

Advisory Board Meeting

April 21, 2021

Agenda



Advisory Board Meeting

April 21, 2021

This meeting will be an electronic meeting pursuant to Title 52, Chapter 4, as amended June 25, 2020, without an anchor location, based on the attached written statement from Board Chair Steve Price.

To access the meeting please visit:

https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=e2ebf8d83617dea7df987c471e90b0592

ADVISORY BOARD MEETING AGENDA
21 April 2021
8:00 A.M.

CONSENT

A. Minutes of the 17 March 2021 Meeting

DISCUSSION

A. Director's Report – Bill Wyatt, Executive Director, SLCDA
B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
C. Concessions Update – Shane Andreasen, Director of Administration and Commercial Services, SLCDA
D. Master Plan Update – Brady Fredrickson, Planning Director, SLCDA and Steve Domino, RS&H

INFORMATION ITEMS

Financial Report – February 2021
Air Traffic Statistics – February 2021
Construction Report – April 2021

MEDIA CLIPPINGS

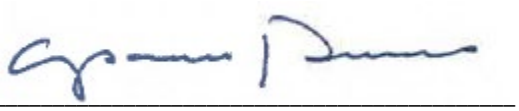
Media Clippings – April 2021

The next meeting will be held on **Wednesday, May 19, 2021,** at 8:00 a.m. Meetings are usually held in the Board Room unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2042.

I, J. Steven Price, Chair of the Salt Lake City Airport Advisory Board, hereby determine that conducting the Airport Advisory Board meeting at an anchor location presents a substantial risk to the health and safety of those who may be present at the anchor location. The World Health Organization, the President of the United States, the Governor of Utah, the Salt Lake County Health Department, Salt Lake County Mayor, and the Mayor of Salt Lake City have all recognized a global pandemic exists related to the new strain of the coronavirus, SARS- CoV-2.

Due to the state of emergency caused by the global pandemic, I find that conducting a meeting at an anchor location under the current state of public health emergency constitutes a substantial risk to the health and safety of those who may be present at the location.

Dated this _16_ day of ___April___, 2021.



_____

J. Steven Price

Chair, Salt Lake City Airport Advisory Board



Advisory Board Meeting

April 21, 2021

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

March 17, 2021

Members Present:	Steve Price, Chair Theresa Foxley Karen Mayne Larry Pinnock Cyndy Miller Arlyn Bradshaw Roger Boyer Dirk Burton Tye Hoffmann
City Council Office:	James Rogers Russell Weeks
Mayor's Office:	Rachel Otto
Department of Airports:	Bill Wyatt, Executive Director Tina Nee, Administration Brian Butler, Chief Financial Officer Kevin Robins, Director of Engineering Shane Andreasen, Director of Admin and Commercial Services Ed Clayson, Director of Maintenance Treber Anderson, Director of Operations Ed Cherry, Director of IT Joel Nelson, Admin and Commercial Services Medardo Gomez, ORAT Director Brady Fredrickson, Director of Planning and Environmental Pete Higgins, Chief Operations Officer Mike Williams, ARP Program Director Stefhan Bennett, SLC Police Captain Nancy Volmer, Communication and Marketing Director Catherine Brabson, City Attorney Megan DePaulis, City Attorney Shaun Anderson, Finance Lorin Rollins, Finance Nate Lavin, Communication and Marketing Jasen Asay, Communication and Marketing
Other:	Bob Bergman, Lobbyist Sam Owen Jim Lohse, FFKR Shawn Milne, Tooele County

Brian Bangerter, HNTB
Paul Coates, City of West Jordan
Kory Cox, HDR, Inc.
Andy C

Steve Price called the meeting, held via Web-Ex to order at 8:05 a.m.

AGENDA

A. Minutes

A motion was made by Cyndy Miller and seconded by Larry Pinnock to approve the minutes of February 17, 2021 as presented. All votes were affirmative; motion passed.

B. Director's Report

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Bill Wyatt provided a brief update on passenger volumes, financial position, and construction.

Larry Pinnock inquired if the airport will run out of gates even with the hardstand in place, based on future passenger projections and the construction timeline.

Bill Wyatt indicated Salt Lake has always managed to find a way to accommodate the airlines and their needs for gates. He does not see that changing.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Project statistics
- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Tracking Budget
- Job progress photos

Larry Pinnock asked how far out material pricing was locked in.

Mike Williams indicated packages would be going out to bid and higher prices were budgeted.

Roger Boyer inquired if there was a way to speed up the progress of the central tunnel.

Mike Williams answered with all the moving pieces involved; east/ west taxi-lanes and central node construction this was unlikely, but will be considered.

D. Budget Presentation – Brian Butler, Chief Financial Officer

Brian Butler, Chief Financial Officer, presented the Fiscal Year 2022 Budget (presentation on file.) Main points included were:

- Budget Goals and Objectives – Budget Drivers
    - Enplaned Passenger Traffic
    - Income Statement Forecast
    - Original vs. Revised Budgets
    - Comparison of Airline Revenues
    - Comparison of Concession Revenues
    - Costs Per Enplaned Passenger (CPE)
    - Original vs. Revised Capital Equipment Budgets
- New Capital Improvement Projects

Roger Boyer asked if the full $75M projected from CARES Act funding was included in the budget.

Brian Butler indicated only $53M was incorporated and was not included in the budget model.

E. Call for Motion to Approve the Budget – Steve Price

Steve Price called for a motion for a vote for approval of FY2022 Budget. Upon a motion by Karen Mayne and seconded by Cyndy Miller, the board approved the FY2022 Budget and supports its presentation to the Mayor and City Council for acceptance. All votes were affirmative.

Steve Price adjourned the meeting at 9:33 a.m.

_____ _____

J. Steven Price, Chair Date

_____ _____

Erin Mendenhall, Mayor Date



Advisory Board Meeting

April 21, 2021

Discussion Items

AGENDA: DISCUSSION ITEM (A)

DATE: 21 April 2021

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Executive Director's Report**

Bill Wyatt will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

DIRECTOR'S REPORT

Bill Wyatt, SLCDA Executive Director

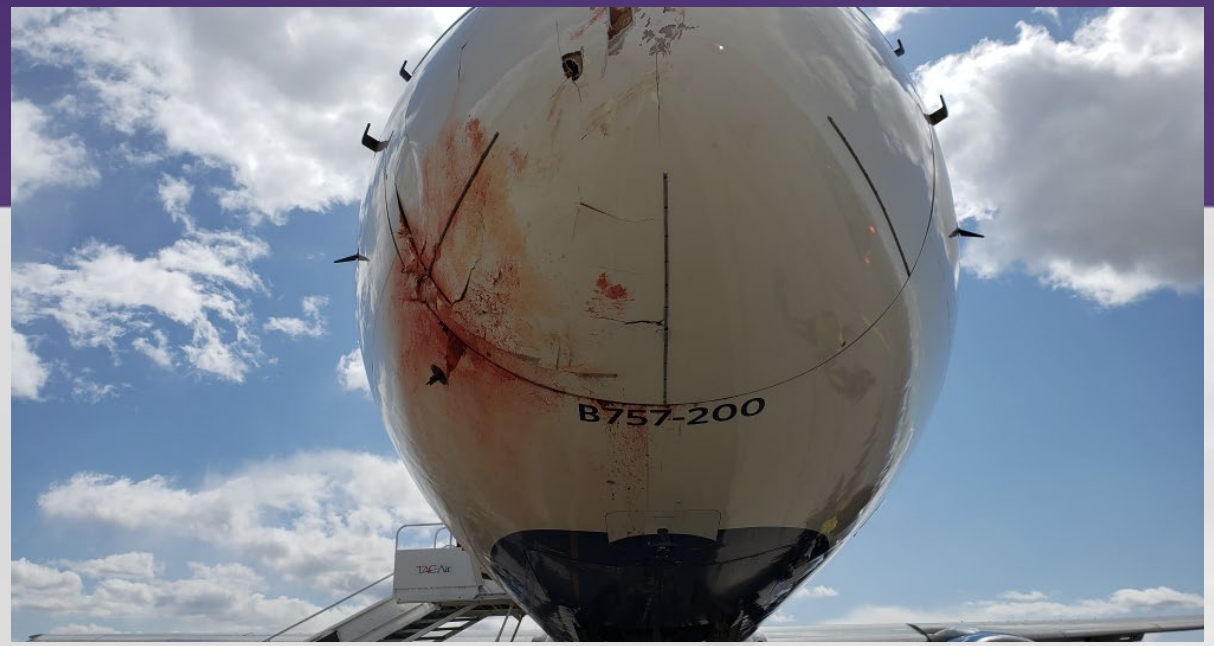
DL B757 Bird Strike - March 30, 2021

The Delta Air Lines flight crew reported to Ops 639 that, following takeoff from runway 35 and at 8,500 feet, the aircraft struck multiple birds. The crew declared an emergency indicating one engine out and returned to SLC. Captain Veenstra reported approximately 20-30 birds struck the aircraft, striking the ray dome first and then the left engine.

Following removal of passengers and baggage, the aircraft was towed to the Delta Air Lines Aircraft Maintenance Hangar under escort by Ops 638 (M. Piggott).

Ops 60 observed damage to the ray dome and right front fuselage of the aircraft, along with significant damage to the interior and exterior of the left engine.

- 1321 - Airport Control dispatched an alert for Delta Air Lines flight 8944 with 49 passengers and 4 crew members landing runway 34L.
- 1328 - Fire Command was established by Red 1.
- 1332 - Nancy Volmer was notified.
- 1333 - Aircraft landed without incident on runway 34L, exited at taxiway A8, and was inspected by Red 1 and Ops 60. Following inspection report to the flight crew of damage observed to the left engine, the aircraft was taxied under escort by Ops 60 and followed by ARFF to the TAC Air FBO ramp.
- 1337 - Blue Company was released.
- 1345 - DL8944 had departed runway 35 at 1310. Runway 35 was inspected by Ops 604 (B. Royle), Ops 614 (M. Brown), Ops 639 (H. Huffman), and Ops 615 (B. Boswell), nothing was found.
- 1357 - Gold Cross 549 was released.
- 1358 - The aircraft and escort arrived at the TAC Air FBO ramp.
- 1403 - Airport Wildlife personnel began taking samples of bird strikes to the aircraft. Seven samples were taken from multiple locations.
- 1408 - Engine oil began to leak from the left engine. Absorbent material was applied to the ramp under the engine.
- 1409 - The aircraft was deplaned without incident. Red 1 turned over incident command to Ops 60.
- 1413 - Airport Wildlife personnel began removal of bird strike remains from the aircraft ray dome.
- 1435 - Ops 60 terminated Alert response.

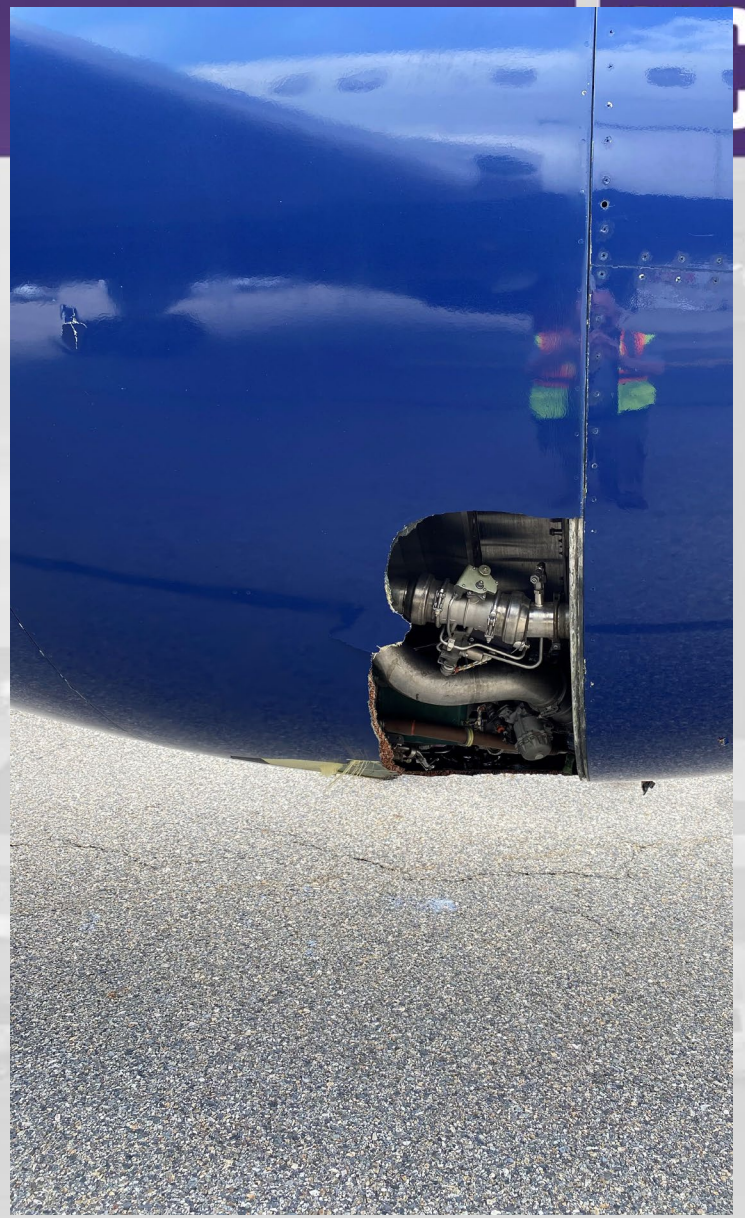

B757-200




B757-200















AGENDA: DISCUSSION ITEM (B)

DATE: 21 April 2021

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Airport Redevelopment Program Update**

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

AIRPORT REDEVELOPMENT PROGRAM

Status Update 04/21/2021

Safety and Schedule

Safety Statistics

Numbers for the Current Month

- OSHA National Average
  - Lost Time Rate 1.80 Recordable Rate 3.10
- TRP Metrics
  - 8,565,724 Total Trade Hours worked
  - Lost Time Rate 0.25 Recordable Rate 2.31

Numbers for the Program Overall

- ARP Metrics
  - 10,725,758 Total Trade Hours worked

Schedule Status - Critical Path

- South Concourse East Stone Column and Composite Pile Driving
- South Concourse East Underground Plumbing and Electrical Installations
- Pile Cap and Grade Beam Excavation, Formwork and Concrete Placement
- Overall Program is on schedule

Overall Budget Status

Construction Budget March 2021	Budget 03/11/21 FOC	Committed Feb-21	Commitments Mar-21	Revised Commitments	Earned to Date	Estimate at Completion
Closed CGMPs 01, 03, 04, 09 & 15	$217,279,720	$217,279,720	$0	$217,279,720	$217,279,720	$217,279,720
CGMP 02 HDJV General Conditions Services	$141,545,451	$135,145,451	$0	$135,145,451	$96,162,676	$141,545,451
CGMP 05 Terminal/SCW/Gateway	$1,042,670,036	$1,037,311,402	$5,358,634	$1,042,670,036	$1,030,783,302	$1,042,670,036
CGMP 06 Parking Garage, Roadways, CUP	$405,856,439	$407,348,093	($1,491,654)	$405,856,439	$396,217,616	$405,856,439
CGMP 07 TRP Baggage Handling System	$96,578,430	$108,094,181	($11,515,751)	$96,578,430	$96,036,757	$96,578,430
CGMP 09A Apron Paving & Fueling/SCW	$79,748,407	$79,748,407	$0	$79,748,407	$78,538,814	$79,748,407
CGMP 10 South Concourse East/Tunnel Shell	$461,505,309	$397,310,540	$63,297,737	$460,608,277	$53,797,730	$461,505,309
CGMP 11 Apron Paving & Fueling SCE	$223,088,239	$191,182,465	$0	$191,182,465	$19,254,265	$223,088,239
CGMP 12 Existing Structure Demolition	$35,772,132	$35,760,124	$0	$35,760,124	$25,551,934	$35,772,132
CGMP 13 AOJV Preconstruction Services	$14,046,688	$14,046,688	$0	$14,046,688	$14,046,688	$14,046,688
CGMP 14 AOJV General Conditions Ph 1	$93,384,788	$47,006,676	$0	$47,006,676	$46,122,320	$93,384,788
CGMP 16 North Concourse & Mid-Tunnel Ph 1	$300,786,053	$300,786,053	$0	$300,786,053	$293,360,923	$300,786,053
CGMP 17 NCP Baggage Handling System	$52,756,826	$52,756,826	$0	$52,756,826	$29,350,367	$52,756,826
CGMP 18 NCP Apron Paving & Fueling Ph 1	$91,949,310	$91,949,310	$0	$91,949,310	$81,990,608	$91,949,310
CGMP 19 North Concourse & C-Tunnel Ph 2	$227,690,446	$28,647,982	$0	$28,647,982	$1,433,782	$227,690,446
CGMP 20 NCP Apron Paving & Jet Fuel Ph 2	$44,856,288	$0	$0	$0	$0	$44,856,288
Security Checkpoint Equipment	$11,751,472	$11,751,472	$0	$11,751,472	$6,908,600	$11,751,472
Reduntant Fuel Main	$12,500,000	$0	$0	$0	$0	$12,500,000
Taxilane X-X Construction	$23,856,270	$0	$0	$0	$0	$23,856,270
Total Program Construction	$3,577,622,304	$3,156,125,390	$55,648,966	$3,211,774,356	$2,486,836,102	$3,577,622,304
TRP Owner Procurement	$5,215,472	$5,215,472	$0	$5,215,472	$4,808,421	$5,215,472
NCP Owner Procurement	$2,655,266	$2,655,266	$0	$2,655,266	$1,860,182	$2,655,266
TRP Soft Cost	$340,424,371	$289,139,082	$582,235	$289,721,317	$269,270,020	$340,424,371
NCP Soft Cost	$170,729,546	$124,494,969	$254,986	$124,749,955	$85,982,324	$170,729,546
Total Program Soft Cost	$519,024,655	$421,504,789	$837,221	$422,342,010	$361,920,947	$519,024,655
TRP Owner Reserve	$1,491,654					$1,491,654
NCP Owner Reserve	$2,371,101					$2,371,101
Total Program Owner Reserve	$3,862,755	$0	$0	$0	$0	$3,862,755
Total ARP Program Budget	$4,100,509,714	$3,577,630,179	$56,486,187	$3,634,116,366	$2,848,757,049	$4,100,509,714

Post Opening Day Special Projects

Passenger Board Bridge Comfort

- Scope is to Temper the Air with both Heating and Cooling at all Gates
- Installation May through early Fall dependent on Gate Availability
- Gates Completed – A25, A23, A21, A19, A17 and A13

Passenger Board Bridge Motorized Baggage Conveyors

- Motorized Baggage Conveyors that Replace the Manual Slides and the ‘Bag Buddies’ (Elevators for Planeside Bags) at all Gates
- Installation May through June dependent on Gate Availability
- Gates Completed – B6

Wayfinding Signage and Displays

- Terminal/Concourses/Gateway – New and Modified Signs being installed at night
- Additional Flight Information Display at Concourse ‘B’ East End in Operation

Concourse ‘A’ East/ Central Tunnel/Airfield

Central Tunnel Concrete Structure

- Excavation continues at North End
- Production Pile Driving Underway – 34% Complete (Total 845)

Concourse ‘A’ East

- Stone Columns Underway – 71% Complete (Total 1,664)
- Production Pile Driving Underway – 60% Complete (Total 993)
- Underground Mechanical, Electrical and Plumbing Underway

Airfield

- Site Utilities Progressing
- Hydrant Fuel System Pipe and Fuel Vault Installation Progressing

Phase 2 East Construction Site



Construction Near 3700 West



Delta/SkyWest Hardstand Operation (15 Positions)



Central Tunnel



Central Tunnel



Walking Crane into Excavation



Pile Driving



Pile Driving North End



Excavation at North

Concourse ‘A’ East – Deep Foundations



Stone Columns



Stone Columns

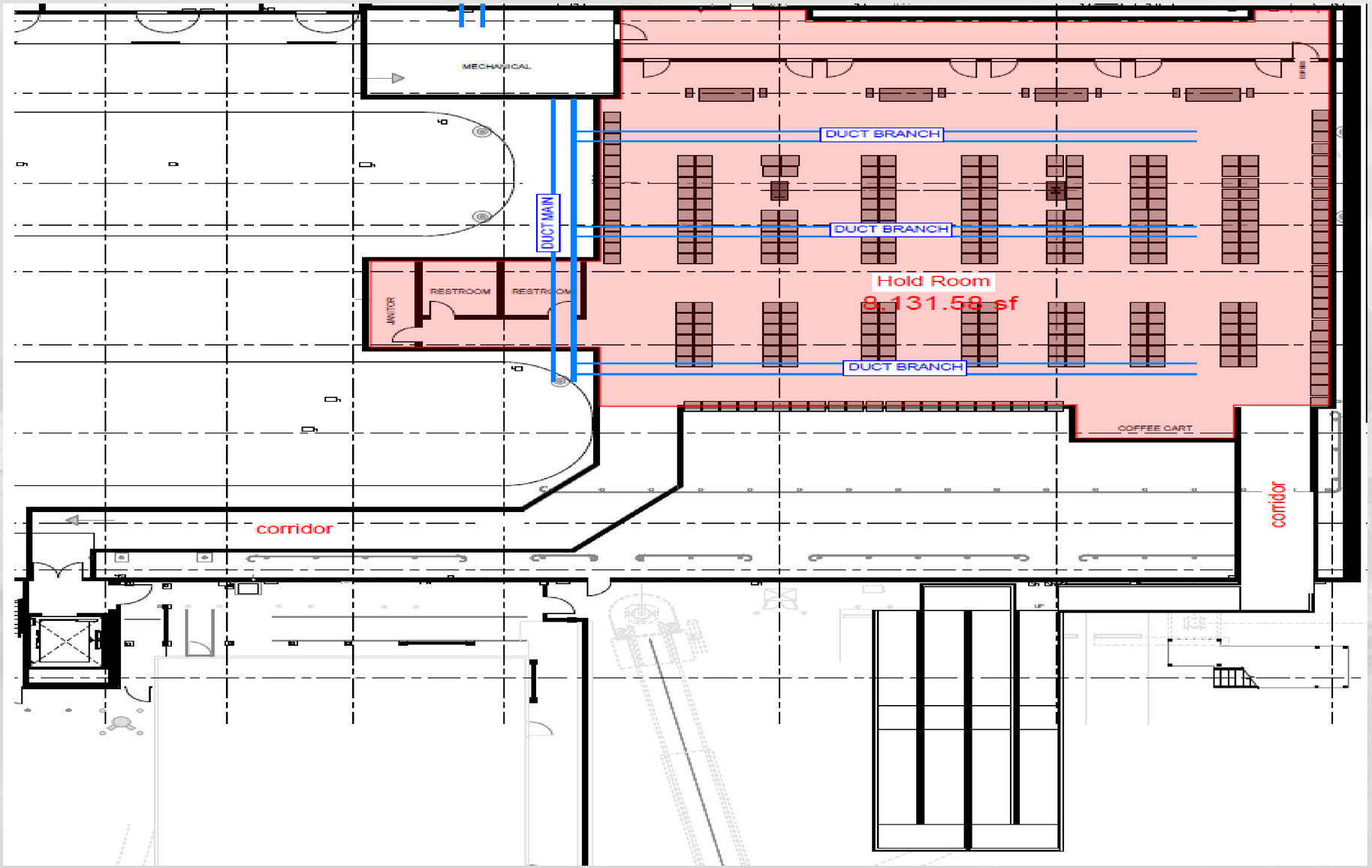


Driven Piles



Pile Driving

Hardstand Expansion – Concourse ‘B’ Lower Level Holdroom



Baggage Handling System Component Removal Started



Questions?

AGENDA: DISCUSSION ITEM (C)

DATE: 21 April 2021

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Concessions Update**

Shane Andreasen, Director of Administration and Commercial Services will present an update on Airport Concessions (presentation on file).

