DEPARTMENT OF AIRPORTS
BOARD MEETING

21 September 2016

AGENDA

Salt Lake City
Department of Airports

SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA
21 September 2016
8:00 A.M.

CONSENT AGENDA

A. Minutes of the15 June and 3 August 2016 Meeting

DISCUSSION ITEMS

B. Director's Report – Maureen Riley, Executive Director, SLCDA
C. Delta Air Lines Update – Reed Forrester, District Sales Manager, Delta Air Lines
D. Terminal Redevelopment Program (TRP) Update – Mike Williams, TRP Director, SLCDA
E. TRP Finance Update – Ryan Tesch, Director of Finance, SLCDA
F. Ground Transportation Update – Nancy Volmer, Director of Public Relations, SLCDA

INFORMATION ITEMS

A. Air Traffic Statistics – July 2016
B. Comparison of On-Time Operations – July 2016
C. Construction Report – August 2016
D. Media Clippings – July and August 2016

The next meeting will be held on **Wednesday, October 19, 2016,** at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact LuJean Christensen at 801-575-2096.

DEPARTMENT OF AIRPORTS
BOARD MEETING

21 September 2016

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

15 June 2016

Members Present:	Igor Best-Devereux - Chair Robert Bergman Natalie Gochnour J.T. Martin Cynthia Miller Larry Pinnock
Excused:	Mickey Gallivan Senator Karen Mayne
Mayor's Office:	Patrick Leary
Department of Airports:	Maureen Riley, Executive Director John Buckner, Director of Administration & Commercial Services Ed Cherry, Chief Information Officer LuJean Christensen, Management Support Coordinator Eddie Clayson, Director of Maintenance Pete Higgins, Director of Operations Tad Kaczor, TRP Deputy Program Director Marco Kunz, Attorney Allen McCandless, Director of Planning Kevin Robins, Director of Engineering Ryan Tesch, Director of Finance Craig Vargo, Police Chief Mike Williams, TRP Program Director

Chair Igor Best-Devereux called the meeting to order at 8:00 a.m.

AGENDA

A. Minutes

The motion was made by Robert Bergman and seconded by Larry Pinnock to approve the minutes of May 25, 2016 as presented. All votes were affirmative; motion passed.

B. Director's Report

Maureen Riley, Executive Director, updated the Airport Advisory Board regarding current events.

- Riley gave an update on the status of the fixed based operator (FBO) at South Valley Regional Airport (SVR) and the Request for Proposals (RFP) that will be issued for FBO

services at SVR. We are currently working with the Mayor's office on terms for hangar rents and terms surrounding the amount of investment. The Operations Division has been performing the FBO services in the interim until a new RFP and successful candidate could be selected.

- Riley updated the Board on the checkpoint queues. The Airport Operations staff and airline partners have committed some of their employees to assist the TSA during peak periods to help alleviate meltdowns in the checkpoint queues.
- Riley informed the Board that the City Council approved the FY2017 Budget last night.
- Riley reminded the Board that the August meeting would consist of a tour of the TRP construction site on August 3.

Larry Pinnock complimented the Airport on the press reports that Salt Lake City is one of the easiest airports to get through screening. Riley responded that the TSA has been working collaboratively with the Department of Airports to find solutions to problems. Ron Malin, Federal Security Director, started out as an Operations employee at this airport. He knows the airport, operations and the people. The relationships go a long way to finding solutions to problems.

J.T. Martin wondered what type of help the airport employees give to the TSA at the checkpoints. Riley answered that they answer questions, help with way finding and information, prepare people to go through the checkpoint, intervene with lost and founds items and help people who have missed their flights.

J.T. Martin inquired as to what was the main reason that has created the congestion for the TSA at checkpoints. Riley responded that one cause was the lower price of fuel resulted in airlines adding more flights; more people were flying resulting in an increase in passenger activity. The number of TSA officials and agents stayed the same. Congress recently responded and funded more overtime.

J.T. Martin inquired if TSA agents were treated disrespectfully and if there was anything the Board members could do to help alleviate this type of behavior. Riley answered that reaching out to the community to let them know that the TSA will be enforcing the restrictions on the number of carryons per person allowed. Best-Devereux inquired if additional signage could be placed near the entrance to notify passengers. Riley responded that the Airport would look at additional signage and the option of incorporating messages into the overhead videos.

C. Terminal Redevelopment Program Update

Mike Williams, Terminal Redevelopment Program (TRP) Director, presented an update on the TRP (presentation on file). Main points included were:

- Excavation of the underground fuel tanks is complete.
- Clean-up of contaminated soil is underway at several of the existing rental car sites.
- The partial demolition of Concourse E holdroom area is completed and construction is underway on the new exterior wall.
- Central utility plant site is under construction.
- Stone columns and utility work for the South Concourse West are underway.

- The Design Package 4 & 8 - Terminal/Gateway/South Concourse West bids received and analysis is underway.
- Package 6 - Baggage Handling System bids have been received and analysis is underway.

D. Terminal Redevelopment Program Design Overview

Mike Williams, TRP Director, and Tad Kaczor, TRP Deputy Program Director, presented an update on the terminal design for the TRP (presentation on file). Main points included were:

- Goals and expectations of the TRP.
- Gateway Check-in area.
- Terminal Level 2 consisting of the plaza, concessions, TSA screening, TSA offices, bag claim and meeter-greeter area.
- Terminal Level 3 consisting of SLCDA offices, ticketing, conference center, airline club and airline offices.
- Terminal Level 1 consisting of international meter/greeter, ground transportation, employee screening and Customs and Border Protection area.
- Master Plan full buildout.
- Overall terminal, concourse and gateway plan.

Discussion ensued regarding the current location of the UTA platform, the future location in the TRP, project funding and the strategy moving forward. Riley reminded the Board that there is a State law that prohibits using Airport revenue for rail projects. Best-Devereux stated that there is $2 billion project critical to the overall economic development of the State of Utah and this is one dysfunctional part that needs to be addressed quickly.

Martin wondered if in the TRP plans there was access to a secure outdoor deck for public use. Riley stated that in the current plans it had not been contemplated but there might be an opportunity for a common club area in the North Concourse.

