2020 Budget Presentation

Health Department

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10/4/2019

Mission Statement

Promote and protect the health and well-being of Davis County residents and their environment.

Core Functions - Health

- Assessment
  - Monitor health status to identify community health problems
  - Diagnose and investigate health problems and health hazards in the community
  - Evaluate effectiveness, accessibility, and quality of personal and population-based health services

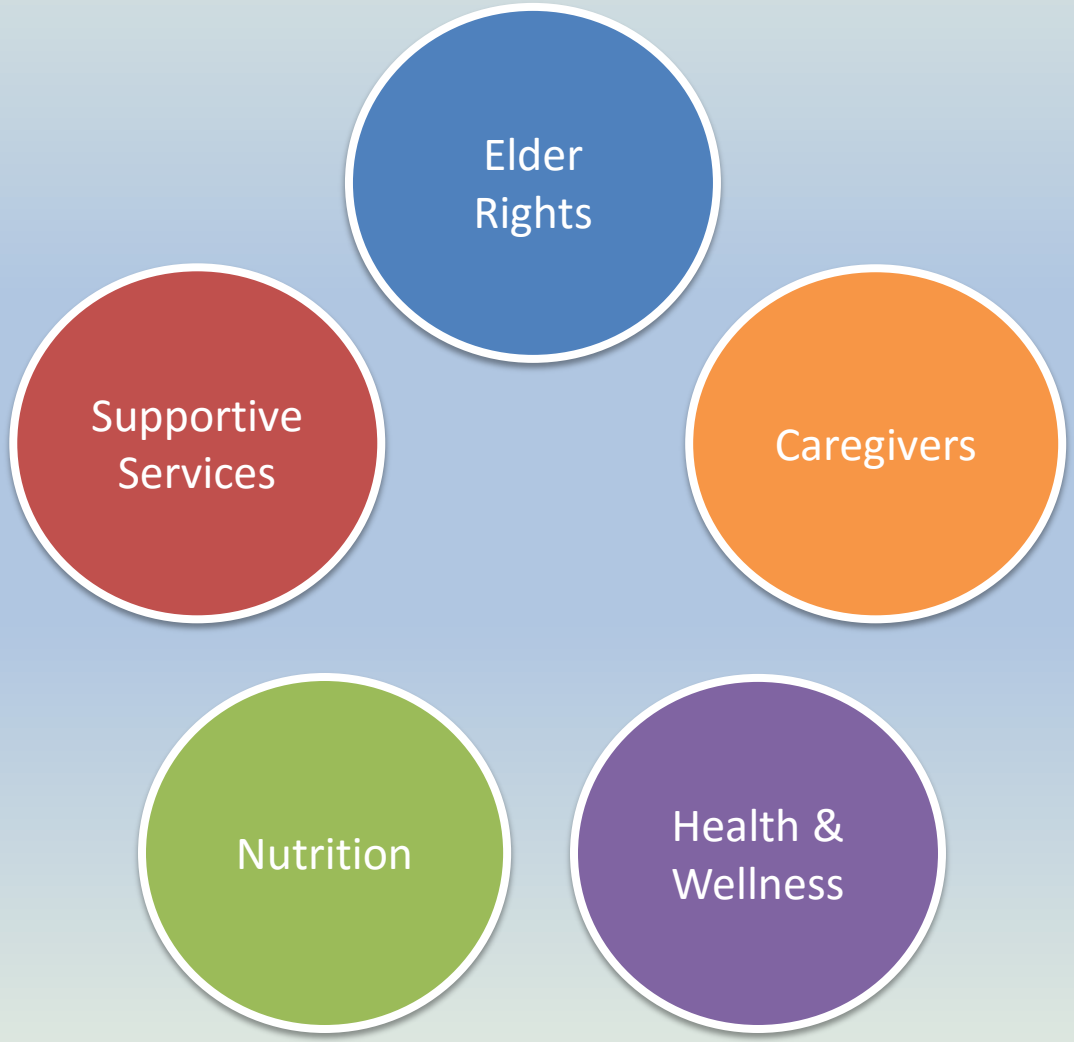
- Policy Development
  - Develop policies and plans that support individual and community health efforts
  - Enforce laws and regulations that protect health and ensure safety
  - Research for new insights and innovative solutions to health problems

- Assurance
  - Link people to needed personal health services and assure the provision of health care when otherwise unavailable
  - Assure a competent public health and personal health care workforce
  - Inform, educate, and empower people about health issues
  - Mobilize community partnerships to identify and solve health problems