AIRPORT ADVISORY BOARD CONCESSIONS PROGRAM UPDATE

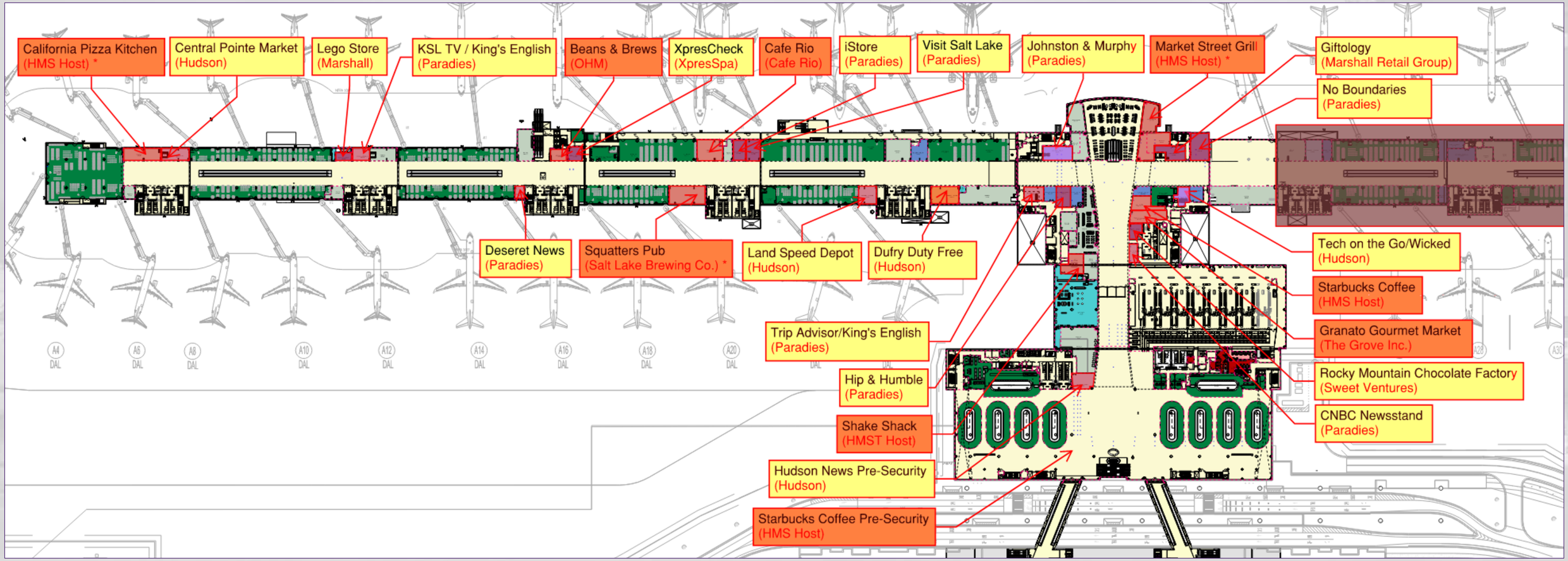
SHANE ANDREASEN, DIRECTOR OF ADMINISTRATION & COMMERCIAL SERVICES

April 21, 2021

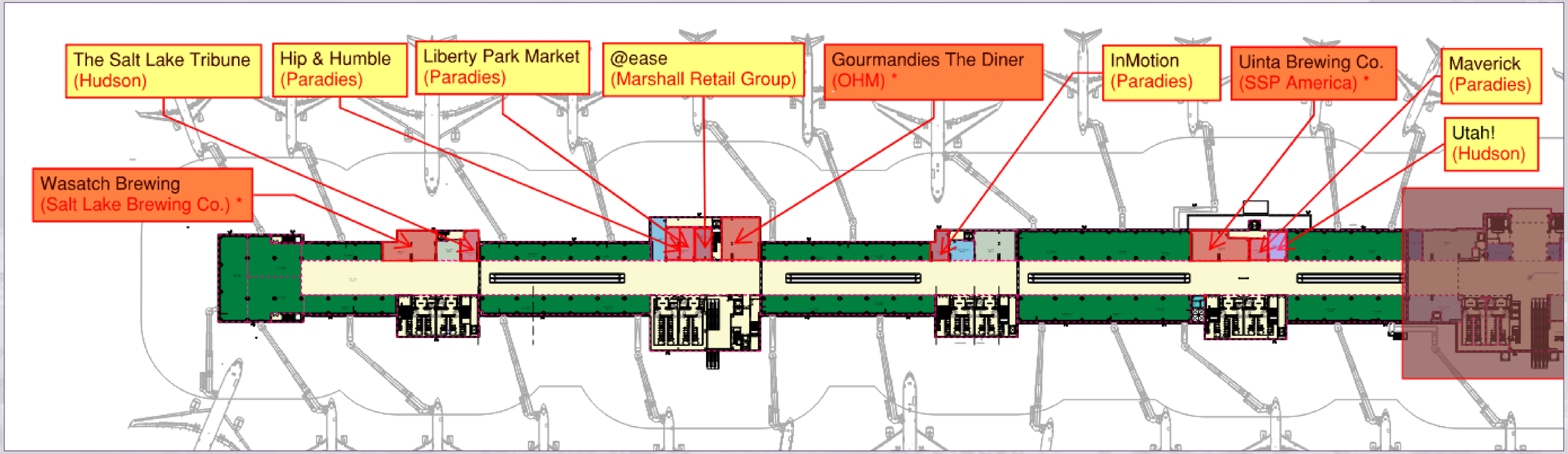
Overview

- Current Program
- Coming Soon
- SLCtoGo
- Pandemic Lease Response
- Phases II & III
- Complete Program

Current Program Offering – Terminal & Concourse A



Current Program Offering – Concourse B



Coming Soon and Deferred

Open Early Summer 2021

1. Panda Express
2. Fillings & Emulsions
3. Uno de 50
4. MAC
5. Rooster's Craft Kitchen
6. Garbanzo Mediterranean
7. Starbucks (Concourse A)
8. Smashburger
9. Maverick (Pre-Security)

Open Early Fall 2021

1. Pizzeria Limone
2. FRYE
3. Coach
4. Panera Bread
5. Pick-up-Stix
6. Briggs & Riley
7. Pulp Lifestyle Kitchen

Pending Recovery

1. Blue Lemon
2. TUMI
3. White Horse Spirits & Kitchen
4. Bruges Belgian Bistro
5. SLC Life Market
6. XpresSpa (Concourse B)

SLCtoGo – Rolling Launch Began April 19



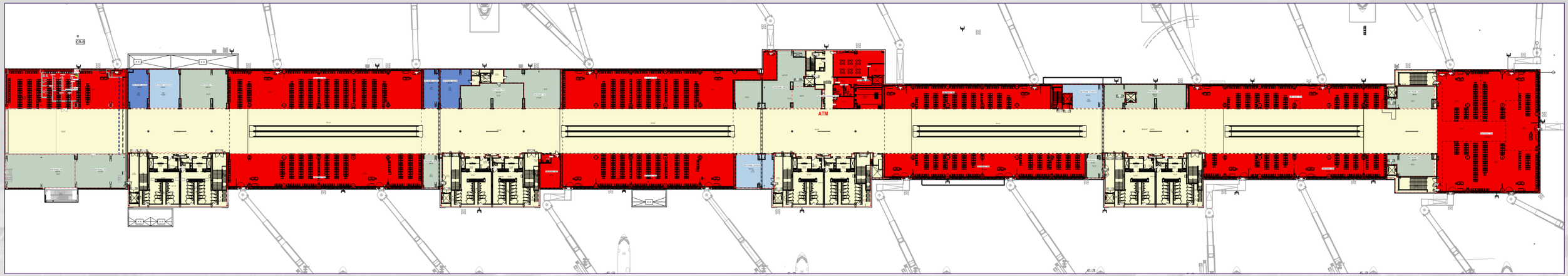
At Your Gate & “Gita”



Looking Back to Move Forward

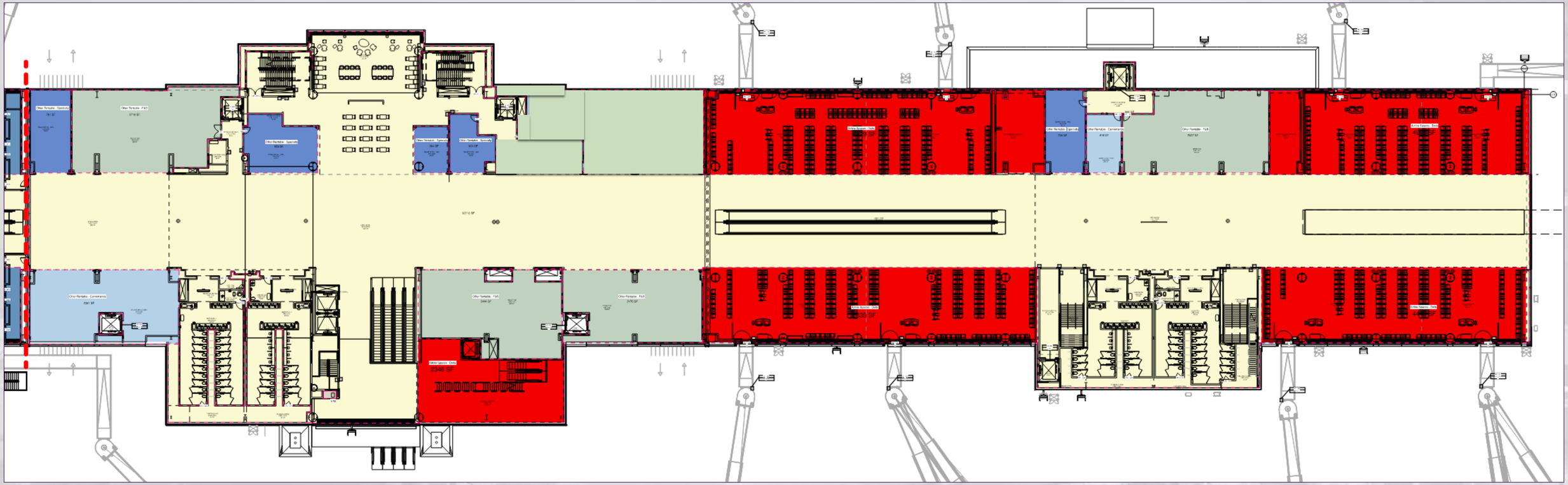
- Proactive Partnership Approach
- Lease Adjustments Tied to Anticipated Recovery
- Phased Developments
- Minimum Annual Guarantee (MAG) Commencement Deferral
- Term Extensions
- Central Receiving & Distribution Center (CRDC) Recovery Fee Adjustment
- Misc. Updates Based on Built Environment

Phase II Program (Concourse A East)



Food & Beverage
Convenience Retail
Specialty Retail

Phase III Program (Central Node & Concourse B East)



Food & Beverage
Convenience Retail
Specialty Retail

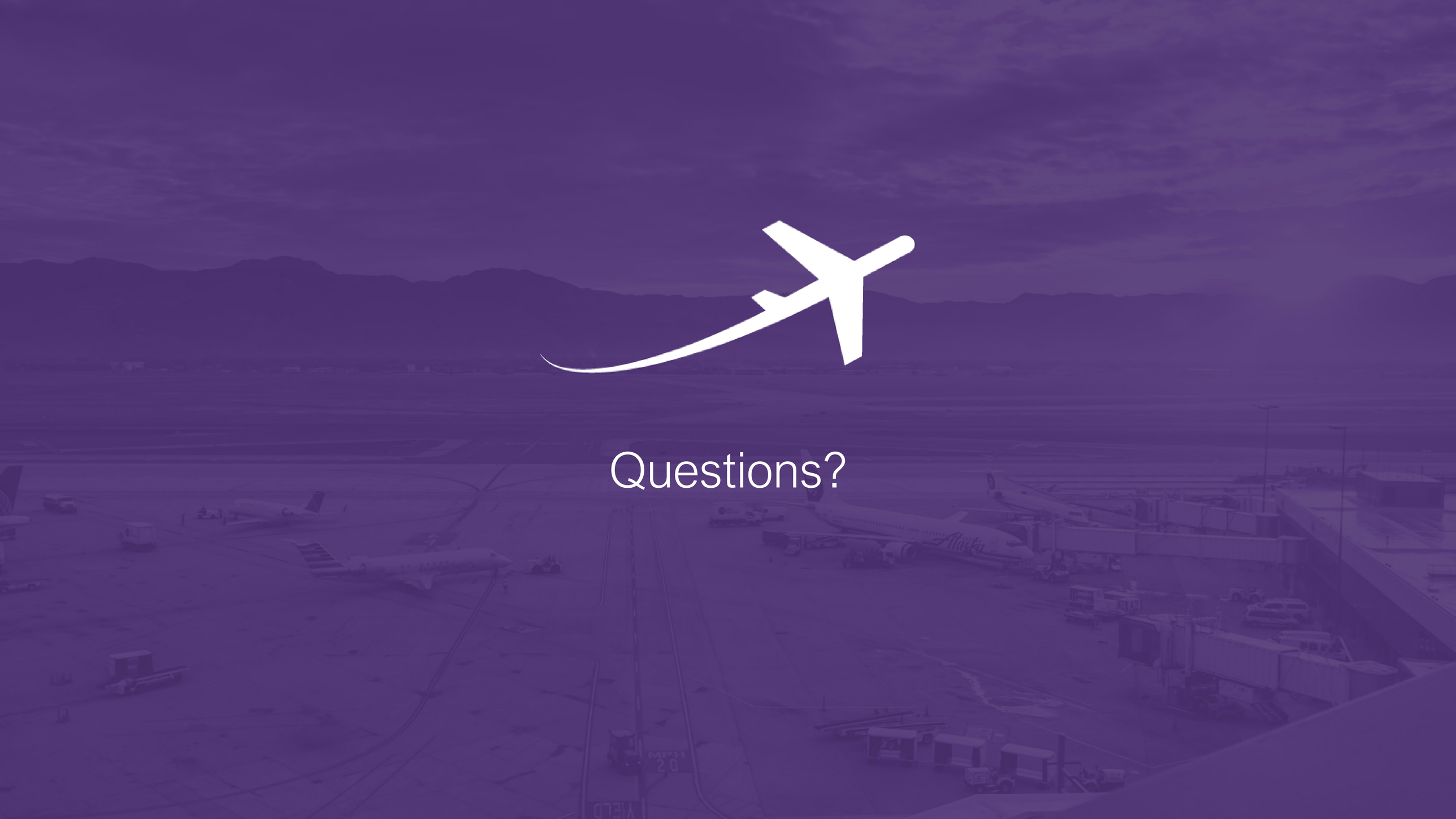
New SLC Concessions Total Program Summary

Phase I
- 59 Locations
- 63% Open Today
- 90% Open Early Fall
- 100% Pending Recovery

Phase II (Concourse A East – 22 Gates)
- 18 Locations
- Solicitation Fall 2021; Opening November 2023

Phase III (Central Node & Concourse B East – 8 Gates)
- 13 Locations
- Solicitation Fall 2023; Opening October 2025

Total Program
- 90 Locations



Questions?

AGENDA: DISCUSSION ITEM (D)

DATE: 21 April 2021

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Master Plan Update**

Steve Domino, Senior Northwest Mountain Region Aviation Planner, RS&H, will present an update of the Master Plan (presentation on file).



Salt Lake City International Airport

Airport Board Update

April 21, 2021

Salt Lake City International Airport



Agenda

Status Update

Facility Requirements Review

Solutions

Implementation

Next Steps

Salt Lake City
International Airport



Agenda

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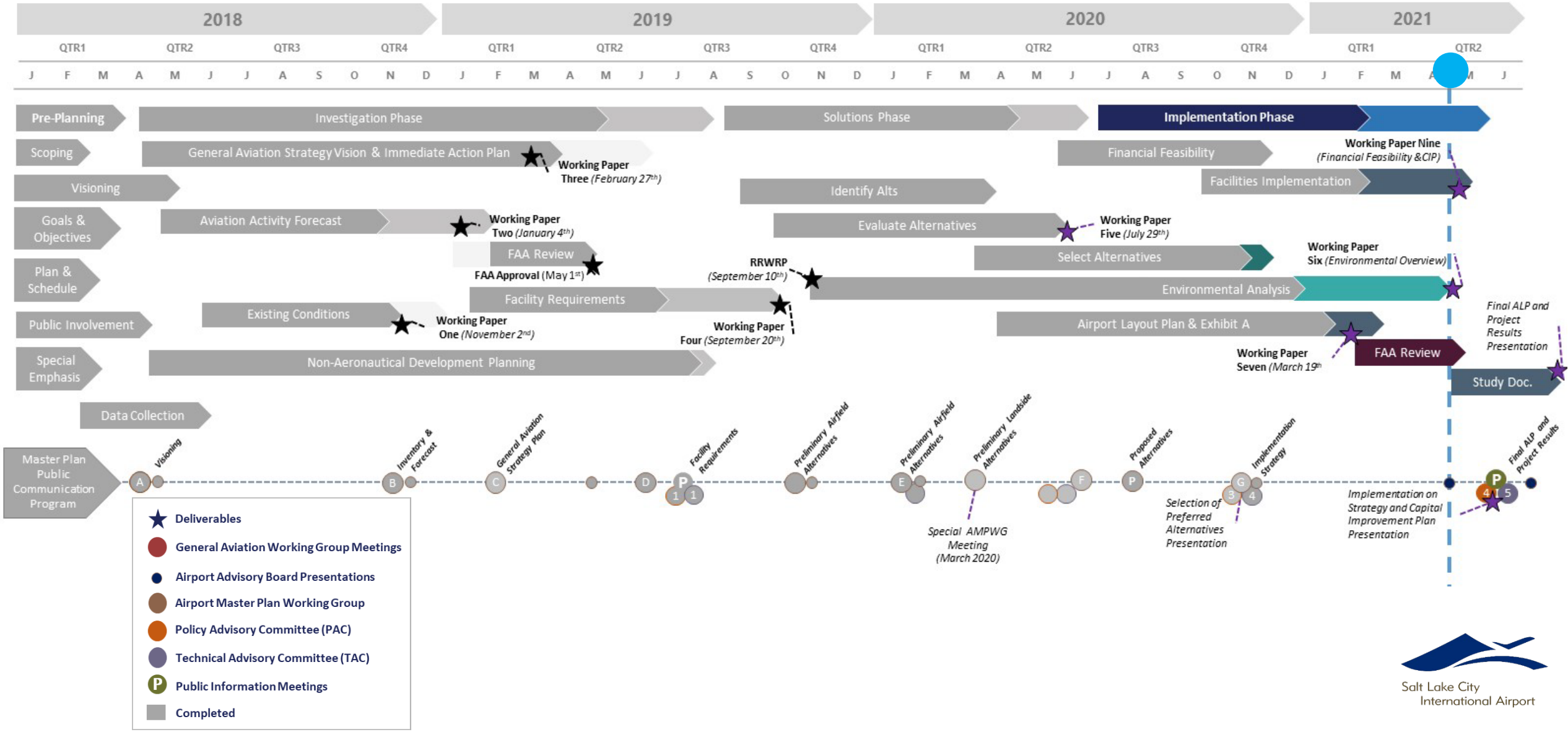
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Salt Lake City
International Airport

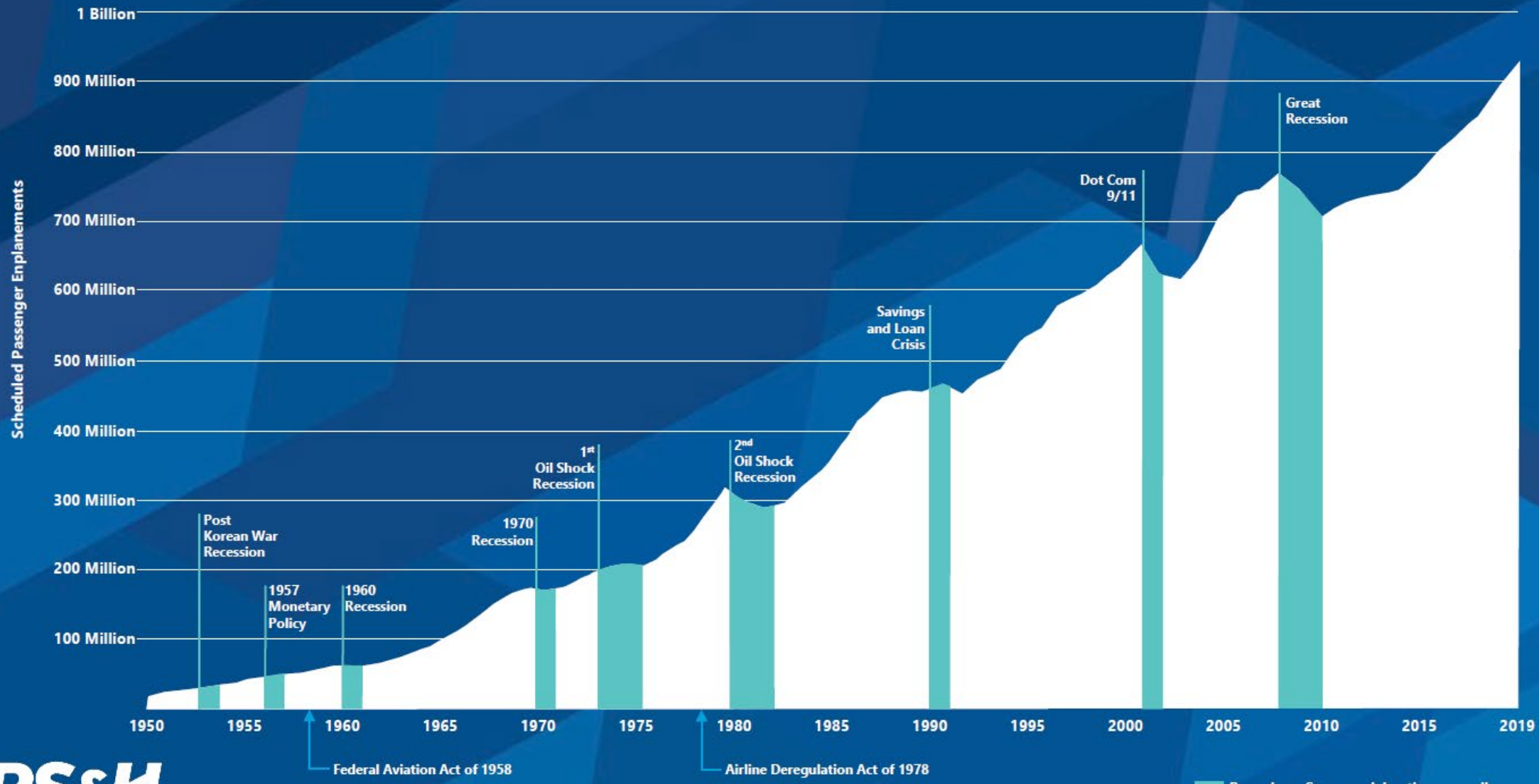
Master Plan Schedule

● = We Are Here



Salt Lake City International Airport

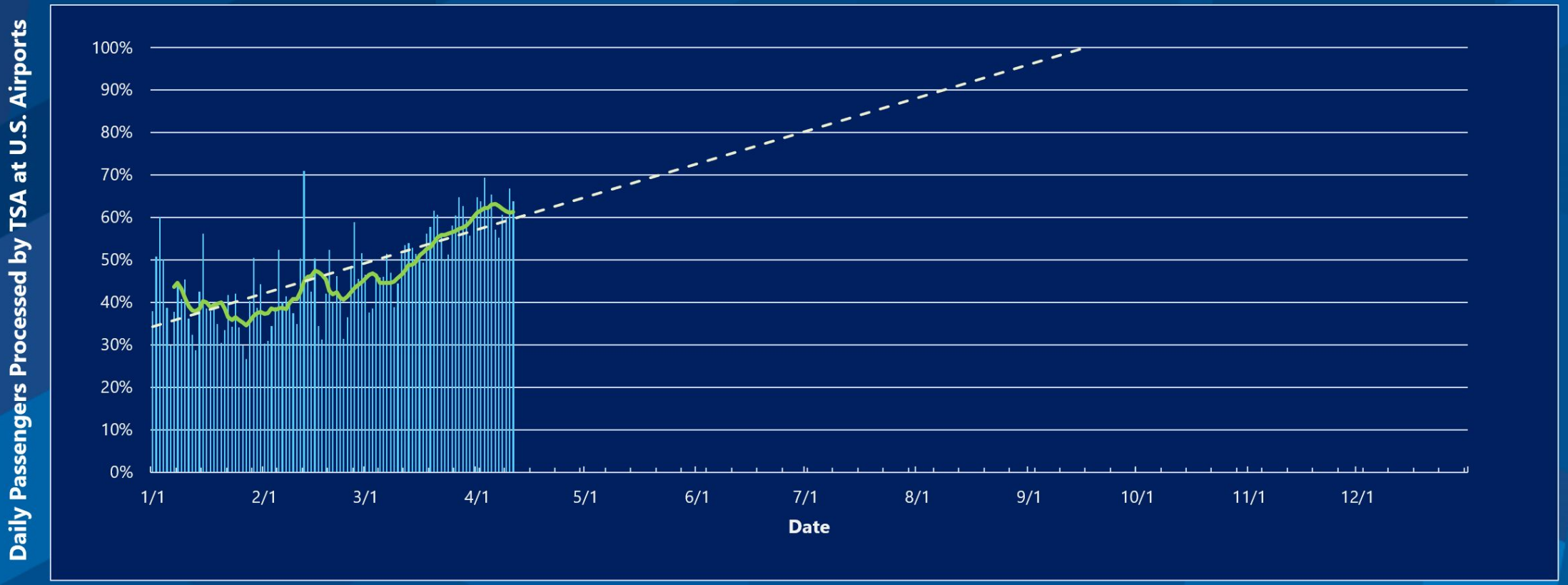
U.S. Commercial Aviation Resilience Since 1950



RS&H

Source: Airlines for America / U.S. Bureau of Transportation Statistics [https://www.airlines.org/dataset/annual-results-u-s-airlines-2/]

Daily TSA Screenings – 2021 Demand as a Percent of 2019 Demand



Notes on TSA screenings for the week ending April 11, 2021:

- ✈ **Net change from last week: +88,623 to 9.99 Million**
- ✈ **Percent of same week 2019: 61.3% (-1% vs. last week)**
- ✈ **Days >1.3 million passengers screened: 5 of 7 (=) (2019 average daily screenings = 2.3 Million)**

Vaccine Report for the week ending April 11, 2021 (per CDC COVID Data Tracker)

- ✈ **Percent of US population ≥18 years of age who have received 1 or 2 vaccine doses: 45.9% (+5.2% from last week)**