Cynthia Miller questioned how the Airport was going to preserve and relocate the current art into the new terminal. Riley answered currently we are going through a lengthy process and have engaged an art consultant to evaluate the art collection. We will preserve and relocate the pieces we can. An example is the large stained glass piece, currently located in the International Terminal, that will be relocated to the new Gateway building. There will be a museum gallery with space for rotating art displays located in the new meter/greeter area.

Martin inquired if there would be future public art commissions. Riley stated she would be meeting with Karen Krieger, Executive Director of the Salt Lake City Art Council, to discuss future public art competitions.

The next Board meeting will be held the 3 August 2016.

Igor Best-Devereux adjourned the meeting at 9:32 a.m.

Igor Best-Devereux, Chair	Date
Jacqueline M. Biskupski, Mayor	Date

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

3 August 2016

Members Present:	Igor Best-Devereux – Chair Mickey Gallivan Sam Granato Natalie Gochnour J.T. Martin Senator Karen Mayne Cynthia Miller Larry Pinnock
Department of Airports:	Maureen Riley, Executive Director John Buckner, Director of Administration & Commercial Services LuJean Christensen, Management Support Coordinator Pete Higgins, Director of Operations Dave Jacks, Aviation Services Manager Marco Kunz, Attorney Kevin Robins, Director of Engineering Ryan Tesch, Director of Finance Craig Vargo, Police Chief Nancy Volmer, Director of Public Relations Mike Williams, TRP Program Director

Kevin Fauvell, Project Director
Brian Johnson, Senior Superintendent
Ron Malin, Federal Security Director Salt Lake City International Airport, Transportation Security Administration (TSA)

The Salt Lake City Airport Advisory Board convened for a bus tour of the Salt Lake City International Airport's Terminal Redevelopment Program site and the Explosive Detection System (EDS). The tour began at 8:00 a.m. and included the following points of interest or discussion:

- Quick Turn-Around Facility (QTA) shear walls and columns, fuel island piping, utilities piping and duct bank, ramp construction, loop roadway, elevated deck, and administration area slabs. The overview of the TRP construction site, renderings of the perspective future site, roadway changes, rental
- Explosive Detection System (EDS)

The tour bus returned to the point of embarkation at 9:15 a.m. and the Board meeting was adjourned.

The next Board meeting will be held the 21 September 2016.

Igor Best-Devereux adjourned the meeting at 9:26 a.m.

_____ _____
Igor Best-Devereux, Chair Date

_____ _____
Jacqueline M. Biskupski, Mayor Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

21 September 2016

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)

DATE: 21 September 2016

TO: Airport Board

FROM: Maureen Riley, Executive Director

SUBJECT: **Executive Director's Report**

Maureen Riley will present a monthly informational report to the Board, including:

1. TRP progress
2. Ground transportation update

Other discussion items may include:

1. Concessions and rental cars
2. Airport safety and security
3. Airport facilities and operations
4. General aviation
5. Passenger and airport users
6. Environmental matters
7. Financial condition
8. Legislative issues
9. Airlines
10. Communications and marketing

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)

DATE: 21 September 2016

TO: Airport Board

FROM: Maureen Riley, Executive Director

SUBJECT: **Delta Air Lines Update**

Reed Forrester, District Sales Manager at Delta Air Lines, will present to the Board Members an update on Delta Air Lines (presentation on file).

SALT LAKE CITY AIRPORT BOARD

AGENDA:	DISCUSSION ITEM (D)
DATE:	21 September 2016
TO:	Airport Board
FROM:	Maureen Riley, Executive Director
SUBJECT:	**Terminal Redevelopment Program Update**

Mike Williams, Terminal Redevelopment Program (TRP) Director, will present an update on the SLC Terminal Redevelopment Program (presentation on file).

SLC Terminal Redevelopment Program

Current Activities and Progress

Rental Car Facilities – QTA and RSS

- Operation continues to run fairly smooth. The team is addressing a few warranty items.
- Opening of the separate Jockey Road between the existing Parking Garage and the new QTA/RSS Facilities improved the operation.

CGMP# 4 – Landside and Airside Enabling

- Completed the clean-up of contaminated soil at the Existing Rental car Sites.
- Completed Major utility installation in Existing Rental Car Sites.
- Completed demolition of the South Wing of Concourse 'E'.
- Completed and opened the relocated Parking Garage Pay Lane Exit Road and Terminal Exit Road
- Completed approximately 60% of the 7,000 +/- Stone Columns required for this phase.
- Initiated excavation for the Terminal Tunnel
- Preparing to install surcharge in the South Concourse West site.

Current Activities and Progress

Procurement

- Design Package 4/8 – Terminal/Gateway/South Concourse West bids received, analysis completed and recommendations made to award 20 of 24 trades – balance this week.
- Design Package 6 – Baggage Handling System recommendation to award completed.
- Design Package 5 – Roads, Parking Garage and Central Utility Plant bids received.
- Reported in June that there was good bidder participation in the various scopes of work, but budget pressure experienced due to market response. Trade bids received in July and August were the most challenging.
- Approximately $1 billion in trade contracts to be issued by the end of 2016.

Overall TRP Site

HOLDER | BIG-D A JOINT VENTURE

Salt Lake City International Airport
Terminal Redevelopment Program

August 26, 2016

South Concourse West Site

HOLDER | BIG-D A JOINT VENTURE

Salt Lake City International Airport
Terminal Redevelopment Program

August 26, 2016

Former Rental Car Sites

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Salt Lake City International Airport
Terminal Redevelopment Program

