

Advisory Board Meeting

July 15, 2020

Agenda



Advisory Board Meeting

June 17, 2020

This meeting will be an electronic meeting pursuant to Title 52, Chapter 4, as amended June 25, 2020, without an anchor location, based on the attached written statement from Board Chair Cyndy Miller.

To access the meeting please visit:
https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=eb701ef858ec029a01d837c0b8a3c41e0

Salt Lake City
Department of Airports

I, Cynthia D. Miller, Chair of the Salt Lake City Airport Advisory Board, hereby determine that conducting the Airport Advisory Board meeting at an anchor location presents a substantial risk to the health and safety of those who may be present at the anchor location. The World Health Organization, the President of the United States, the Governor of Utah, the Salt Lake County Health Department, Salt Lake County Mayor, and the Mayor of Salt Lake City have all recognized a global pandemic exists related to the new strain of the coronavirus, SARS- CoV-2.

Due to the state of emergency caused by the global pandemic, I find that conducting a meeting at an anchor location under the current state of public health emergency constitutes a substantial risk to the health and safety of those who may be present at the location.

Dated this 2ND day of July, 2020.

Cynthia Miller

Cynthia D. Miller

Chair, Salt Lake City Airport Advisory Board

Salt Lake City
Department of Airports

ADVISORY BOARD MEETING AGENDA
15 July 2020
8:00 A.M.

CONSENT

A. Minutes of the 17 June 2020 Meeting

DISCUSSION

A. Director's Report – Bill Wyatt, Executive Director, SLCDA
B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
C. The New SLC Art Program Update – Nancy Volmer, Communication and Marketing Director, SLCDA
D. Operational Readiness and Transition Program Update – Medardo Gomez, ORAT Director, SLCDA and Ann Thorvik, Director, ORAT and Aviation Practices, Chrysalis Global Aviation

INFORMATION ITEMS

Financial Report – May 2020
Air Traffic Statistics – May 2020
Construction Report – June 2020

MEDIA CLIPPINGS

Media Clippings – July 2020

The next meeting will be held on **Wednesday, September 23, 2020,** at 8:00 a.m. Meetings are usually held in the Board Room located on the third level of the short-term parking garage, unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2042.



Advisory Board Meeting

July 15, 2020

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

June 17, 2020

Members Present:	Cyndy Miller, Chair Larry Pinnock Theresa Foxley Steve Price J.T. Martin Arlyn Bradshaw Shawn Milne Karen Mayne Roger Boyer Dirk Burton
City Council Office:	Russell Weeks
Department of Airports:	Bill Wyatt, Executive Director Tina Nee, Administration Brian Butler, Chief Financial Officer Kevin Robins, Director of Engineering Shane Andreasen, Director Admin and Commercial Services Eddie Clayson, Maintenance Director Medardo Gomez, ORAT Director Pete Higgins, Chief Operations Officer Treber Andersen, Interim Director of Operations Mike Williams, ARP Program Director Marco Kunz, City Attorney Catherine Brabson, City Attorney Nate Lavin Jasen Asay Elenor Gomberg Stefhan Bennett, Police Captain
Other:	Mark Lewis, TSA Lee Davidson, Salt Lake Tribune Andy Crawford Taylor Acton Todd Deshler, Utah Air National Guard Ann Thorvik, Chrysalis Katija Stjepovic, Fox 13 News Mike Taylor Arrin Holt, FFKR Jim Lohse, FFKR

Cyndy Miller called the meeting, held via Web-Ex to order at 8:02 a.m.

AGENDA

A. Minutes

A motion was made by J.T. Martin and seconded by Shawn Milne to approve the minutes of May 20, 2020 as presented. All votes were affirmative; motion passed.

B. Director's Report

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Bill Wyatt provided a brief update on passenger volumes, financial position, and re-phasing.

J.T. Martin asked about international travel volume. Bill Wyatt indicated the only direct, international flight occurring is to Mexico City. It looks hopeful for Amsterdam to begin in August.

Mayor Burton indicated he has been approached by a developer that would like to meet with airport personnel to discuss opportunities. The property in question is in North Salt Lake. How should he handle this request? Bill Wyatt indicated he should work with airport staff to explain the situation and set up a meeting.

J.T. Martin inquired about new technology around COVID-19 and asked if the airport was considering any new measures. Bill Wyatt shared he attends a weekly call with large hub airports and this topic comes up frequently. Nothing is being considered at this time.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Tracking Budget

- Job progress photos

There were no questions for Mike Williams.

Bill Wyatt advised the Board to consider holding a meeting in July to discuss the Operational Readiness and Transition (ORAT) procedures for the airport. The board agreed.

Cyndy Miller inquired if an art presentation could be done at the next Board meeting.

Cyndy Miller adjourned the meeting at 8:50 a.m.

The next board meeting will be held July 15, 2020.

_____ _____

Cynthia Miller, Chair Date

_____ _____

Erin Mendenhall, Mayor Date



Advisory Board Meeting

July 15, 2020

Discussion Items

AGENDA: DISCUSSION ITEM (A)

DATE: 15 July 2020

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Director's Report**

Bill Wyatt, Executive Director, will present a monthly informational report to the Board, which may include:

1. Communication and marketing
2. ARP progress
3. Ground transportation update
4. Concessions and rental cars
5. Airport safety and security
6. Airport facilities and operations
7. General aviation
8. Passenger and airport users
9. Environmental matters
10. Financial condition
11. Legislative issues
12. Airlines

AGENDA: DISCUSSION ITEM (B)

DATE: 15 July 2020

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Airport Redevelopment Program Update**

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

Airport Redevelopment Program

Status Update: 07-15-2020



Safety, Schedule Status, and Cost Summary

Safety (Numbers for the Current Month)

- **OSHA National Average**
  - Lost Time Rate 1.80 Recordable Rate 3.10
- **TRP Metrics**
  - 7,881,305 Total Manhours worked
  - Lost Time Rate 0.25 Recordable Rate 2.28
- **NCP Metrics**
  - 1,965,212 Total Manhours worked
  - Lost Time Rate 0.10 Recordable Rate 1.12

Schedule – Construction Activity on Critical Path

- Terminal Two-Bay Expansion Mechanical, Electrical, and Plumbing
- Terminal Level 1 Overhead MEP Completion and Final finishes
- Parking Deck Remediation Work
- MEP/HVAC Commissioning
- Overall Program is on schedule

Airport Redevelopment Program Budget Summary Status

- Total ARP Budget: $ 4,072,259,659
- ARP Budget Commitment: $ 3,038,413,984
- ARP Estimate At Completion: $ 4,072,259,659
- ARP Invoiced to date: $ 2,424,279,165

Project Statistics

TRP/NCP Trade Staffing
Trade Workers 1,741 on 7/02/2020
9,846,517 Hours Worked as of 6/30/2020

Contract Local/Non-Local Awarded Statistics			
Local Trades	Dollar Value	Trade Count	Percentage
Total Local (Wasatch Front) Contractors	$1,310,865,986	123	67%
Total Out of State Contractors	$652,754,809	29	33%
Total Contract Awards	$1,963,620,795	152	100%

Contract Union/Merit Shop Awarded Statistics			
Union Trades	Dollar Value	Trade Count	Percentage
Total Union Contractors	$649,835,786	35	33%
Total Merit Shop Contractors	$1,313,785,009	117	67%
Total Contract Awards	$1,963,620,795	152	100%

CGMP# 5 – Terminal/South Concourse West/Gateway

Project: CGMP# 5 - Terminal/Gateway/SCW	**CGMP Original NTE: $795.35M**
	CGMP Rev 1-8: $187.2M NTE: $982.6M
	CGMP Rev Pending: $12.8M NTE: $995.4M
	CGMP Estimate at Completion NTE: $1.008B

Terminal/Gateway/South Concourse West - Foundations, Structure, Building Envelope and Build-out

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Turnover SCW Airline Offices	06/22/2020	06/22/2020 A	
Turnover Terminal Airline Offices	07/01/2020	07/03/2020 A	
Fire Marshall Fire Alarm Testing	07/14/2020		
Turn-over Gateway Airline Cntrs	07/15/2020		
Turn-over Terminal Airline Cntrs	08/01/2020		
SLCDA Admin Office Occupancy	08/17/2020		

Concerns/Issues/Risks	Recent Milestones Achieved
* Impact of Scope Change Changes.	* Terminal Ticket Counter Millwork Data Power underway
	* Completed Gateway Ceiling Tile Installation
	* Started Bag Claim Hall Terrazzo Polishing
	* Competed 1st Bag Claim Hall 'The Plates' Art

CGMP# 6 – Roadways/Parking Garage/Central Utility Plant

Project: CGMP# 6 - Parking Garage/Roadways	**CGMP Original NTE: $363.86M**
Central Plant/Project-Wide Special Systems	**CGMP Rev 1-7: $38.7M NTE: $402.5M**
	CGMP Rev Pending $7.78M NTE: $410.3M
	CGMP Estimate at Completion: $414.4M

Parking Garage/Rental Car Ready Return/Elevated and At-Grade Roads/Central Utility Plant/Project-Wide IT and Special Systems

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Start Helix Roof Decking	07/15/2020		
Booth 10 Shared Access for IT	07/15/2020		
PG Moving Walks State Inspection	07/16/2020		
Parking Garage Elev Inspections	07/21/2020		
Roadway Permanent Striping	08/15/2020		
Deliver Rental Car Exit Barrier	08/24/2020		

Concerns/Issues/Risks	Recent Milestones Achieved
	* Started Helix Roof Steel
	* Completed Lot-E Light Poles
	* Started Roadway Signage

CGMP# 7 – Baggage Handling System

Project: CGMP# 7 - Baggage Handling System including TSA Screening Area	**CGMP Original NTE: $86.09M** **CGMP Rev 1-4: $26.55M NTE: $112.64M** **CGMP Rev Pending: ($5.17M) NTE: $107.47M**

Terminal/Gateway/South Concourse West and TSA Screening Area Complete Baggage Handling System

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Install Ski Claim Compartments	06/15/2020	06/22/2020 A	
Start Baggage System Training	06/15/2020	06/15/2020 A	
Compl Inbound Functional Testing	06/22/2020	06/22/2020 A	
Compl CBP Carousel Stainless	07/21/2020		
Compl Bag Cail Carousel Stainless	07/28/2020		
TSA System Verification	08/24/2020		

Concerns/Issues/Risks	Recent Milestones Achieved
	* Completed CBP Claim Device Elec Installation
	* Continued System-Wide Sortation Testing

CGMP# 9A – SCW Apron Paving and Hydrant Fueling

Project: CGMP# 9A - SCW Apron Paving and Hydrant Fueling	CGMP Original NTE: $76.14M CGMP Rev 1: $1.62M NTE: $77.76M CGMP Rev Pending: $2.60M NTE: $80.36M

Apron Paving and Hydrant Fueling that will Support South Concourse West Opening Day.

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Apron Phase 6C Complete	06/26/2020	06/26/2020 A	
Complete Apron Phase 7A Paving	07/15/2020		
Start East Triturator Paving	07/15/2020		
Start Apron Phase 7B Paving	08/06/2020		
East Triturator Complete	08/11/2020		
Apron Phase 7A Complete	08/24/2020		

Concerns/Issues/Risks	Recent Milestones Achieved

CGMP# 16 – NCP Phase 1

Project: CGMP# 16 - North Concourse Phase 1	**CGMP Original NTE: $291.98M**
	CGMP Rev 1 - 3 : $6.69M NTE: $298.67M
North Concourse Phase 1 Building-out for 20 Gates and Mid-Concourse Tunnel Interior Finish-out	

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Complete Boarding Lvl Terrazzo	07/03/2020	07/03/2020 A	
Moving Walks State Inspection	07/07/2020	07/07/2020 A	
Start Concessions Build-out	07/07/2020	07/07/2020 A	
Elevator State Inspections	07/14/2020		
Turn-over All IT Areas for Install	07/15/2020		
Turn-over Airline Level 1 Space	08/09/2020		

Concerns/Issues/Risks	Recent Milestones Achieved
	* Started State Conveying Inspections
	* Started Fire Alarm Testing
	* Completed Public Space Terrazzo

CGMP# 17 – NCP Baggage Handling System Ph 1 / Ph 2

Project: CGMP# 17 - Baggage Handling System Phase 1 and Phase 2	**CGMP Original NTE: $52.76M**

North Concourse Phase 1 and Phase 2 Baggage Handling System

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Complete Elect Install Sector 'FN'	03/26/2020	03/15/2020 A	
Set BHS Equipment Sector 'D'	03/26/2020	03/26/2020 A	
Set BHS Equipment Sector 'E'	04/09/2020	04/01/2020 A	
Complete Mech Install Sector 'F'	07/06/2020		
Complete Elect Install Sector 'F'	08/03/2020		
Start BHS Testing Ph 1 BHS	09/01/2020		

Concerns/Issues/Risks	Recent Milestones Achieved
	* Continuing Conveyor Installation
	* Continuing Bag Make-up Carrousel Installation
	* Continue Electrical Wiring

CGMP# 18 – NCP Apron Paving Phase 1

Project: CGMP# 18 - NCP Apron Paving and Hydrant Fueling	**CGMP Original NTE: $73.55M** **CGMP Rev 1 - 3: 2.99M) NTE: $76.54M**

Apron Paving and Hydrant Fueling that will Support North Concourse Phase Opening Day.