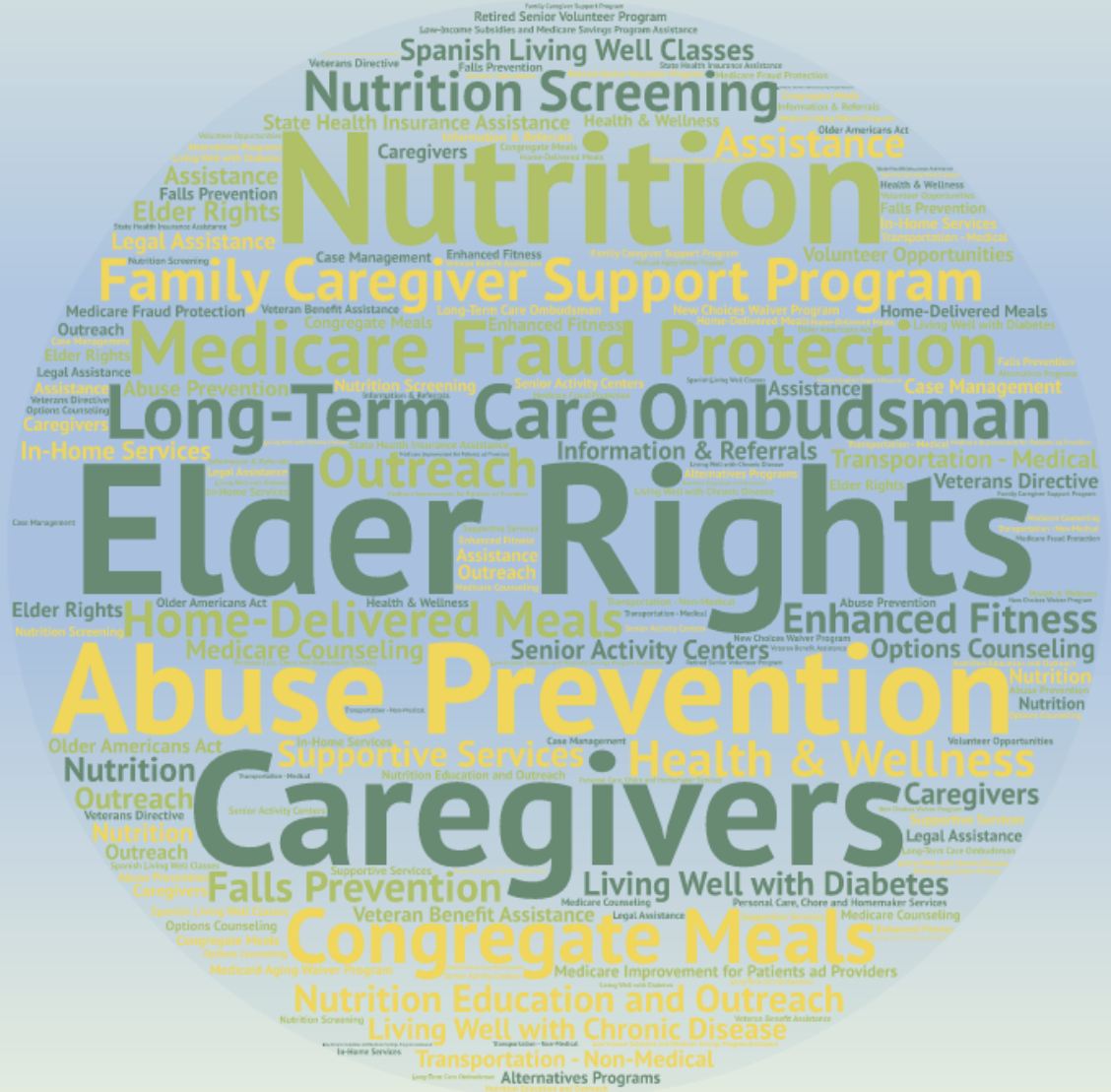
Health Services



Core Functions - Senior Services



Senior Services



Performance Measurement

(Budget Objectives and Performance Goals)

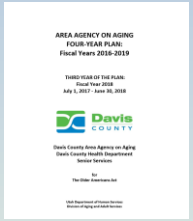
- Department 5 Year Strategic Plan (2018-2022)
  - Healthy Communities
  - Community and Partner Engagement
  - Supporting and Developing Employees
  - Sustainability and Funding



- Community Health Improvement Plan (2019-2023)
  - Adverse Childhood Events (ACEs) / Trauma
  - Suicide
  - Opioids
  - Coordinated Prevention
  - Access to Behavioral Health Services