RS&H



Agenda

Status Update

Facility Requirements Review

Solutions

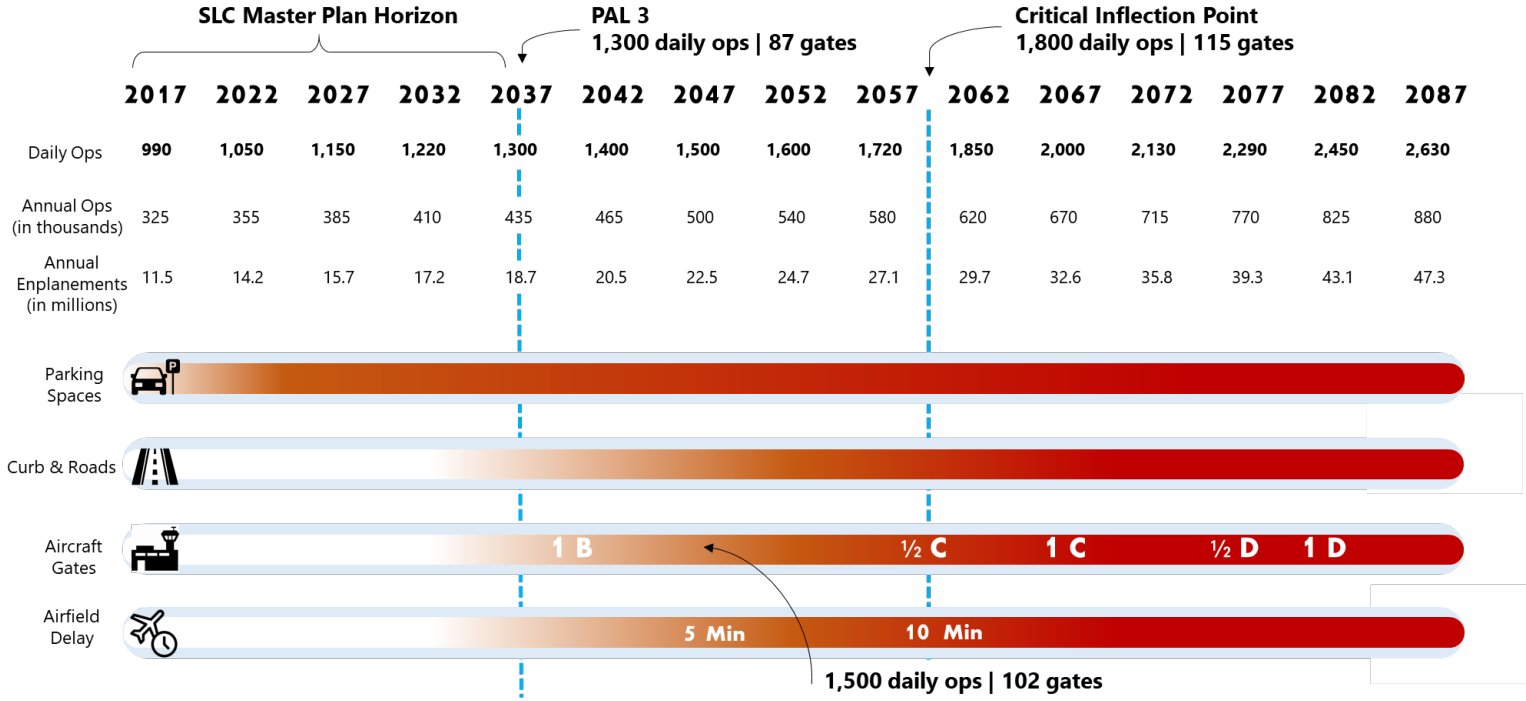
Implementation

Next Steps

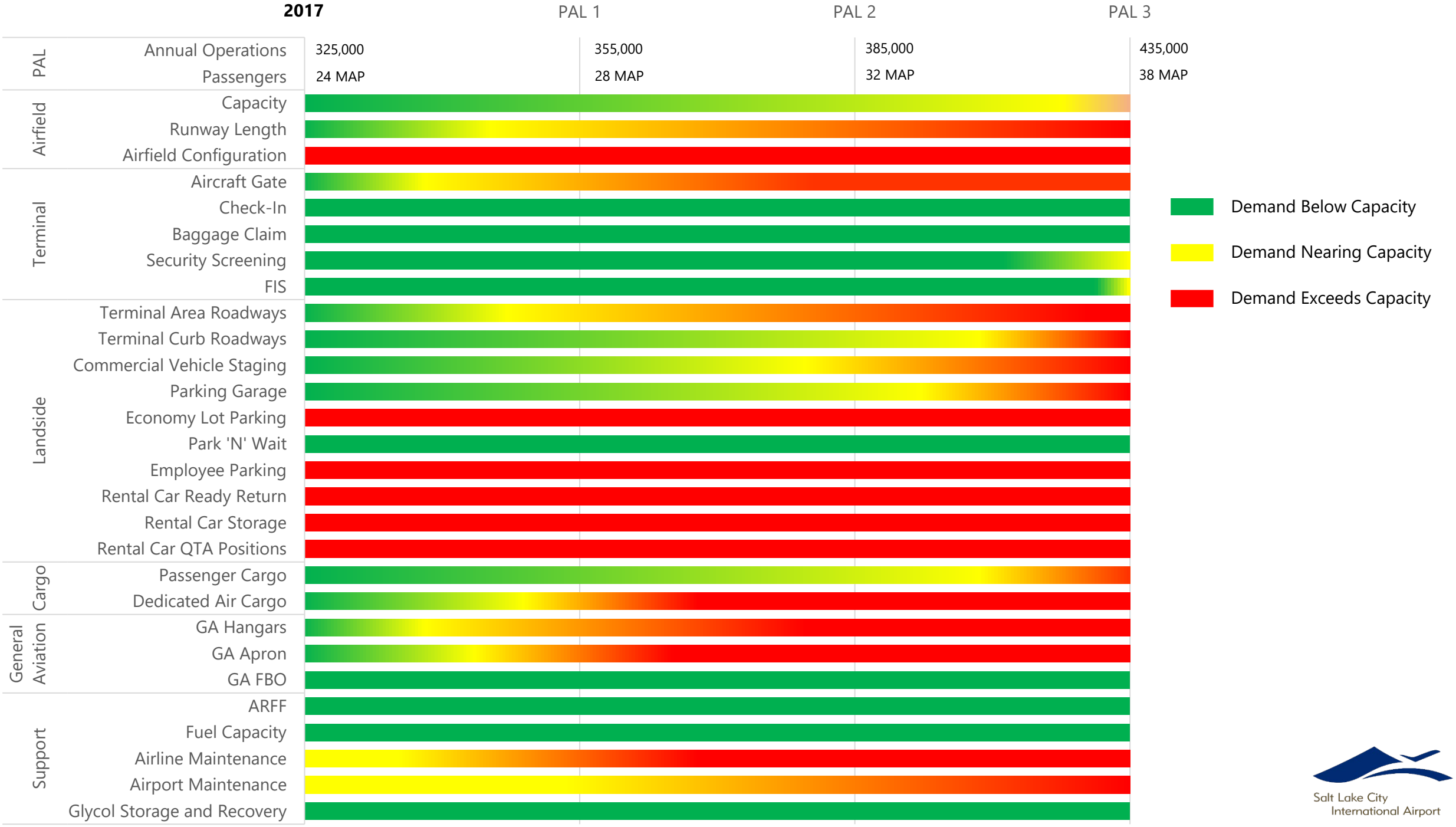
Salt Lake City International Airport

SLC Long Range Proportional Requirements

- Additional parking needed within planning period
- Current airfield capacity supports a full Concourse B
- Airfield capacity need to support 1/2 built Concourse C
- Capacity may never be able to support Concourse D
  - Existing facilities, Air Traffic Control Tower can remain in area
  - Land beyond Concourse C can have other uses



Salt Lake City International Airport



Salt Lake City International Airport



Agenda

Status Update

Facility Requirements Review

Solutions

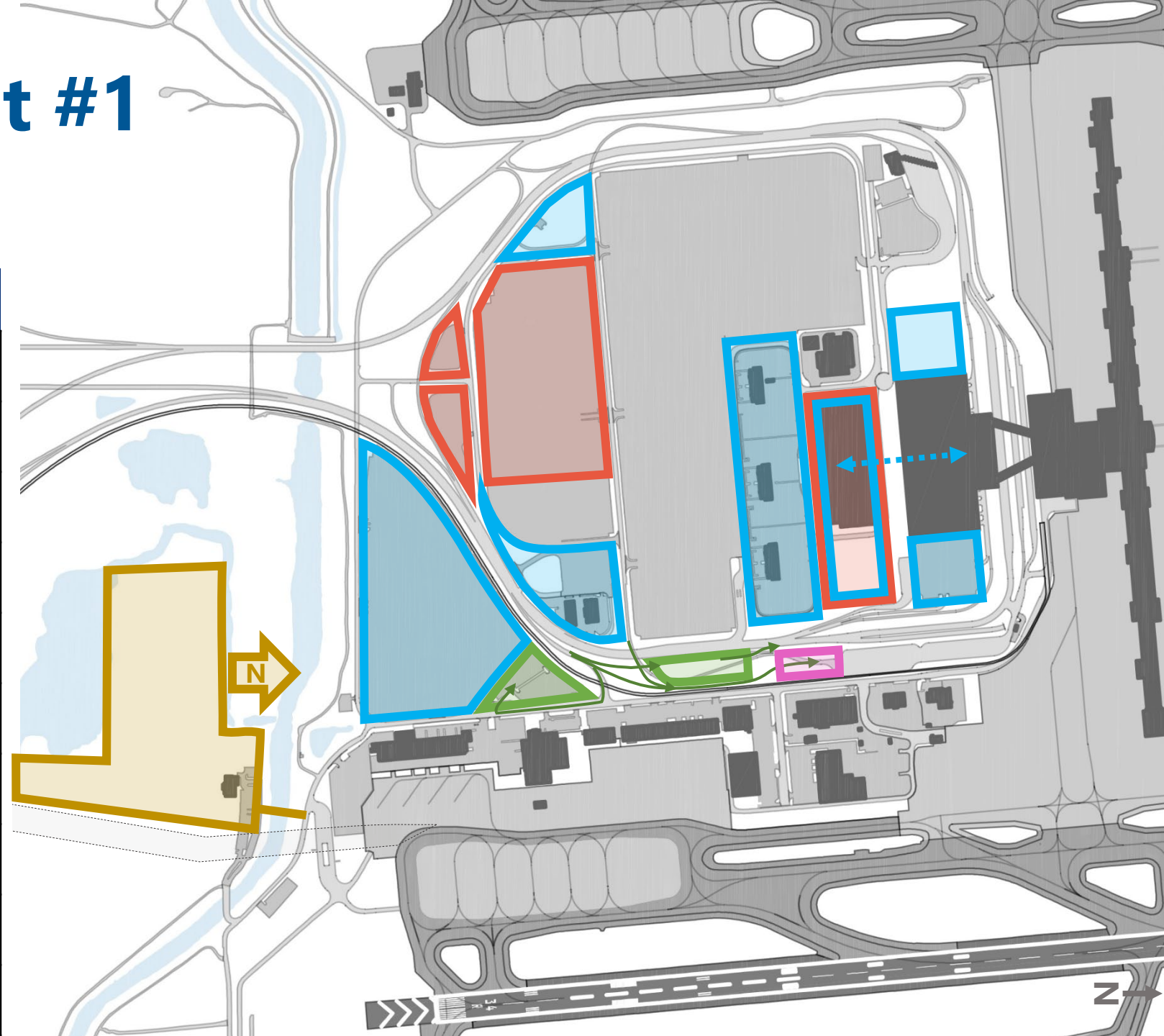
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Salt Lake City
International Airport

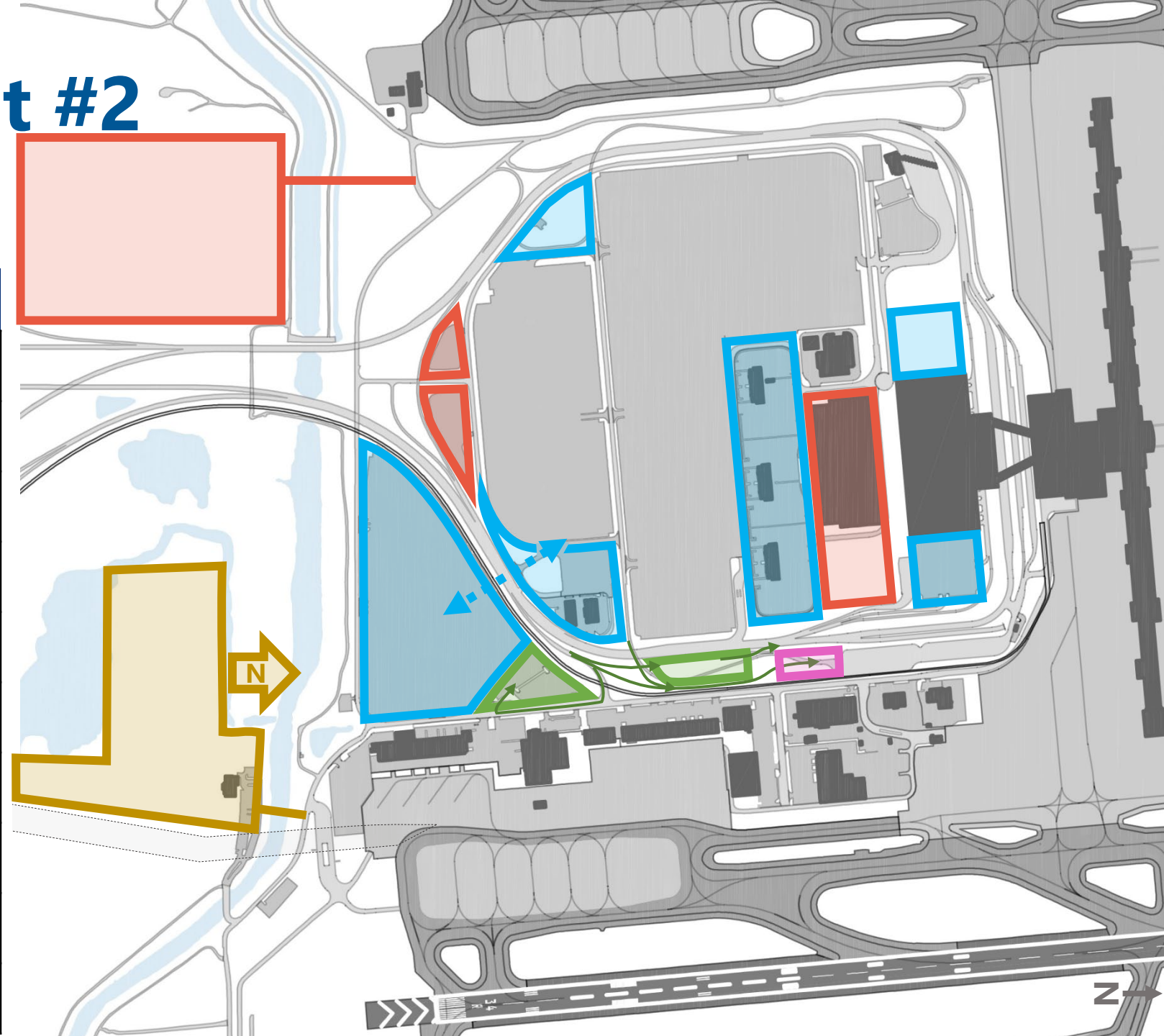
Landside Concept #1 Summary

Use	PAL 3	#1
Surface Parking	16,931	13,150
Garage Parking	3,884	7,700
All Public Parking	*20,815*	*20,850*
RAC Ready Return	1,958	2,000
RAC Storage	2,259	2,500
RAC QTA (sf)	430k	430k
Park ‘n’ Wait Lot	95	100
Service Center	58	60
Employee Parking	4,500	4,500
CV Staging	141	141



Landside Concept #2 Summary

Use	PAL 3	#2
Surface Parking	16,931	16,100
Garage Parking	3,884	5,600
All Public Parking	*20,815*	*21,700*
RAC Ready Return	1,958	2,000
RAC Storage	2,259	2,300
RAC QTA (sf)	430k	430k
Park ‘n’ Wait Lot	95	100
Service Center	58	60
Employee Parking	4,500	4,500
CV Staging	141	141

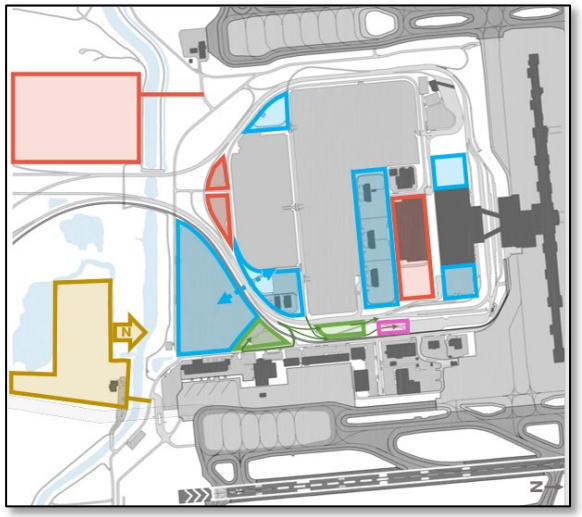


Comprehensive Concepts

#1



#2

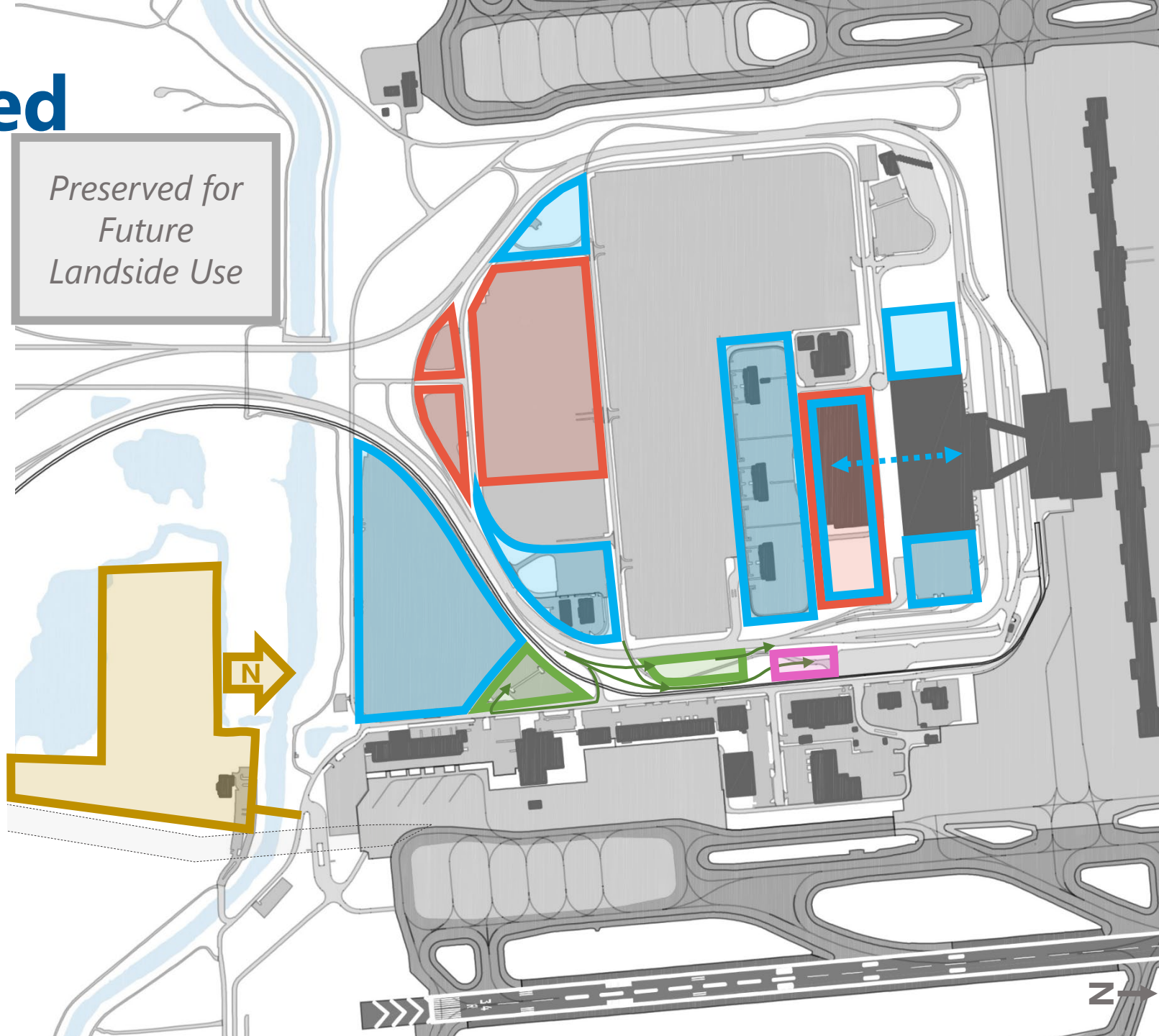


Evaluation Criteria	1	2
Meets near/long-term facility req's	Fair	Good
Meets objectives-planning principles	Fair	Good
Provides targeted level of service	Good	Good
Operational efficiency/ease of use	Fair	Fair
Operational and public safety	Fair	Good
Flexibility and expansion potential	Fair	Good
Financial feasibility *(capital/operating cost, net revenue)*	Fair	Fair
Environmental/sustainability	Good	Fair
Ease of implementation	Good	Good

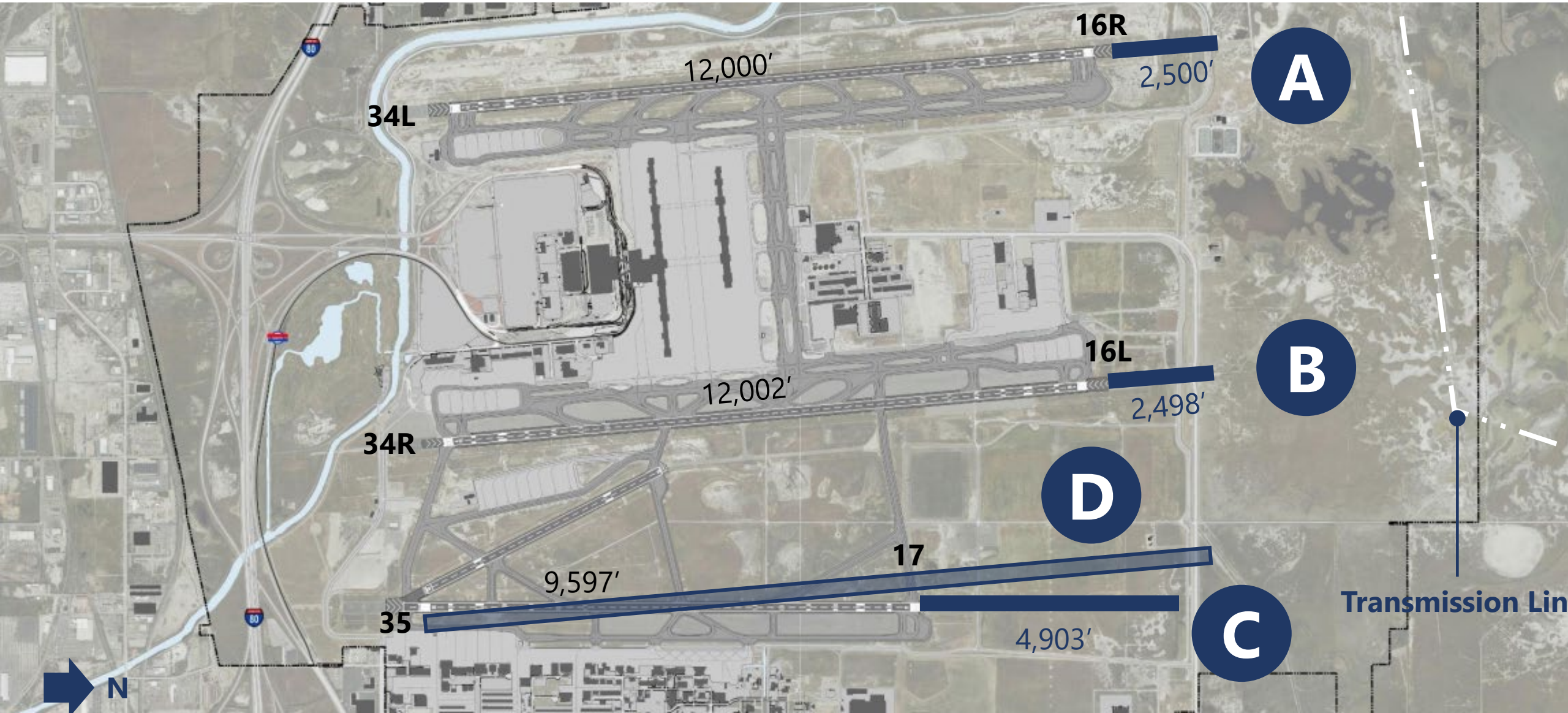
Legend: Good, Fair, Poor

Landside Preferred Hybrid Concept

Use	PAL 3	#1
Surface Parking	16,931	13,150
Garage Parking	3,884	7,700
All Public Parking	*20,815*	*20,850*
RAC Ready Return	1,958	2,000
RAC Storage	2,259	2,500
RAC QTA (sf)	430k	430k
Park ‘n’ Wait Lot	95	100
Service Center	58	60
Employee Parking	4,500	4,500
CV Staging	141	141