Monthly Schedule

Activity	Target Date	Actual Date	Notes
Start Paint Markings	07/15/2020		
Complete Final Fuel Pit	07/17/2020		
Complete 1st Phase of 72" line	07/21/2020		
Complete Apron Paving	08/17/2020		
Start RON Island Paving	08/17/2020		
All Phase 1 Adjacent to Conc Comp	08/25/2020		

Concerns/Issues/Risks	Recent Milestones Achieved

Overall Airport Redevelopment Program Tracking Budget

Construction Budget June 2020	Budget 04/30/20 FOC	Committed May-20	Commitments Jun-20	Revised Commitments	Earned to Date	Estimate at Completion
CGMP 01 HDJV Preconstruction Services	$9,575,407	$9,575,407	$0	$9,575,407	$9,575,407	$9,575,407
CGMP 02 HDJV General Conditions Services	$139,951,933	$133,551,933	$0	$133,551,933	$81,191,867	$139,951,933
CGMP 03 QTA/RSS Site Work, Utilities	$88,721,326	$88,721,327	$0	$88,721,327	$88,721,327	$88,721,326
CGMP 04 Landside/Airside Enabling	$76,928,026	$76,928,026	$0	$76,928,026	$76,928,026	$76,928,026
CGMP 05 Terminal/SCW/Gateway	$982,556,731	$982,556,731	$0	$982,556,731	$919,957,105	$982,556,731
CGMP 06 Parking Garage, Roadways, CUP	$402,520,759	$402,520,760	$0	$402,520,760	$334,297,712	$402,520,759
CGMP 07 TRP Baggage Handling System	$112,641,755	$112,641,755	$0	$112,641,755	$90,761,188	$112,641,755
CGMP 09 Taxilanes 20&21/Taxiways A&B	$22,432,812	$22,432,812	$0	$22,432,812	$22,432,812	$22,432,812
CGMP 09A Apron Paving & Fueling/SCW	$80,365,458	$77,759,058	$0	$77,759,058	$60,022,933	$80,365,458
CGMP 10 South Concourse East (SCE)/Central Tunnel Shell	$405,207,572	$38,784,509	$0	$38,784,509	$557,657	$405,207,572
CGMP 11 Apron Paving & Fueling SCE	$230,030,028	$121,393,261	$0	$121,393,261	$370,552	$230,030,028
CGMP 12 Existing Structure Demolition	$28,914,775	$28,902,767	$0	$28,902,767	$85,752	$28,914,775
CGMP 13 AOJV Preconstruction Services	$16,235,519	$16,235,518	$0	$16,235,518	$12,885,841	$16,235,519
CGMP 14 AOJV General Conditions Ph 1	$93,384,788	$47,006,676	$0	$47,006,676	$39,892,543	$93,384,788
CGMP 15 NCP Enabling Ph 1	$19,622,149	$19,622,149.00	$0	$19,622,149	$19,622,149	$19,622,149
CGMP 16 North Concourse & Mid-Tunnel Ph 1	$298,672,058	$298,672,058	$0	$298,672,058	$270,265,540	$298,672,058
CGMP 17 NCP Baggage Handling System	$52,756,826	$52,756,826	$0	$52,756,826	$20,232,802	$52,756,826
CGMP 18 NCP Apron Paving & Fueling Ph 1	$76,536,803	$76,536,803	$0	$76,536,803	$53,704,421	$76,536,803
CGMP 19 North Concourse & C-Tunnel Ph 2	$262,438,048	$28,647,982	$0	$28,647,982	$1,433,409	$262,438,048
CGMP 20 NCP Apron Paving & Jet Fuel Ph 2	$51,117,569	$0	$0	$0	$0	$51,117,569
Security Checkpoint Equipment	$11,751,472	$11,751,472	$0	$11,751,472	$2,561,265	$11,751,472
Reduntant Fuel Main	$12,500,000	$0	$0	$0	$0	$12,500,000
Taxilane X-X Construction	$23,856,270	$0	$0	$0	$0	$23,856,270
Total Program Construction	$3,498,718,084	$2,646,997,830	$0	$2,646,997,830	$2,105,500,308	$3,498,718,084
TRP Owner Procurement	$4,622,879	$4,405,874	$809,598	$5,215,472	$1,972,426	$4,622,879
NCP Owner Procurement	$2,629,723	$2,566,503	$88,763	$2,655,266	$1,860,182	$2,629,723
TRP Soft Cost	$341,016,964	$259,171,623	$9,142,659	$268,314,282	$243,779,196	$341,016,964
NCP Soft Cost	$170,755,089	$110,582,792	$4,648,342	$115,231,134	$71,167,053	$170,755,089
Total Program Soft Cost	$519,024,655	$376,726,792	$14,689,362	$391,416,154	$318,778,857	$519,024,655
TRP Owner Reserve	$36,725,263					$36,725,263
NCP Owner Reserve	$17,791,657					$17,791,657
Total Program Owner Reserve	$54,516,920	$0	$0	$0	$0	$54,516,920
Total ARP Program Budget	$4,072,259,659	$3,023,724,622	$14,689,362	$3,038,413,984	$2,424,279,165	$4,072,259,659

Getting Closer to Opening Day



Gate A4 Test Fit Activities

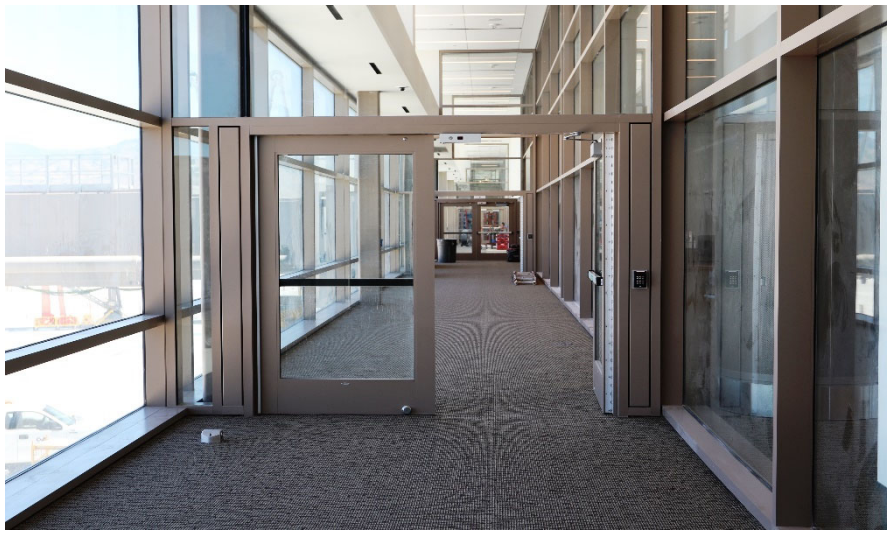
Job Progress Photos – Interior Finishes



SCW Delta Gate Podiums & Backwall Monitors



SCW International Gate Millwork



SCW Level 2 Sterile Corridor



The Canyon Food Court

Job Progress Photos – Art Installations



Terminal Level 2 Entrance “The Falls” Glass Sculpture



Terminal “The Canyon” Art Installation



Terminal Greeting Room “World Map”



Terminal Level 2 “Plates & Benches” Art Installation

Job Progress Photos – Parking Garage & Gateway



Gateway Ticketing & Rental Car Counter Area



Gateway Exterior



Off-Site Rental Car Pick-up Area Canopy Structure



Garage South Exterior & East Helix

Job Photos – Test Fit Activities



Test Fit E175 Gate A14



Test Fit E175 Gate A14



Test Fit A321 Gate A4



Test Fit B757 Gate A14

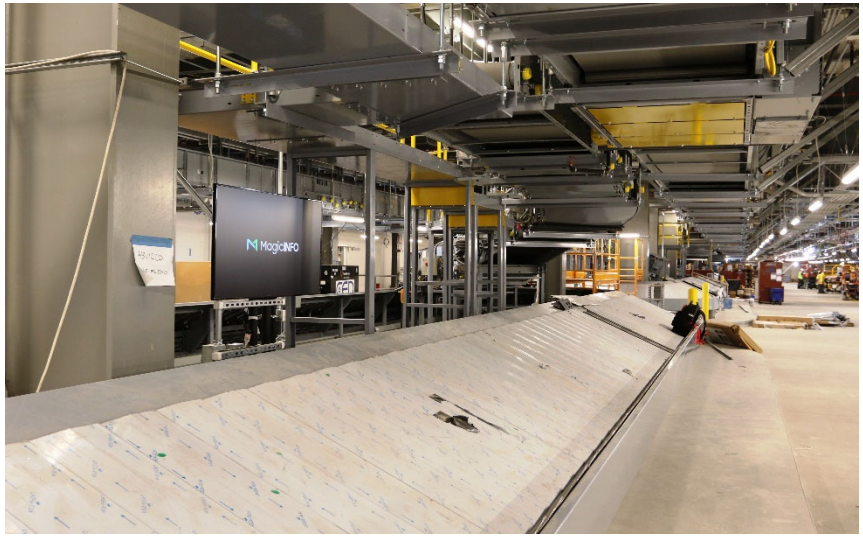
Job Progress Photos – North Concourse



North Concourse Level 2 West End



Mid-Concourse Tunnel Centerpoint



North Concourse Level 1 Bag Make-up



North Concourse South Apron near Concourse 'D'

Aerial Photos



South Concourse West & North Concourse Looking west



Terminal, IAB & IAB Bypass Connector Looking south



Inbound Roadways & E Lot looking north

AGENDA: DISCUSSION ITEM (C)

DATE: 15 July 2020

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **The New SLC Art Program Update**

Nancy Volmer, Airport Communication and Marketing Director will present an update on The New SLC Art Program (presentation on file).

Link to video presentation: https://youtu.be/qHHUlyvVpFQ

THE NEW SLC

The New SLC Art Program









The Canyon

The Canyon evokes the Utah landscape and spans 362 feet, roughly the length of a football field, using 2.5 acres of composite fabric and the equivalent of seven miles of aluminum tubing. The entire work, located in the spine of the Terminal building, will consist of 412 individual tensile membrane fins which have the ability to be illuminated by LED lights.

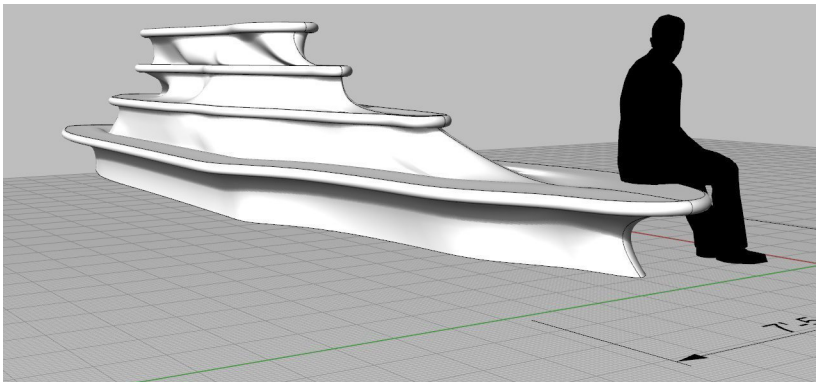




Artist, Gordon Huether

The Plates

The Plates call to mind the exposed earthen strata visible throughout the canyon walls. Individual “plates” will be attached to structural columns throughout the Arrivals Lobby on Level Two of The New SLC, providing a strong visual demarcation of the area and differentiating the Arrivals Lobby space from the Baggage Claim area. The lowermost plate on each column provides seating. The additional plates ascending the structural columns accommodate sight lines throughout the Arrivals Lobby, enabling travelers to see the entire airport lobby through the horizontal gaps created by the spacing of plates. ***The Plates*** add a horizontal element to the vertical dynamic of ***The Canyon***.





Artist, Gordon Huether

The Falls

Rising 80 feet from the ground floor to the ceiling, ***The Falls*** sculpture is a vibrant addition to all three floors of The New SLC Terminal. ***The Falls*** sculpture comes alive with color from the natural light, creating intriguing color shadows in the vicinity. Colorful, light-sensitive dichroic glass with light-refracting glass rods project ever-changing colors and patterns on adjacent surfaces.



Artist, Gordon Huether

Northern Light

Northern Light opens in the North Concourse as part of the second phase of The New SLC. It draws on elements of ***The Falls*** and incorporates the same colorful light interactions as the 65-foot-tall escalator wall. ***Northern Light*** will be fabricated out of 500 glass rods and 300 dichroic glass panels. The framework holding the half-sphere structure together is made of stainless steel and weighs 3.1 tons, including the weight of the glass.



Artist, Gordon Huether

River Tunnel

The ***River Tunnel*** will open as part of the second phase of The New SLC and is inspired by the beauty of Utah. The ***River Tunnel*** will reflect the rivers that flow through the state's canyons and will be featured in the 1,000-foot long Central Tunnel that connects travelers from the main terminal to the North Concourse.



Artist, Gordon Huether

You are Here

You are Here, a leaded glass wall created by Jenkyn A. Powell, is an abstraction based on a cellular map of molecular biological process that occur in living cells. These biological pathways include the Krebs Cycle, glycolysis and others that convert matter into energy on a cellular level in life. This was originally located in the International Terminal. It will be located on the west wall of The Gateway, where the evening sun will illuminate the piece.

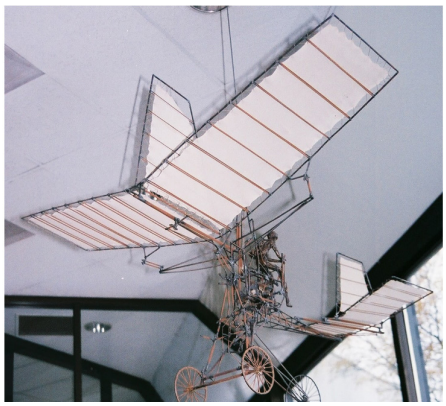


Flying Machines

The Flying Machines by Dennis Smith are whimsical mobiles that have been on display in the current airport, but are undergoing restoration at the artists' studio. ***The Flying Machines,*** six in total, will be on display in The New SLC - three in the first phase in Concourse A, and three in the second phase in Concourse B.







World Map

The World Map in Terminal 1 has long been a passenger favorite. In The New SLC, a reimagined version - a high resolution photo image that was transcribed on a 10 foot by 10 foot piece of translucent glass - is displayed in the Greeting Room.





Whimsy Walls

The work of 18 local and national artists will adorn a wall in each of the New SLC restrooms. The large-scale art walls – or ***Whimsy Walls*** – are unique vinyl wall wraps that were created from original artwork. The ***Whimsy Walls*** are intended to inspire an immersive and engaging experience for travelers. Artists were encouraged to submit work that reflects the culture, community, landscape and spirit of Utah. The 24 pieces of art were selected in collaboration with the Salt Lake City Arts Council Board.To see the selected artwork for this project on the airport's website, click here.



The New SLC Art Wall

A Salt Lake City-based artist team has been selected to create ***The New SLC Art Wall***. Soonju Kwon, Reihaneh Noori and Hanna Vaugh will design, fabricate and install a unique and original work of art titled “Near Distance,” to be placed in the TSA security checkpoint area. The artwork selected speaks to the spirit, culture, people and context of Utah. The artist team was selected in collaboration with the Salt Lake City Arts Council Board.



Mid-Concourse Tunnel Murals

The ***Mid-Concourse Tunnel*** will open in October to provide access to the North Concourse. Four 144-foot murals will depict Utah’s four seasons. The tunnel will be the exclusive avenue for passengers to move between two concourses for approximately three years.





SLC's Fine Art Collection

The Salt Lake City International Airport has been interested in art and architecture ever since the World Map was installed in Terminal 1 in 1961. The airport has worked closely with Gordon Huether to curate the fine art collection that will be on display in The New SLC. The collection includes a mix of local and national artists with a variety of mediums that speak to the landscape and culture of Utah. More than 150 fine art pieces will move to The New SLC. Some pieces will be exhibited in the non-secure side of the airport, while others will be on display in the administrative offices.