- Area Agency on Aging - 4 Year Plan (2020-2023)
  - Nutrition
  - Activity Centers
  - In-Home Case Management and Supportive Services
  - Information, Referral, Assistance
  - Elder Rights & Advocacy

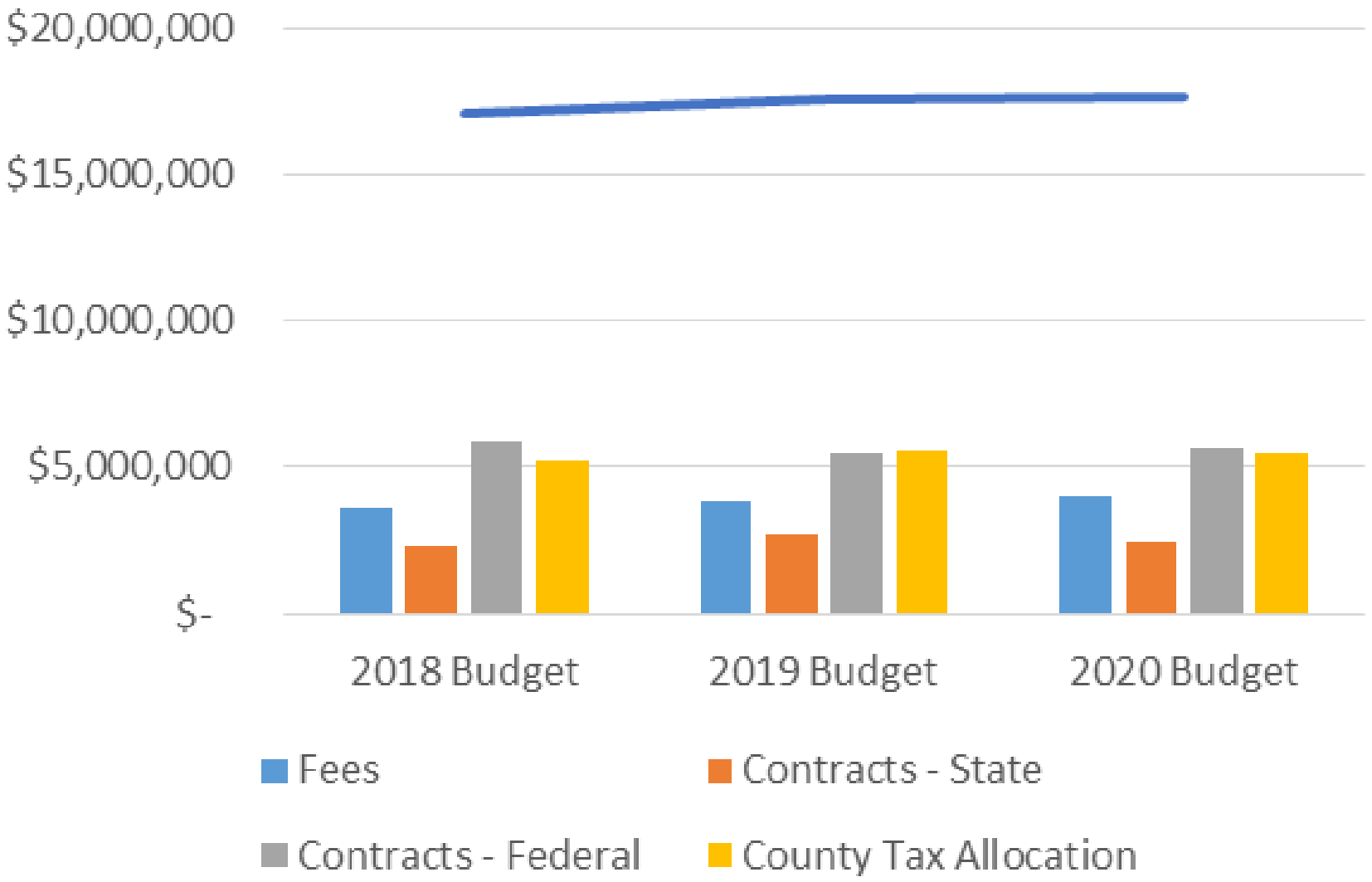


Details available on the Health Department's Website

2020 Revenues & Variances

Total Revenue			
	2020	Increase/Decrease	Reason
Health (15-4311)	$6,139,269	$12,250	One-Time Refund – Fund 61 & 62 Contractual/Fees
WIC (15-4318)	$3,494,584	$6,778	Contractual – Contract
Seniors (15-4325)	$2,546,100	$128,317	Service Based – Veterans Assistance Contractual – Alternatives
Property Tax	$5,466,294	$87,703	Growth (2.75%)
Total (15)	$17,646,247	$196,992	