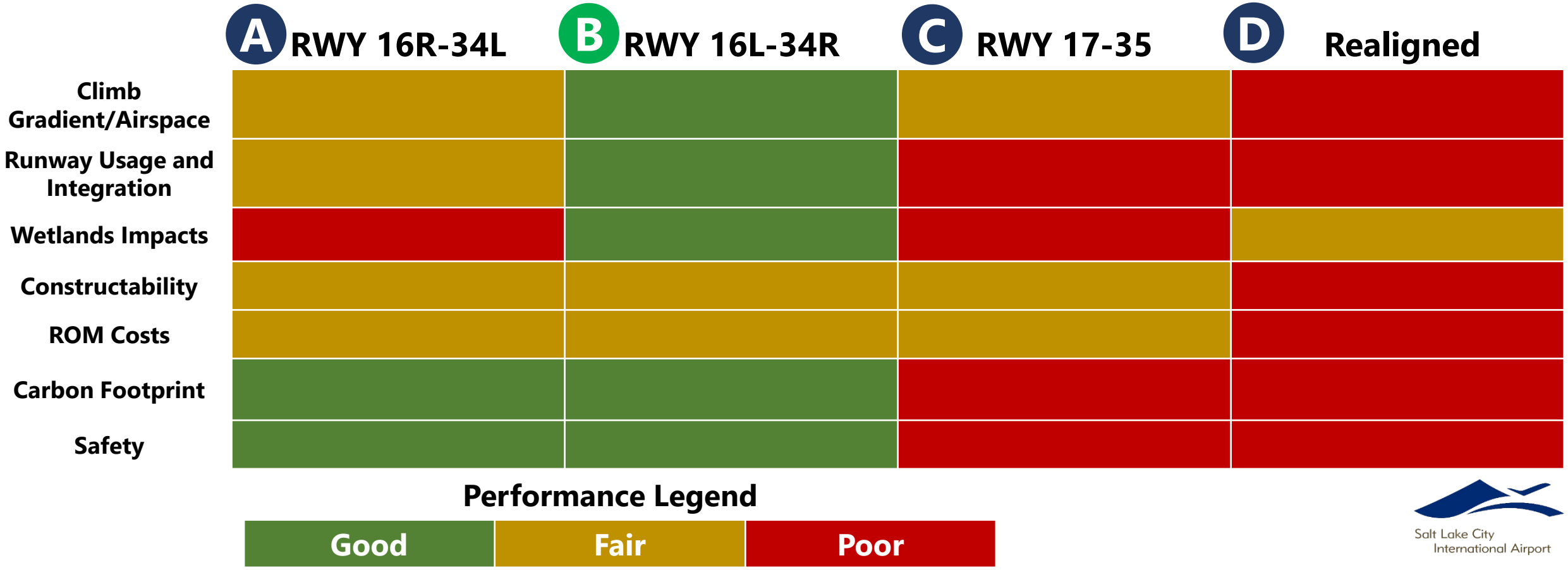


Runway Extension Preferred Alternative



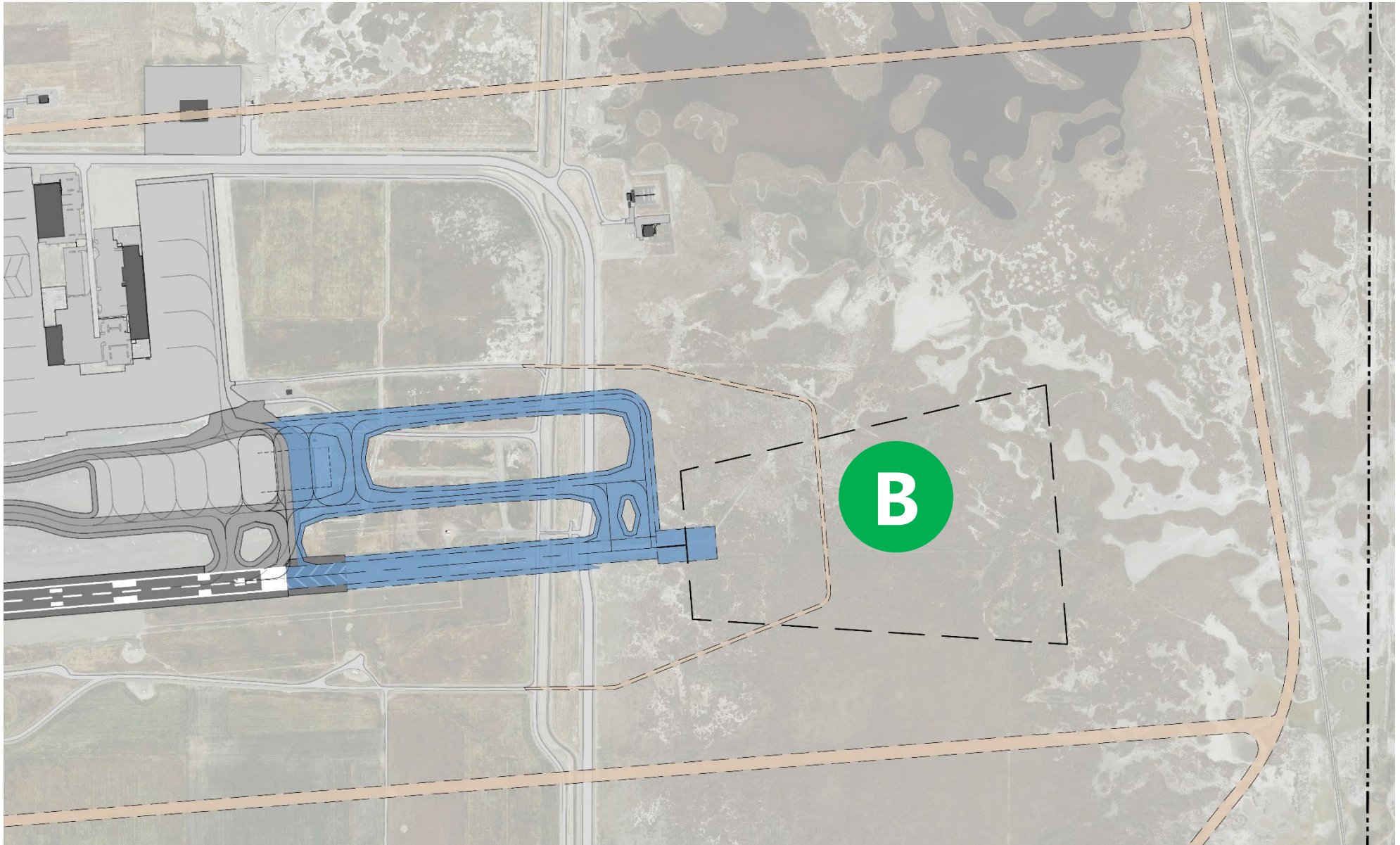
Runway Extension Alternatives Evaluation





Salt Lake City International Airport

Runway Extension Preferred Alternative

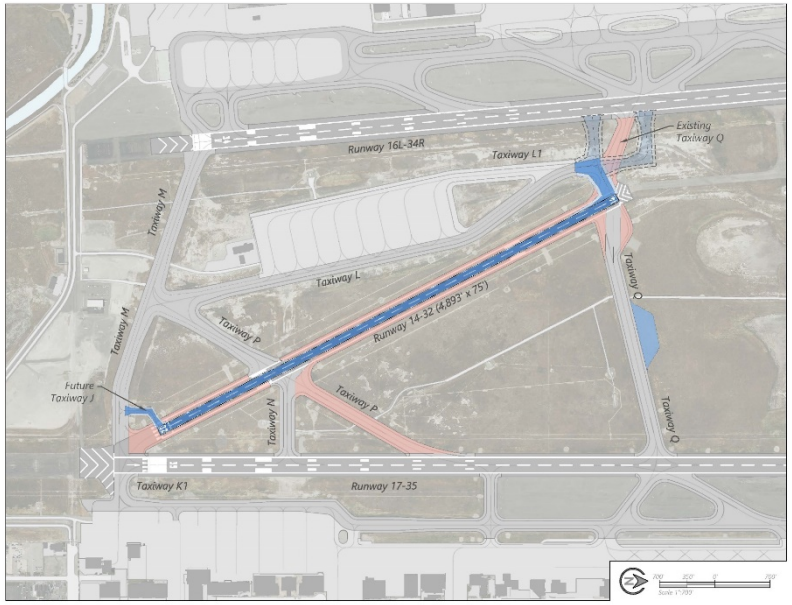


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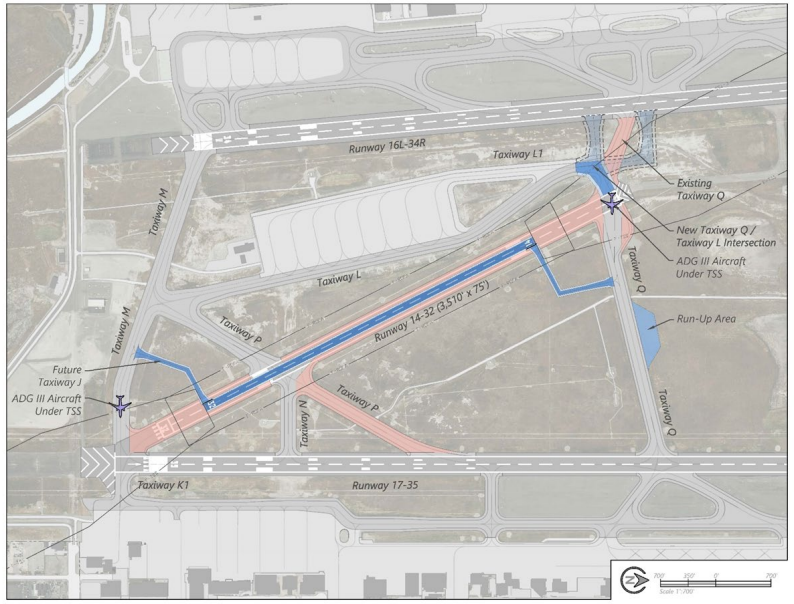
Salt Lake City
International Airport

Runway 14-32 Alternatives

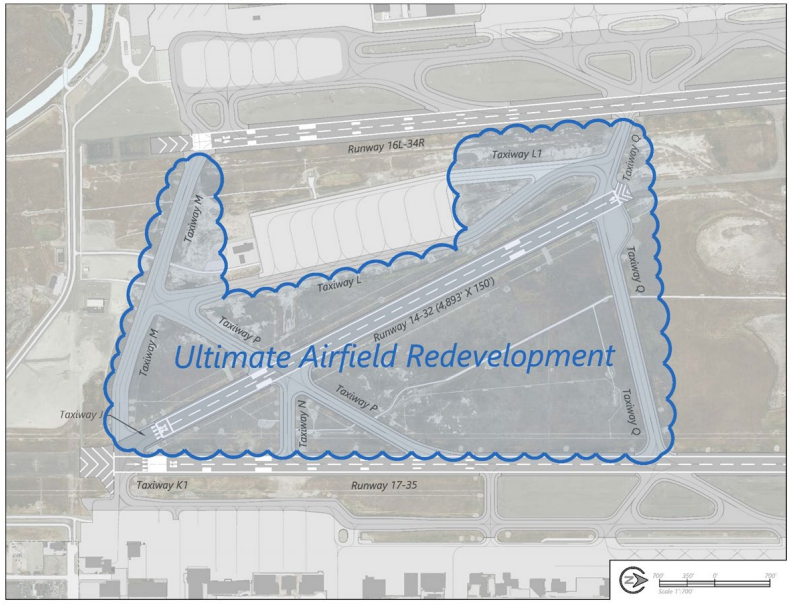
A MEET STANDARDS



B SHORTEN

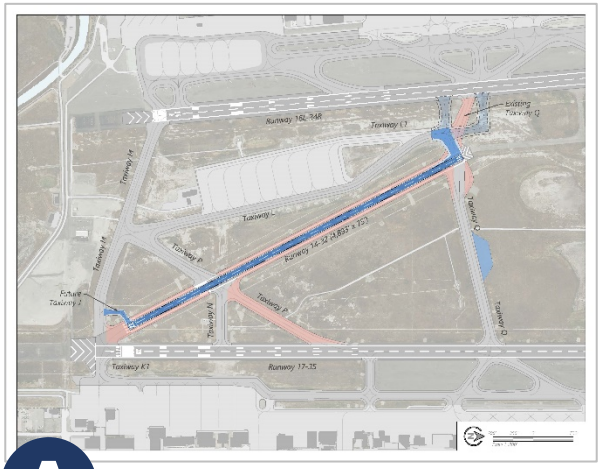


C CLOSE

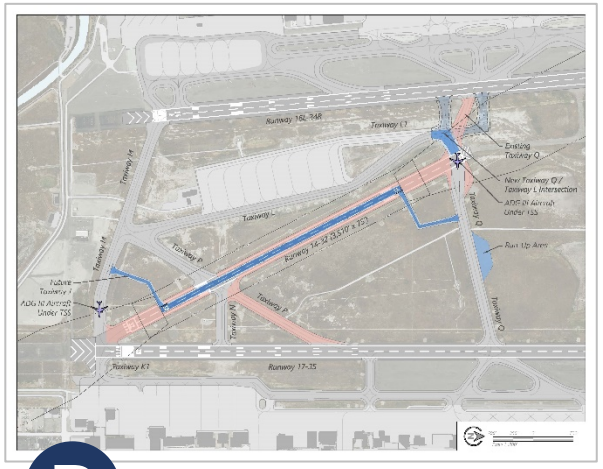


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Runway 14-32 Alternatives Evaluation



A **Bring to FAA Standards**



B **Shorten Runway**



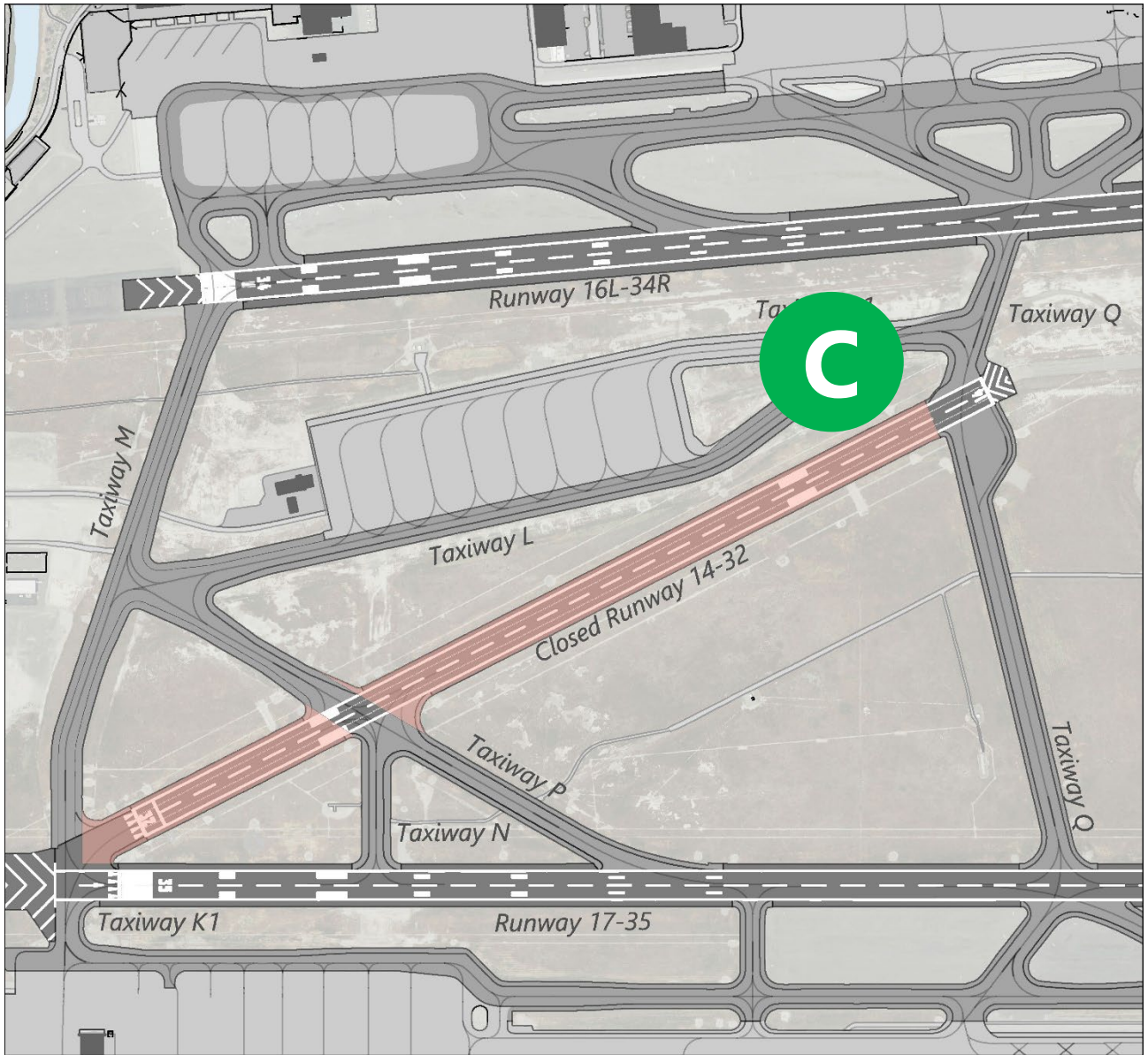
C **Close Runway**

	A	B	C
FAA Design Standard	Good	Good	Good
General Safety Considerations	Fair	Good	Good
Airfield / Airspace Efficiencies	Fair	Fair	Good
Long Term Development / Vision	Poor	Fair	Good
Cost	Poor	Poor	Good

Performance Legend

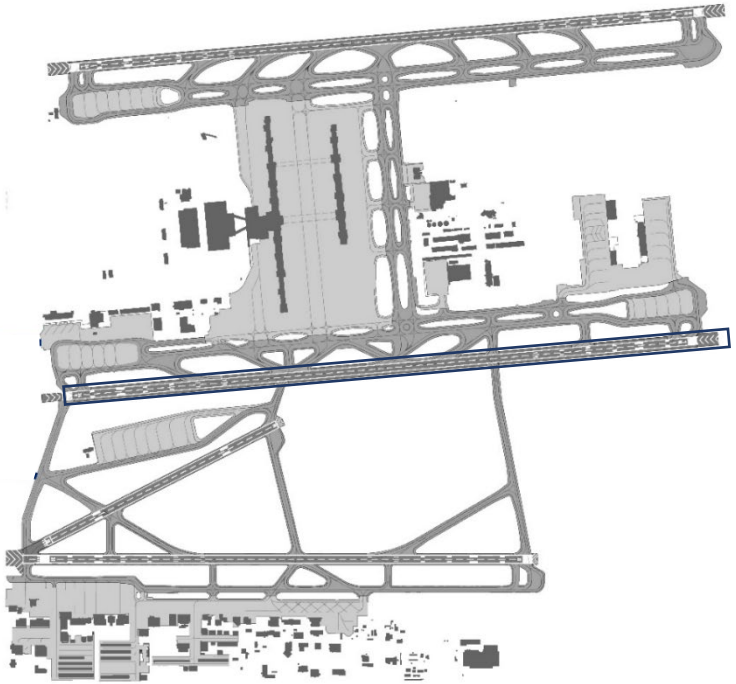
Good	Fair	Poor

Runway 14-32 Preferred Alternative

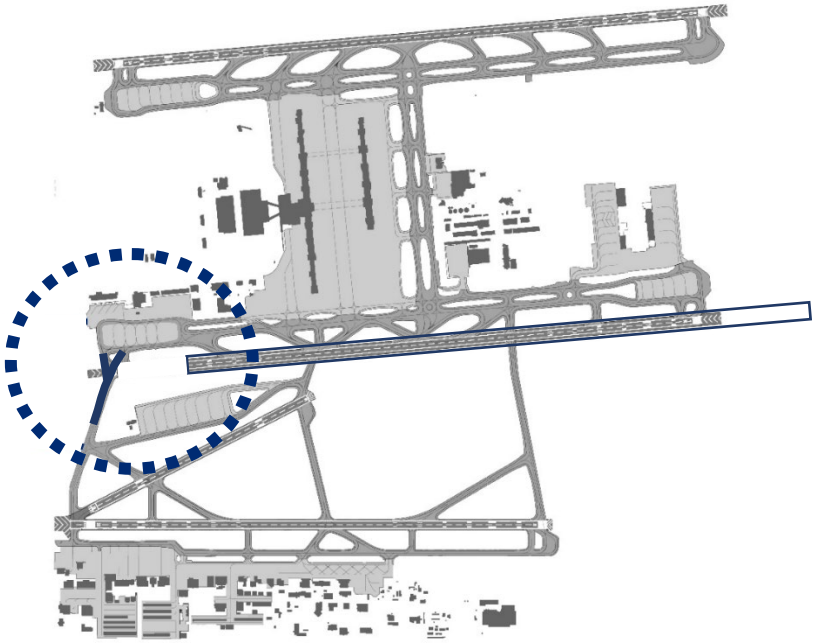


Runway Crossing Reduction Alternatives

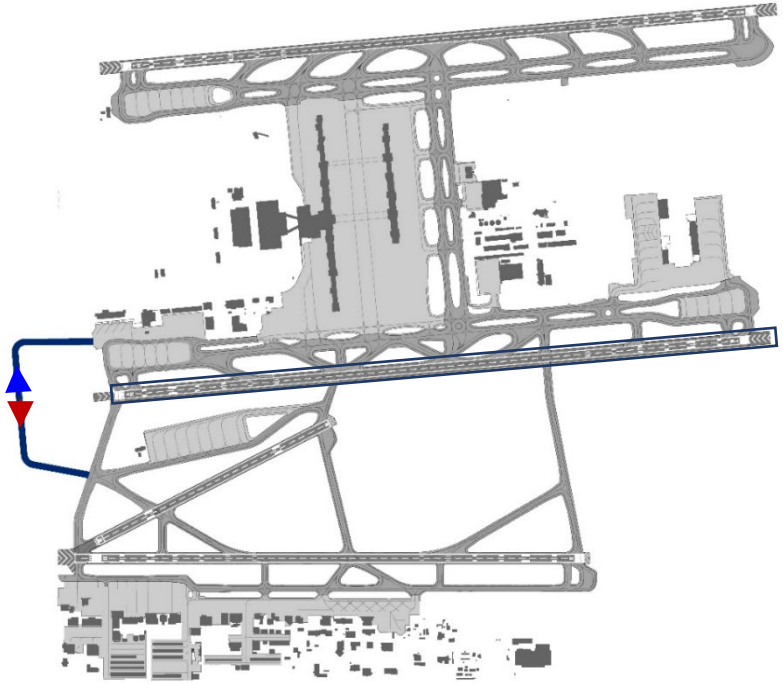
A EXISTING



B RUNWAY SHIFT



C END AROUND



N

Salt Lake City International Airport

Runway Crossing Reduction Evaluation



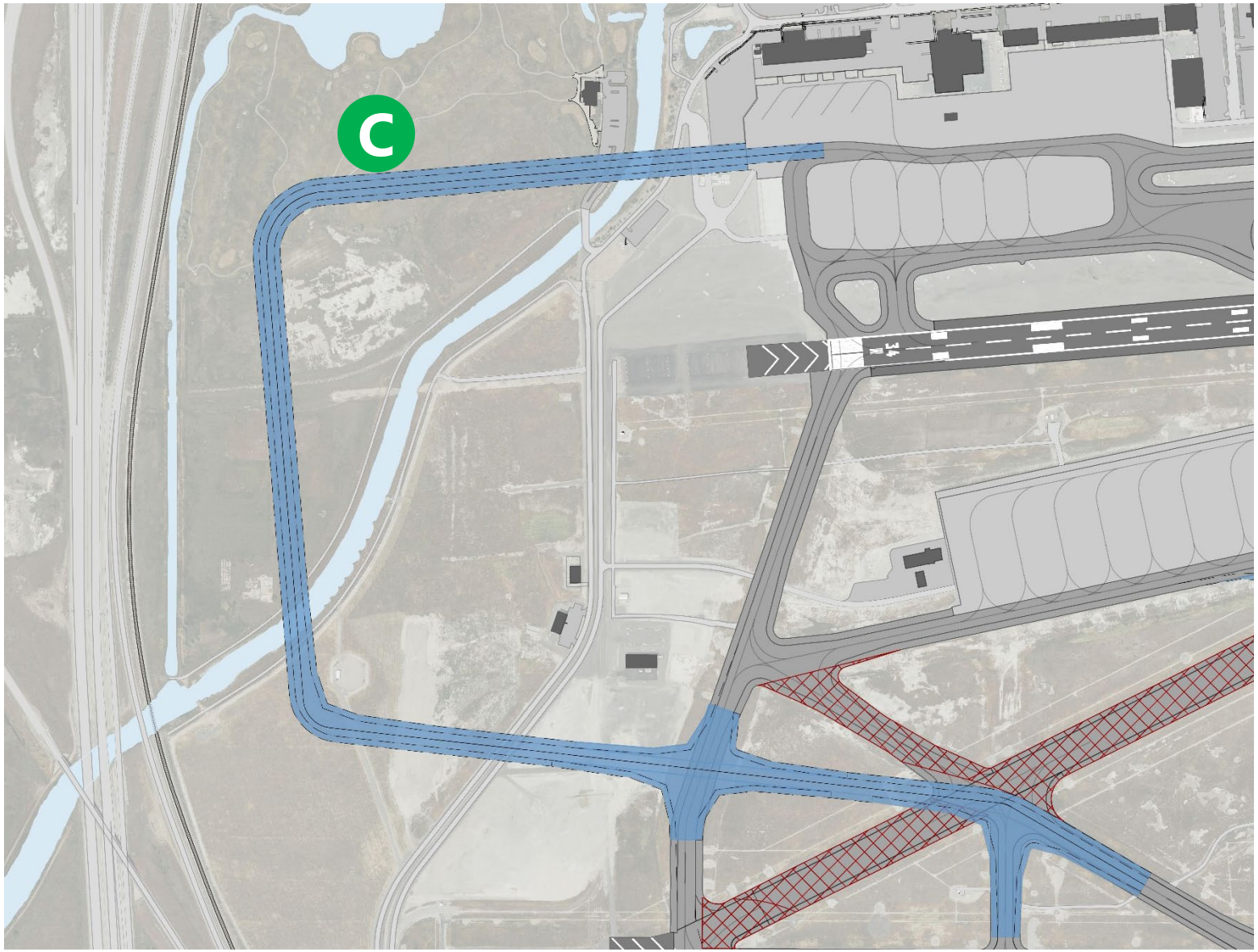
	A Existing	B RW Shift	C End Around
Safety – Runway Crossings			
Efficiency – ATC Workload			
Efficiency - Delay Impacts			
Land and Wetland Impacts			
Costs			