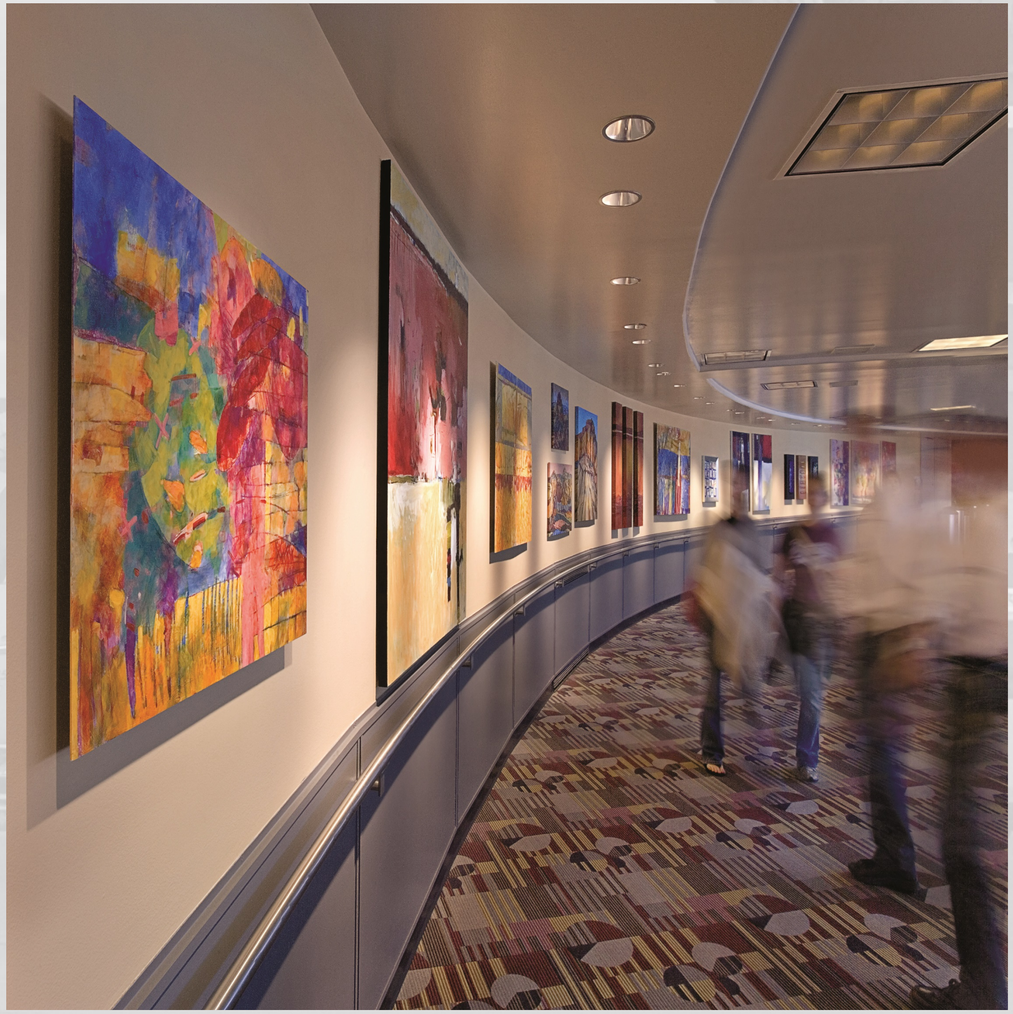


THE NEW SLC ART PROGRAM

Salt Lake City Airport Advisory Board
July 15, 2020

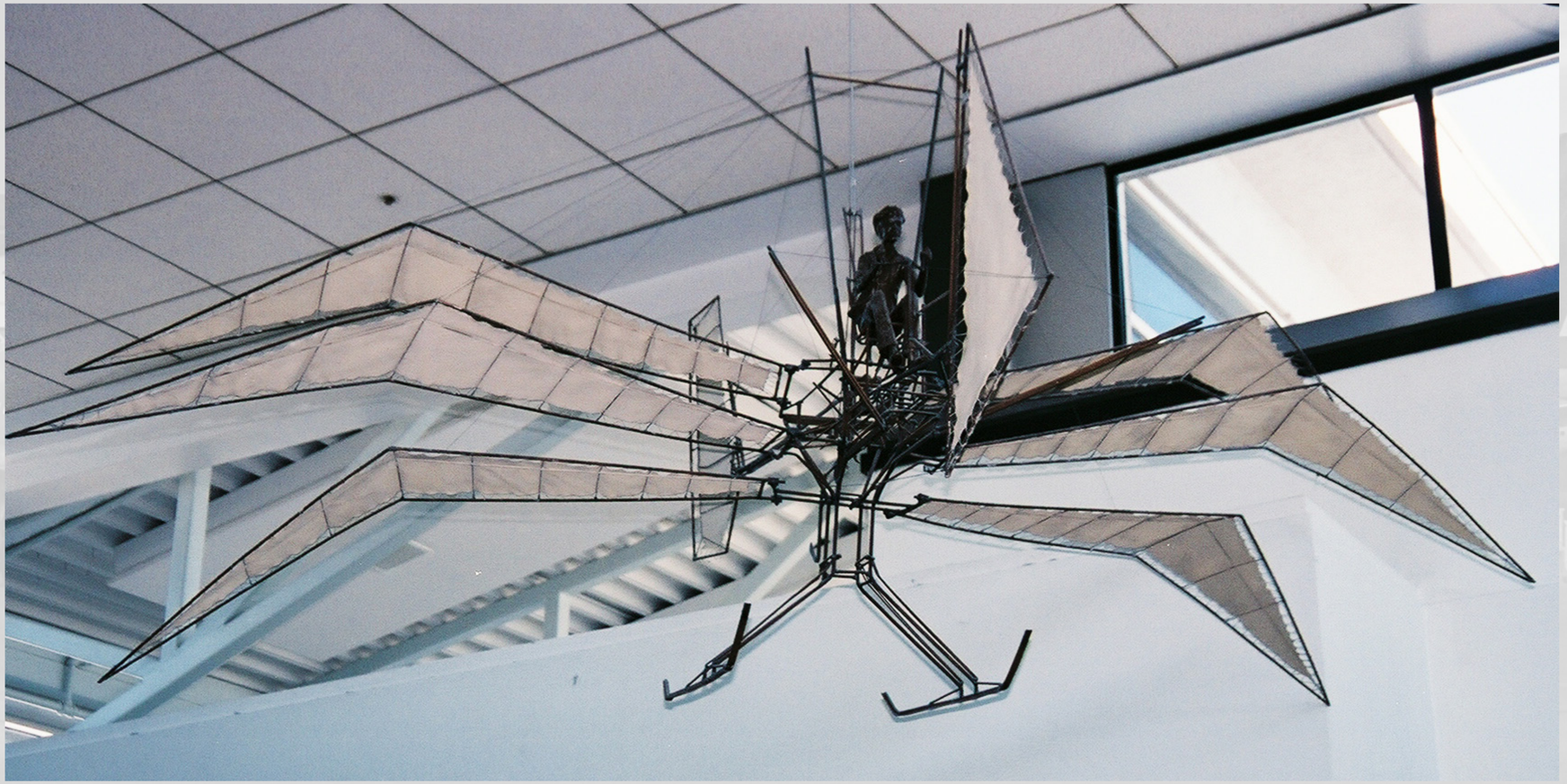
Artwork to Enhance The New SLC: Airport Fine Art Collection

- Existing art collection - 600 plus pieces
- Valued at almost $1.9 million
- Select pieces to be displayed in The New SLC