August 26, 2016

Central Utility Plant Site

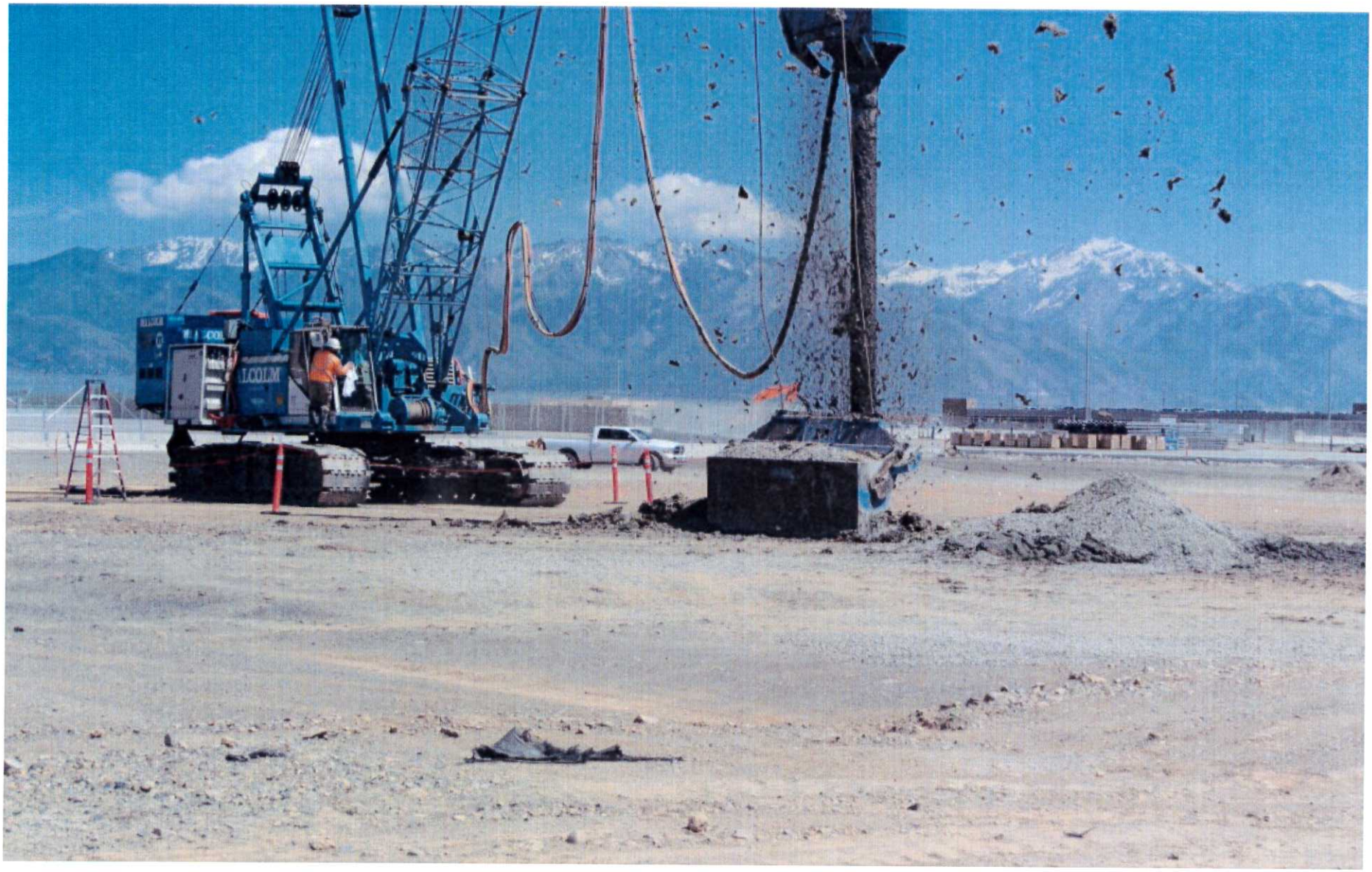
HOLDER | BIG-D A JOINT VENTURE

Salt Lake City International Airport
Terminal Redevelopment Program

