrum Academy Projects

BRAD NELSON

Spectrum Academy

Executive Director of Finance and Development

(801) 440-3150

brad.nelson@spectrumcharter.org

All Spectrum Academy Projects

PAT MOFFAT

Boyer Company

Director of Construction

(801) 521-4781

pmoffat@boyercompany.com

Mountain Sunrise Academy & multiple other projects

PATRICK MCLAUGHLIN

Anaheim Clinical Trials

Chief Executive Officer

(714) 774-7777 ext. 1224

pm@act-trials.com

Anaheim Clinical Trials Expansion & TI



H. BONDING



Leavitt Insurance & Central Bond Services, Inc.

February 11, 2022

To Whom it May Concern

RE: Building & Facility Expansion for Providence Hall Charter School project.
Surety Bond Relationship and Capability

As the surety agent for Stout Building Contractors, LLC, we would like to take this opportunity to recommend this contractor to you. We have found their performance record for clients both in the public and private sectors to be impeccable. Stout Building Contractors, LLC is well financed and adequately equipped with sound project management and strong organizational abilities.

Their surety company, Atlantic Specialty Insurance Company, has thoroughly evaluated Stout Building Contractors, LLC and they currently enjoy single bonding capability in the amount of \$20,000,000., with a bonded aggregate of \$30,000,000. It would be our pleasure to provide you with surety bonds for their projects.

This letter is not to be construed as an agreement to provide surety bonds, but is offered as an indication of our past experience and confidence in this firm. Any specific request for bonds is underwritten on its own merits and is contingent upon favorable review and acceptance of subcontract documents, and bond forms and Stout Building Contractors, LLC continuing to satisfy other underwriting considerations. Any arrangement for bonds is a matter between Stout Building Contractors, LLC and the surety. Agent and surety assume no liability to you or your third parties, if for any reason we do not execute such bonds.

Should any additional information be needed, please do not hesitate to contact me directly.

Thank you.

Sincerely,

A handwritten signature in blue ink that reads "David T. Smedley".

David T. Smedley
Surety Manager/Agent

199 North Main / PO Box 757
Spanish Fork, UT 84660
801-798-7343

746 East Winchester St., Ste. 120
Salt Lake City, UT 84107
801-566-7272

www.leavitt.com/LICBS





3

INSURANCE BINDER



SAMPLE INSURANCE CERTIFICATION

ACORD		STOUBUI-01		MHARWARD		
CERTIFICATE OF LIABILITY INSURANCE				DATE (MM/DD/YYYY) 3/3/2021		
THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.						
IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).						
PRODUCER Insur-West, Inc PO BOX 977 Farmington, UT 84025		CONTACT NAME: PHONE (A/C, No, Ext): (801) 451-8300 FAX (A/C, No): (801) 451-8318 E-MAIL ADDRESS:		INSURER(S) AFFORDING COVERAGE		
				NAIC #		
INSURED Stout Building Contractors, LLC 1113 South 500 West Bountiful, UT 84010		INSURER A : Nationwide Mutual Ins Co		23787		
		INSURER B : WCF Mutual Insurance Company		10033		
		INSURER C : WCF National Insurance Company		40517		
		INSURER D :				
		INSURER E :				
		INSURER F :				
COVERAGES		CERTIFICATE NUMBER:		REVISION NUMBER:		
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.						
INSR LTR	TYPE OF INSURANCE	ADDL SUBR (INSR, WVD)	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR		3009991816	3/1/2021	3/1/2022	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:						
A	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY		3009991816	3/1/2021	3/1/2022	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
A	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> DED <input type="checkbox"/> RETENTION \$		3009991816	3/1/2021	3/1/2022	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input type="checkbox"/> N/A	1634660	3/1/2021	3/1/2022	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
C	Work Comp		3282250	3/1/2021	3/1/2022	NV NM AZ CA IA ID \$ 1,000,000
A	Rented/Leased Equip		3009991816	3/1/2021	3/1/2022	\$ 100,000
CERTIFICATE HOLDER	CANCELLATION					
	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.					
	AUTHORIZED REPRESENTATIVE <i>[Signature]</i>					





CM/GC - DESIGN/BUILD - GENERAL CONTRACTOR

STOUT

1113 South 500 West, Bountiful, UT 84010
office: (801) 296-2150 www.stoutllc.com