REVENUE TRENDS



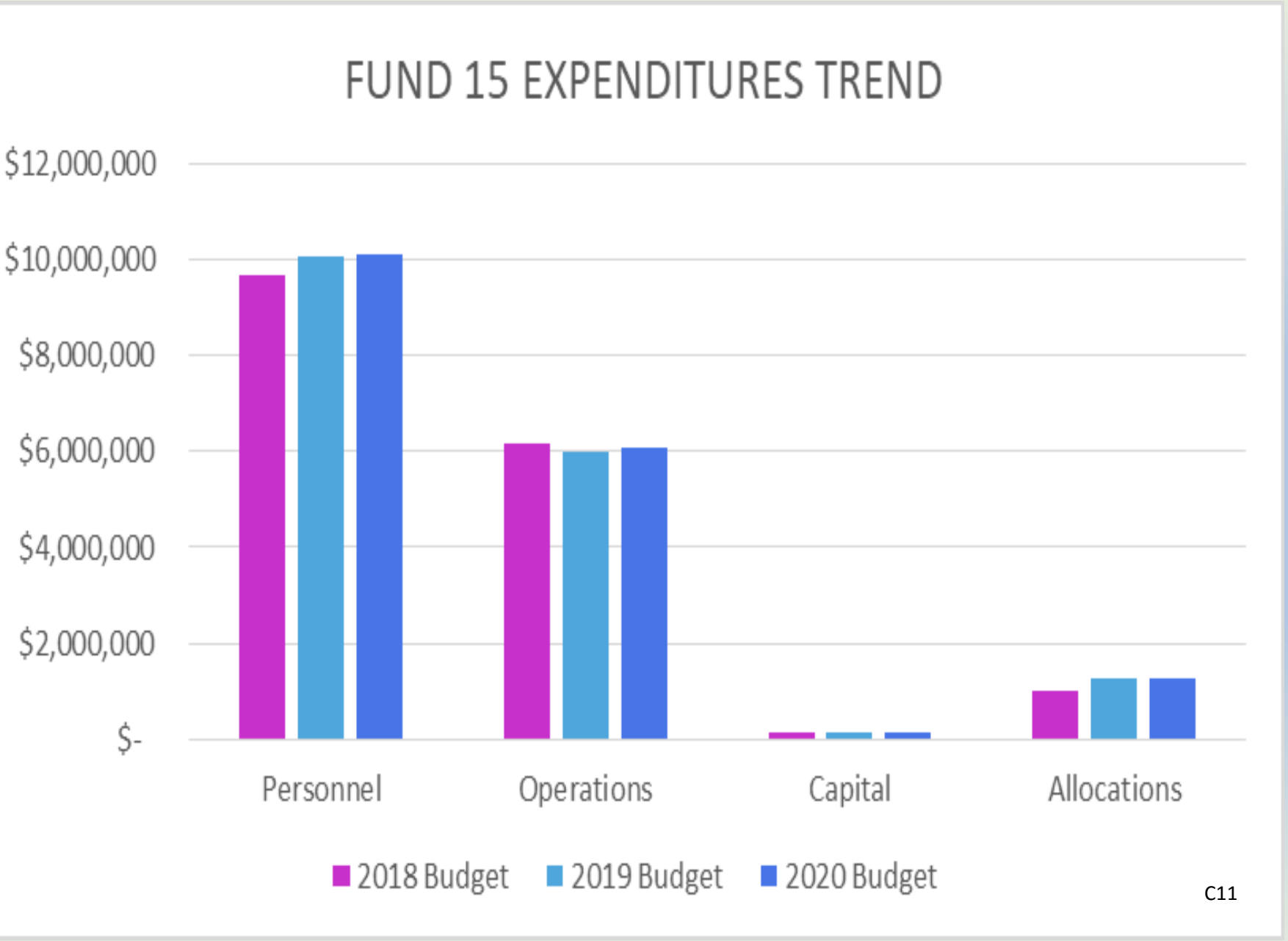
2020 Revenues

- Changes in Fee Structure
  - No anticipated changes to fee structure
    - Service Fee – Market Value, Insurance Reimbursement, Demand
    - Regulatory Fee – Evaluated and Set every 5 years (BOH)
  - Reduction of service fees - Increased competition
  - Yellow Fever Program (Immunizations)