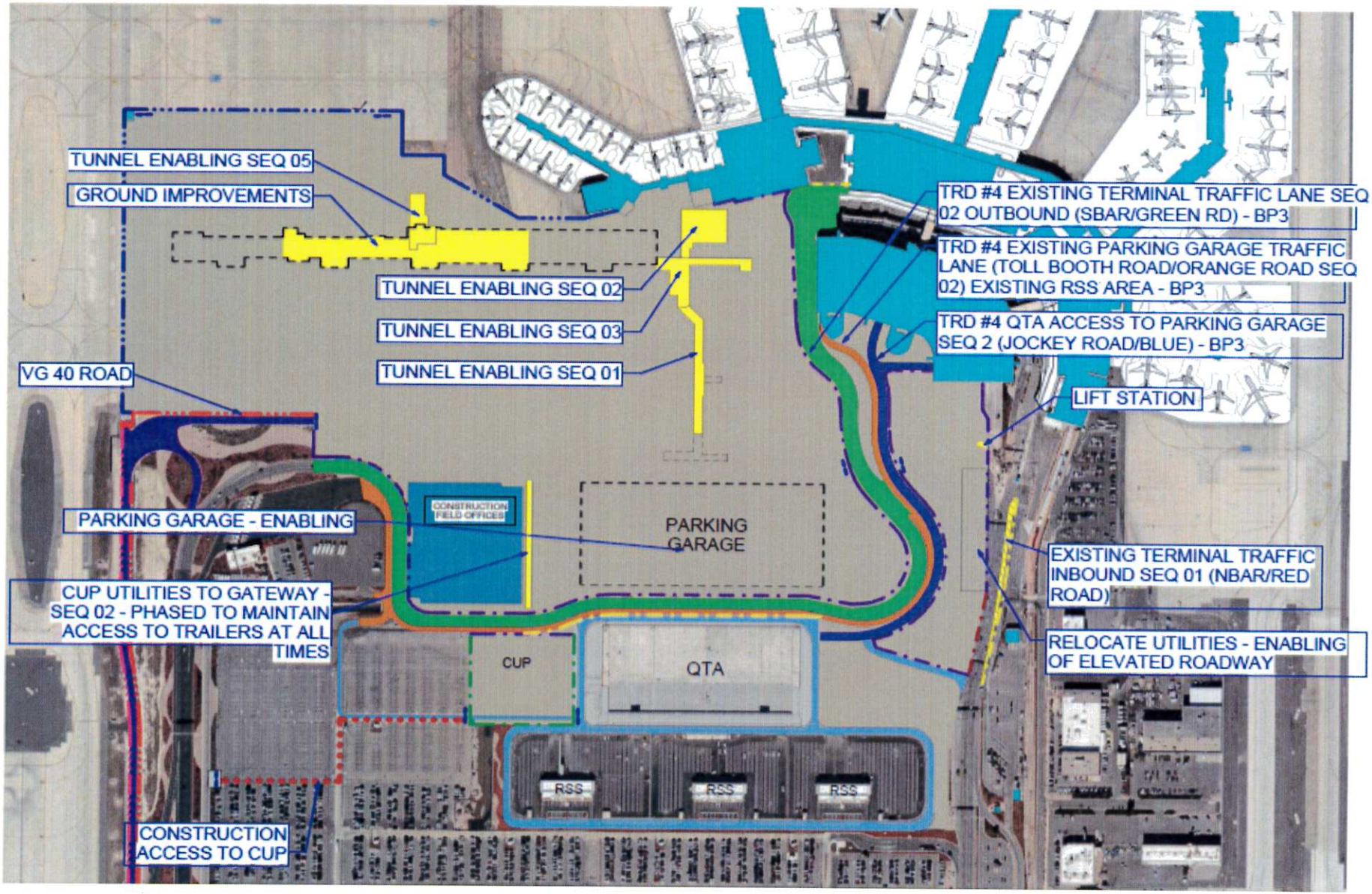
August 26, 2016

Stone Columns Underway

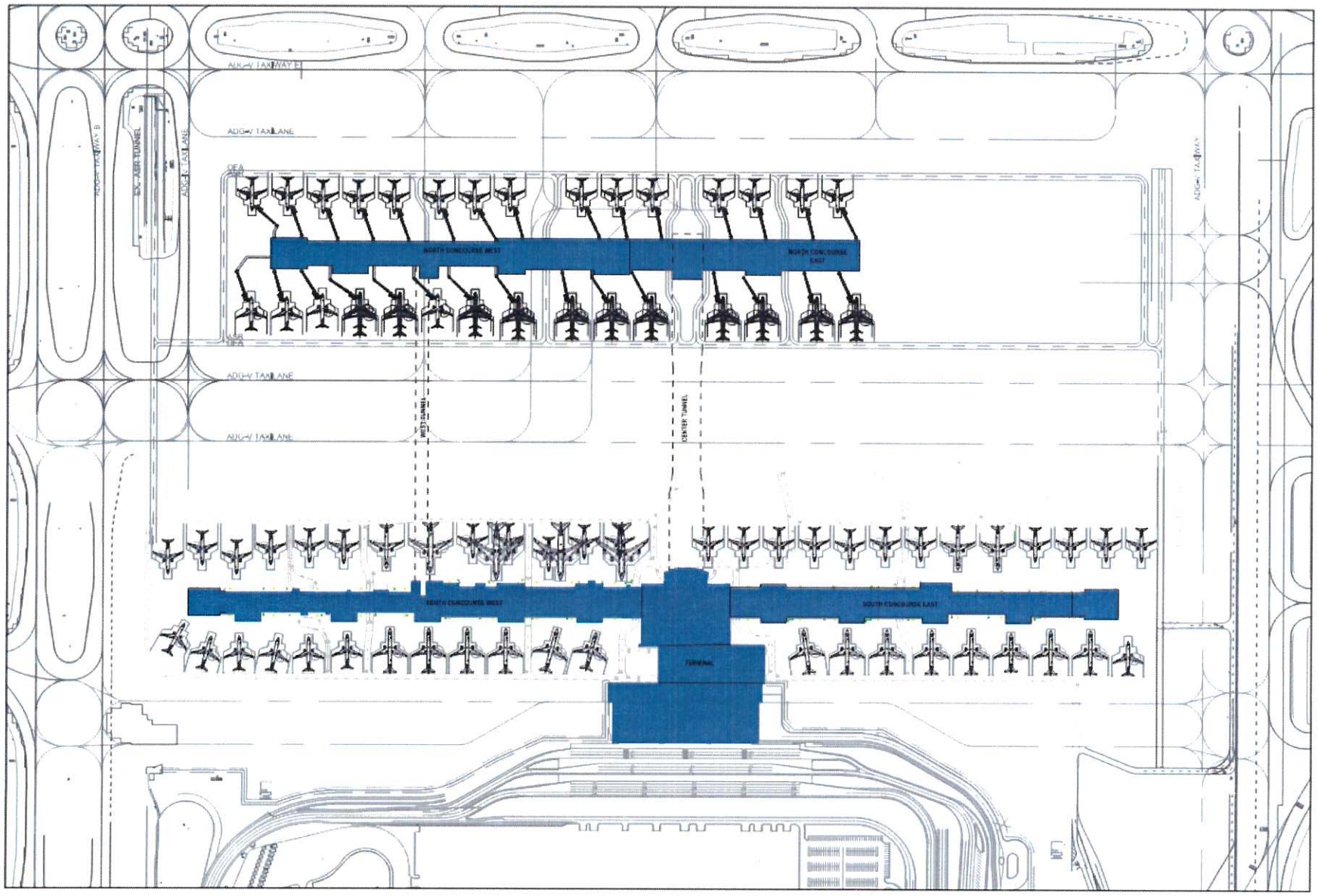
Stone Columns Underway