Artwork to Enhance The New SLC: Airport Fine Art Collection

- The Flying Machines



Artwork to Enhance The New SLC: World Map Reimagined

- The World Map reimagined moved to The New SLC





Artwork to Enhance The New SLC: The Canyon

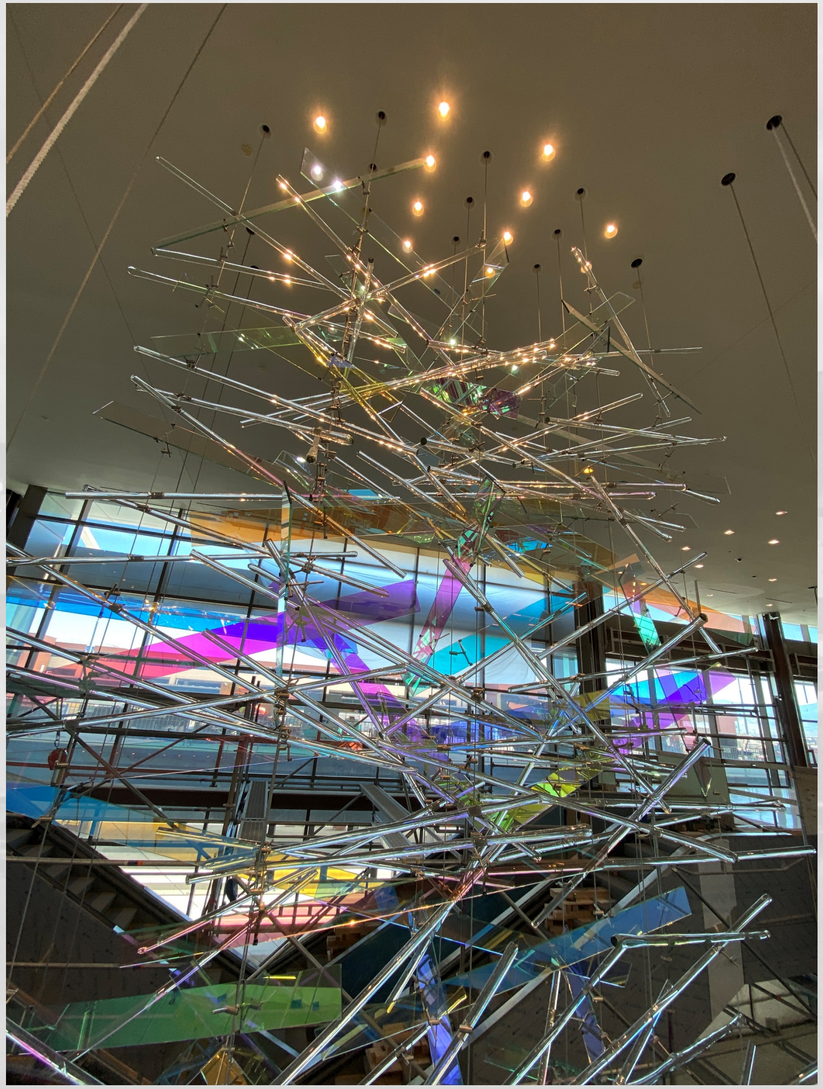




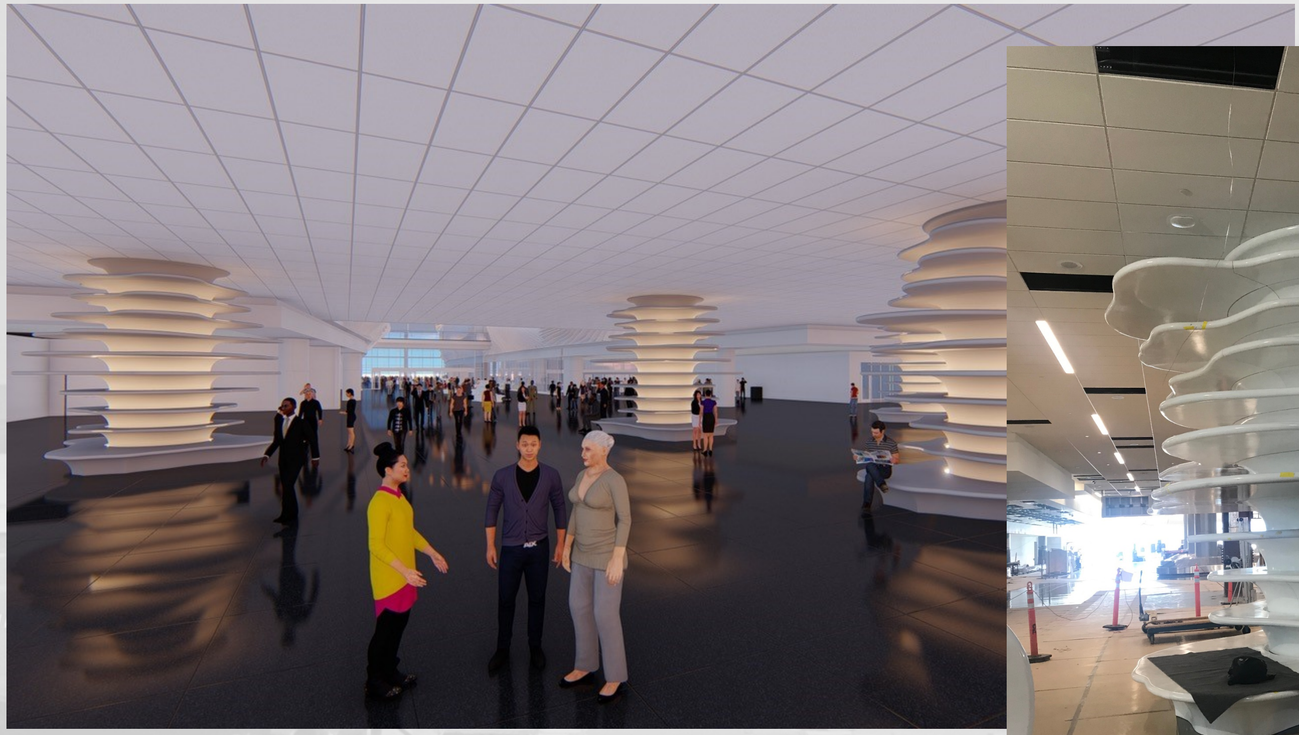


Artwork to Enhance The New SLC: The Falls





Artwork to Enhance The New SLC: Column Plate and Benches



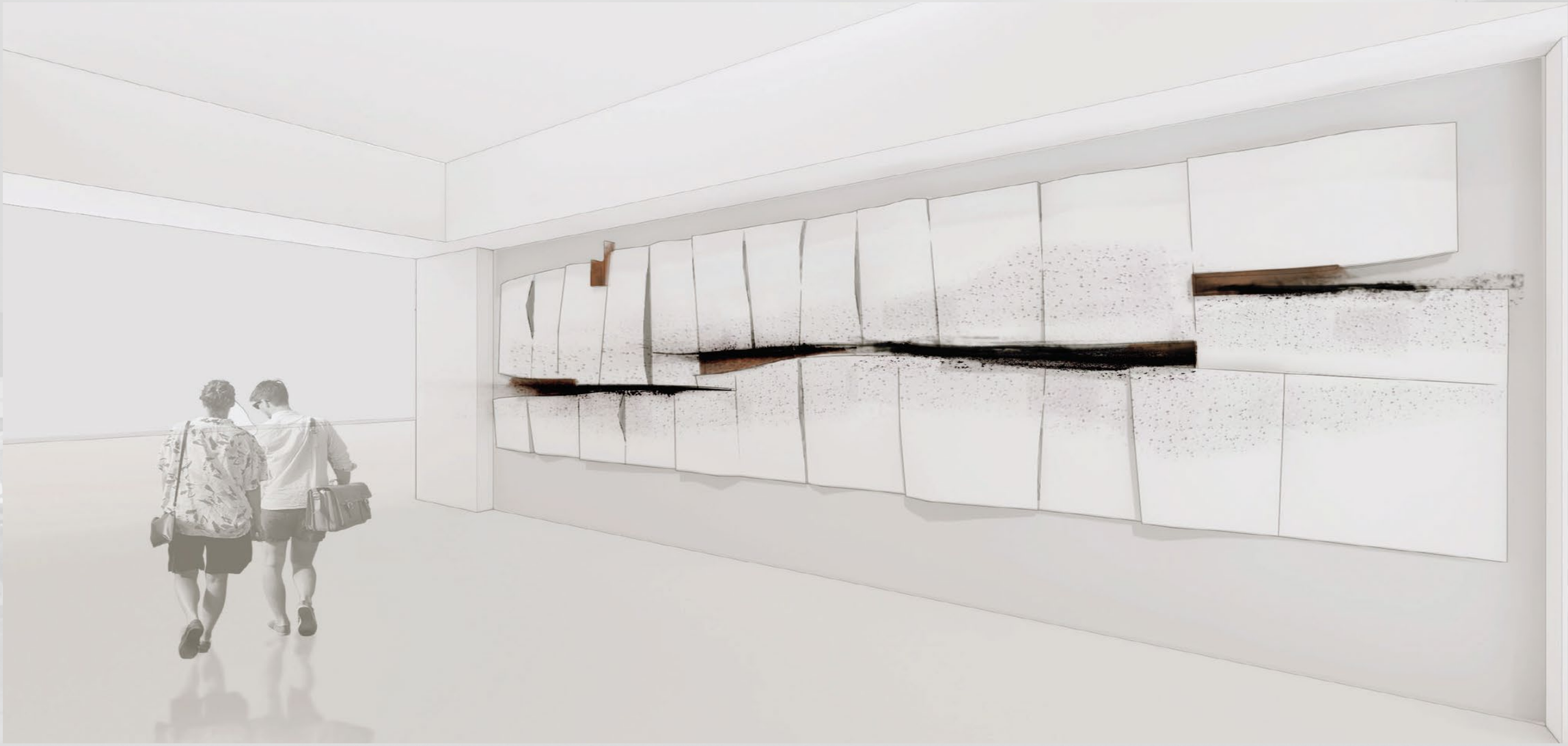


Artwork to Enhance The New SLC: Whimsy Walls

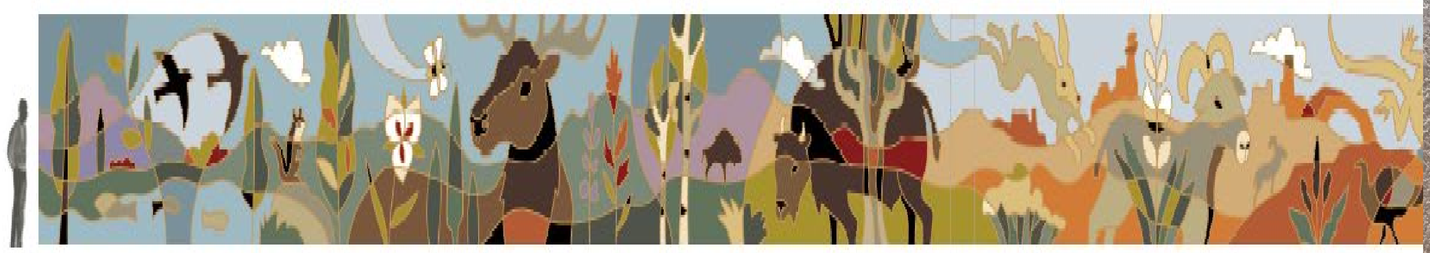




Artwork to Enhance The New SLC: Near Distance



Artwork to Enhance The New SLC: Mid-Concourse Tunnel





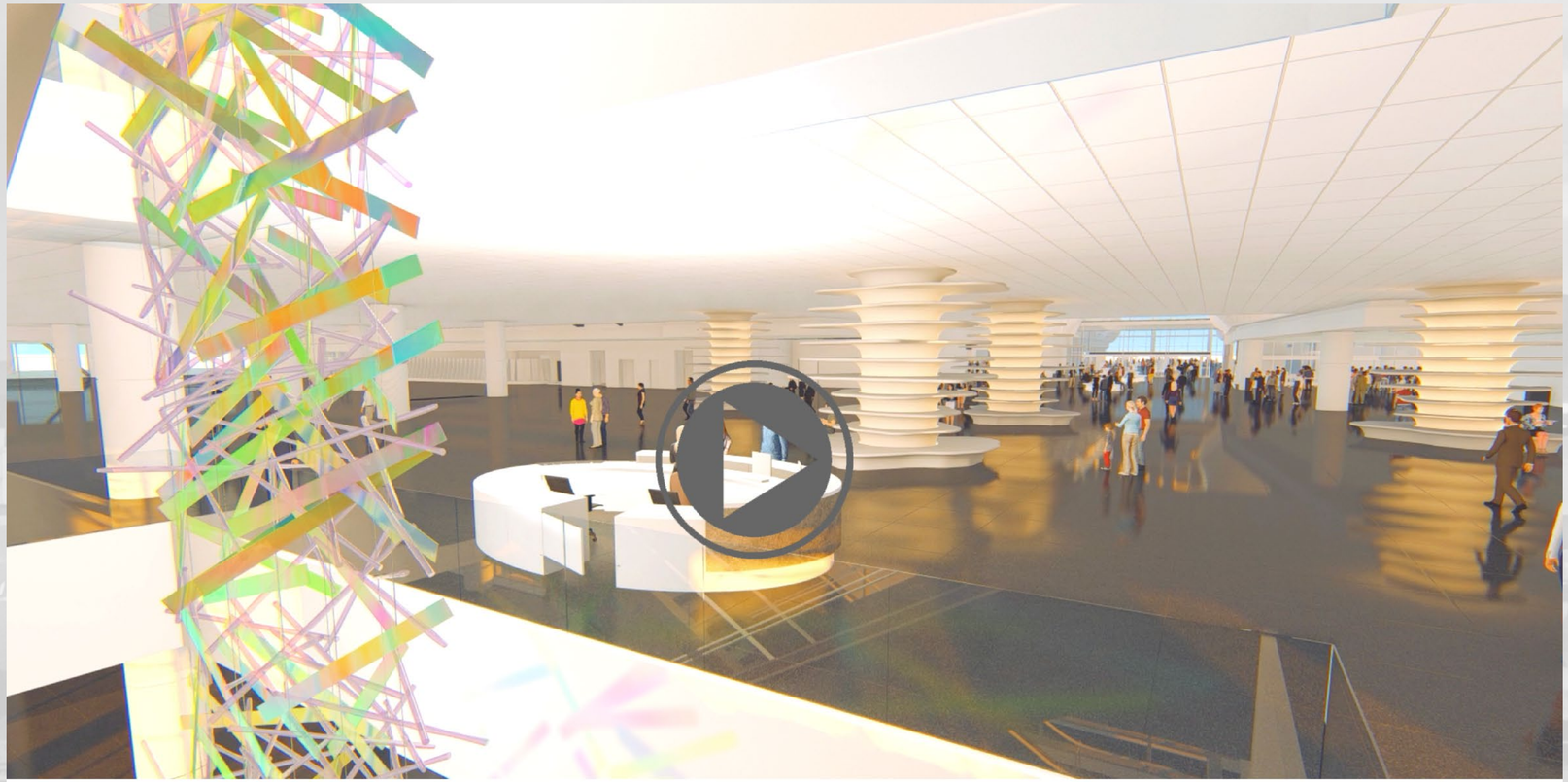


Artwork to Enhance The New SLC: Phase II

- The River Tunnel
- Canyon 2.0
- Northern Light



Artwork to Enhance The New SLC: Video Animation



LARGE SCALE ARTWORK AT SLCA- ANIMATION.MOV



WE'RE READY TO FLY WHEN YOU ARE

Go to slcairport.com for video updates and photos.

AGENDA: DISCUSSION ITEM (D)

DATE: 15 July 2020

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: **Airport ORAT Update**

Medardo Gomez, Airport Operational Readiness and Transition (ORAT) Director and Ann Thorvik, Director, ORAT and Aviation Practices, Chrysalis Global Aviation will present an update on the SLC Airport ORAT Program (presentation on file).

CHRYSALIS
GLOBAL AVIATION

Airport Advisory Board
ORAT Update



July 15, 2020

What's been done to date

- Cooperative effort
  - SLC's internal ORAT teams
  - Chrysalis' ORAT team
  - PMT
  - Tenants
- Inventories and Asset Disposition
- Lessons-Learned Session
- Training and enabling physical moves
- Capturing and tracking issues and risks

CHRYSALIS
GLOBAL AVIATION

What's Next?

- Finalizing ORAT Activation Playbook
  - Schedules
  - Procedures
  - Responsibilities
- Training continues, Orientations commence
- Trials and Simulations (adapted for age of COVID)
- "Flipping the switch" – Opening Day
  - Overnight Relocations and Roadway/Signage Changes
  - Operations: uninterrupted with on-time flights

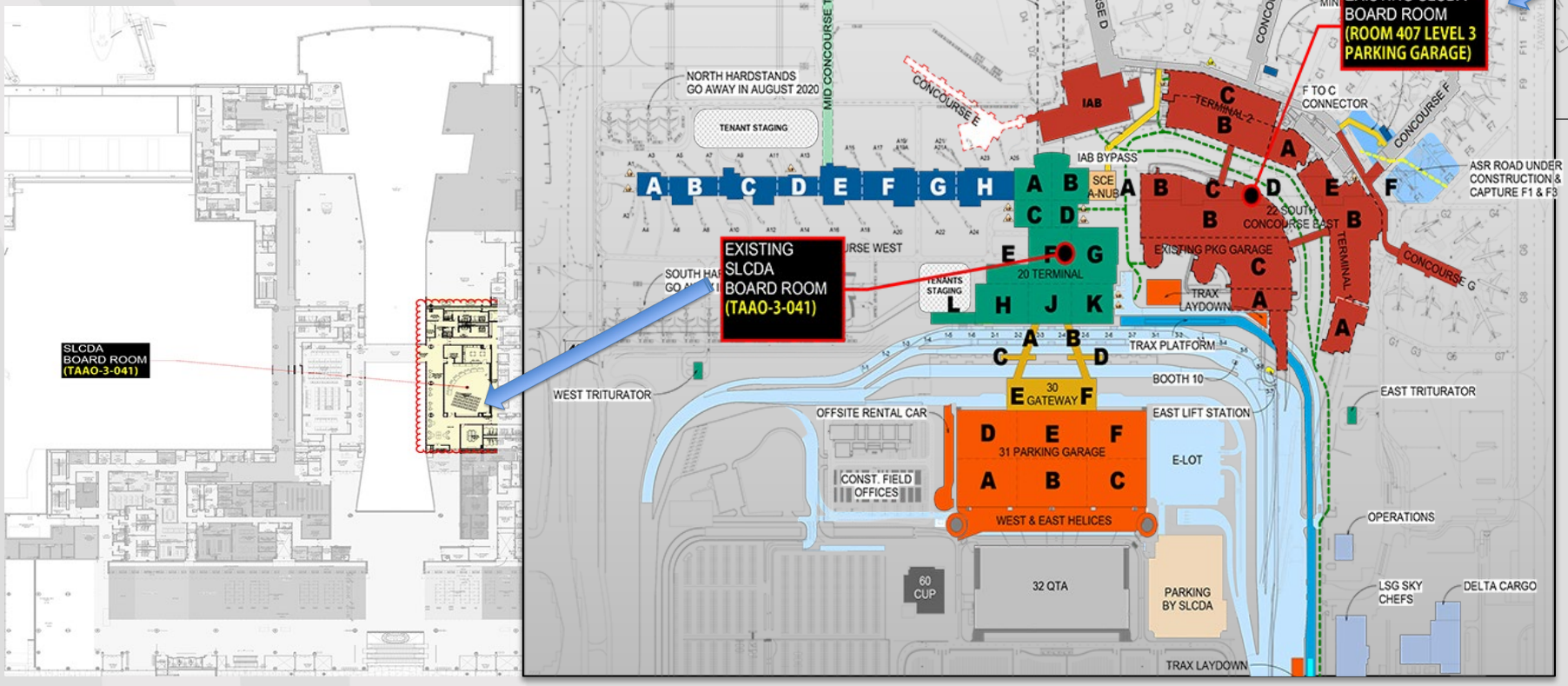
CHRYSALIS GLOBAL AVIATION

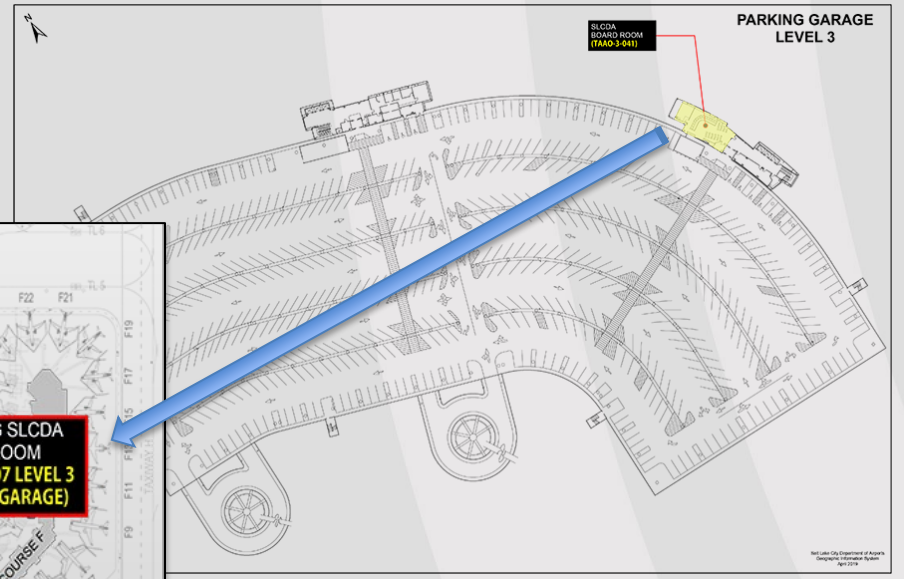
The Board's Move

- Packing
- Preparing the new space
  - FF&E
  - IT/Communications
  - Safety/Security
- Moving during Pre-Move Phase (August)
- Operating from the new space
  - First Board Meeting in new Board Room: Sept 23