Performance Legend

Good	Fair	Poor

Salt Lake City International Airport

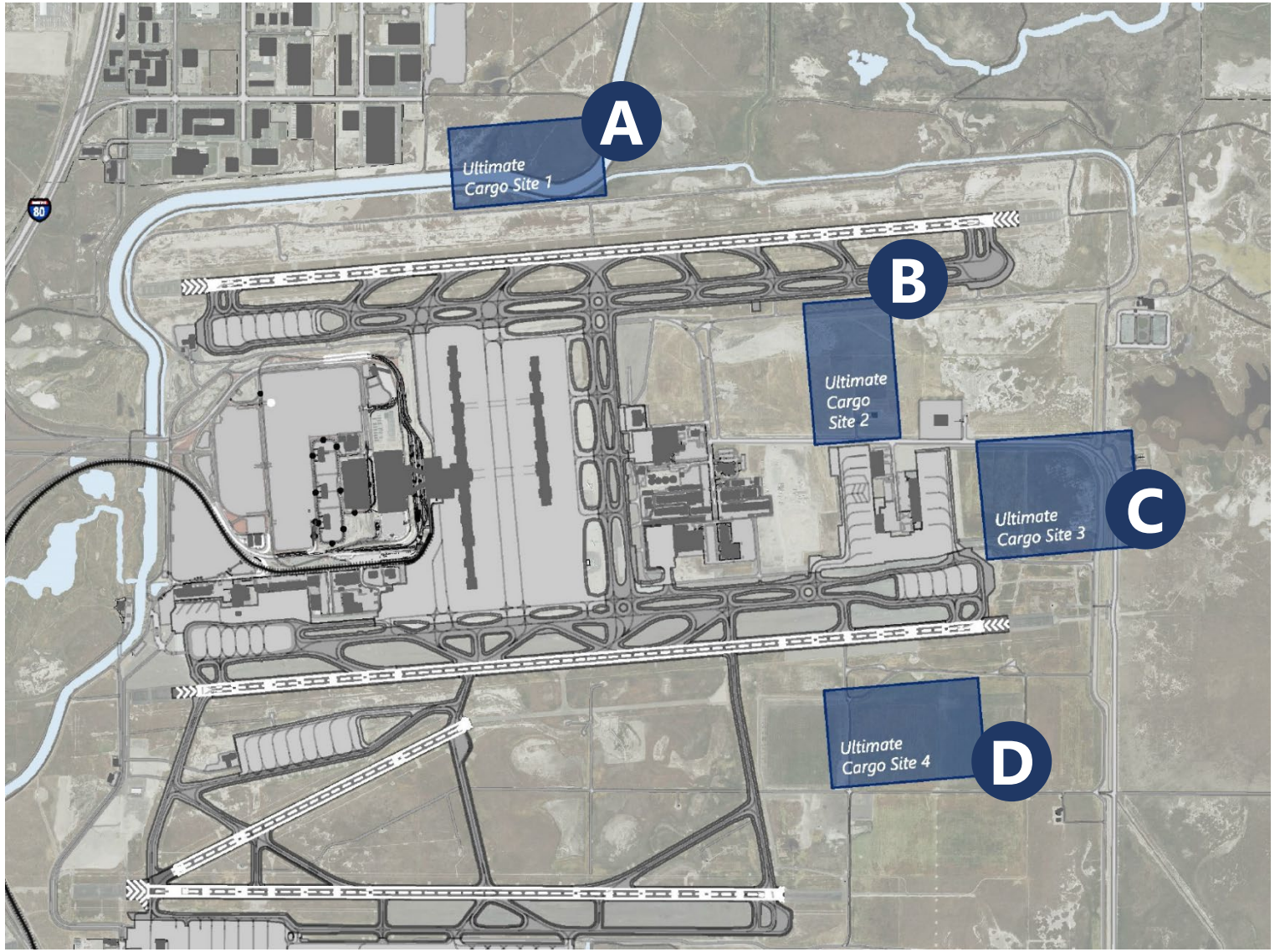
Runway Crossing Preferred Alternative



N

Salt Lake City
International Airport

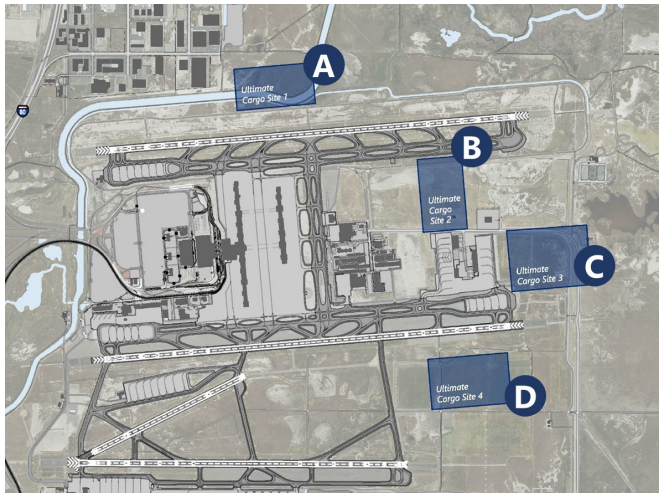
North Air Cargo Alternatives



N

Salt Lake City
International Airport

North Air Cargo Evaluation



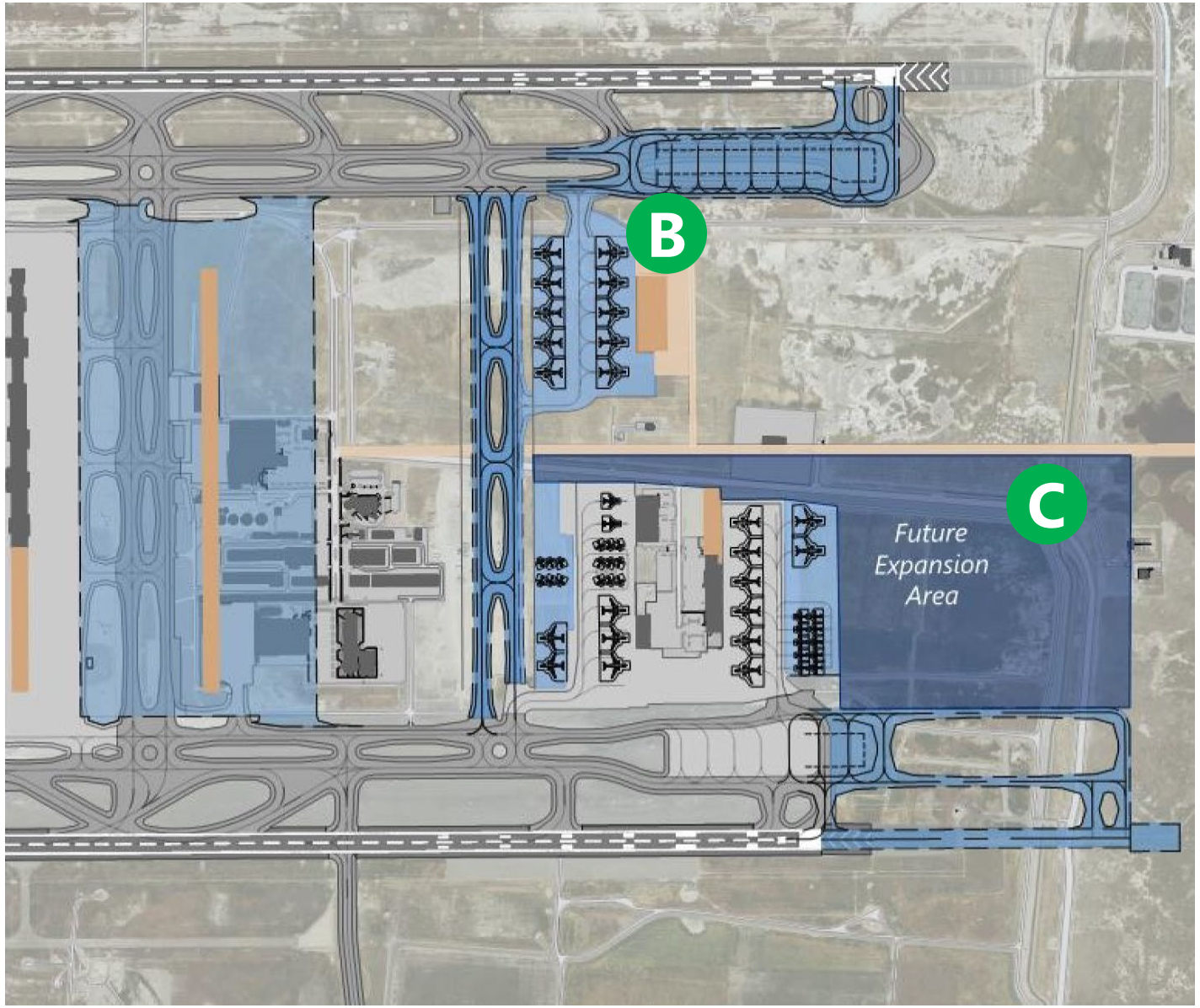
	A Site 1	B Site 2	C Site 3	D Site 4
Operational Efficiency				
Flexibility and Expansion				
Financial Feasibility				
Environmental and Sustainability				
Ease of Implementation				
Meets near/long-term requirements				

Performance Legend

Good	Fair	Poor

Salt Lake City International Airport

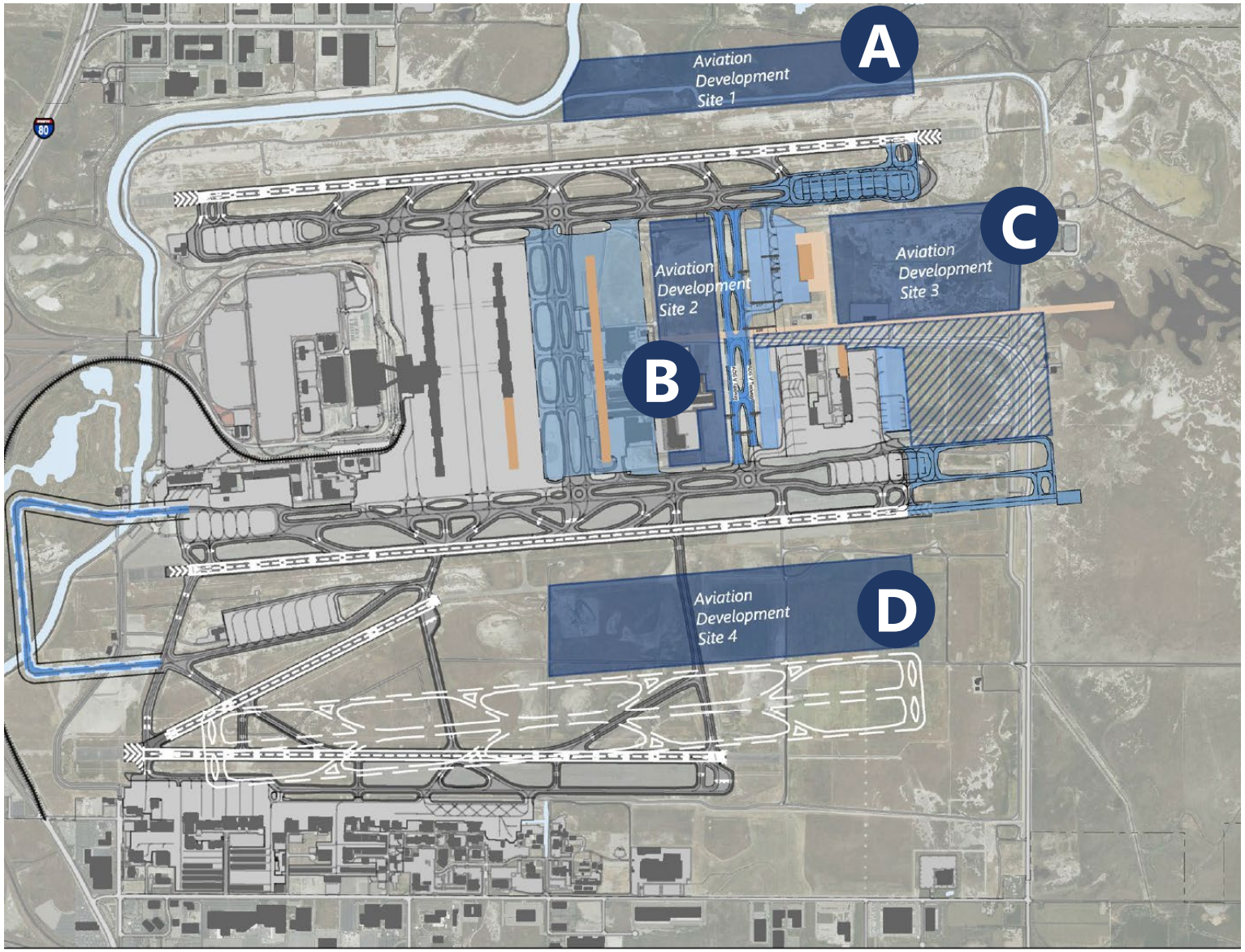
North Air Cargo Preferred Alternative



N

Salt Lake City
International Airport

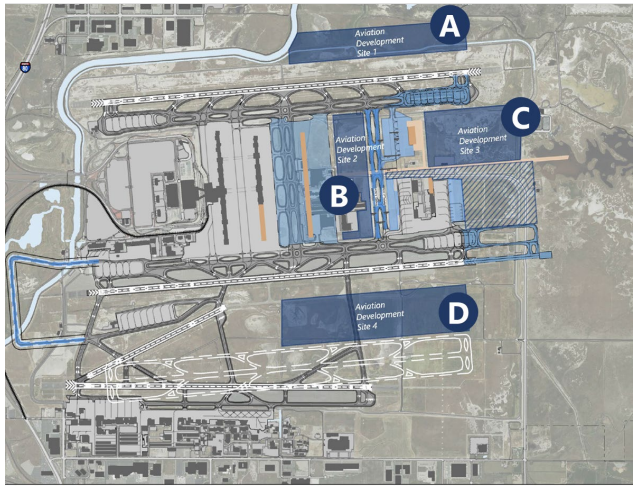
Support Facility Site Alternatives



N

Salt Lake City International Airport

Support Facility Site Evaluation



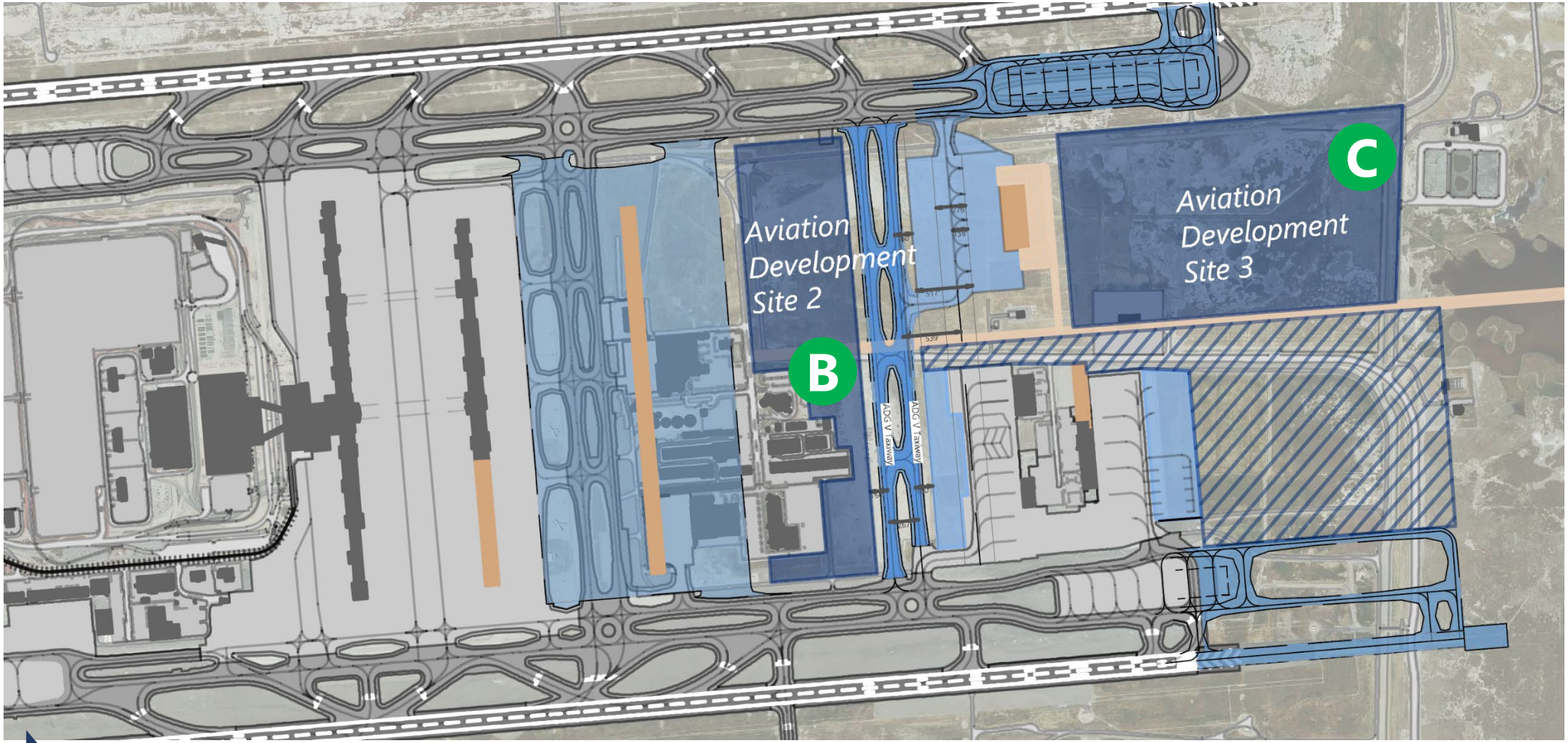
	A Site 1	B Site 2	C Site 3	D Site 4
Operational Efficiency	Poor	Good	Good	Poor
Flexibility and Expansion	Good	Fair	Fair	Good
Financial Feasibility	Poor	Good	Good	Fair
Environmental and Sustainability	Poor	Good	Good	Fair
Ease of Implementation	Poor	Good	Good	Poor
Meets near/long-term requirements	Poor	Fair	Good	Good

Performance Legend

Good	Fair	Poor

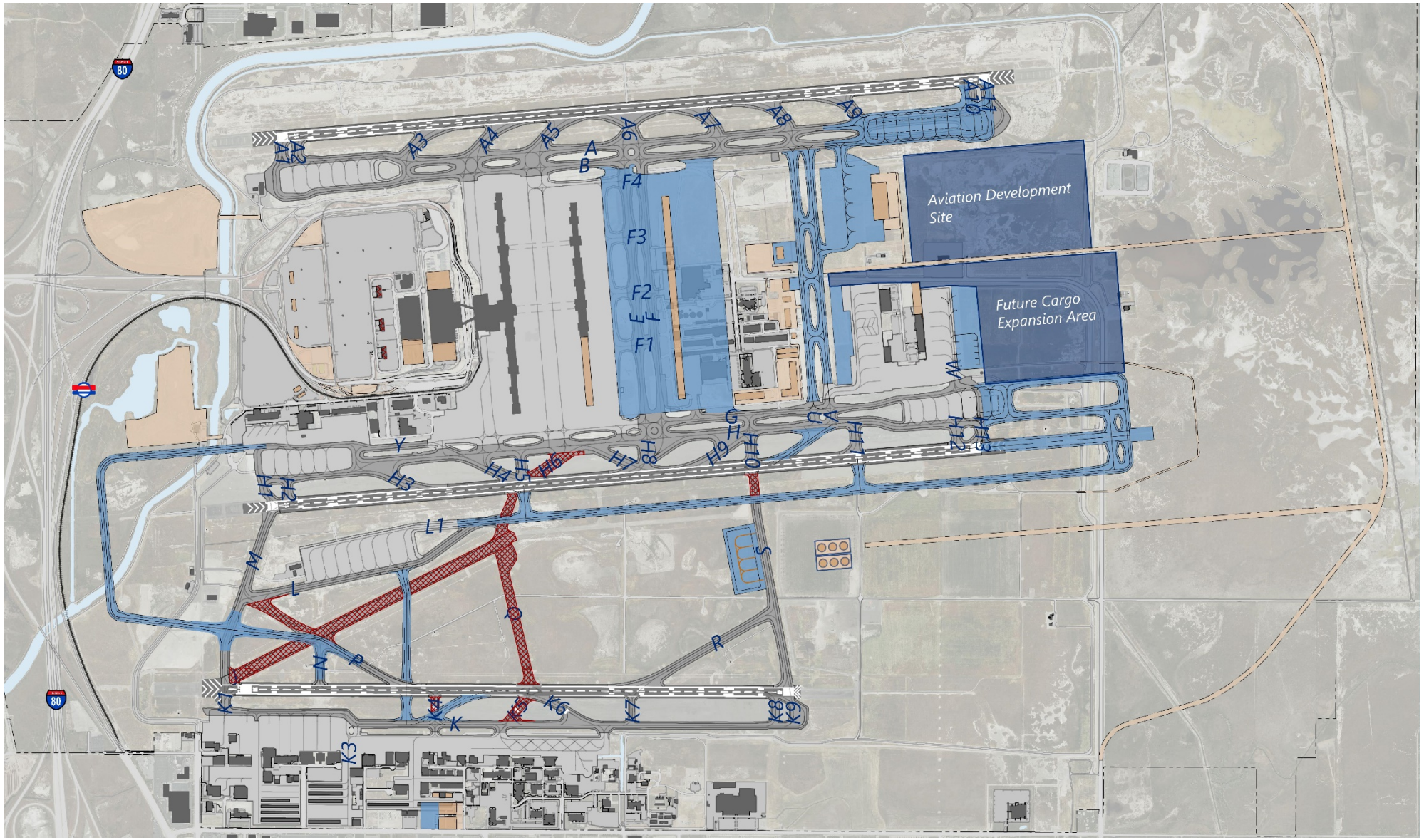
Salt Lake City International Airport

Support Facility Preferred Alternative



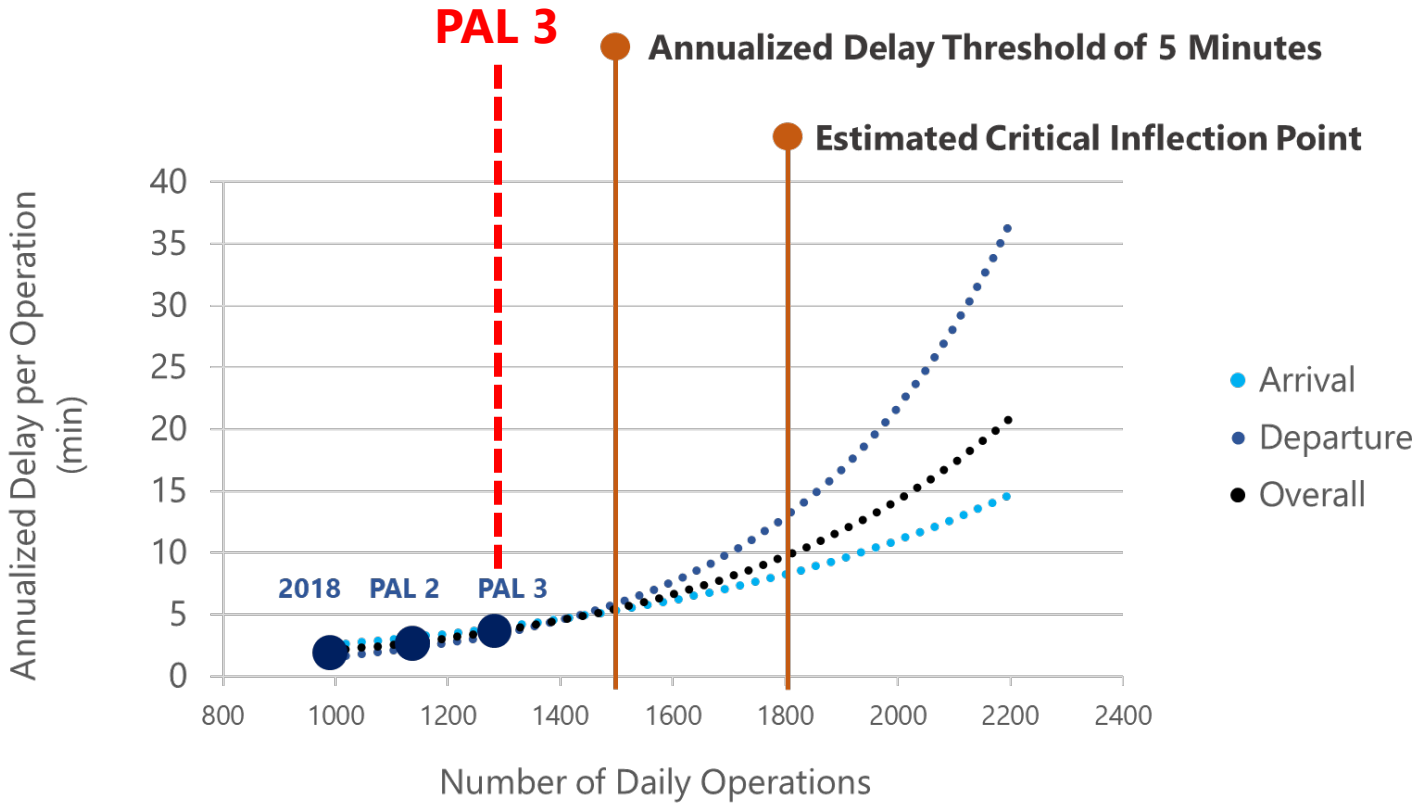
Salt Lake City International Airport

Draft 20-Year Development Plan



Runway 17-35

- No capacity needed in planning period
- Incremental strategic investment
- Ultimate realignment of runway