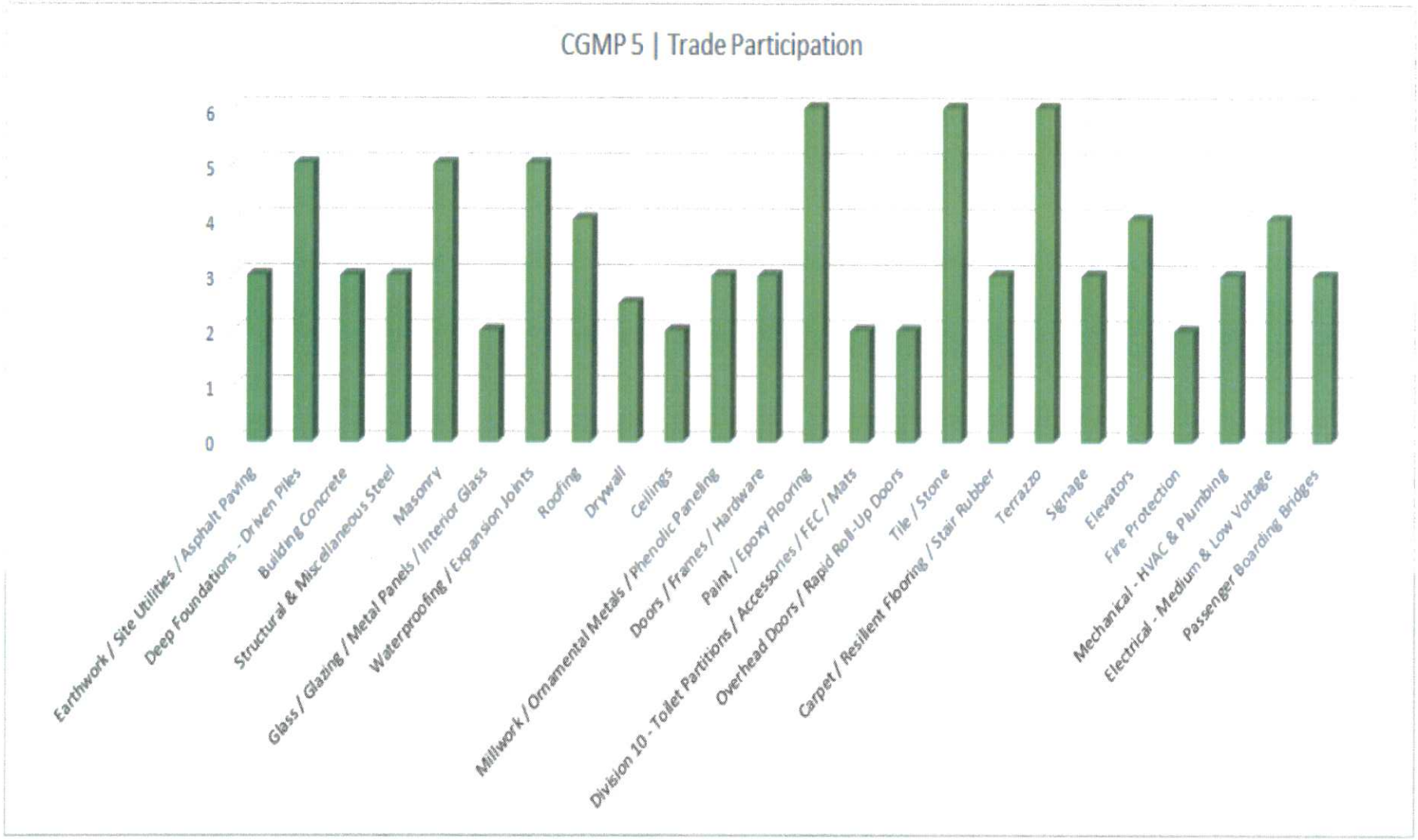
Current Site Phasing/Construction



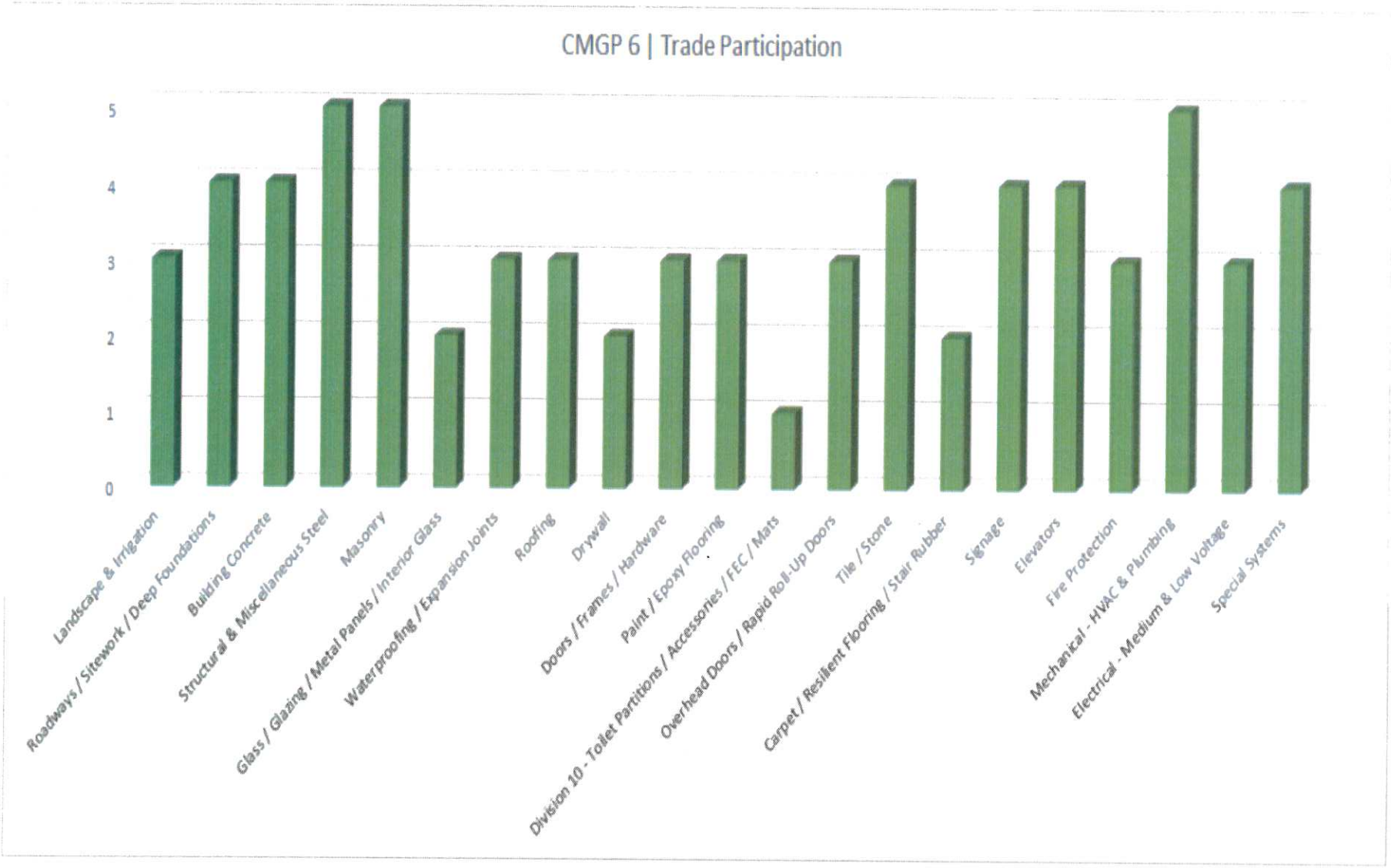
Current Program Final Phase Completed