CHRYSALIS GLOBAL AVIATION

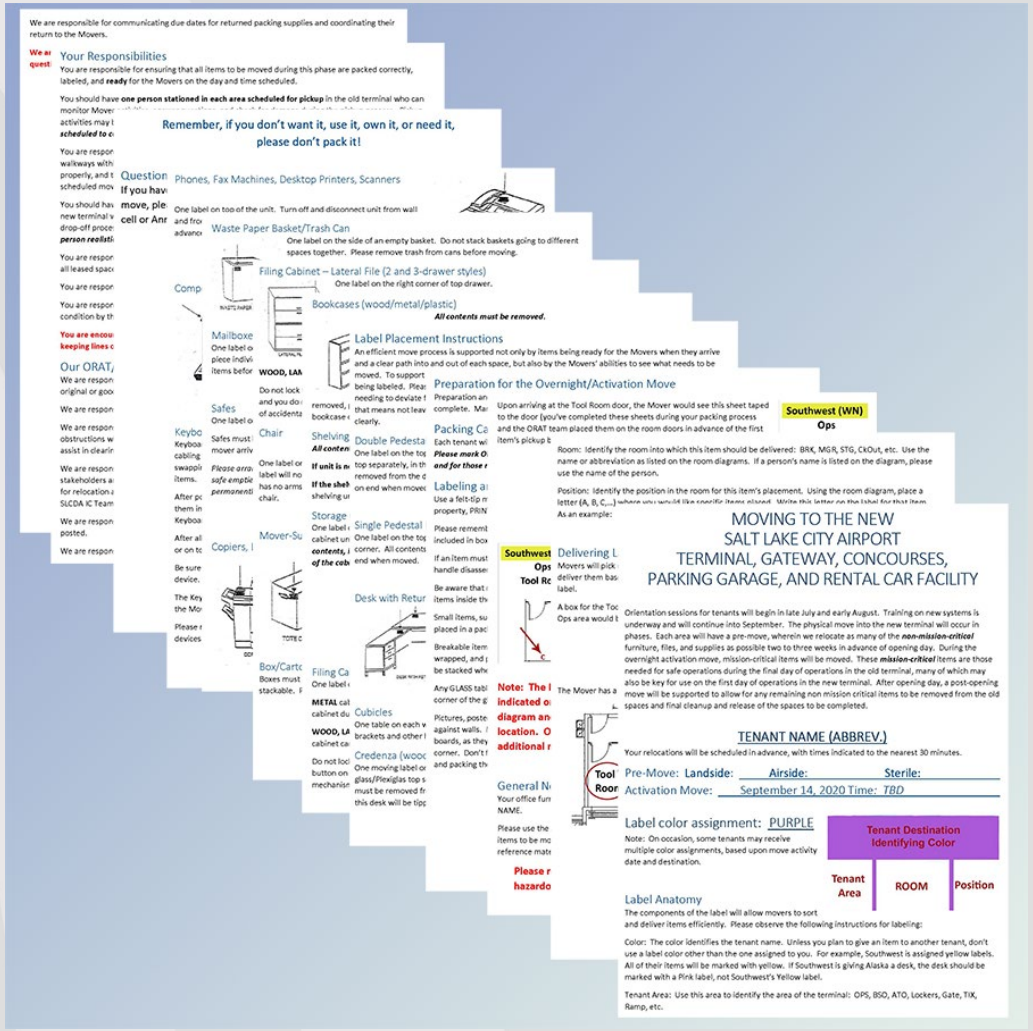
The Board's Move





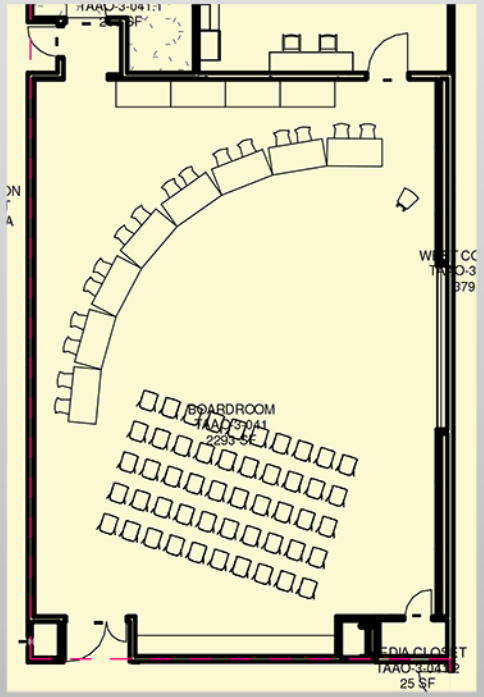
CHRYSALIS GLOBAL AVIATION

Move Prep



SLCDA ADMINISTRATION

SLCDA BOARD ROOM
TAAO-3-041



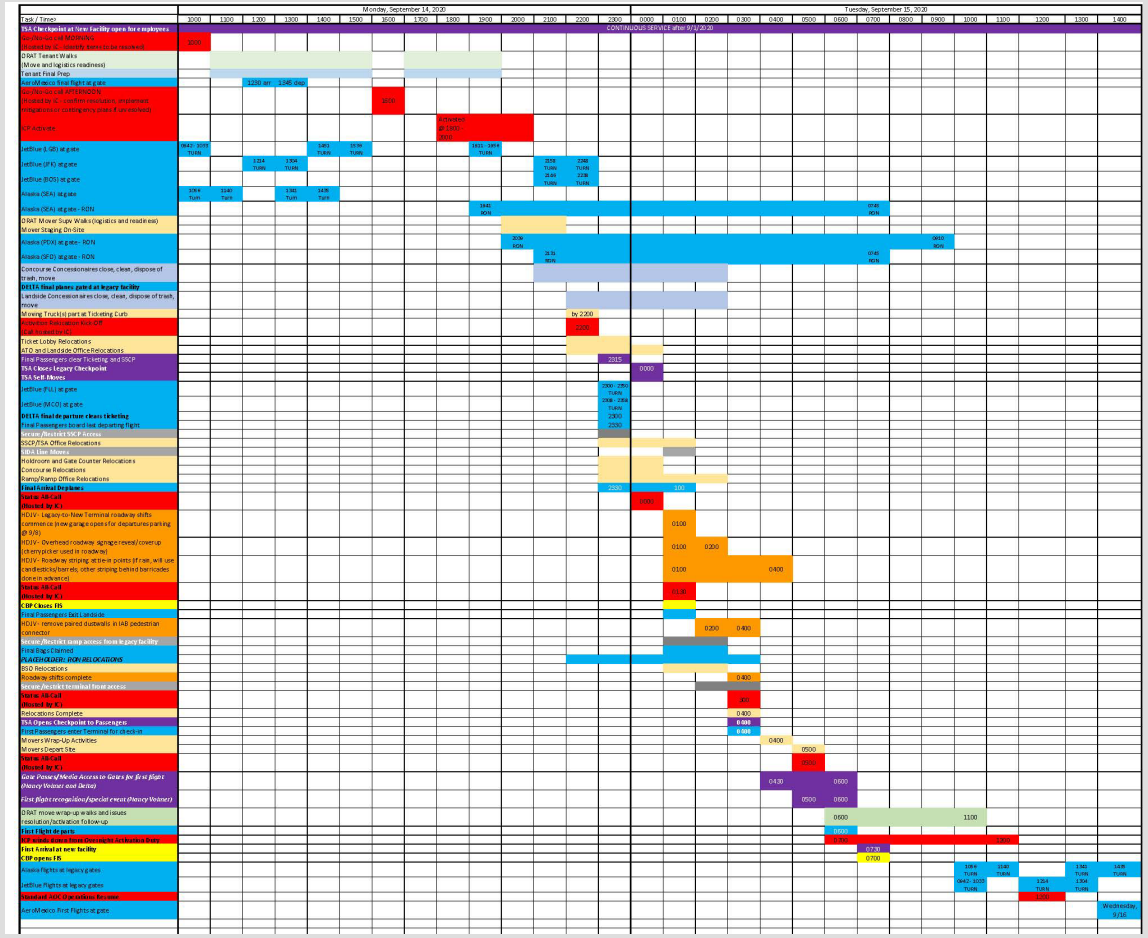
CHRYSALIS
GLOBAL AVIATION

September 14 – September 15

- Flipping the switch – Activation Day
  - Relocations: mission-critical items moved
  - Public Traffic Migration and Communication
  - Hardstand Operation go-live
  - Operations: uninterrupted with on-time flights

CHRYSALIS GLOBAL AVIATION

The “29-hour day”



CHRYSALIS
GLOBAL AVIATION

September 15 – October 26

- Post-Opening Moves
- Old space close-out by tenants
- Salvage Activities
- Abatement and Demo preparations
- Process audits
- Optimizing processes
- Retraining/remedial training staff
- Pre-Moves for North Concourse tenants
- Training refreshers and orientations for North Concourse

CHRYSALIS GLOBAL AVIATION

October 26 – October 27

- Stand-Up the Incident Command Post for overnight relocations and activations
- Flipping the switch – Activation Day
  - Relocations: mission-critical items moved
  - Operations: uninterrupted with on-time flights

CHRYSALIS GLOBAL AVIATION

After October 27

- Post-Opening Moves
- Old space close-out by tenants
- Salvage Activities
- Abatement and Demo preparations
- Process audits and remedial training
- Optimizing processes and documentation updates
- Setting the stage for next phases and new operational norms

CHRYSALIS
GLOBAL AVIATION

Questions/Concerns

- Please reach out to us *anytime*:
  - Medardo Gomez, SLCDA ORAT Director
    - 801.558.7152 cell
    - Medardo.Gomez@slcgov.com
  - Ann Thorvik, Chrysalis ORAT Director
    - 815.505.3288 cell
    - Ann.Thorvik@slcgov.com

CHRYSALIS
GLOBAL AVIATION



Advisory Board Meeting

July 15, 2020

Information

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise Fund of Salt Lake City Corporation)

Statements of Net Position (Unaudited)

(Amounts in Thousands)

As of May 31,		**2020**		**2019**
ASSETS				
Current Assets				
Cash and cash equivalents	$	155,379	$	256,913
Restricted cash and cash equivalents		150,248		99,088
Restricted investments		280,243		393,882
Investments		21,000		14,487
Airline and rental fees receivable		15,610		27,697
Other assets		5,410		4,361
Total current assets		627,890		796,428
Noncurrent Assets				
Restricted cash and cash equivalents		61,213		531,490
Restricted investments		67,713		63,679
Investments		25,471		30,581
Other assets		6,368		2,161
Total noncurrent assets and investments		160,765		627,911
Capital assets				
Land		105,129		105,129
Building and improvements		1,415,726		1,419,580
Equipment		152,311		148,699
Construction in progress		2,273,310		1,536,815
Total capital assets - at cost		3,946,476		3,210,223
Less accumulated depreciation		1,094,108		1,044,387
Net capital assets		2,852,368		2,165,836
Total noncurrent assets		3,013,133		2,793,747
Total Assets		3,641,023		3,590,175
Deferred Outflows of Resources		7,002		6,741
Total Assets and Deferred Ouflows of Resources	$	3,648,025	$	3,596,916

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise Fund of Salt Lake City Corporation)

Statements of Net Position (Unaudited)

(Amounts in Thousands)

As of May 31,	**2020**	**2019**
LIABILITIES		
Current Liabilities		
Accounts payable	$ 53,101	$ 6,167
Accrued compensation	958	2,494
Interest payable	38,657	45,891
Other accrued liabilities	10,165	7,157
Total current liabilities	102,881	61,709
Noncurrent Liabilities		
Revenue bonds payable	2,044,534	2,050,310
Noncurrent compensation liability	3,556	3,936
Net pension liability	17,737	20,449
Other accrued liabilities	56,055	46,661
Total noncurrent liabilities	2,121,882	2,121,356
Total Liabilities	2,224,763	2,183,065
Deferred Inflows of Resources	4,761	10,726
NET POSITION		
Net investment in capital assets	1,192,657	1,597,320
Restricted for		
Capital projects	81,819	63,908
Debt service	220,627	215,946
Unrestricted	(76,602)	(474,049)
Net Position	1,418,501	1,403,125
Total Liabilities, Deferred Inflows of Resources, and Net Position	$ 3,648,025	$ 3,596,916

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)

(Amounts in Thousands)

for the Eleven month period ended May,	**2020**	**2019**
Operating Revenues		
Airline revenue	$ 74,898	$ 72,534
Terminal concessions	16,110	18,811
Landside concessions	56,614	66,179
Lease revenue	6,673	6,237
General aviation	2,748	2,746
State aviation tax	2,261	2,681
Other revenue	4,295	3,583
Operating revenues	163,599	172,771
Less airline revenue sharing	(13,412)	(12,149)
Total operating revenues	150,187	160,622
Operating Expenses		
Salaries and benefits	43,967	47,440
Materials and supplies	11,159	11,520
Maintenance contracts	10,048	9,575
Charges and services	9,572	9,005
Utilities	6,265	5,651
Inter-governmental	13,441	5,216
Other expenses	2,784	2,578
Total operating expenses before depreciation	97,236	90,985
Operating Income Before Depreciation	52,951	69,637
Depreciation Expense	60,665	58,645
Operating Income (Loss)	(7,714)	10,992
Non-Operating Revenues (Expenses)		
Passenger facility charges	40,576	45,461
Customer facility charges	11,998	14,434
Interest income	17,247	31,052
Interest expense	(82,237)	(67,442)
Bond issuance costs	-	(3,131)
Other revenue (expenses), net	2,211	8,401
Net non-operating income (loss)	(10,205)	28,775
Capital Contributions		
Contributions and grants	19,268	8,714
Total capital contributions	19,268	8,714
Net Position		
Increase in net position	1,349	48,481
Net Position, beginning of period	1,417,152	1,354,644
Net Position, end of period	$ 1,418,501	$ 1,403,125

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2019 - May 2020 ACTUALS	Jul 2019 - May 2020 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues				
Landing Fees	$ 33,970	$ 36,398	$ (2,428)	-6.7%
Fuel Farm	494	494	0	0.0%
Aircraft Remain Overnight Fees	158	244	(86)	-35.0%
Cargo Bldg. & Ramp Use Fee	1,541	1,384	157	11.4%
Security Charges to TSA	661	306	355	115.8%
Extraordinary Service Charges	79	68	11	15.7%
Passenger Boarding Bridges	1,739	1,589	150	9.4%
Tenant Telephone Fees	257	285	(28)	-9.8%
Terminal Rents	34,508	33,995	513	1.5%
General Aviation Hangars	1,170	1,128	42	3.7%
FBO Hangars/Fuel Oil Royalty	408	416	(8)	-2.0%
Flight Kitchens	1,531	1,940	(409)	-21.1%
Other Buildings & Office Space	5,033	5,124	(91)	-1.8%
Food Service & Vending	9,943	11,530	(1,587)	-13.8%
News/Gift Shop	5,291	6,417	(1,126)	-17.5%
Car Rental	24,228	26,806	(2,578)	-9.6%
Leased Site Areas	2,562	2,488	74	3.0%
Auto Parking/Ground Transportation	32,349	39,705	(7,356)	-18.5%
Advertising	876	1,007	(131)	-13.0%
State Aviation Fuel Tax	2,261	2,944	(683)	-23.2%
Military	152	141	11	7.6%
Glycol Recycling Sales	298	310	(12)	-3.9%
Auxiliary Airport Fuel Sales	1,170	1,062	108	10.2%
Other	2,920	1,736	1,184	68.2%
Less: Airline Revenue Sharing	(13,412)	(11,917)	(1,495)	12.55%
Total Operating Revenues	**150,187**	**165,600**	**(15,413)**	**-9.3%**
Expenses				
Salary & Wages	31,415	31,623	208	0.7%
Employee Benefits	13,662	14,232	570	4.0%
Maintenance Supplies	7,187	7,944	757	9.5%
Automotive Supplies	2,474	2,697	223	8.3%
Other Supplies	1,498	2,068	570	27.6%
Insurance Premiums	1,500	1,730	230	13.3%
Janitorial Service	8,240	9,464	1,224	12.9%
Maintenance Contracts	1,808	1,672	(136)	-8.1%
Other Contractual Services	7,062	8,500	1,438	16.9%
Professional & Tech Services	2,510	4,809	2,299	47.8%
Utilities	6,265	6,456	191	3.0%
Administrative Service Fee	1,150	1,643	493	30.0%
Aircraft Rescue Fire Fighting	4,683	4,683	0	0.0%
Police Services	7,608	7,608	0	0.0%
Other Expenses	1,284	2,523	1,239	49.1%
Contingency Reserve	-	917	917	100.0%
Operating Expenses Before Capitalized Salaries	98,346	108,569	10,223	9.4%
Capitalized Salaries	1,110	1,110	-	0.0%
Total Operating Expenses	**97,236**	**107,459**	**10,223**	**9.5%**
Operating Income	**$ 52,951**	**$ 58,141**	**$ (5,190)**	**-8.9%**

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)
(Amounts in Thousands)

	Jul 2019 - May 2020	Jul 2018 - May 2019	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	$ 33,970	$ 34,427	$ (457)	-1.3%
Fuel Farm	494	494	-	0.0%
Aircraft Remain Overnight Fees	158	248	(90)	-36.1%
Cargo Bldg. & Ramp Use Fee	1,541	1,467	74	5.0%
Security Charges to TSA	661	610	51	8.4%
Extraordinary Service Charges	79	62	17	27.9%
Passenger Boarding Bridges	1,739	1,519	220	14.5%
Tenant Telephone Fees	257	279	(22)	-7.9%
Terminal Rents	34,508	32,552	1,956	6.0%
General Aviation Hangars	1,170	1,161	9	0.8%
FBO Hangars/Fuel Oil Royalty	408	443	(35)	-7.9%
Flight Kitchens	1,531	1,825	(294)	-16.1%
Other Buildings & Office Space	5,033	4,953	80	1.6%
Food Service & Vending	9,943	11,588	(1,645)	-14.2%
News/Gift Shops	5,291	6,206	(915)	-14.7%
Car Rental	24,228	27,287	(3,059)	-11.2%
Leased Site Areas	2,562	2,463	99	4.0%
Auto Parking/Ground Transportation	32,349	38,851	(6,502)	-16.7%
Advertising	876	1,016	(140)	-13.8%
State Aviation Fuel Tax	2,261	2,681	(420)	-15.7%
Military	152	152	0	0.2%
Glycol Recycling Sales	298	201	97	48.0%
Auxiliary Airport Fuel Sales	1,170	1,142	28	2.5%
Other	2,920	1,143	1,777	155.4%
Less: Airline Revenue Sharing	(13,412)	(12,149)	(1,263)	10.4%
Operating Revenues	**150,187**	**160,621**	**(10,434)**	**-6.5%**
Expenses				
Salary & Wages	$ 31,415	$ 33,381	$ (1,966)	-5.9%
Employee Benefits	13,662	15,199	(1,537)	-10.1%
Maintenance Supplies	7,187	7,225	(38)	-0.5%
Automotive Supplies	2,474	2,479	(5)	-0.2%
Other Supplies	1,498	1,817	(319)	-17.6%
Insurance Premiums	1,500	1,277	223	17.5%
Janitorial Service	8,240	7,984	256	3.2%
Maintenance Contracts	1,808	1,591	217	13.6%
Other Contractual Services	7,062	6,609	453	6.9%
Professional & Tech Service	2,510	2,397	113	4.7%
Utilities	6,265	5,651	614	10.9%
Administrative Service Fee	1,150	939	211	22.5%
Aircraft Rescue Fire Fighting	4,683	4,276	407	9.5%
Police Services	7,608	-	7,608	0.0%
Other Expenses	1,284	1,301	(17)	-1.3%
Operating Expenses Before Capitalized Salaries	98,346	92,126	6,220	6.8%
Capitalized Salaries	1,110	1,141	(31)	-2.7%
Total Operating Expenses	**97,236**	**90,985**	**6,251**	**6.9%**
Operating Income	**$ 52,951**	**$ 69,636**	**$ (16,685)**	**-24.0%**