Obstacle Mitigation

Runway 17-35 Approach Procedures

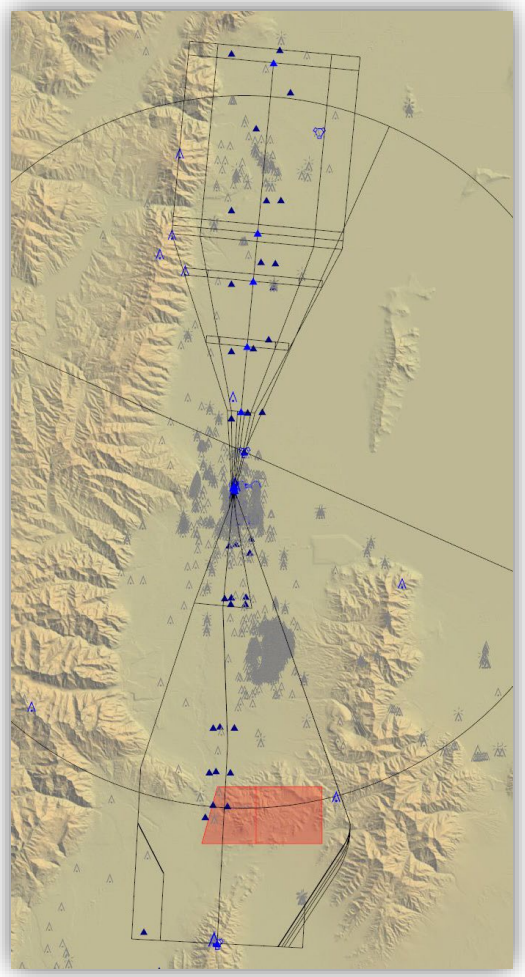
Optimal High-Speed Taxiway Exits

Salt Lake City International Airport

Runway 17-35 Realignment Analysis

- LEAN Engineering – provided detailed airspace study
- Airspace redesign slated in the near term
  - Provides new opportunities

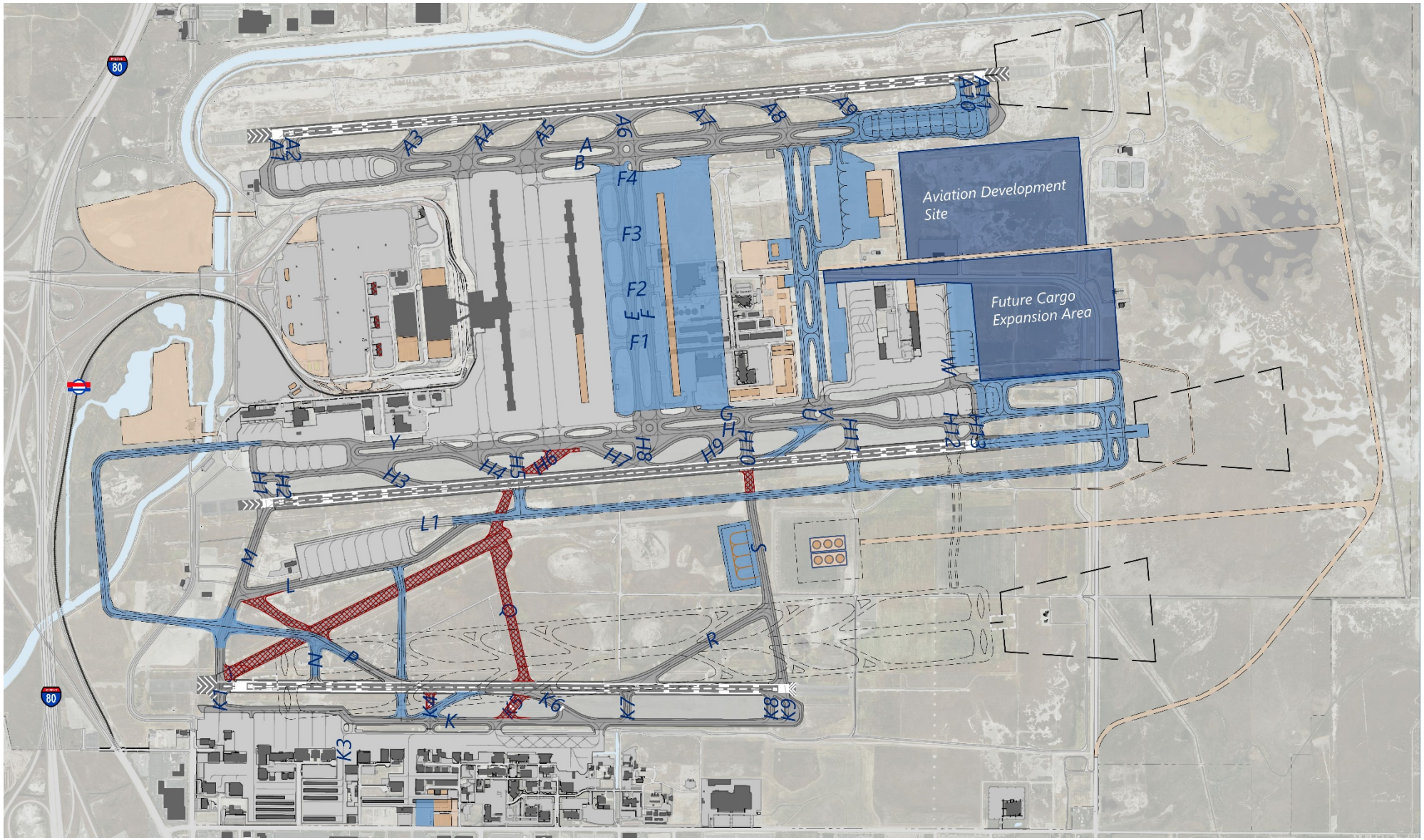
- Concluded 3,000’ separation allows:
  - ILS CAT III Capability
  - Dual simultaneous approaches
  - Simultaneous departures from two runways (three runways depending on safety study)
  - Potential for triple simultaneous arrivals in North Flow*



*CSPO – closely spaced runway operations

Salt Lake City International Airport

Ultimate Runway 17-35 Realignment





Agenda

Status Update

Facility Requirements Review

Solutions

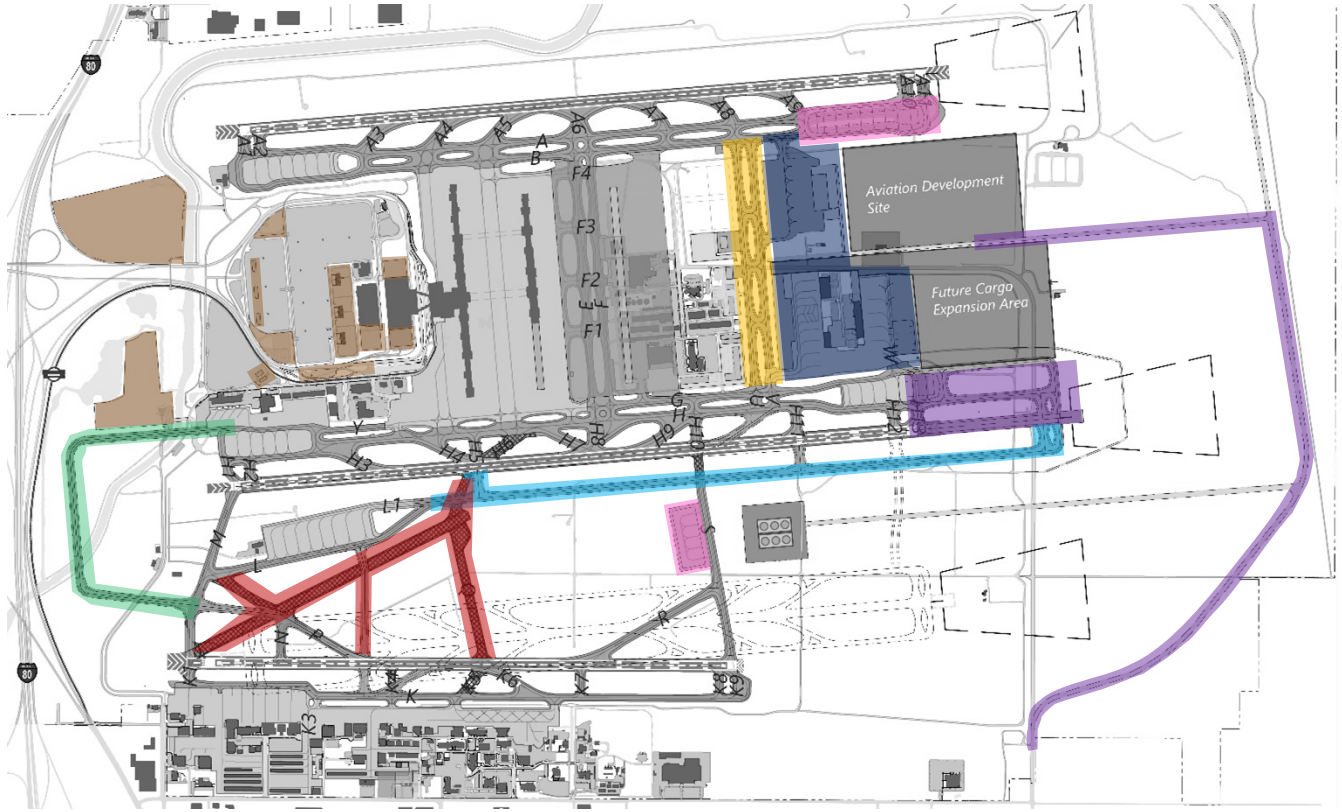
Implementation

Next Steps

Salt Lake City International Airport

Implementation – Major Programs

Taxiway U&V	$80M
Taxiway L Extension	$70M
Runway / Taxiway Safety	$17M
Runway 16L-34R Extension	$135M
South End Around Taxiway	$105M
Deicing Enhancement	$160M
Cargo Expansion	$80M
Landside	$244M



Salt Lake City International Airport



Agenda

Status Update

Facility Requirements Review

Solutions

Implementation

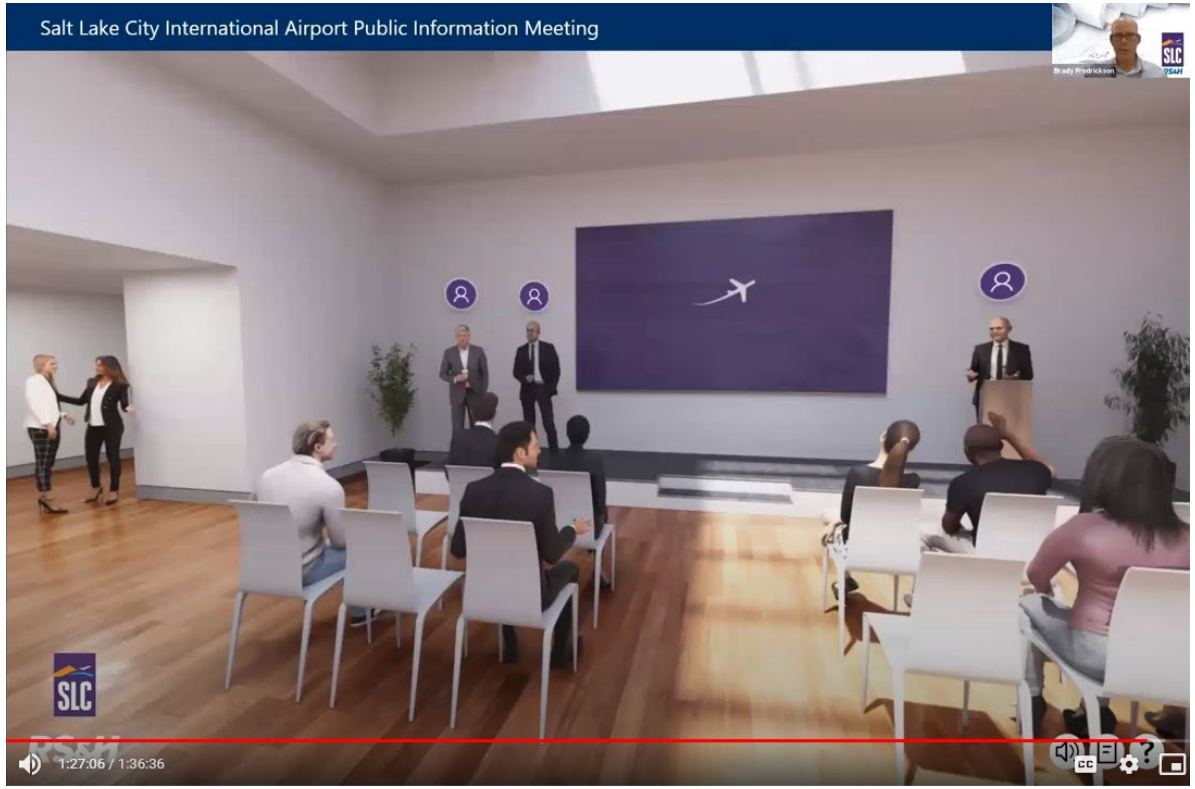
Next Steps

Salt Lake City International Airport

Next Steps

» Public Communication Program

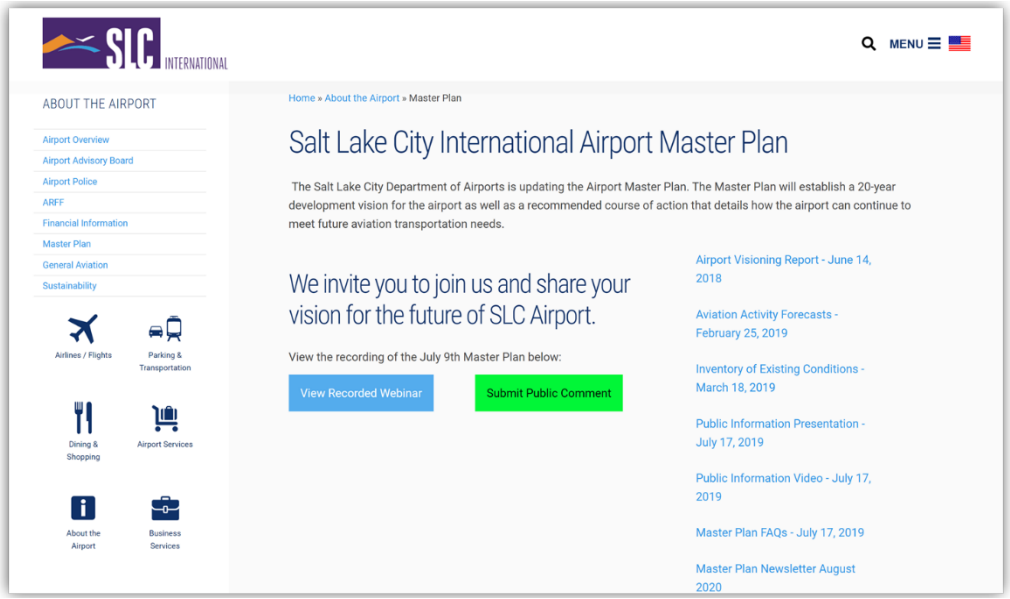
- Virtual technical meetings anticipated during the week of May 24th
  - *Airport Working Group*
  - *Board Advisory Group*
  - *Technical Advisory Committee*
  - *Policy Advisory Committee*
- Final virtual Public Involvement Meeting anticipated during the week of June 7th
- Next Airport Board update anticipated in July 2021.



Salt Lake City International Airport

Next Steps

- Complete Implementation Strategy
- FAA review and approval of ALP
- Final documentation
  - Will be available at *slcairport.com/ masterplan*
- Kickoff the next master plan studies.





Salt Lake City International Airport



Advisory Board Meeting

April 21, 2021

Information

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise Fund of Salt Lake City Corporation)

Statements of Net Position (Unaudited)

(Amounts in Thousands)

As of February 28,	2021	2020
ASSETS		
Current Assets		
Cash and cash equivalents	$ 19,128	$ 250,146
Restricted cash and cash equivalents	17,039	226,048
Restricted investments	29,901	283,664
Investments	-	14,172
Airline and rental fees receivable	20,955	17,902
Loans receivable	6,842	-
Other assets	(2,347)	4,787
Total current assets	91,518	796,719
Noncurrent Assets		
Restricted cash and cash equivalents	81,296	61,619
Restricted investments	55,987	62,315
Investments	921	32,299
Loans receivable	25,516	-
Other assets	9,726	1,573
Total noncurrent assets and investments	173,446	157,806
Capital assets		
Land	111,696	105,129
Building and improvements	1,419,993	1,415,726
Equipment	169,490	152,311
Construction in progress	2,764,308	2,096,641
Total capital assets - at cost	4,465,487	3,769,807
Less accumulated depreciation	1,118,953	1,077,563
Net capital assets	3,346,534	2,692,244
Total noncurrent assets	3,519,980	2,850,050
Total Assets	3,611,498	3,646,769
Deferred Outflows of Resources	4,521	7,002
Total Assets and Deferred Ouflows of Resources	$ 3,616,019	$ 3,653,771

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise Fund of Salt Lake City Corporation)

Statements of Net Position (Unaudited)

(Amounts in Thousands)

As of February 28,		**2021**		**2020**
LIABILITIES				
Current Liabilities				
Accounts payable	$	16,969	$	46,309
Accrued compensation		2,054		1,750
Interest payable		15,463		15,463
Other accrued liabilities		49,306		11,254
Total current liabilities		83,792		74,776
Noncurrent Liabilities				
Revenue bonds payable		2,038,889		2,046,220
Noncurrent compensation liability		3,801		3,556
Net pension liability		8,431		17,737
Other accrued liabilities		51,128		60,518
Total noncurrent liabilities		2,102,249		2,128,031
Total Liabilities		2,186,041		2,202,807
Deferred Inflows of Resources				
Deferred inflows - revenue collected in advance		5,501		3,468
Deferred inflows - pension		4,993		652
Total Deferred Inflows of Resources		10,494		4,120
NET POSITION				
Net investment in capital assets		1,456,016		1,104,715
Restricted for				
Capital projects		35,840		82,181
Debt service		148,381		219,772
Unrestricted		(220,753)		40,176
Net Position		1,419,484		1,446,844
Total Liabilities, Deferred Inflows of Resources, and Net Position	$	3,616,019	$	3,653,771

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)

(Amounts in Thousands)

for the Eight month period ended February,	2021	2020
Operating Revenues		
Airline revenue	$ 74,203	$ 59,564
Terminal concessions	5,332	14,130
Landside concessions	25,600	50,494
Lease revenue	4,199	4,528
General aviation	1,926	2,046
State aviation tax	981	1,963
Other revenue	3,416	3,406
Operating revenues	115,657	136,131
Less airline revenue sharing	(3,826)	(9,754)
Total operating revenues	111,831	126,377
Operating Expenses		
Salaries and benefits	33,309	32,113
Materials and supplies	5,335	8,579
Maintenance contracts	6,986	7,471
Charges and services	14,848	7,098
Utilities	3,674	4,740
Inter-governmental	10,717	9,716
Other expenses	3,098	2,750
Total operating expenses before depreciation	77,967	72,467
Operating Income Before Depreciation	33,864	53,910
Depreciation Expense	38,198	44,120
Operating Income (Loss)	(4,334)	9,790
Non-Operating Revenues (Expenses)		
Passenger facility charges	15,045	33,878
Customer facility charges	4,665	10,663
Interest income	1,233	15,016
Interest expense	(66,590)	(60,728)
Bond issuance costs	(123)	-
Other revenue (expenses), net	122	1,823
Net non-operating income (loss)	(45,648)	652
Capital Contributions		
Contributions and grants	38,894	19,250
Total capital contributions	38,894	19,250
Net Position		
Increase (decrease) in net position	(11,088)	29,692
Net Position, beginning of period	1,430,572	1,417,152
Net Position, end of period	$ 1,419,484	$ 1,446,844

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2020 - Feb 2021 ACTUALS	Jul 2020 - Feb 2021 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues				
Landing Fees	$ 32,093	$ 39,332	$ (7,239)	-18.4%
Fuel Farm	547	359	188	52.2%
Aircraft Remain Overnight Fees	316	159	157	98.7%
Cargo Bldg. & Ramp Use Fee	1,030	1,117	(87)	-7.8%
Security Charges to TSA	437	524	(87)	-16.5%
Extraordinary Service Charges	84	42	42	99.5%
Passenger Boarding Bridges	970	1,273	(303)	-23.8%
Tenant Telephone Fees	96	79	17	21.1%
Terminal Rents	37,282	61,969	(24,687)	-39.8%
General Aviation Hangars	807	836	(29)	-3.4%
FBO Hangars/Fuel Oil Royalty	378	332	46	13.8%
Flight Kitchens	664	778	(114)	-14.6%
Other Buildings & Office Space	3,426	3,703	(277)	-7.5%
Food Service & Vending	3,615	5,909	(2,294)	-38.8%
News/Gift Shop	1,448	3,400	(1,952)	-57.4%
Car Rental	12,783	14,107	(1,324)	-9.4%
Leased Site Areas	2,358	1,885	473	25.1%
Auto Parking/Ground Transportation	12,805	22,439	(9,634)	-42.9%
Advertising	269	506	(237)	-46.8%
State Aviation Fuel Tax	981	1,232	(251)	-20.3%
Military	118	105	13	12.5%
Glycol Recycling Sales	129	196	(67)	-34.4%
Auxiliary Airport Fuel Sales	741	888	(147)	-16.6%
Other	2,280	4,569	(2,289)	-50.1%
Less: Airline Revenue Sharing	(3,826)	(5,386)	1,560	-28.96%
Total Operating Revenues	**111,831**	**160,353**	**(48,522)**	**-30.3%**
Expenses				
Salary & Wages	23,619	25,253	1,634	6.5%
Employee Benefits	10,477	11,359	882	7.8%
Maintenance Supplies	3,034	6,399	3,365	52.6%
Automotive Supplies	1,620	2,944	1,324	45.0%
Other Supplies	681	2,780	2,099	75.5%
Insurance Premiums	2,520	2,536	16	0.6%
Janitorial Service	6,071	8,401	2,330	27.7%
Maintenance Contracts	915	2,177	1,262	58.0%
Other Contractual Services	6,664	12,162	5,498	45.2%
Professional & Tech Services	8,184	13,807	5,623	40.7%
Utilities	3,674	5,061	1,387	27.4%
Administrative Service Fee	1,676	1,225	(451)	-36.8%
Aircraft Rescue Fire Fighting	3,508	3,508	(0)	0.0%
Police Services	5,533	5,533	(0)	0.0%
Other Expenses	578	1,940	1,362	70.2%
Contingency Reserve	-	667	667	100.0%
Operating Expenses Before Capitalized Salaries	78,754	105,752	26,998	25.5%
Capitalized Salaries	787	787	-	0.0%
Total Operating Expenses	**77,967**	**104,965**	**26,998**	**25.7%**
Operating Income	**$ 33,864**	**$ 55,388**	**$ (21,524)**	**-38.9%**

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)
(Amounts in Thousands)