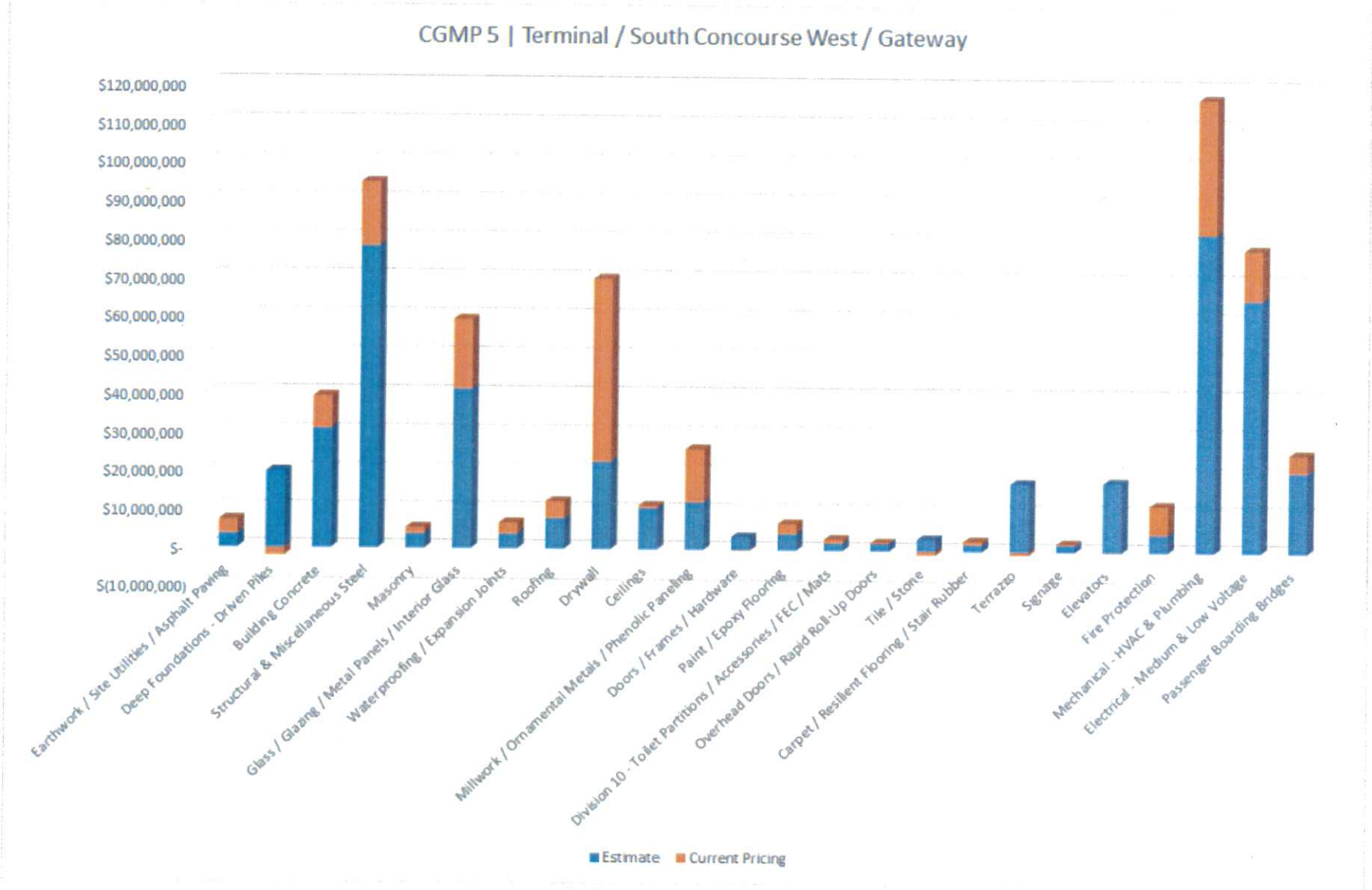
Terminal/Gateway/South Concourse West Trade Bidders



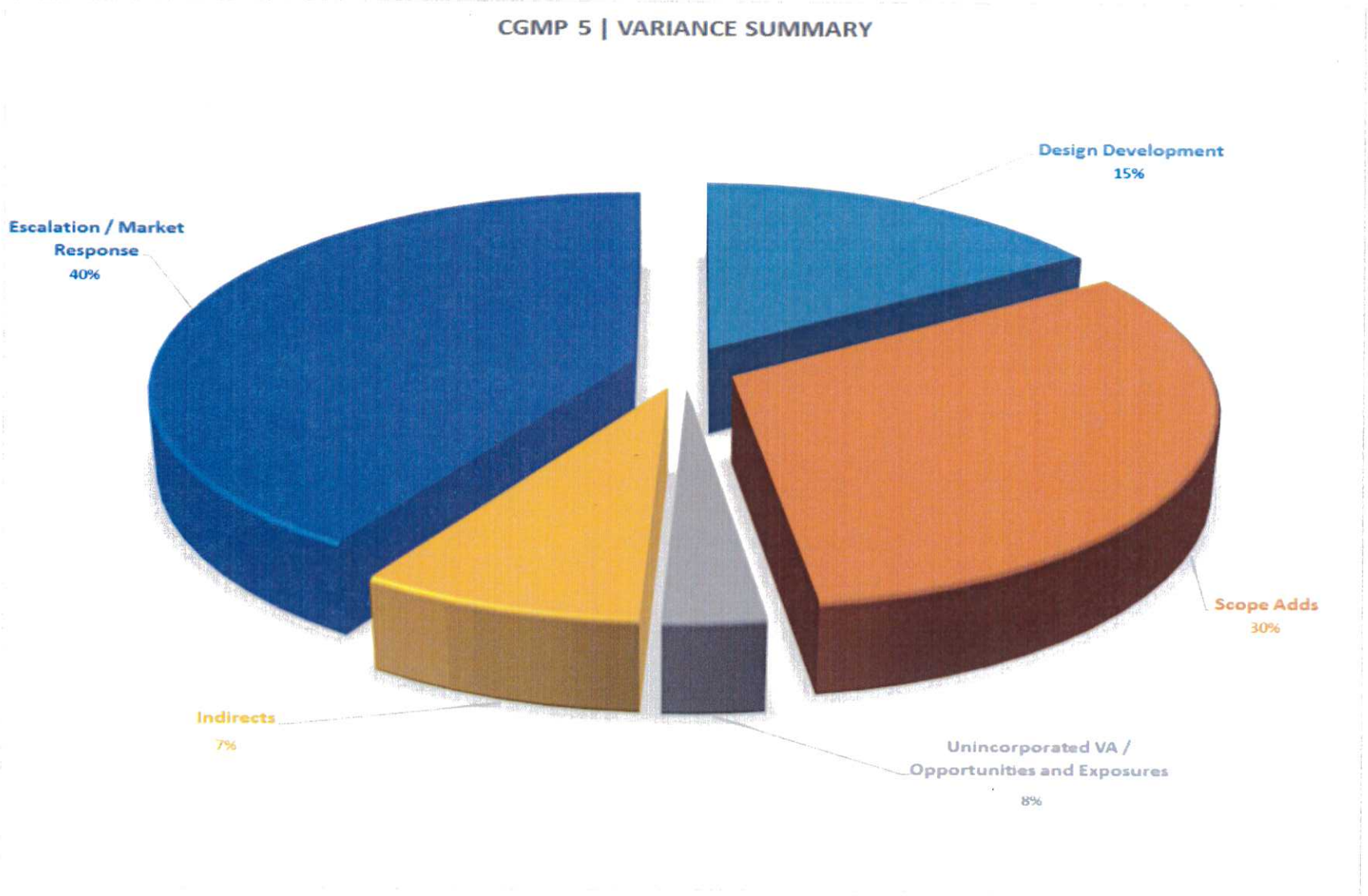
Roads/Parking Garage/Central utility Plant Bidders