Salt Lake City
Department of Airports

SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
FIVE MONTHS ENDED MAY 2020

	May 2020	CHANGE	YTD 2020	CHANGE	12 MO ROLLING Ending 05/2020	CHANGE
PASSENGERS						
DOMESTIC						
Enplaned	161,141	-85.06%	2,873,083	-44.35%	10,555,275	-15.58%
Deplaned	160,507	-85.16%	2,851,877	-44.63%	10,554,584	-15.58%
TOTAL DOMESTIC	321,648	-85.11%	5,724,960	-44.49%	21,109,859	-15.58%
INTERNATIONAL						
Enplaned	51	-99.90%	104,502	-50.29%	443,598	-15.29%
Deplaned	102	-99.81%	119,853	-42.99%	470,396	-13.21%
TOTAL INTERNATIONAL	153	-99.85%	224,355	-46.64%	913,994	-14.23%
TOTAL PASSENGERS	**321,801**	**-85.80%**	**5,949,315**	**-44.57%**	**22,023,853**	**-15.53%**
LANDED WEIGHT						
Air Carriers	375,631,877	-68.69%	4,375,698,450	-25.42%	13,029,204,813	-8.42%
Cargo Carriers	102,815,000	3.74%	509,905,030	4.31%	1,229,327,885	1.57%
TOTAL LANDED WEIGHT (LBS)	**478,446,877**	**-63.16%**	**4,885,603,480**	**-23.14%**	**14,258,532,698**	**-7.63%**
MAIL						
Enplaned	2,152,239	-3.85%	12,207,766	5.70%	27,399,667	6.59%
Deplaned	1,201,509	-3.27%	6,275,720	-1.98%	14,713,082	-1.69%
TOTAL MAIL (LBS)	**3,353,748**	**-3.64%**	**18,483,486**	**2.96%**	**42,112,749**	**3.54%**
CARGO						
Enplaned	16,498,982	-1.64%	81,372,302	-1.41%	195,583,981	1.02%
Deplaned	16,002,368	-9.62%	80,897,292	-4.34%	201,594,917	-5.51%
TOTAL CARGO (LBS)	**32,501,350**	**-5.73%**	**162,269,594**	**-2.89%**	**397,178,898**	**-2.41%**
MAIL & CARGO						
Enplaned	8,249	-1.65%	40,686	-1.41%	97,792	1.02%
Deplaned	8,001	-9.61%	40,449	-4.34%	100,797	-5.51%
TOTAL MAIL & CARGO (TONS)	**16,250**	**-5.74%**	**81,135**	**-2.89%**	**198,589**	**-2.41%**
AIRCRAFT OPERATIONS						
Passenger Aircraft	7,064	-66.78%	76,764	-26.59%	228,650	-9.70%
All-Cargo Aircraft	1,700	-0.23%	8,476	1.12%	20,478	-1.36%
General Aviation	4,554	-9.80%	25,092	-1.58%	63,311	5.93%
Military	224	-25.83%	982	-57.93%	2,716	-54.73%
TOTAL AIRCRAFT OPERATIONS	**13,542**	**-52.18%**	**111,314**	**-20.93%**	**315,155**	**-7.23%**

SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
FIVE MONTHS ENDED MAY 2020

	May 2019	May 2020	% CHANGE	YTD 2019	YTD 2020	% CHANGE	12 MO ROLLING Ending 05/2020	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	4,078	-	-100.0%	20,314	11,436	-43.7%	40,807	-15.3%
ALASKA	15,282	-	-100.0%	61,014	42,424	-30.5%	145,194	-21.7%
Horizon Air / Alaska	-	-	0.0%	-	2,018	100.0%	9,781	100.0%
Skywest / Alaska	11,911	2,469	-79.3%	64,666	36,230	-44.0%	126,454	-16.0%
AMERICAN	49,285	10,976	-77.7%	280,377	159,933	-43.0%	499,217	-20.3%
Compass	2,142	-	-100.0%	10,386	6,563	-36.8%	21,143	-13.2%
Envoy Air	-	-	0.0%	-	-	0.0%	-	-100.0%
American/Mesa Air	-	-	0.0%	207	-	-100.0%	6,076	2835.3%
SkyWest (American)	6,861	1,877	-72.6%	35,653	22,933	-35.7%	69,057	-27.8%
DELTA	616,000	84,552	-86.3%	2,777,460	1,601,152	-42.4%	6,087,855	-10.6%
SkyWest (Delta Connection)	182,801	34,890	-80.9%	848,980	486,820	-42.7%	1,703,027	-15.9%
Compass (Delta Connection)	36,281	-	-100.0%	199,157	-	-100.0%	188,431	-58.4%
FRONTIER	18,295	2,850	-84.4%	95,874	54,453	-43.2%	203,795	-23.6%
JETBLUE	33,661	945	-97.2%	157,611	80,788	-48.7%	304,291	-15.0%
KLM ROYAL DUTCH AIRLINES	3,089	-	-100.0%	5,884	-	-100.0%	14,398	-31.5%
SOUTHWEST	107,245	18,005	-83.2%	547,988	304,784	-44.4%	1,055,043	-18.8%
UNITED	9,569	213	-97.8%	117,467	90,031	-23.4%	198,209	-33.6%
GoJet Airlines	3,925	-	-100.0%	7,144	-	-100.0%	8,772	1.4%
Express Jet	-	-	0.0%	50	600	1100.0%	6,780	4420.0%
Mesa Airlines (United Express)	454	-	-100.0%	7,382	3,825	-48.2%	18,508	-24.5%
Republic Airways (United)	5,556	-	-100.0%	21,888	1,953	-91.1%	36,466	-5.4%
SkyWest (United Express)	24,932	4,415	-82.3%	112,742	71,472	-36.6%	254,775	-13.6%
Trans States	-	-	0.0%	-	-	0.0%	0	0.0%
Charters	1	-	-100.0%	711	170	-76.1%	794	-51.0%
West Coast Charters		0	0.0%		0	0.0%	0	-100.0%
TOTAL ENPLANED PASSENGERS	**1,131,368**	**161,192**	**-85.8%**	**5,372,955**	**2,977,585**	**-44.6%**	**10,998,873**	**-15.6%**
AeroMexico	3,897	-	-100.0%	21,566	11,393	-47.2%	40,182	-17.3%
ALASKA AIR	12,975	-	-100.0%	54,345	41,138	-24.3%	141,932	-20.0%
Horizon Air / Alaska	-	-	0.0%	-	2,039	100.0%	9,973	100.0%
Skywest / Alaska	11,553	2,395	-79.3%	65,157	36,231	-44.4%	128,050	-15.2%
AMERICAN	51,838	10,955	-78.9%	299,081	156,435	-47.7%	498,000	-23.1%
Compass	1,994	-	-100.0%	10,182	6,494	-36.2%	21,780	-9.9%
Envoy Air (American)	-	-	0.0%	-	-	0.0%	0	-100.0%
American/Mesa Air	-	-	0.0%	213	-	-100.0%	5,186	2334.7%
SkyWest (American)	7,222	1,954	-72.9%	38,587	23,885	-38.1%	72,796	-29.2%
DELTA	614,639	85,819	-86.0%	2,755,503	1,610,341	-41.6%	6,130,715	-9.9%
SkyWest (Delta Connection)	183,249	33,488	-81.7%	851,199	483,093	-43.2%	1,702,019	-16.0%
Compass (Delta Connection)	35,145	-	-100.0%	191,909	-	-100.0%	182,021	-58.7%
FRONTIER	18,359	2,990	-83.7%	96,260	55,357	-42.5%	204,538	-23.5%
JETBLUE	33,592	1,098	-96.7%	157,091	82,759	-47.3%	304,748	-15.1%
KLM ROYAL DUTCH AIRLINES	5,192	-	-100.0%	10,723	-	-100.0%	24,727	-33.2%
SOUTHWEST	109,838	17,769	-83.8%	544,419	296,405	-45.6%	1,039,515	-19.8%
UNITED	9,283	5	-99.9%	116,262	89,679	-22.9%	195,857	-34.1%
GoJet Airlines	4,069	-	-100.0%	7,183	-	-100.0%	8,712	1.9%
Express Jet	-	-	0.0%	45	582	1193.3%	6,387	4631.1%
Mesa Airlines / United Express	486	-	-100.0%	7,178	3,621	-49.6%	17,865	-26.3%
Republic Airways (United)	6,214	-	-100.0%	23,056	2,037	-91.2%	37,432	-7.7%
SkyWest (United Express)	24,506	4,136	-83.1%	109,692	70,053	-36.1%	251,770	-12.3%
Trans States	-	-	0.0%	-	-	0.0%	0	0.0%
Charters	-	-	0.0%	870	188	-78.4%	775	-58.6%
West Coast Charters			0.0%			0.0%		-100.0%
TOTAL DEPLANED PASSENGERS	**1,134,051**	**160,609**	**-85.8%**	**5,360,521**	**2,971,730**	**-44.6%**	**11,024,980**	**-15.5%**
TOTAL PASSENGERS*	**2,265,419**	**321,801**	**-85.8%**	**10,733,476**	**5,949,315**	**-44.6%**	**22,023,853**	**-15.5%**
INTERNATIONAL - ENPLANED								
AEROMEXICO	4,078	-	-100.0%	20,314	11,436	-43.7%	40,807	-15.3%
DELTA	41,915	51	-99.9%	165,731	87,248	-47.4%	335,230	-15.1%
SkyWest (Delta Connection)	1,420	-	-100.0%	2,021	5,736	183.8%	27,750	54.1%
Compass	2,253		-100.0%	16,288		-100.0%	25,328	-39.4%
KLM ROYAL DUTCH AIRLINES	3,089	-	-100.0%	5,884		-100.0%	14,398	-31.5%
Charters			0.0%		82	100.0%	82	100.0%
TOTAL ENPLANED INTERNATIONAL	**52,755**	**51**	**-99.9%**	**210,238**	**104,502**	**-50.3%**	**443,595**	**-15.3%**
AEROMEXICO	3,897	-	-100.0%	21,566	11,393	-47.2%	40,182	-17.3%
DELTA	40,175	102	-99.7%	165,915	99,171	-40.2%	344,752	-13.0%
SkyWest (Delta Connection)	1,213		-100.0%	1,907	9,289	387.1%	35,662	100.7%
Compass	2,096		-100.0%	15,873		-100.0%	25,066	-40.6%
KLM ROYAL DUTCH AIRLINES	5,192	-	-100.0%	10,723		-100.0%	24,727	-33.2%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	**52,573**	**102**	**-99.8%**	**215,984**	**119,853**	**-44.5%**	**470,389**	**-13.2%**
TOTAL INTERNATIONAL PASSENGERS	**105,328**	**153**	**-99.9%**	**426,222**	**224,355**	**-47.4%**	**913,984**	**-14.2%**

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
FIVE MONTHS ENDED MAY 2020
Based on Total Enplanements

MARKET SHARE

	May 2019	MARKET SHARE	May 2020	MARKET SHARE	YTD 2019	MARKET SHARE	YTD 2020	MARKET SHARE	12 MO ROLLING Ending 05/2019	12 MO ROLLING Ending 05/2020	MARKET SHARE
AEROMEXICO	4,078	0.36%	-	0.00%	20,314	0.38%	11,436	0.38%	48,188	40,807	0.37%
ALASKA	27,193	2.40%	2,469	1.53%	125,680	2.34%	80,672	2.71%	336,151	281,429	2.56%
AMERICAN	58,288	5.15%	12,853	7.97%	326,623	6.08%	189,429	6.36%	746,495	595,493	5.41%
DELTA	835,082	73.81%	119,442	74.10%	3,825,597	71.20%	2,087,972	70.12%	9,284,684	7,979,313	72.55%
FRONTIER	18,295	1.62%	2,850	1.77%	95,874	1.78%	54,453	1.83%	266,751	203,795	1.85%
JETBLUE	33,661	2.98%	945	0.59%	157,611	2.93%	80,788	2.71%	357,814	304,291	2.77%
KLM ROYAL DUTCH	3,089	0.27%	-	0.00%	5,884	0.11%	-	0.00%	21,017	14,398	0.13%
SOUTHWEST	107,245	9.48%	18,005	11.17%	547,988	10.20%	304,784	10.24%	1,299,667	1,055,043	9.59%
UNITED	44,436	3.93%	4,628	2.87%	266,673	4.96%	167,881	5.64%	665,122	523,510	4.76%
Charters	1	0.00%	-	0.00%	711	0.01%	170	0.01%	1,620	794	0.01%
TOTAL ENPLANEMENTS	**1,131,368**	**100%**	**161,192**	**100%**	**5,372,955**	**100%**	**2,977,585**	**100%**	**13,027,509**	**10,998,873**	**100%**

PERCENT CHANGE YOY

	May 2019	May 2020	PERCENT CHANGE	YTD 2019	YTD 2020	PERCENT CHANGE	12 MO ROLLING Ending 05/2019	12 MO ROLLING Ending 05/2020	PERCENT CHANGE
AEROMEXICO	4,078	-	100.00%	20,314	11,436	100.00%	48,188	40,807	100.00%
ALASKA	27,193	2,469	-90.92%	125,680	80,672	-35.81%	336,151	281,429	-16.28%
AMERICAN	58,288	12,853	-77.95%	326,623	189,429	-42.00%	746,495	595,493	-20.23%
DELTA	835,082	119,442	-85.70%	3,825,597	2,087,972	-45.42%	9,284,684	7,979,313	-14.06%
FRONTIER	18,295	2,850	-84.42%	95,874	54,453	-43.20%	266,751	203,795	-23.60%
JETBLUE	33,661	945	-97.19%	157,611	80,788	-48.74%	357,814	304,291	-14.96%
KLM ROYAL DUTCH	3,089	-	0.00%	5,884	-	0.00%	21,017	14,398	-31.49%
SOUTHWEST	107,245	18,005	-83.21%	547,988	304,784	-44.38%	1,299,667	1,055,043	-18.82%
UNITED	44,436	4,628	-89.59%	266,673	167,881	-37.05%	665,122	523,510	-21.29%
Charters	1	-	-100.00%	711	170	-76.09%	1,620	794	-50.99%
TOTAL ENPLANEMENTS	**1,131,368**	**161,192**	**-85.8%**	**5,372,955**	**2,977,585**	**-44.6%**	**13,027,509**	**10,998,873**	**-15.6%**