	Jul 2020 - Feb 2021	Jul 2019 - Feb 2020	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	$ 32,093	$ 28,075	$ 4,018	14.3%
Fuel Farm	547	359	188	52.2%
Aircraft Remain Overnight Fees	316	158	158	99.9%
Cargo Bldg. & Ramp Use Fee	1,030	1,114	(84)	-7.6%
Security Charges to TSA	437	521	(84)	-16.1%
Extraordinary Service Charges	84	44	40	89.9%
Passenger Boarding Bridges	970	1,277	(307)	-24.0%
Tenant Telephone Fees	96	187	(91)	-48.7%
Terminal Rents	37,282	27,035	10,247	37.9%
General Aviation Hangars	807	861	(54)	-6.3%
FBO Hangars/Fuel Oil Royalty	378	337	41	12.2%
Flight Kitchens	664	1,225	(561)	-45.8%
Other Buildings & Office Space	3,426	3,674	(248)	-6.7%
Food Service & Vending	3,615	8,743	(5,128)	-58.7%
News/Gift Shops	1,448	4,661	(3,213)	-68.9%
Car Rental	12,783	20,522	(7,739)	-37.7%
Leased Site Areas	2,358	1,885	473	25.1%
Auto Parking/Ground Transportation	12,805	29,939	(17,134)	-57.2%
Advertising	269	726	(457)	-63.0%
State Aviation Fuel Tax	981	1,963	(982)	-50.0%
Military	118	115	3	2.7%
Glycol Recycling Sales	129	225	(96)	-42.8%
Auxiliary Airport Fuel Sales	741	848	(107)	-12.6%
Other	2,280	1,637	643	39.3%
Less: Airline Revenue Sharing	(3,826)	(9,754)	5,928	-60.8%
Operating Revenues	**111,831**	**126,377**	**(14,546)**	**-11.5%**
Expenses				
Salary & Wages	$ 23,619	$ 22,829	$ 790	3.5%
Employee Benefits	10,477	10,101	376	3.7%
Maintenance Supplies	3,034	5,891	(2,857)	-48.5%
Automotive Supplies	1,620	1,873	(253)	-13.5%
Other Supplies	681	816	(135)	-16.5%
Insurance Premiums	2,520	1,479	1,041	70.4%
Janitorial Service	6,071	6,007	64	1.1%
Maintenance Contracts	915	1,464	(549)	-37.5%
Other Contractual Services	6,664	5,353	1,311	24.5%
Professional & Tech Service	8,184	1,745	6,439	369.0%
Utilities	3,674	4,740	(1,066)	-22.5%
Administrative Service Fee	1,676	777	899	115.8%
Aircraft Rescue Fire Fighting	3,508	3,406	102	3.0%
Police Services	5,533	5,533	0	0.0%
Other Expenses	578	1,271	(693)	-54.5%
Operating Expenses Before Capitalized Salaries	78,754	73,285	5,469	7.5%
Capitalized Salaries	787	818	(31)	-3.8%
Total Operating Expenses	**77,967**	**72,467**	**5,500**	**7.6%**
Operating Income	**$ 33,864**	**$ 53,910**	**$ (20,046)**	**-37.2%**

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)
Statements of Cash Flows (Unaudited)
(Amounts in Thousands)

for the Six month period ended December,		**2020**		**2019**
Cash Flows from Operating Activities				
Cash received from providing services	$	83,868	$	94,753
Cash paid for services for intra-governmental charges		(2,631)		(1,625)
Cash paid to suppliers		(35,587)		(28,319)
Cash paid to employees		(25,283)		(23,920)
Net cash from operating activities		20,368		40,889
Cash Flows from Investing Activities				
Cash paid for investments		(187,953)		(583,560)
Cash proceeds from investments		316,915		576,443
Interest received on investments		1,465		10,362
Payments for concession loans		(33,678)		-
Net cash from (used for) investing activities		96,749		3,245
Cash Flows from Capital and Related Financing Activities				
Purchase of capital equipment		(5,057)		(2,258)
Payments for acquisition and construction of capital assets		(350,536)		(370,313)
Interest paid on bonds		(46,389)		(53,637)
Passenger facility charges		9,258		25,620
Customer facility charges		4,239		9,271
Proceeds from sale of capital assets and equipment		(77)		44
Contributions and grants		30,783		25,677
Other financing		41		3,092
Net cash from (used for) capital and related financing activities		(357,737)		(362,505)
Net (Decrease) in Cash and Cash Equivalents		(240,620)		(318,371)
Cash and Cash Equivalents - Beginning of Year		455,477		863,868
Cash and Cash Equivalents - End of Year	$	214,856	$	545,497

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)
Statements of Cash Flows (Unaudited)
(Amounts in Thousands)

for the Six month period ended December,		**2020**		**2019**
Reconciliation of Operating Income to Net Cash from Operating Activities				
Operating income (loss)	$	(4,069)	$	6,789
Adjustments to reconcile operating income (loss) to net cash from operating activities				
Depreciation		28,649		33,090
Pension benefit		-		2,573
Increase (decrease) in assets and liabilities				
Airline and rental fee receivable		11,628		(2,023)
Other assets		(7,154)		(1,066)
Deferred outflows		-		(2,573)
Accounts payable		(9,155)		5,796
Other accrued liabilities		(266)		(2,061)
Deferred inflows		742		367
Deposits and advance rentals		(7)		(3)
Net cash from operating activities		20,368		40,889
Schedule of Non-cash Transactions Affecting Net Position				
Contributions and grants		(13,355)		(12,728)
Passenger facility charges (includes interest)		1		(471)
Customer facility charges (includes interest)		(1,234)		(1,536)
Total Noncash Transactions Affecting Net Position	$	(14,588)	$	(14,734)

Salt Lake City
Department of Airports

SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
TWO MONTHS ENDED February 2021

	February 2021	CHANGE	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	CHANGE
PASSENGERS						
DOMESTIC						
Enplaned - Local	379,305	-46.80%	748,745	-47.64%	3,333,138	-60.30%
Enplaned - Connections	150,801	-53.57%	313,355	-54.33%	1,898,460	-63.17%
Less International	-15,264		-32,587		-111,380	
Enplaned	514,842	-48.46%	1,029,513	-49.40%	5,120,218	-60.58%
Deplaned - Local	385,475	-46.09%	757,248	-46.82%	3,335,738	-60.33%
Deplaned - Connection	150,801	-53.57%	313,355	-54.33%	1,898,460	-63.17%
Less International	-15,801		-35,926		-124,434	
Deplaned	520,475	-47.95%	1,034,677	-48.96%	5,109,764	-60.65%
TOTAL DOMESTIC	1,035,317	-48.20%	2,064,190	-49.18%	10,229,982	-60.61%
INTERNATIONAL						
Enplaned	15,264	-60.78%	32,587	-59.86%	111,380	-80.21%
Deplaned	15,801	-60.45%	35,926	-56.67%	124,434	-78.45%
TOTAL INTERNATIONAL	31,065	-60.61%	68,513	-58.25%	235,814	-79.32%
TOTAL PASSENGERS	**1,066,382**	**-48.67%**	**2,132,703**	**-49.53%**	**10,465,796**	**-61.40%**
LANDED WEIGHT						
Air Carriers	916,682,927	-22.35%	1,954,473,121	-19.92%	10,161,120,478	-31.06%
Cargo Carriers	94,878,768	2.39%	201,449,192	2.44%	1,340,932,224	10.97%
TOTAL LANDED WEIGHT (LBS)	**1,011,561,695**	**-20.55%**	**2,155,922,313**	**-18.25%**	**11,502,052,702**	**-27.88%**
MAIL						
Enplaned	2,416,767	-6.14%	5,571,405	6.61%	33,891,246	24.00%
Deplaned	1,482,392	0.82%	3,350,310	17.93%	20,760,260	37.89%
TOTAL MAIL (LBS)	**3,899,159**	**-3.61%**	**8,921,715**	**10.60%**	**54,651,506**	**28.93%**
CARGO						
Enplaned	14,172,465	-4.23%	31,328,582	-0.05%	210,732,578	7.73%
Deplaned	13,542,251	-7.96%	29,449,627	-4.77%	207,814,456	1.95%
TOTAL CARGO (LBS)	**27,714,716**	**-6.09%**	**60,778,209**	**-2.39%**	**418,547,034**	**4.78%**
MAIL & CARGO						
Enplaned	7,086	-4.24%	15,664	-0.06%	105,366	7.73%
Deplaned	6,771	-7.95%	14,725	-4.77%	103,907	1.95%
TOTAL MAIL & CARGO (TONS)	**13,857**	**-6.09%**	**30,389**	**-2.40%**	**209,273**	**4.78%**
AIRCRAFT OPERATIONS						
Passenger Aircraft	16,316	-19.85%	34,626	-18.08%	180,262	-30.27%
All-Cargo Aircraft	1,604	1.26%	3,132	-6.28%	20,496	0.52%
General Aviation	5,567	-8.00%	11,351	-3.03%	64,779	-1.36%
Military	203	11.54%	454	23.04%	3,069	-14.54%
TOTAL AIRCRAFT OPERATIONS	**23,690**	**-15.92%**	**49,563**	**-14.08%**	**268,606**	**-22.85%**

SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
TWO MONTHS ENDED February 2021

	February 2020	February 2021	% CHANGE	YTD 2020	YTD 2021	% CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	2,827	-	-100.0%	7,079	-	-100.0%	4,357	-91.2%
ALASKA	18,533	2,229	-88.0%	32,812	3,987	-87.8%	19,384	-88.8%
Horizon Air / Alaska	715	5,245	633.6%	1,147	7,480	552.1%	18,199	104.3%
Skywest / Alaska	12,532	8,286	-33.9%	26,184	17,444	-33.4%	70,584	-54.1%
AMERICAN	51,964	29,522	-43.2%	107,603	60,219	-44.0%	294,958	-51.9%
Compass	3,111	-	-100.0%	5,301	-	-100.0%	1,262	-95.2%
Envoy Air	-	-	0.0%	-	-	0.0%	733	100.0%
American/Mesa Air	-	1,293	100.0%	-	3,129	100.0%	4,050	-35.5%
Republic	-	-	0.0%	-	-	0.0%	816	100.0%
SkyWest (American)	7,236	8,066	11.5%	15,227	15,941	4.7%	62,741	-22.3%
DELTA	560,737	272,474	-51.4%	1,141,760	547,789	-52.0%	2,788,660	-62.6%
SkyWest (Delta Connection)	157,863	95,814	-39.3%	333,436	192,493	-42.3%	1,001,764	-51.9%
Compass (Delta Connection)	-	-	0.0%	-	-	0.0%	-	-100.0%
FRONTIER	19,337	14,552	-24.7%	39,271	29,760	-24.2%	135,527	-45.4%
JETBLUE	31,125	9,684	-68.9%	63,170	15,412	-75.6%	68,839	-82.1%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	110,024	53,740	-51.2%	218,794	111,406	-49.1%	521,917	-59.8%
UNITED	35,881	11,073	-69.1%	70,232	22,725	-67.6%	86,358	-63.8%
GoJet Airlines	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	241	-	-100.0%	448	-	-100.0%	152	-97.7%
Mesa Airlines (United Express)	1,477	-	-100.0%	2,264	-	-100.0%	3,483	-83.7%
Republic Airways (United)	971	70	-92.8%	1,506	594	-60.6%	1,630	-96.9%
SkyWest (United Express)	23,161	17,978	-22.4%	49,632	33,641	-32.2%	145,937	-51.4%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	58	80	37.9%	88	80	-9.1%	247	-77.7%
West Coast Charters		0	0.0%		0	0.0%	0	0.0%
TOTAL ENPLANED PASSENGERS	**1,037,793**	**530,106**	**-48.9%**	**2,115,954**	**1,062,100**	**-49.8%**	**5,231,598**	**-61.4%**
AeroMexico	3,250	-	-100.0%	6,897	-	-100.0%	4,496	-90.7%
ALASKA AIR	18,139	2,253	-87.6%	32,310	4,048	-87.5%	18,312	-89.0%
Horizon Air / Alaska	693	5,347	671.6%	1,080	7,366	582.0%	18,301	103.0%
Skywest / Alaska	12,817	8,385	-34.6%	26,207	18,386	-29.8%	74,888	-51.8%
AMERICAN	52,435	29,618	-43.5%	106,855	59,126	-44.7%	287,264	-54.3%
Compass	3,083	-	-100.0%	5,193	-	-100.0%	1,301	-95.2%
Envoy Air (American)	-	-	0.0%	-	-	0.0%	722	100.0%
Mesa Air	-	1,248	100.0%	-	3,288	100.0%	4,285	-20.6%
Republic	-	-	0.0%	-	-	0.0%	766	100.0%
SkyWest (American)	7,622	8,109	6.4%	15,815	16,200	2.4%	63,287	-25.2%
DELTA	562,368	275,548	-51.0%	1,138,059	553,251	-51.4%	2,804,700	-62.4%
SkyWest (Delta Connection)	156,619	96,174	-38.6%	332,141	190,520	-42.6%	996,595	-52.2%
Compass (Delta Connection)	-	-	0.0%	-	-	0.0%	-	-100.0%
FRONTIER	19,623	14,499	-26.1%	39,829	29,975	-24.7%	137,044	-45.0%
JETBLUE	32,018	10,586	-66.9%	64,362	16,898	-73.7%	71,510	-81.4%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	108,206	53,168	-50.9%	215,951	111,213	-48.5%	514,644	-60.1%
UNITED	36,761	11,797	-67.9%	72,430	23,160	-68.0%	81,897	-65.3%
GoJet Airlines	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	307	-	-100.0%	501	-	-100.0%	81	-98.7%
Mesa Airlines / United Express	1,409	-	-100.0%	2,200	-	-100.0%	3,510	-83.2%
Republic Airways (United)	1,042	64	-93.9%	1,596	657	-58.8%	1,863	-96.6%
SkyWest (United Express)	23,367	19,320	-17.3%	48,366	36,355	-24.8%	148,568	-49.8%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	127	160	26.0%	187	160	-14.4%	164	-85.4%
West Coast Charters			0.0%			0.0%		0.0%
TOTAL DEPLANED PASSENGERS	**1,039,886**	**536,276**	**-48.4%**	**2,109,979**	**1,070,603**	**-49.3%**	**5,234,198**	**-61.4%**
TOTAL PASSENGERS*	**2,077,679**	**1,066,382**	**-48.7%**	**4,225,933**	**2,132,703**	**-49.5%**	**10,465,796**	**-61.4%**
INTERNATIONAL - ENPLANED								
AEROMEXICO	2,827	-	-100.0%	7,079		-100.0%	4,357	-91.2%
DELTA	34,050	15,264	-55.2%	69,407	32,587	-53.0%	105,908	-75.4%
SkyWest (Delta Connection)	2,046	-	-100.0%	4,703		-100.0%	1,033	-96.3%
Compass	-		0.0%			0.0%		-100.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%			0.0%		-100.0%
Charters			0.0%			0.0%	82	100.0%
TOTAL ENPLANED INTERNATIONAL	**38,923**	**15,264**	**-60.8%**	**81,189**	**32,587**	**-59.9%**	**111,380**	**-80.2%**
AEROMEXICO	3,250	-	-100.0%	6,897		-100.0%	4,496	-90.7%
DELTA	34,764	15,801	-54.5%	71,539	35,926	-49.8%	115,132	-73.1%
SkyWest (Delta Connection)	1,937		-100.0%	4,483		-100.0%	4,806	-85.0%
Compass	-		0.0%			0.0%		-100.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%			0.0%		-100.0%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	**39,951**	**15,801**	**-60.4%**	**82,919**	**35,926**	**-56.7%**	**124,434**	**-78.5%**
TOTAL INTERNATIONAL PASSENGERS	**78,874**	**31,065**	**-60.6%**	**164,108**	**68,513**	**-58.3%**	**235,814**	**-79.3%**

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
TWO MONTHS ENDED February 2021
Based on Total Enplanements

MARKET SHARE

	February 2020	MARKET SHARE	February 2021	MARKET SHARE	YTD 2020	MARKET SHARE	YTD 2021	MARKET SHARE	12 MO ROLLING Ending 02/2020	12 MO ROLLING Ending 02/2021	MARKET SHARE
AEROMEXICO	2,827	0.27%	-	0.00%	7,079	0.33%	-	0.00%	49,431	4,357	0.08%
ALASKA	31,780	3.06%	15,760	2.97%	60,143	2.84%	28,911	2.72%	336,515	108,167	2.07%
AMERICAN	62,311	6.00%	38,881	7.33%	128,131	6.06%	79,289	7.47%	726,538	364,560	6.97%
DELTA	718,600	69.24%	368,288	69.47%	1,475,196	69.72%	740,282	69.70%	9,849,794	3,790,424	72.45%
FRONTIER	19,337	1.86%	14,552	2.75%	39,271	1.86%	29,760	2.80%	248,279	135,527	2.59%
JETBLUE	31,125	3.00%	9,684	1.83%	63,170	2.99%	15,412	1.45%	384,779	68,839	1.32%
KLM ROYAL DUTCH	-	0.00%	-	0.00%	-	0.00%	-	0.00%	20,282	-	0.00%
SOUTHWEST	110,024	10.60%	53,740	10.14%	218,794	10.34%	111,406	10.49%	1,299,897	521,917	9.98%
UNITED	61,731	5.95%	29,121	5.49%	124,082	5.86%	56,960	5.36%	633,801	237,560	4.54%
Charters	58	0.01%	80	0.02%	88	0.00%	80	0.01%	1,108	247	0.00%
TOTAL ENPLANEMENTS	**1,037,793**	**100%**	**530,106**	**100%**	**2,115,954**	**100%**	**1,062,100**	**100%**	**13,550,424**	**5,231,598**	**100%**

PERCENT CHANGE YOY

	February 2020	February 2021	PERCENT CHANGE	YTD 2020	YTD 2021	PERCENT CHANGE	12 MO ROLLING Ending 02/2020	12 MO ROLLING Ending 02/2021	PERCENT CHANGE
AEROMEXICO	2,827	-	100.00%	7,079	-	100.00%	49,431	4,357	-91.19%
ALASKA	31,780	15,760	-50.41%	60,143	28,911	-51.93%	336,515	108,167	-67.86%
AMERICAN	62,311	38,881	-37.60%	128,131	79,289	-38.12%	726,538	364,560	-49.82%
DELTA	718,600	368,288	-48.75%	1,475,196	740,282	-49.82%	9,849,794	3,790,424	-61.52%
FRONTIER	19,337	14,552	-24.75%	39,271	29,760	-24.22%	248,279	135,527	-45.41%
JETBLUE	31,125	9,684	-68.89%	63,170	15,412	-75.60%	384,779	68,839	-82.11%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	20,282	-	-100.00%
SOUTHWEST	110,024	53,740	-51.16%	218,794	111,406	-49.08%	1,299,897	521,917	-59.85%
UNITED	61,731	29,121	-52.83%	124,082	56,960	-54.09%	633,801	237,560	-62.52%
Charters	58	80	37.93%	88	80	-9.09%	1,108	247	-77.71%
TOTAL ENPLANEMENTS	**1,037,793**	**530,106**	**-48.9%**	**2,115,954**	**1,062,100**	**-49.8%**	**13,550,424**	**5,231,598**	**-61.4%**

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWO MONTHS ENDED February 2021

	February 2020	February 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	29	-	-100.0%	60	-	-100.0%	49	-86.6%
ALASKA	147	23	-84.4%	270	52	-80.7%	246	-80.8%
Horizon Air / Alaska	10	97	870.0%	16	158	887.5%	398	206.2%
Skywest / Alaska	195	184	-5.6%	408	434	6.4%	1,887	-19.1%
AMERICAN	356	196	-44.9%	746	423	-43.3%	2,388	-44.8%
Compass	44	-	-100.0%	77	-	-100.0%	25	-93.6%
American/Mesa Air	-	17	100.0%	-	44	100.0%	60	-29.4%
Envoy Air (American)	-	-	0.0%	1	-	-100.0%	13	550.0%
Republic/ (American		-	0.0%		-	0.0%	12	100.0%
SkyWest (American)	130	143	10.0%	274	306	11.7%	1,301	-5.5%
DELTA	4,035	3,171	-21.4%	8,275	6,791	-17.9%	36,845	-28.8%
SkyWest (Delta Connection)	2,974	2,898	-2.6%	6,342	6,171	-2.7%	32,528	-12.9%
Compass (Delta Connection)	-	-	0.0%	1	-	-100.0%	-	-100.0%
FRONTIER	129	103	-20.2%	261	221	-15.3%	1,067	-30.1%
JETBLUE	231	85	-63.2%	483	150	-68.9%	896	-68.5%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	904	427	-52.8%	1,838	959	-47.8%	6,115	-42.9%
UNITED	290	99	-65.9%	592	221	-62.7%	812	-56.6%
GoJet	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	5	-	-100.0%	8	-	-100.0%	2	-98.0%
Mesa / United Express	21	-	-100.0%	32	-	-100.0%	68	-77.0%
Republic Airways Holdings	16	1	-93.8%	24	10	-58.3%	30	-96.3%
SkyWest (United Express)	381	341	-10.5%	799	673	-15.8%	3,099	-33.8%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	**9,897**	**7,785**	**-21.3%**	**20,507**	**16,613**	**-19.0%**	**87,841**	**-30.9%**
CHARTER CARRIERS								
ALLEGIANT AIR	-		0.0%	-		0.0%		-100.0%
BOMBARDIER BUSINESS JETS	77	105	36.4%	161	179	11.2%	530	11.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	4	20	400.0%	9	36	300.0%	93	43.1%
KEYLIME AIR	-	2	100.0%	-	2	100.0%	2	-83.3%
NETJETS	180	266	47.8%	418	471	12.7%	1,538	-0.4%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	22	-	-100.0%	45	48	6.7%	216	27.1%
OTHER CHARTER	3	-	-100.0%	4	-	-100.0%	3	-40.0%
SUBTOTAL CHARTER CARRIERS:	**286**	**393**	**37.4%**	**637**	**736**	**15.5%**	**2,382**	**4.6%**
CARGO CARRIERS								
ABX AIR	-	-	0.0%	-	-		-	-100.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	0.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	-	-	0.0%	-	0.0%
ALPINE AVIATION	163	185	13.5%	347	255	-26.5%	1,964	-9.3%
AMERIFLIGHT	121	100	-17.4%	280	206	-26.4%	1,414	-23.6%
CORPORATE AIR (BILLINGS)	123	131	6.5%	252	267	6.0%	1,443	-7.0%
EMPIRE	16	11	-31.3%	34	28	-17.6%	184	-2.6%
FEDERAL EXPRESS	123	139	13.0%	275	303	10.2%	1,946	13.0%
GEM AIR	55	48	-12.7%	112	119	6.3%	721	7.1%
SOUTHERN AIR	20	-	-100.0%	41	-	-100.0%	96	-67.3%
UPS	143	145	1.4%	283	308	8.8%	2,073	30.5%
WESTERN AIR EXPRESS	23	22	-4.3%	32	43	34.4%	298	263.4%
OTHER CARGO	1	1	0.0%	6	1	-83.3%	17	-5.6%
SUBTOTAL CARGO CARRIERS:	**788**	**782**	**-0.8%**	**1,662**	**1,530**	**-7.9%**	**10,156**	**0.2%**
TOTAL LANDINGS	**10,971**	**8,960**	**-18.3%**	**22,806**	**18,879**	**-17.2%**	**100,379**	**-28.0%**
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	2,755,000	-	-100.0%	5,700,000	-	-100.0%	4,655,000	-86.6%
ALASKA	21,808,538	3,501,000	-83.9%	41,051,228	8,051,700	-80.4%	37,390,596	-80.4%
Horizon Air / Alaska	749,570	7,270,829	870.0%	1,199,312	11,843,206	887.5%	29,832,886	206.2%
Skywest / Alaska	14,616,615	13,792,088	-5.6%	30,582,456	32,531,338	6.4%	141,443,859	-19.1%
AMERICAN	52,793,940	33,216,788	-37.1%	110,420,262	71,440,568	-35.3%	365,386,608	-42.3%
Compass	3,297,800	-	-100.0%	5,771,150	-	-100.0%	1,873,750	-93.6%
Envoy Air (American)	-	-	0.0%	74,950	-	-100.0%	974,350	550.0%
American/Mesa Air	-	1,252,700	100.0%	-	3,253,200	100.0%	4,446,800	-29.5%
Republic (American)	-	-	0.0%	-	-	0.0%	899,400	100.0%
SkyWest (American)	8,710,000	9,581,000	10.0%	18,358,000	20,502,000	11.7%	87,167,000	-5.5%
DELTA	638,715,451	521,506,441	-18.4%	1,313,458,771	1,116,307,374	-15.0%	5,788,148,951	-27.8%
SkyWest (Delta Connection)	189,527,982	193,293,430	2.0%	405,855,040	411,250,919	1.3%	2,204,540,386	-7.6%
Compass (Delta Connection)	-	-	0.0%	75,177	-	-100.0%	-	-100.0%
FRONTIER	18,158,310	14,998,234	-17.4%	36,750,932	31,865,558	-13.3%	152,407,302	-32.5%
JETBLUE	32,848,200	12,087,000	-63.2%	68,682,600	21,330,000	-68.9%	127,411,200	-68.5%

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWO MONTHS ENDED February 2021