- New Funding Sources
  - Grants
  - State & Federal Contracts
  - Collaborative Partnership Sponsorships & Donations

2020 Expenditures & Variances

Total Expenditures			
	2020	Increase/Decrease	Reason
Personnel	$10,105,868	$16,658	• New Positions (Community Outreach Planner, Community Health Educator, Seasonal Office Specialist) • Part-Time to Full-Time (Community Outreach Planner
Operating	$6,094,513	$105,357	• Increase – Medicine
Capital	$133,463	$10,657	• 1 Copier • Vehicles (Undercover, 3 MOW) • Equipment (Vaccine Fridge/Freezer) • Contingency - Lab Equipment
Allocations	$1,050,616	$4,279	• Slight Decrease
Transfers	$200,000	$0	• Capital – Fund 46
Total (15)	$17,584,460	$107,079	


FUND 15 EXPENDITURES TREND
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$-
Personnel
Operations
Capital
Allocations
2018 Budget
2019 Budget
2020 Budget

2020 Budget Proposal

- **Revenue** **$17,646,247**
- **Expenditures** **$17,584,459**
  $17,785,459*
- **Difference** **$61,788**
  $139,212*

*** Includes 3% Salary Adjustment**

2019 Budget Projections

Revenue **$17,569,994** **(Budgeted - $17,605,331)**

Expenditures **$16,797,053** **(Budgeted - $17,477,382)**

Difference

$772,941

Projected Savings

- **Approximately $772,941** **(Projected Revenue – Projected Expenditures)**
  - **Approx. 72% from Payroll & Benefits**
    - **Employee Turnover (Attrition)**
  - **Approx. 28% from Operations & Capital**
  - **Potential additional revenue above projected savings**
    - **Immunizations (Travel)**
    - **I&M**

Fund Balances

	2017 (Actual)	2018 (Actual)	2019 (Actual)	2020 (Projected)
Fund 15	$2,500,019 ($136,968)	$2,491,635 ($7,358)	$4,262,769 ($1,771,134)	$5,035,710 ($772,941)
Fund 46	$1,000,003	$1,156,895 ($153,614)	$1,028,995 ($127,900)	? (?)
Requested Fund Balance Adjustment Plan				
Fund 15	$2,500,019 ($136,968)	$2,491,635 ($7,358)	$3,000,000 ($508,365)	$3,000,000 ($0)
Fund 46	$1,000,003	$1,156,895 ($153,614)	$2,291,764 ($1,134,869)	$3,064,705 ($772,941)

Projected Savings & Fund Balance Utilization

- **Grow Fund 46 Balance**
  - **Central Davis Senior Activity Center – Remodel**
  - **South Davis Senior Activity Center – New Building**
  - **Future Building Maintenance – Capital Projects**

- **5 year plan to utilize Fund 15**

  - **Use savings to balance 2020 Expenditures & Revenues**

  - **Earmark savings for unbudgeted 2020 Special Capital Projects**
    - **3 Replacement Senior Buses - $50,000 (5310 Federal Grant)**
    - **Waste Water Study - $50,000 to $100,000**
    - **Increase Fleet Vehicles**
      - **Personal Vehicle vs County Owned**

  - **Senior Services Growth**
    - **2020 Senior Meals RFP – $50,000**
    - **Senior Services Growth Increase over the next 5-10 years**
      - **Services**
      - **Personnel**

Senior Services Growth Utilization

- Older adult population will grow approximately 10,000 individuals over the next 5 years.
- The current caseload utilizing services is about 120 older adults.
  - Assuming 25% increase in caseload, we would grow 30 clients over the next five years.
- This would require:
  - One new FTE (Cost $80,000 per year and $400,000 over the five years)
  - Increase Resources (Cost $4,000 per year per client or $118,000 per year and $594,000 over the five years)
- Total cost to expand services, eliminate waiting list, and fulfill goal would be $994,000 for the five years or $198,000 per year
- Fund 15 would, if proposal is accepted, have $900,000 available to fund the growth over the next 5 year (2021-2025)

Future Challenges

- Overview
  - Emerging Threats and Issues
    - Communicable Disease
    - Chronic Disease Prevention
    - Environment (Saturation)
  - Increased Services
    - Population Growth & Shift in Population (Seniors)
  - Aging Facilities / Need for New Facilities
  - Stable Funding (Fees, Contracts, Grants)

- Critical Needs
  - Long Term Planning
  - Funding for Increased Services & New Services
    - Senior Services
    - Chronic Disease Prevention
    - Backbone Agency for Collaborative Efforts
  - Funding for Facilities