Terminal/Gateway/South Concourse West Variances



Terminal/Gateway/South Concourse West Summary Variances



Utah Construction Activity and Growth

Utah-based general contractors are not likely to admit anytime soon that current economic and building conditions are truly 'back' to the record-setting pre-recession levels in 2006-07, but it's safe to assume that few (if any) are complaining about the robust amount of construction activity happening right now within the borders of the Beehive State.

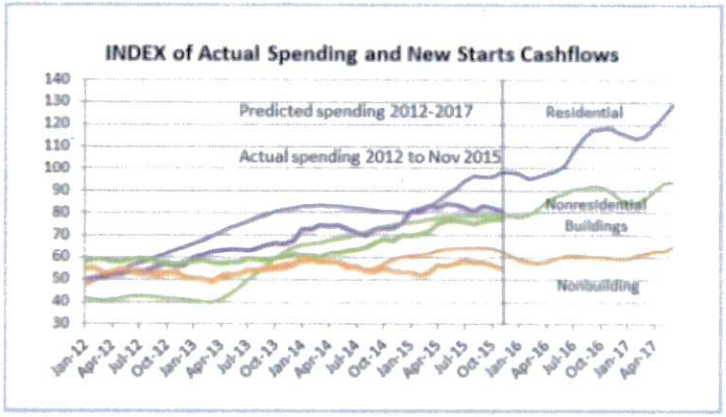
Even a casual observer – Joe Q. Public – can drive pretty much in any city within the bustling Wasatch Front corridor (not to mention Park City, Logan and St. George) and take note of a wide array of intriguing construction projects that are underway. A look at the numbers from *UC&D*'s **2016 Top General Contractor Rankings** reveals a staggering figure – over $4 billion ($4,160,000,000) worth of revenues generated from participating firms in 2015, a jump of more than 15% collectively from reported 2014 numbers of $3,545,187,000.

"Utah's economy has certainly rebounded the past couple of years and many within our industry (general contractors, specialty contractors and suppliers) are as busy as they have been in years", said Rich Thorn, President/CEO of the Associated General Contractors of Utah. "We're enjoying levels of construction activity that we haven't seen since the 2005-2007 era. The robust construction economy has helped our state maintain a leadership position in employment and economic development across not just the west, but the entire nation. Will it continue? We anticipate so, and are optimistic about our foreseeable future."

Construction spending may reach historic growth in 2016. We are currently near the most active 3 year period of growth in construction in more than 20 years, and it's already been ongoing since 2013-2014.

Construction spending is forecast to increase 9.7% in 2016. Spending could reach a total 30% growth for the three years 2014-15-16. The only comparable periods in the last 20 years are 29% in 2003-04-05 and 27% in 2013-14-15.

Uneven growth rates ranging from rapidly increasing spending to slight dips is more an indication of the effects of uneven new starts patterns than a loss of growth momentum.



SPENDING

Nonresidential buildings spending is forecast to grow 13.7% in 2016 and the three-year total growth could reach 40% for 2014-15-16. The only comparable growth periods in the last 20 years are 40% in 2006-07-08 and 32% in 1995-96-97. Major contributions are increasing from institutional work in educational and healthcare markets. Office, commercial retail, lodging and manufacturing will decline considerably from from the levels in 2015 but still provide support to 2016 growth.

U.S. Construction Activity and Growth

ABC reports construction jobs increase

The Associated Builders and Contractors (ABC) reported the U.S. construction industry added 19,000 net new jobs in February according to its analysis of the March 4 U.S. Bureau of Labor Statistics employment release. Year-over-year, the industry added 253,000 net new jobs, an increase of 4 percent.

ABC reports construction jobs, input materials costs increase

The U.S. construction industry added 37,000 net new jobs in March according to Associated Builders and Contractors Inc.'s (ABC) analysis of a U.S. Bureau of Labor Statistics release. On a year-over-year basis, construction employment expanded by 301,000 net new jobs, the industry's largest annual increase since May 2015, according to ABC. The industry added 20,000 net new jobs in February (revised upward from 19,000) and 18,000 net new jobs in January.