	February 2020	February 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	117,120,000	55,632,000	-52.5%	238,352,000	124,768,000	-47.7%	807,184,000	-42.2%
UNITED	41,341,600	13,949,220	-66.3%	84,310,980	31,212,280	-63.0%	115,112,260	-56.6%
GoJet	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	375,000	-	-100.0%	600,000	-	-100.0%	150,000	-98.0%
Mesa / United Express	1,575,000	-	-100.0%	2,400,000	-	-100.0%	5,100,000	-77.0%
Republic Airways Holdings	1,156,800	75,000	-93.5%	1,735,200	739,033	-57.4%	2,201,219	-96.2%
SkyWest (United Express)	25,880,121	24,083,347	-6.9%	54,473,436	46,673,586	-14.3%	212,575,388	-34.5%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	**1,171,429,927**	**904,239,077**	**-22.8%**	**2,419,851,494**	**1,931,768,762**	**-20.2%**	**10,088,900,955**	**-31.2%**
CHARTER CARRIERS								
ALLEGIANT AIR	-		0.0%	-		0.0%		-100.0%
BOMBARDIER	2,505,595	3,727,854	48.8%	5,529,286	6,152,840	11.3%	17,626,959	9.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	61,900	311,600	403.4%	150,420	564,100	275.0%	2,100,220	42.3%
KEYLIME AIR	31,724	75,375	137.6%	63,448	75,375	18.8%	75,375	-80.2%
MIAMI AIR	292,600	-	-100.0%	292,600	-	-100.0%	146,300	-75.0%
NETJETS	5,378,675	8,640,621	60.6%	12,962,095	14,529,244	12.1%	46,169,389	-0.2%
SIERRA PACIFIC	-		0.0%	-		0.0%	220,000	100.0%
SUN COUNTRY		-	0.0%		-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	853,700	-	-100.0%	1,835,900	1,946,900	6.0%	7,966,200	32.6%
OTHER CHARTER			0.0%			0.0%		0.0%
SUBTOTAL CHARTER CARRIERS:	**9,124,194**	**12,755,450**	**39.8%**	**20,833,749**	**23,268,459**	**11.7%**	**74,304,443**	**3.4%**
CARGO CARRIERS								
ALPINE AVIATION	2,291,500	2,588,500	13.0%	4,863,900	3,413,900	-29.8%	27,507,200	-9.6%
AMERIFLIGHT	1,913,250	1,327,700	-30.6%	4,279,412	2,752,888	-35.7%	19,557,426	-27.4%
AMERISTAR	-	-	0.0%	54,600	-	-100.0%	245,100	199.3%
ATLAS AIR	272,000	272,000	0.0%	1,142,000	272,000	-76.2%	4,111,000	-13.7%
CORPORATE AIR (BILLINGS)	1,045,500	1,113,500	6.5%	2,142,000	2,269,500	6.0%	12,265,500	-7.0%
EMPIRE	578,480	517,748	-10.5%	1,229,270	1,317,904	7.2%	7,372,778	4.8%
FEDEX EXPRESS	43,536,000	44,855,500	3.0%	95,441,900	98,243,300	2.9%	642,061,500	7.2%
GEM AIR	467,500	408,000	-12.7%	952,000	1,002,500	5.3%	6,037,000	5.9%
KALITTA AIR	-	-	0.0%	-	-	0.0%	-	0.0%
SOUTHERN AIR INC	2,428,697	-	-100.0%	5,018,980	-	-100.0%	11,616,000	-67.7%
UPS	39,768,300	43,194,220	8.6%	80,956,540	91,050,100	12.5%	604,190,600	25.1%
WESTERN AIR EXPRESS	299,000	290,000	-3.0%	416,000	563,000	35.3%	3,883,200	264.3%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CARGO CARRIERS:	**92,600,227**	**94,567,168**	**2.1%**	**196,496,602**	**200,885,092**	**2.2%**	**1,338,847,304**	**10.9%**
TOTAL LANDED WEIGHT	**1,273,154,348**	**1,011,561,695**	**-20.5%**	**2,637,181,845**	**2,155,922,313**	**-18.2%**	**11,502,052,702**	**-27.9%**

SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
TWO MONTHS ENDED February 2021

	February 2020	February 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	20,081	8,054	-59.89%	40,060	12,483	-68.84%	85,675	-68.17%
Horizon Air / Alaska	191	3,838	1909.42%	191	5,303	2676.44%	23,268	1422.77%
Skywest / Alaska	663	1,560	135.29%	1,762	8,953	408.12%	133,400	566.90%
AMERICAN	10,398	4,280	-58.84%	64,748	8,254	-87.25%	47,443	-87.11%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	108	-	-100.00%	120	-	-100.00%	-	-100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	9	100.00%	-	9	100.00%	9	100.00%
SkyWest (American)	531	2,467	364.60%	1,742	3,627	108.21%	410,881	3808.69%
DELTA	810,104	632,530	-21.92%	1,543,415	1,099,425	-28.77%	4,012,401	-46.12%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	-	-100.00%
SOUTHWEST	298,061	108,764	-63.51%	564,355	256,099	-54.62%	1,979,830	-44.85%
UNITED	4,563	6,038	32.33%	10,377	14,791	42.54%	68,711	-9.45%
Others	-	410	100.00%	-	720	100.00%	57,566	42.70%
CARGO CARRIERS								
FEDEX EXPRESS*	8,249,835	7,442,199	-9.79%	17,122,526	17,441,306	1.86%	120,448,095	13.04%
GEM AIR	60,792	61,323	0.87%	134,665	135,981	0.98%	974,878	26.55%
SOUTHERN AIR	33,950	-	-100.00%	60,226	-	-100.00%	190,774	-79.43%
UPS	4,527,852	4,907,250	8.38%	10,006,347	10,431,949	4.25%	70,325,769	12.29%
MISC CARGO	782,076	993,743	27.06%	1,794,556	1,909,682	6.42%	11,973,878	0.84%
ABX AIR	-	-	0.00%	-	-	0.00%	-	0.00%
TOTAL ENPLANED CARGO	**14,799,205**	**14,172,465**	**-4.23%**	**31,345,090**	**31,328,582**	**-0.05%**	**210,732,578**	**7.73%**
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	13,598	3,571	-73.74%	30,461	5,401	-82.27%	39,177	-85.39%
Horizon Air / Alaska	730	2,183	199.04%	1,020	3,026	196.67%	28,301	313.15%
Skywest / Alaska	4,831	6,857	41.94%	10,025	12,464	24.33%	97,325	60.39%
AMERICAN	19,318	20,595	6.61%	36,194	39,048	7.89%	282,666	7.39%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	187	-	-100.00%	187	-	-100.00%	-	-100.00%
Mesa (American)	-	100	100.00%	-	100	100.00%	100	100.00%
SkyWest (American)	305	1,312	330.16%	636	2,067	225.00%	14,486	212.06%
DELTA	1,339,905	739,592	-44.80%	2,131,565	1,254,135	-41.16%	5,170,424	-50.91%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	-	-100.00%
SOUTHWEST	388,255	306,409	-21.08%	808,693	617,883	-23.59%	3,194,323	-34.83%
UNITED	35,389	19,864	-43.87%	67,521	38,356	-43.19%	121,130	-68.85%
Others	4,379	5,858	33.77%	11,592	11,580	-0.10%	242,808	124.99%
CARGO CARRIERS								
FEDEX EXPRESS*	7,051,098	6,827,735	-3.17%	14,775,601	15,765,923	6.70%	104,534,653	7.21%
GEM AIR	17,906	23,226	29.71%	42,083	46,333	10.10%	265,380	0.00%
SOUTHERN AIR	37,387	-	-100.00%	227,344	-	-100.00%	1,461,344	-38.53%
UPS	5,457,553	5,133,198	-5.94%	12,022,575	10,886,714	-9.45%	87,144,425	7.59%
MISC CARGO	341,888	451,751	32.13%	758,439	766,597	1.08%	5,217,914	6.53%
ABX AIR	-	-	0.00%	-	-	0.00%	-	0.00%
TOTAL DEPLANED CARGO	**14,712,729**	**13,542,251**	**-7.96%**	**30,923,936**	**29,449,627**	**-4.77%**	**207,814,456**	**1.95%**
TOTAL CARGO	**29,511,934**	**27,714,716**	**-6.09%**	**62,269,026**	**60,778,209**	**-2.39%**	**418,547,034**	**4.78%**

*FEDEX EXPRESS includes mail

Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS

January 2021

ARRIVALS

	Airport	Flights	% On Time	Rank
HNL	HONOLULU	2,704	93.6	1
LAS	LAS VEGAS MCCARRAN INTL	7,887	92.5	2
SAN	SAN DIEGO LINDBERGH FIELD	3,536	92.1	3
ATL	HARTSFIELD-JACKSON ATLANTA INTL	22,322	91.8	4
SEA	SEATTLE-TACOMA INTL	10,673	91.8	5
SFO	SAN FRANCISCO INTL	5,863	91.6	6
DEN	DENVER INTL	17,148	91.5	7
MSP	MINNEAPOLIS-ST. PAUL INTL	8,192	91.5	8
LAX	LOS ANGELES INTL	9,945	91.4	9
SLC	**SALT LAKE CITY INTL**	**8,529**	**91.3**	10
MIA	MIAMI INTL	5,133	91.1	11
PDX	PORTLAND INTL	3,761	91.1	12
PHX	PHOENIX SKY HARBOR INTL	10,452	90.9	13
DTW	DETROIT METRO WAYNE CNTY	9,050	90.5	14
IAH	HOUSTON GEORGE BUSH	9,164	90.2	15
DCA	RONALD REAGAN NATIONAL	3,051	89.6	16
EWR	NEWARK LIBERTY INTERNATIONAL	5,017	89.6	17
LGA	NEW YORK LAGUARDIA	3,390	89.5	18
PHL	PHILADELPHIA INTL	6,021	89.3	19
BWI	BALTIMORE/WASHINGTON INTL	4,814	89.1	20
IAD	WASHINGTON DULLES	4,462	88.9	21
CLT	CHARLOTTE DOUGLAS	14,927	88.3	22
MDW	CHICAGO MIDWAY	3,902	88.0	23
MCO	ORLANDO INTL	8,084	87.7	24
TPA	TAMPA INTL	4,685	87.4	25
FLL	FT. LAUDERDALE	5,848	86.4	26
BOS	BOSTON LOGAN INTL	4,091	86.1	27
JFK	NEW YORK JFK INTL	3,262	85.6	28
ORD	CHICAGO O HARE	14,084	84.4	29
DFW	DALLAS-FT. WORTH REGIONAL	19,748	79.9	30
AVERAGES		**7,992**	**89.4**	

DEPARTURES

	Airport	Flights	% On Time	Rank
HNL	HONOLULU	2,644	95.5	1
PDX	PORTLAND INTERNATIONAL	3,762	94.8	2
SAN	SAN DIEGO LINDBERGH FIELD	3,538	94.8	3
SEA	SEATTLE-TACOMA INTL	10,689	94.0	4
SFO	SAN FRANCISCO INTL	5,859	93.7	5
MSP	MINNEAPOLIS-ST. PAUL INTL	8,187	92.9	6
LAS	LAS VEGAS MCCARRAN INTL	7,887	92.7	7
LAX	LOS ANGELES INTL	9,956	92.6	8
PHL	PHILADELPHIA INTL	4,773	92.4	9
DCA	RONALD REAGAN NATIONAL	2,720	92.3	10
PHX	PHOENIX SKY HARBOR INTL	10,447	92.2	11
IAH	HOUSTON GEORGE BUSH	7,432	92.1	12
DTW	DETROIT METRO WAYNE CNTY	8,967	91.9	13
ATL	HARTSFIELD-JACKSON ATLANTA INTL	22,313	91.6	14
DEN	DENVER INTERNATIONAL	17,160	91.5	15
MIA	MIAMI INTL	5,128	91.1	16
LGA	NEW YORK LAGUARDIA	3,358	91.0	17
EWR	NEWARK LIBERTY INTERNATIONAL	4,498	90.9	18
BOS	BOSTON LOGAN INTERNATIONAL	4,095	90.7	19
CLT	CHARLOTTE DOUGLAS	13,207	90.5	20
SLC	**SALT LAKE CITY INTL**	**8,520**	**90.5**	21
JFK	NEW YORK JFK INTL	3,260	89.7	22
MCO	ORLANDO INTL	8,088	89.4	23
IAD	WASHINGTON DULLES	3,109	88.6	24
TPA	TAMPA INTERNATIONAL	4,694	88.4	25
FLL	FT. LAUDERDALE	5,867	88.2	26
ORD	CHICAGO O HARE	11,891	86.5	27
DFW	DALLAS-FT. WORTH REGIONAL	19,775	86.0	28
BWI	BALTIMORE/WASHINGTON INTL	4,814	85.1	29
MDW	CHICAGO MIDWAY	3,903	83.4	30
AVERAGES		**7,685**	**90.8**	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

	Air Carrier	Flights	% On Time
F9	FRONTIER	118	99.2%
AS	ALASKA	337	93.2%
UA	UNITED	444	92.8%
DL	DELTA	**6,628**	**91.9%**
WN	SOUTHWEST	532	86.8%
AA	AMERICAN	405	84.0%
B6	JETBLUE	65	81.5%
		8,404	92.3%

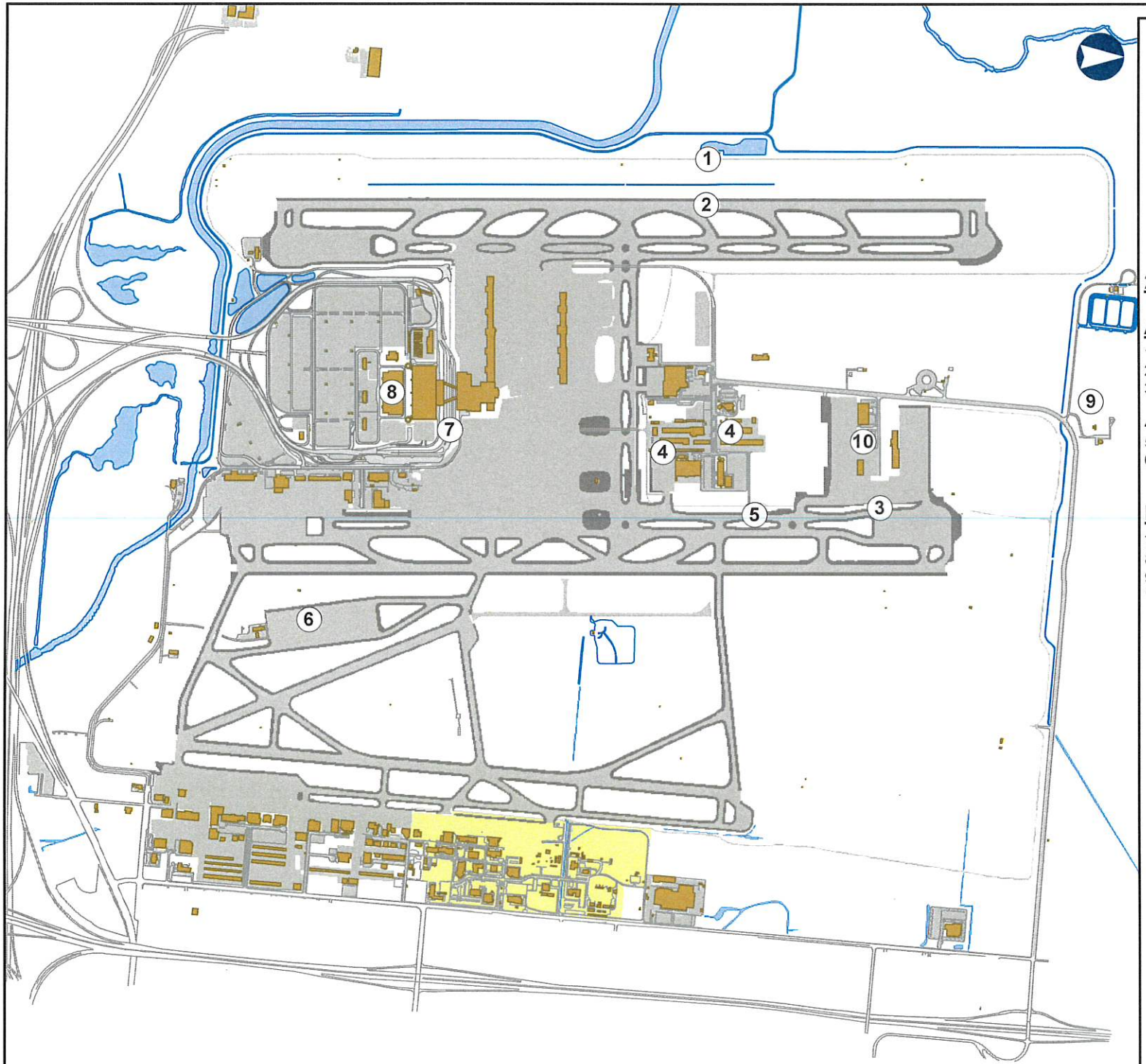
Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

TABLE OF CONTENTS

I. Area Map of Project Locations
II. Project Schedule
III. Construction Analysis
IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS
April 14, 2021



Salt Lake City
International Airport

2020 - 2021 Project Legend

Airfield

1. Pump House No. 1 Reconstruction
2. Airfield Lighting Wiring Phase 5
3. PCC Pavement Joint Seal North Cargo Apron Phase 2
4. Roof Replacement for NS Bldg. #3 and #15
5. T/W G Centerline PCC Panel Replacement
6. PCC Pavement Joint Seal Program-Deicing Pad T/W L-L1

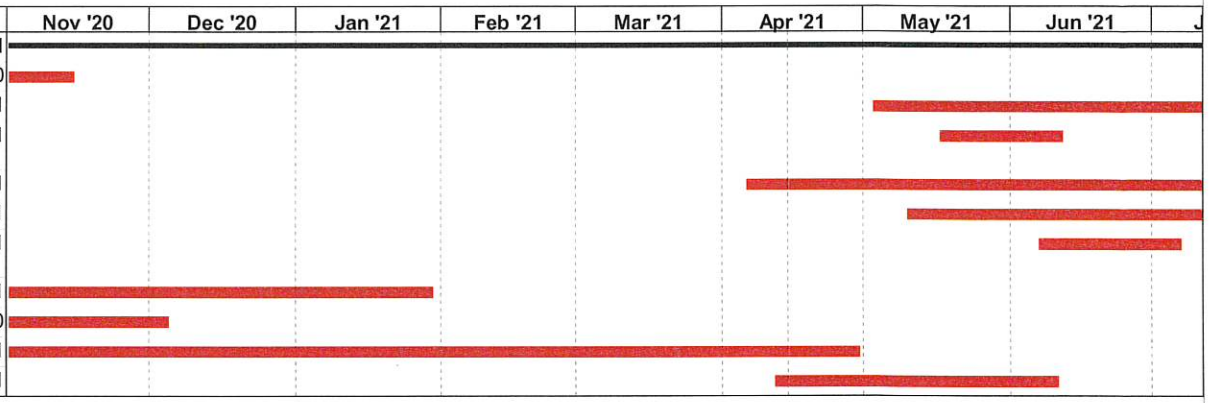
Landside

7. Parking Lot E Pedestrian Canopy
8. QTA Deck Coating
9. Glycol Plant & Wildlife Services Office Bldg.
10. North Cargo Parking Lot Expansion

04/14/2021

SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2020/2021 Construction Schedule

ID	Task Name	Start	Finish
1	**Project Title**	**Wed 2/5/20**	**Mon 10/18/21**
2	(1) Pump House No. 1 Reconstruction	Wed 2/5/20	Sat 11/14/20
3	(2) Airfield Lighting Wiring Phase 5	Mon 5/3/21	Mon 9/20/21
4	(3) PCC Pavement Joint Seal-N. Cargo Apron Phase 2	Mon 5/17/21	Fri 6/11/21
5	(4) Roof Replacement for NS Bldg. #3 & #15	Tue 4/6/21	Wed 8/18/21
6	(5) T/W G Centerline PCC Panel Replacement	Mon 5/10/21	Mon 10/18/21
7	(6) PCC Pavement Joint Seal Deicing Pad T/W L-L1	Mon 6/7/21	Tue 7/6/21
8	(7) Parking Lot E Pedestrian Canopy	Fri 6/12/20	Fri 1/29/21
9	(8) Quick Turn Around (QTA) Deck Coating	Thu 10/1/20	Fri 12/4/20
10	(9) Glycol Plant & Wildlife Services Office Bldg.	Thu 9/17/20	Thu 4/29/21
11	(10) North Cargo Parking Lot Expansion	Mon 4/12/21	Thu 6/10/21



Project: Microsoft Project (latest)
Date: Thu 4/15/21

DESIGN
CONSTRUCTION
SCOPING
SUMMARY
Inactive Task
Inactive Milestone
Inactive Summary
Manual Task
Duration-only
Manual Summary Rollup
Manual Summary
Start-only
Finish-only
Deadline

SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2020 - 2021

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
	CONSTRUCTION						
1	Pump House No. 1 Reconstruction	$ 1,331,479	$ 1,980,000	$ 7,129	0.36%	behind schedule	Pine Tree Construction
4	Roof Replacement for NS Building #3 & #15	$ 1,133,446	$ 617,758			on schedule	Conwest
7	Parking Lot E Pedestrian Canopy	$ 1,054,886	$ 1,304,933	$ 77,903	5.97%	on schedule	Crescent Construction
8	Quick Turn Around (QTA) Deck Coating	$ 1,500,000	$ 1,080,628	$ 33,464	3.10%	behind schedule*	Paulsen Construction
9	Glycol Plant & Wildlife Services Office Bldg.	$ 3,106,683	$ 3,335,000	$ 76,139	2.28%	on schedule	Cal Wadsworth Construction
	Sub-total	**$ 8,126,494**	**$ 8,318,319**	**$ 194,635**	**2.34%**		
	BID/AWARD						
2	Airfield Lighting Wiring Phase 5	$ 2,875,245	$ 2,649,958			awarding	Cache Valley Electric
3	PCC Pavement Joint Seal - N. Cargo Apron Ph. 2	$ 380,733	$ 454,187			awarding	Granite Construction
5	Taxiway G Centerline PCC Panel Replacement	$ 2,235,325	$ 2,347,930			awarding	Ames Construction
6	PCC Pavement Joint Seal Deicing Pad T/W L-L1	$ 361,075	$ 463,733			awarding	Granite Construction
10	North Cargo Parking Lot Expansion	$ 326,689	$ 337,795			awarding	Staker & Parson Companies
	Sub-total	**$ 6,179,067**	**$ 6,253,603**				
	Total	**$ 14,305,561**	**$ 14,571,922**	**$ 194,635**	**1.34%**		

* Waiting for warmer weather conditions to perform structural repairs.

Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.

CONSTRUCTION REPORT

CONSTRUCTION

(1) **Pump House No. 1 Reconstruction -** The Contractor has completed the punch list items and is finishing the testing and training on the various mechanical systems.

(4) **Roof Replacement for NS Building #3 & #15** - The bid opening for this project was held on March 11, 2021. The low bidder Conwest was issued a notice to proceed on April 6, 2021. Submittals have been reviewed and approved. Material for the project has been ordered and construction is anticipated to begin on May 1, 2021.

(7) **Parking Lot E Pedestrian Canopy -** Final painting of the underside of the canopy will be completed by April 30, 2021.

(8) **Quick Turn Around (QTA) Deck Coating -** The structural consultant has determined that the structural repair work is more extensive than previously determined. SLCDA Engineering has received pricing for the repairs. The structural beams have been shored to prevent any additional damage and the Contractor will continue repair work in spring of 2021 as weather conditions allow.

(9) **Glycol Plant and Wildlife Services Office Building -** The Contractor has completed approximately 85% of the project. All interior and exterior concrete work is completed as well as the interior drywall work. Rough-in plumbing, mechanical and electrical has been completed. Exterior site work is on-going with rough grading completed. Finish grading and asphalt work will start within the next few weeks. The electrical generator has been delivered to the site and installation will begin soon.

BID/AWARD

(2) **Airfield Lighting Wiring Phase 5 -** This project will remove and replace existing underground airfield lighting circuit wiring, connectors, isolation transformers, and Airfield Lighting Control Systems components for runway and taxiway lighting and Navigation Aids (NAVAIDS). The bid opening for this project was held on February 11, 2021. The apparent low bidder is Cache Valley Electric. Contract documents haven been executed. Submittals are being processed. Construction is scheduled to begin on May 3, 2021.

(3) **PCC Pavement Joint Seal Program - North Cargo Apron Phase 2 -** This project is part of an ongoing program to repair and reseal the joints in the portland cement concrete (PCC) pavement at various locations throughout the airfield. The bid opening for this project was held on February 25, 2021. The Contractor for this project is Granite Construction. Contract documents have been executed. Construction is anticipated to begin on May 17, 2021.

(5) **Taxiway G Centerline PCC Panel Replacement** - This project is a continuing phase to maintain the Airport's infrastructure. The project will consist of replacing the centerline panels on Taxiway G between Taxiway S and the 16L deicing pad. Work will include demolition of existing concrete pavement and econocrete base, unclassified excavation, placement of engineered fill, placement of new econocrete base course and portland cement concrete paving. Also included is pavement marking and reinstalling in-pavement centerline lights complete with new underground cabling and connectors. The bid opening for this project was held on March 25, 2021. The apparent low bidder is Ames Construction. Contract documents are currently being prepared. Construction is anticipated to begin on May 10, 2021.

(6) **PCC Pavement Joint Seal Program - Deicing Pad Taxiway L-L1** - This project is part of an ongoing program to repair and reseal the joints in the portland cement concrete pavement at various locations. Work will include removal of the existing joint seal material, cleaning of the joints, repairs to spalled or damaged concrete panels along the joints as needed and resealing the concrete joints. The bid opening for this project was held on March 18, 2021. The apparent low bidder is Granite Construction. Contract documents are currently being executed. Construction is anticipated to begin on June 7, 2021.

(10) **North Cargo Parking Lot Expansion -** The existing parking in the North Cargo area at DHL is nearing capacity, requiring the construction of a new parking lot to meet the needs of the tenant. This project will construct a new parking lot that will be accessed from 4000 West via 1580 North. The new lot will be constructed directly east of the DHL Cargo building and be configured to provide approximately 105 additional stalls. The bid opening for this project was held on March 4, 2021. The Contractor for this project is Staker & Parson Companies. Contract documents have been executed. A pre-construction meeting will be held on April 15, 2021. Construction is scheduled to begin on April 26, 2021.



Advisory Board Meeting

April 21, 2021

Media Clippings

https://slcairport.com/assets/pdfDocuments/AABoard/AprilClippingPacket2021.pdf

Compiled by the Communication & Marketing Dept.