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
FIVE MONTHS ENDED MAY 2020

	May 2019	May 2020	CHANGE	YTD 2019	YTD 2020	CHANGE	12 MO ROLLING Ending 05/2020	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	31	-	-100.0%	150	109	-27.3%	323	-11.3%
ALASKA	99	-	-100.0%	450	390	-13.3%	1,124	-17.7%
Horizon Air / Alaska	-	-	0.0%	-	48	100.0%	162	100.0%
Skywest / Alaska	173	75	-56.6%	954	755	-20.9%	2,133	-8.1%
AMERICAN	364	96	-73.6%	2,003	1,334	-33.4%	3,732	-19.4%
Compass	31	-	-100.0%	145	102	-29.7%	326	-12.4%
American/Mesa Air	-	-	0.0%	3	-	-100.0%	82	2633.3%
Envoy Air (American)	-	-	0.0%	-	1	100.0%	2	100.0%
SkyWest (American)	112	39	-65.2%	585	516	-11.8%	1,310	-21.8%
DELTA	4,137	1,452	-64.9%	19,231	15,127	-21.3%	46,272	-2.6%
SkyWest (Delta Connection)	3,194	1,380	-56.8%	15,324	12,267	-19.9%	33,890	-7.2%
Compass (Delta Connection)	511	-	-100.0%	2,912	1	-100.0%	2,703	-59.0%
FRONTIER	109	33	-69.7%	590	416	-29.5%	1,312	-16.4%
JETBLUE	249	23	-90.8%	1,180	736	-37.6%	2,369	-11.6%
KLM ROYAL DUTCH AIRLINES	12	-	-100.0%	25	-	-100.0%	61	-31.5%
SOUTHWEST	896	261	-70.9%	4,493	3,317	-26.2%	9,465	-12.6%
UNITED	76	1	-98.7%	910	795	-12.6%	1,620	-29.8%
GoJet	60	-	-100.0%	111	-	-100.0%	196	46.3%
Express Jet	-	-	0.0%	1	10	900.0%	104	3366.7%
Mesa / United Express	7	-	-100.0%	105	65	-38.1%	267	-23.7%
Republic Airways Holdings	97	-	-100.0%	345	32	-90.7%	554	-7.7%
SkyWest (United Express)	370	99	-73.2%	1,727	1,443	-16.4%	4,299	-4.8%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	**10,528**	**3,459**	**-67.1%**	**51,244**	**37,464**	**-26.9%**	**112,306**	**-9.7%**
CHARTER CARRIERS								
ALLEGIANT AIR	-		0.0%	-		0.0%	4	-60.0%
BOMBARDIER BUSINESS JETS	16	16	0.0%	225	227	0.9%	436	38.9%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	-100.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	-100.0%
KALITTA CHARTERS	6	5	-16.7%	30	26	-13.3%	65	58.5%
KEYLIME AIR	-	-	0.0%	8	2	-75.0%	8	-42.9%
NETJETS	78	43	-44.9%	730	606	-17.0%	1,394	-1.8%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET		14	100.0%	61	79	29.5%	167	62.1%
OTHER CHARTER	8	-	-100.0%	9	3	-66.7%	5	-97.3%
SUBTOTAL CHARTER CARRIERS:	**108**	**78**	**-27.8%**	**1,063**	**943**	**-11.3%**	**2,079**	**-5.4%**
CARGO CARRIERS								
ABX AIR	0	-	0.0%	1	-		-	-100.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	-	-	0.0%	-	0.0%
ALPINE AVIATION	185	166	-10.3%	891	863	-3.1%	2,159	6.0%
AMERIFLIGHT	156	129	-17.3%	747	666	-10.8%	1,777	-12.3%
CORPORATE AIR (BILLINGS)	128	123	-3.9%	635	621	-2.2%	1,531	0.4%
EMPIRE	18	16	-11.1%	87	84	-3.4%	186	-10.1%
FEDERAL EXPRESS	151	170	12.6%	734	744	1.4%	1,751	0.0%
GEM AIR	53	51	-3.8%	261	266	1.9%	670	-9.1%
SOUTHERN AIR	22	22	0.0%	186	104	-44.1%	252	-48.6%
UPS	123	144	17.1%	578	742	28.4%	1,694	22.0%
WESTERN AIR EXPRESS	7	21	200.0%	32	107	234.4%	138	50.0%
OTHER CARGO	4	3	-25.0%	19	16	-15.8%	21	-65.0%
SUBTOTAL CARGO CARRIERS:	**847**	**845**	-0.2%	**4,171**	**4,213**	**1.0%**	**10,179**	**-1.7%**
TOTAL LANDINGS	**11,483**	**4,382**	**-61.8%**	**56,478**	**42,620**	**-24.5%**	**124,564**	**-9.1%**
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	2,945,000	-	-100.0%	14,250,000	10,355,000	-27.3%	30,685,000	-11.3%
ALASKA	14,729,900	-	-100.0%	66,394,480	59,453,084	-10.5%	169,570,142	-17.3%
Horizon Air / Alaska	-	-	0.0%	-	3,597,936	100.0%	12,143,034	100.0%
Skywest / Alaska	12,967,561	5,621,775	-56.6%	71,508,978	56,592,535	-20.9%	159,883,281	-8.1%
AMERICAN	52,265,152	14,113,202	-73.0%	291,694,936	198,635,490	-31.9%	550,908,208	-19.0%
Compass	2,323,450	-	-100.0%	10,867,750	7,644,900	-29.7%	24,433,700	-12.4%
Envoy Air (American)	-	-	0.0%	-	74,950	100.0%	149,900	100.0%
American/Mesa Air	-	-	0.0%	222,100	-	-100.0%	6,084,600	2639.6%
SkyWest (American)	7,504,000	2,613,000	-65.2%	39,195,000	34,572,000	-11.8%	87,770,000	-21.8%
DELTA	637,031,607	204,658,626	-67.9%	2,996,800,632	2,360,816,458	-21.2%	7,143,568,081	-2.4%
SkyWest (Delta Connection)	206,239,804	95,821,721	-53.5%	982,485,422	798,010,714	-18.8%	2,175,681,501	-6.0%
Compass (Delta Connection)	38,415,447	-	-100.0%	218,915,424	75,177	-100.0%	203,203,431	-59.0%
FRONTIER	16,207,876	4,692,534	-71.0%	85,390,378	58,652,698	-31.3%	194,168,184	-18.4%

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
FIVE MONTHS ENDED MAY 2020

	May 2019	May 2020	CHANGE	YTD 2019	YTD 2020	CHANGE	12 MO ROLLING Ending 05/2020	% CHANGE
JETBLUE	35,407,800	3,270,600	-90.8%	167,796,000	104,659,200	-37.6%	336,871,800	-11.6%
KLM ROYAL DUTCH AIRLINES	5,089,284	-	-100.0%	10,602,675	-	-100.0%	26,081,488	-31.1%
SOUTHWEST	117,616,000	35,008,000	-70.2%	588,310,400	432,656,000	-26.5%	1,235,360,000	-12.8%
UNITED	10,577,040	445,000	-95.8%	127,883,140	113,801,900	-11.0%	230,478,280	-29.8%
GoJet	4,020,000	-	-100.0%	7,437,000	-	-100.0%	13,132,000	44.5%
Express Jet	-	-	0.0%	53,100	750,000	1312.4%	7,800,000	5420.8%
Mesa / United Express	525,000	-	-100.0%	7,875,000	4,875,000	-38.1%	20,025,000	-23.7%
Republic Airways Holdings	7,117,419	-	-100.0%	25,259,750	2,318,986	-90.8%	40,444,672	-8.1%
SkyWest (United Express)	25,824,841	6,946,334	-73.1%	120,815,034	98,095,419	-18.8%	296,266,794	-6.3%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	**1,196,807,181**	**373,190,792**	**-68.8%**	**5,833,757,199**	**4,345,637,447**	**-25.5%**	**12,964,709,096**	**-8.4%**
CHARTER CARRIERS								
ALLEGIANT AIR	-		0.0%	672,405		-100.0%	545,641	-59.8%
BOMBARDIER	468,375	625,115	33.5%	7,703,578	7,620,704	-1.1%	14,677,899	35.0%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	-100.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	-100.0%
KALITTA CHARTERS	105,920	76,500	-27.8%	542,320	411,220	-24.2%	1,461,720	80.0%
KEYLIME AIR	-	-	0.0%	247,862	63,448	-74.4%	253,792	-42.1%
MIAMI AIR	-	-	0.0%	438,900	438,900	0.0%	731,500	25.0%
NETJETS	2,101,839	1,311,470	-37.6%	22,293,448	18,792,551	-15.7%	42,112,135	-0.7%
SIERRA PACIFIC	-	-	0.0%	110,000	-	-100.0%	-	-100.0%
SUN COUNTRY		-	0.0%		-	0.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	260,250	504,500	93.9%	1,984,650	3,130,100	57.7%	6,098,250	81.7%
OTHER CHARTER			0.0%			0.0%	-	-100.0%
SUBTOTAL CHARTER CARRIERS:	**2,936,384**	**2,517,585**	**-14.3%**	**33,993,163**	**30,456,923**	**-10.4%**	**65,880,937**	**-2.8%**
CARGO CARRIERS								
ABX AIR INC	-	-	0.0%	283,000	-		0	-100.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	-	-	0.0%	-	0.0%
ALPINE AVIATION	2,489,700	2,308,600	-7.3%	12,473,100	12,069,100	-3.2%	30,355,500	5.9%
AMERIFLIGHT	2,160,388	1,837,200	-15.0%	10,456,444	10,012,750	-4.2%	26,358,896	-11.1%
AMERISTAR	-	81,700	100.0%	94,200	299,700	218.2%	327,000	169.1%
ATLAS AIR	1,088,000	544,000	-50.0%	3,942,000	3,046,000	-22.7%	4,134,000	-71.0%
CORPORATE AIR (BILLINGS)	1,088,000	1,045,500	-3.9%	5,397,500	5,278,500	-2.2%	13,013,500	0.4%
EMPIRE	650,790	578,480	-11.1%	3,347,003	3,037,020	-9.3%	6,954,003	-12.1%
FEDEX EXPRESS	51,755,600	53,171,800	2.7%	252,257,900	251,579,100	-0.3%	603,560,600	0.3%
GEM AIR	447,500	433,500	-3.1%	2,205,000	2,261,000	2.5%	5,675,500	-6.9%
KALITTA AIR	-	-	0.0%	1,304,000	-	-100.0%	-	-100.0%
SOUTHERN AIR INC	2,690,990	2,662,000	-1.1%	22,842,284	12,641,980	-44.7%	30,706,526	-48.8%
UPS	36,560,060	39,802,720	8.9%	173,512,020	207,892,960	19.8%	505,063,140	13.6%
WESTERN AIR EXPRESS	91,000	273,000	200.0%	416,000	1,391,000	234.4%	1,794,000	50.9%
OTHER CARGO	-	-	0.0%	-	-	0.0%	(380,000)	-308.3%
SUBTOTAL CARGO CARRIERS:	**99,022,028**	**102,738,500**	**3.8%**	**488,530,451**	**509,509,110**	**4.3%**	**1,227,562,665**	**1.5%**
TOTAL LANDED WEIGHT	**1,298,765,593**	**478,446,877**	**-63.2%**	**6,356,280,813**	**4,885,603,480**	**-23.1%**	**14,258,532,698**	**-7.6%**

SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
FIVE MONTHS ENDED MAY 2020

	May 2019	May 2020	CHANGE	YTD 2019	YTD 2020	CHANGE	12 MO ROLLING Ending 05/2020	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	29,284	-	-100.00%	116,975	74,577	-36.25%	223,989	-9.24%
Horizon Air / Alaska	-	-	0.00%	-	1,121	100.00%	2,458	100.00%
Skywest / Alaska	1,583	19,110	1107.20%	2,367	34,636	1363.29%	50,510	2033.92%
AMERICAN	25,732	3,264	-87.32%	151,150	78,901	-47.80%	293,892	-9.19%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	-	0.00%	-	120	100.00%	464	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (American)	218	1,516	595.41%	218	400,624	183672.48%	409,176	187595.41%
DELTA	641,803	195,197	-69.59%	3,994,467	2,685,526	-32.77%	6,293,019	-34.03%
KLM ROYAL DUTCH	116,182	-	-100.00%	284,254	-	-100.00%	756,983	-26.97%
SOUTHWEST	306,231	4,486	-98.54%	1,694,349	1,174,428	-30.69%	3,258,815	-17.76%
UNITED	2,064	22,894	1009.21%	23,528	40,525	72.24%	95,262	1.24%
Others	1,100	-	-100.00%	1,100	-	-100.00%	39,240	3467.27%
CARGO CARRIERS								
FEDEX EXPRESS*	9,415,048	10,212,097	8.47%	44,591,822	46,450,348	4.17%	108,745,005	5.08%
GEM AIR	63,853	64,800	1.48%	285,118	334,857	17.45%	784,391	1.42%
SOUTHERN AIR	2,536	-	-100.00%	1,542,309	85,733	-94.44%	206,054	-95.36%
UPS	5,139,008	4,941,821	-3.84%	24,895,661	25,144,590	1.00%	62,515,601	14.47%
MISC CARGO	1,029,281	1,033,797	0.44%	4,951,622	4,866,316	-1.72%	11,909,122	-21.07%
ABX AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
TOTAL ENPLANED CARGO	**16,773,923**	**16,498,982**	**-1.64%**	**82,534,940**	**81,372,302**	**-1.41%**	**195,583,981**	**1.02%**
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	32,645	-	-100.00%	118,928	38,737	-67.43%	203,456	-27.88%
Horizon Air / Alaska	-	-	0.00%	-	2,258	100.00%	8,088	100.00%
Skywest / Alaska	9,838	5,249	-46.65%	17,615	23,473	33.26%	56,512	220.82%
AMERICAN	26,812	18,010	-32.83%	121,335	102,163	-15.80%	257,700	-25.12%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	40	-	-100.00%	154	187	21.43%	469	93.80%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (American)	823	1,301	58.08%	3,107	3,238	4.22%	5,597	-31.58%
DELTA	815,951	291,236	-64.31%	5,487,351	3,498,290	-36.25%	8,693,555	-40.52%
KLM ROYAL DUTCH	186,048	-	-100.00%	345,400	-	-100.00%	908,139	-31.48%
SOUTHWEST	433,096	4,148	-99.04%	2,145,390	1,536,225	-28.39%	4,379,768	-9.38%
UNITED	17,747	-	-100.00%	208,640	70,725	-66.10%	288,456	-41.61%
Others	2,896	7,390	155.18%	15,881	43,737	175.40%	131,803	675.72%
CARGO CARRIERS								
FEDEX EXPRESS*	8,855,917	8,431,590	-4.79%	42,989,398	39,782,329	-7.46%	96,366,684	-8.89%
GEM AIR	29,211	19,005	-34.94%	115,080	99,291	-13.72%	246,081	-5.90%
SOUTHERN AIR	125,567	367,558	192.72%	1,746,879	1,062,813	-39.16%	2,208,467	-58.54%
UPS	6,526,283	6,403,812	-1.88%	29,324,221	32,323,533	10.23%	82,712,698	14.61%
MISC CARGO	641,875	453,069	-29.41%	1,931,052	2,310,293	19.64%	5,127,444	-35.00%
ABX AIR	-	-	0.00%	5,745	-	-100.00%	-	-100.00%
TOTAL DEPLANED CARGO	**17,704,749**	**16,002,368**	**-9.62%**	**84,570,431**	**80,897,292**	**-4.34%**	**201,594,917**	**-5.51%**
TOTAL CARGO	**34,478,672**	**32,501,350**	**-5.73%**	**167,105,371**	**162,269,594**	**-2.89%**	**397,178,898**	**-2.41%**

*FEDEX EXPRESS includes mail

Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS

April 2020

ARRIVALS

	Airport	Flights	% On Time	Rank
HNL	HONOLULU	1,523	75.4	1
SEA	SEATTLE-TACOMA INTL	6,391	73.4	2
SLC	**SALT LAKE CITY INTL**	**5,250**	**72.0**	3
DTW	DETROIT METRO WAYNE CNTY	6,689	68.5	4
MSP	MINNEAPOLIS-ST. PAUL INTL	5,755	66.5	5
ATL	HARTSFIELD-JACKSON ATLANTA INTL	13,156	63.8	6
IAD	WASHINGTON DULLES	3,685	63.0	7
PDX	PORTLAND INTL	2,625	62.9	8
SFO	SAN FRANCISCO INTL	4,682	61.0	9
IAH	HOUSTON GEORGE BUSH	5,682	60.7	10
ORD	CHICAGO O HARE	15,492	59.7	11
LAX	LOS ANGELES INTL	7,778	57.4	12
MIA	MIAMI INTL	3,648	56.7	13
DFW	DALLAS-FT. WORTH REGIONAL	15,578	56.3	14
DEN	DENVER INTL	13,486	55.9	15
BOS	BOSTON LOGAN INTL	4,382	55.5	16
MCO	ORLANDO INTL	6,254	54.9	17
PHX	PHOENIX SKY HARBOR INTL	9,344	54.6	18
CLT	CHARLOTTE DOUGLAS	14,864	54.5	19
PHL	PHILADELPHIA INTL	7,691	54.4	20
FLL	FT. LAUDERDALE	3,979	53.2	21
DCA	RONALD REAGAN NATIONAL	5,464	52.7	22
TPA	TAMPA INTL	3,825	52.6	23
MDW	CHICAGO MIDWAY	5,379	51.8	24
JFK	NEW YORK JFK INTL	2,548	51.5	25
SAN	SAN DIEGO LINDBERGH FIELD	4,343	50.2	26
BWI	BALTIMORE/WASHINGTON INTL	5,888	50.1	27
LAS	LAS VEGAS MCCARRAN INTL	7,567	46.7	28
EWR	NEWARK LIBERTY INTERNATIONAL	2,643	39.7	29
LGA	NEW YORK LAGUARDIA	3,206	31.8	30
AVERAGES		**6,627**	**56.9**	

DEPARTURES

	Airport	Flights	% On Time	Rank
SLC	**SALT LAKE CITY INTL**	**5,195**	**74.1**	1
HNL	HONOLULU	1,401	73.0	2
SEA	SEATTLE-TACOMA INTL	5,141	72.7	3
DTW	DETROIT METRO WAYNE CNTY	6,530	69.7	4
MSP	MINNEAPOLIS-ST. PAUL INTL	5,721	67.5	5
ATL	HARTSFIELD-JACKSON ATLANTA INTL	13,055	65.0	6
IAH	HOUSTON GEORGE BUSH	5,643	61.3	7
SFO	SAN FRANCISCO INTL	4,517	60.8	8
IAD	WASHINGTON DULLES	2,864	60.6	9
LAX	LOS ANGELES INTL	7,275	59.3	10
ORD	CHICAGO O HARE	13,613	58.9	11
PDX	PORTLAND INTERNATIONAL	2,104	58.9	12
DFW	DALLAS-FT. WORTH REGIONAL	15,573	56.5	13
DEN	DENVER INTERNATIONAL	13,460	56.0	14
PHL	PHILADELPHIA INTL	5,599	56.0	15
BOS	BOSTON LOGAN INTERNATIONAL	4,231	55.3	16
MIA	MIAMI INTL	3,644	55.2	17
PHX	PHOENIX SKY HARBOR INTL	9,275	55.0	18
CLT	CHARLOTTE DOUGLAS	13,676	54.2	19
MCO	ORLANDO INTL	6,252	54.1	20
DCA	RONALD REAGAN NATIONAL	5,261	52.8	21
FLL	FT. LAUDERDALE	3,985	52.6	22
TPA	TAMPA INTERNATIONAL	3,843	52.5	23
SAN	SAN DIEGO LINDBERGH FIELD	4,218	52.0	24
MDW	CHICAGO MIDWAY	5,384	51.1	25
JFK	NEW YORK JFK INTL	2,551	50.2	26
BWI	BALTIMORE/WASHINGTON INTL	5,851	49.4	27
LAS	LAS VEGAS MCCARRAN INTL	7,545	47.0	28
EWR	NEWARK LIBERTY INTERNATIONAL	2,386	39.6	29
LGA	NEW YORK LAGUARDIA	3,204	32.2	30
AVERAGES		**6,300**	**56.8**	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

	Air Carrier	Flights	% On Time
UA	UNITED	189	81.0%
AS	ALASKA	118	77.1%
DL	DELTA	**3,806**	**75.5%**
AA	AMERICAN	277	67.9%
WN	SOUTHWEST	772	55.3%
B6	JETBLUE	59	54.2%
F9	FRONTIER	29	51.7%
		10,754	75.6%

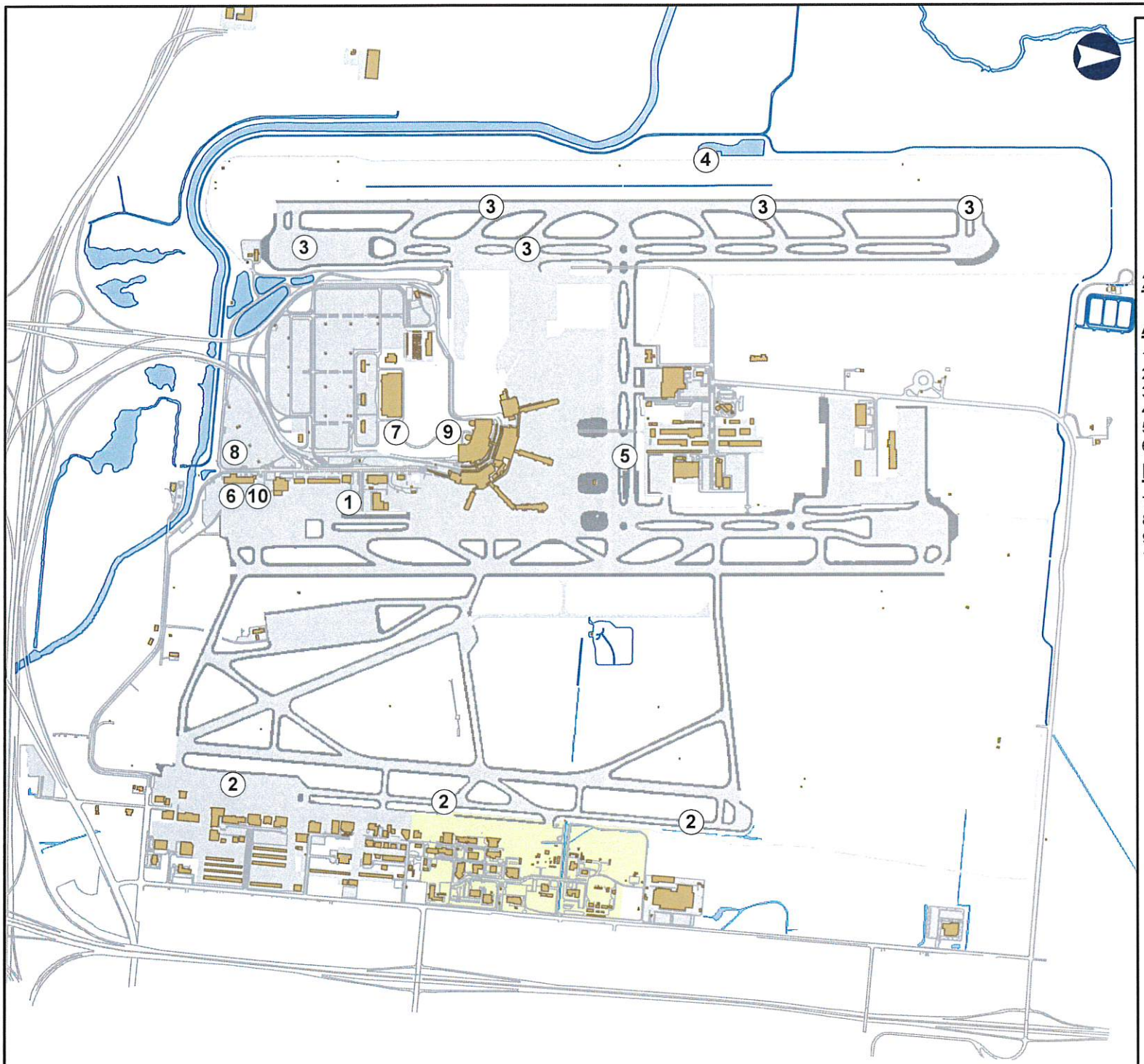
Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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II. Project Schedule
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SALT LAKE CITY DEPARTMENT OF AIRPORTS
July 10, 2020



Salt Lake City
International Airport

2019 - 2020 Project Legend

Airfield

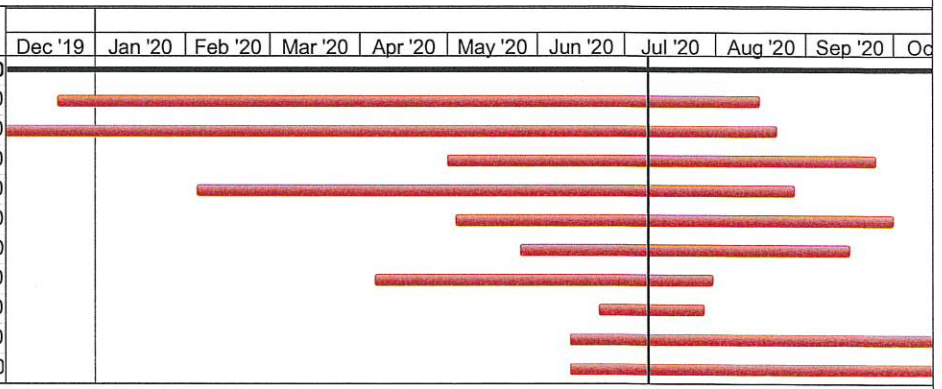
1. Central Screening Warehouse
2. Taxiway K Pavement Rehabilitation
3. Airfield Lighting Wiring Phase 4
4. Pump House No. 1 Reconstruction
5. Taxiway E Reconstruction
6. Relocate Gate 10 and 11

Landside

7. Parking Lot E (South)
8. South Employee Parking Lot Rehabilitation
9. Parking Lot E (South) Canopy
10. Airport Operations Canopy

SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2020/2021 Construction Schedule

ID	Task Name	Start	Finish
1	**Airfield**	**Mon 7/22/19**	**Fri 11/20/20**
2	(1) Central Screening Warehouse	Mon 8/5/19	Sat 8/15/20
3	(2) Taxiway K Pavement Rehabilitation	Mon 7/22/19	Fri 8/21/20
4	(3) Airfield Lighting Wiring Phase 4	Fri 5/1/20	Thu 9/24/20
5	(4) Pump House No. 1 Reconstruction	Wed 2/5/20	Thu 8/27/20
6	(5) Taxiway E Reconstruction	Mon 5/4/20	Wed 9/30/20
7	(6) Relocate Gate 10 & 11	Tue 5/26/20	Tue 9/15/20
8	(7) Parking Lot E (South)	Mon 4/6/20	Thu 7/30/20
9	(8) South Employee Parking Lot Rehabilitation	Mon 6/22/20	Mon 7/27/20
10	(9) Parking Lot E (South) Pedestrian Canopy	Fri 6/12/20	Thu 10/15/20
11	(10) Airport Operations Canopy	Fri 6/12/20	Fri 11/20/20



Project: Microsoft Project - 3-13-2
Date: Thu 7/9/20

DESIGN
CONSTRUCTION
SCOPING
SUMMARY
Inactive Task
Inactive Milestone
Inactive Summary
Manual Task
Duration-only
Manual Summary Rollup
Manual Summary
Start-only
Finish-only
Deadline

SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2020 - 2021

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
	CONSTRUCTION						
1	Central Screening Warehouse	$ 4,771,730	$ 4,237,990	$ 175,406	4.14%	on schedule	Paulsen Construction
2	Taxiway K Pavement Rehabilitation	$ 5,587,395	$ 4,769,400	$ 401,820	8.42%	on schedule	Staker Parson Companies
3	Airfield Lighting Wiring Phase 4	$ 2,597,232	$ 2,198,198			on schedule	Royal Electric Company
4	Pump House No. 1 Reconstruction	$ 1,331,479	$ 1,980,000			on schedule	Pine Tree Construction
5	Taxiway E Reconstruction	$ 6,554,905	$ 6,811,270			on schedule	Ames Construction
6	Relocate Gate 10 & 11	$ 3,034,523	$ 3,573,858			on schedule	Staker Parson Companies
7	Parking Lot E (South)	$ 1,504,910	$ 1,430,585			on schedule	Staker Parson Companies
8	South Employee Parking Lot Rehabilitation	$ 626,600	$ 192,854			on schedule	Morgan Pavement Maintenance
9	Parking Lot E (South) Pedestrian Canopy	$ 1,054,886	$ 1,304,933			on schedule	Crescent Construction
10	Airport Operatoins Canopy	$ 681,000	$ 626,628			on schedule	Crescent Construction
	Total	**$ 27,744,660**	**$ 27,125,716**	**$ 577,226**	**2.13%**		

Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.

DESIGN AND CONSTRUCTION REPORT

CONSTRUCTION

(1) **Central Screening Warehouse** - The Contractor is finishing up minor punch list items for the Central Screening Warehouse. Construction has begun for the building tenant, Bradford Logistics, with an anticipated completion date of August 15, 2020.

(2) **Taxiway K Pavement Rehabilitation** - The Contractor is moving into phase five of the project that consists of closing Taxiway K north of K5 and the connecting taxiways for milling and asphalt replacement. This work is anticipated to take 30 days to complete.

(3) **Airfield Lighting Wiring Phase 4 -** The Contractor, Royal Electric Company started work on May 4, 2020. The majority of the work on this project will be completed during a night shift schedule. The project is approximately 45% completed.

(4) **Pump House No. 1 Reconstruction** - The Contractor has poured the new generator pad and transformer pads. The underground utility conduits are installed. The new foundation wall and floor slab have been poured for the building and the Contractor is preparing to install the masonry walls.

(5) **Taxiway E Reconstruction** - The Contractor is finishing up the electrical and shoulder work for phase one of the project. Phase two work will begin the week of July 20, 2020 and finish in early October 2020. The project is currently a week ahead of schedule.

(6) **Relocate Gate 10 & 11** - The Contractor is trenching and installing electrical conduit for Gate 10. Concrete removal is in progress for Gate 11. Asphalt and concrete removal is taking place along 3700 West Street.

(7) **Parking Lot E (South)** - The Contractor has finished the placement of the aggregate base course and is finishing up with the curb and gutter placement. Electrical conduit has been installed for the future electric vehicle charging stations. Asphalt paving is scheduled for the week of July 20, 2020.

(8) **South Employee Parking Lot Rehabilitation** - The Contractor was issued a notice to proceed on July 1, 2020 and has finished saw cutting and excavation of asphalt patches. Asphalt patching and preparation for concrete panel replacement is currently taking place. Concrete placement and asphalt crack seal is tentatively scheduled to begin the week of July 13, 2020.

(9) **Parking Lot E (South) Pedestrian Canopy** - A notice to proceed for this project was issued on June 16, 2020. The Contactor is field measuring the canopy columns and locating the existing underground utilities for the steel shop drawings and glass screen wall submittals.

(10) **Airport Operations Canopy -** The Contractor was issued a notice to proceed on June 16, 2020 and has started mobilizing and setting up the temporary SIDA fencing for this project. Submittals are currently being reviewed by SLCDA for approval. Construction is anticipated to begin on July 15, 2020.



Advisory Board Meeting

July 15, 2020

Media Clippings

https://slcairport.com/assets/pdfDocuments/AABoard/MediaClippingsJuly2020.pdf

Compiled by the Communication & Marketing Dept.