Construction employment surges at year's end

The U.S. construction industry added 45,000 net new jobs in December and 128,000 during the fourth quarter, according to analysis of the January 8, 2016 employment release from the U.S. Bureau of Labor Statistics by Associated Builders and Contractors (ABC). The

SALT LAKE CITY AIRPORT BOARD

AGENDA:	DISCUSSION ITEM (E)
DATE:	21 September 2016
TO:	Airport Board
FROM:	Maureen Riley, Executive Director
SUBJECT:	**Terminal Redevelopment Program Finance Update**

Ryan Tesch, Director of Finance, will present a financial update on the SLC Terminal Redevelopment Program (presentation on file).

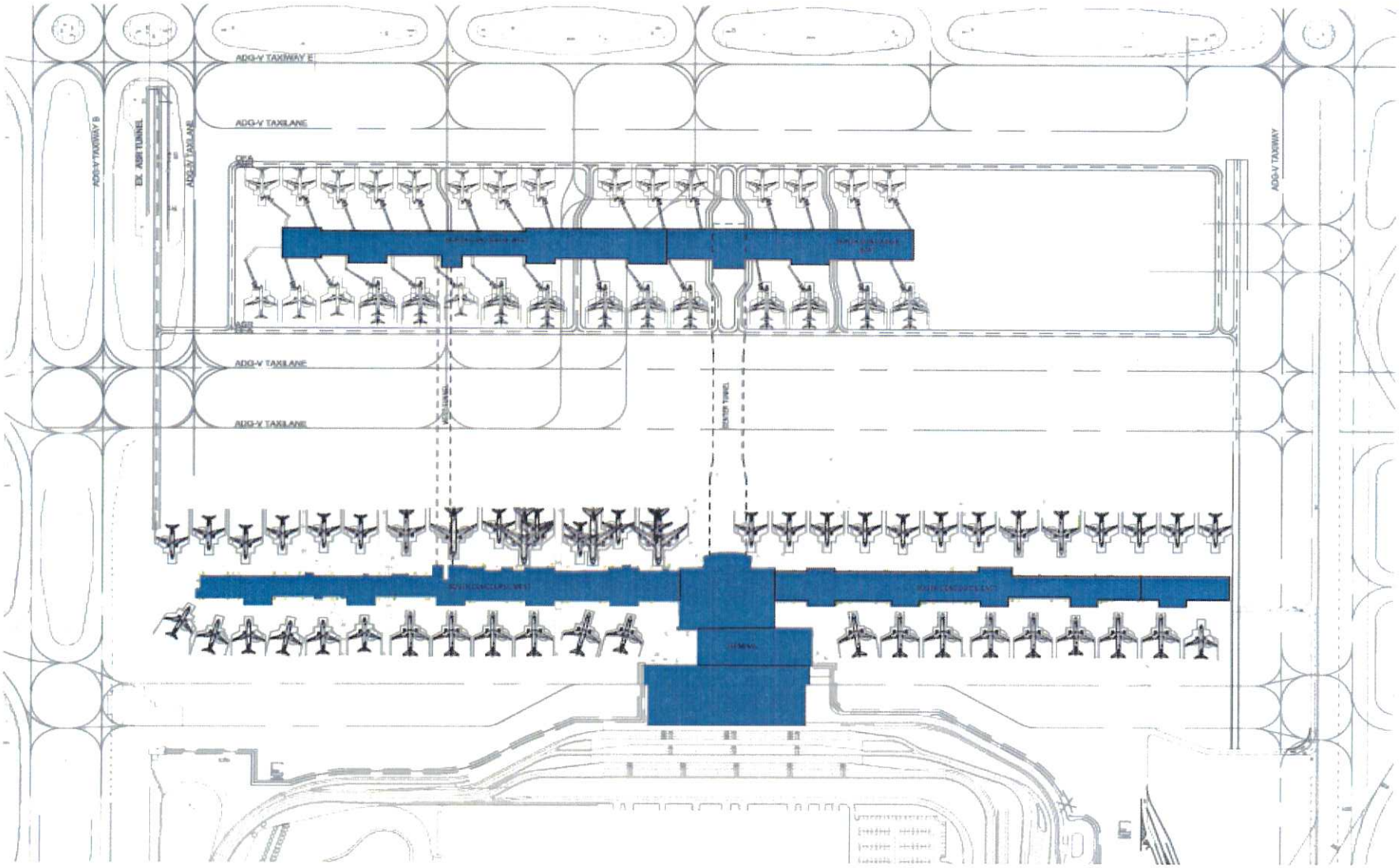
Salt Lake City
International Airport

Airport Rebuild Program
PLAN OF FINANCE

September 21, 2016

Terminal Redevelopment Program and North Concourse

Salt Lake City
International Airport



Revised Estimated Project Costs *(September 15, 2016)*

Salt Lake City International Airport

	Base Project	With North Concourse	With Budget Increase
Base TRP	$1,821,000,000	$1,821,000,000	$1,821,000,000
North Concourse	-	737,000,000	737,000,000
TRP Budget Increase	-	-	350,000,000
Total *	$1,821,000,000	$2,558,000,000	$2,908,000,000

*Note: Budget increase includes bids for 80% of the TRP.

Project Overview (in millions)

Salt Lake City International Airport

Element	Estimated Cost	Start of Construction	Estimated Completion
TRP - Landside	$ 378	2014	2020
TRP - Terminal	915	2016	2020
TRP -South Concourse West	448	2016	2020
TRP -South Concourse East	430	2020	2024
North Concourse	737	2016	2020-24
TRP and NCP	$2,908		
Capital Improvement Program	225	2014	2023
Total	$ 3,133		

Budget Summary (in millions)

Salt Lake City International Airport

Total Estimated Cost of TRP, North Concourse and CIP	**$3,133**
Less: Sources of Funds Other than Bonds	
AIP/TSA	$202
CFCs	174
PFC Pay-as-you-go	283
Airport Cash	355
Project costs already funded	248
Subtotal	**$1,262**
Equals: Funding Required from Bond Proceeds	**$1,871**

Plan of Finance

Salt Lake City International Airport

Total Bonds Required		**$2,189,625,000**
Timing of Bond Issues	2017	$958.5 million
	2018	$782.9 million
	2020	$448.3 million
Assumed Interest Rates	2017	4.50%
	2018	4.50%
	2020	4.75%
Maturity of Bonds	30 years from date of issuance	

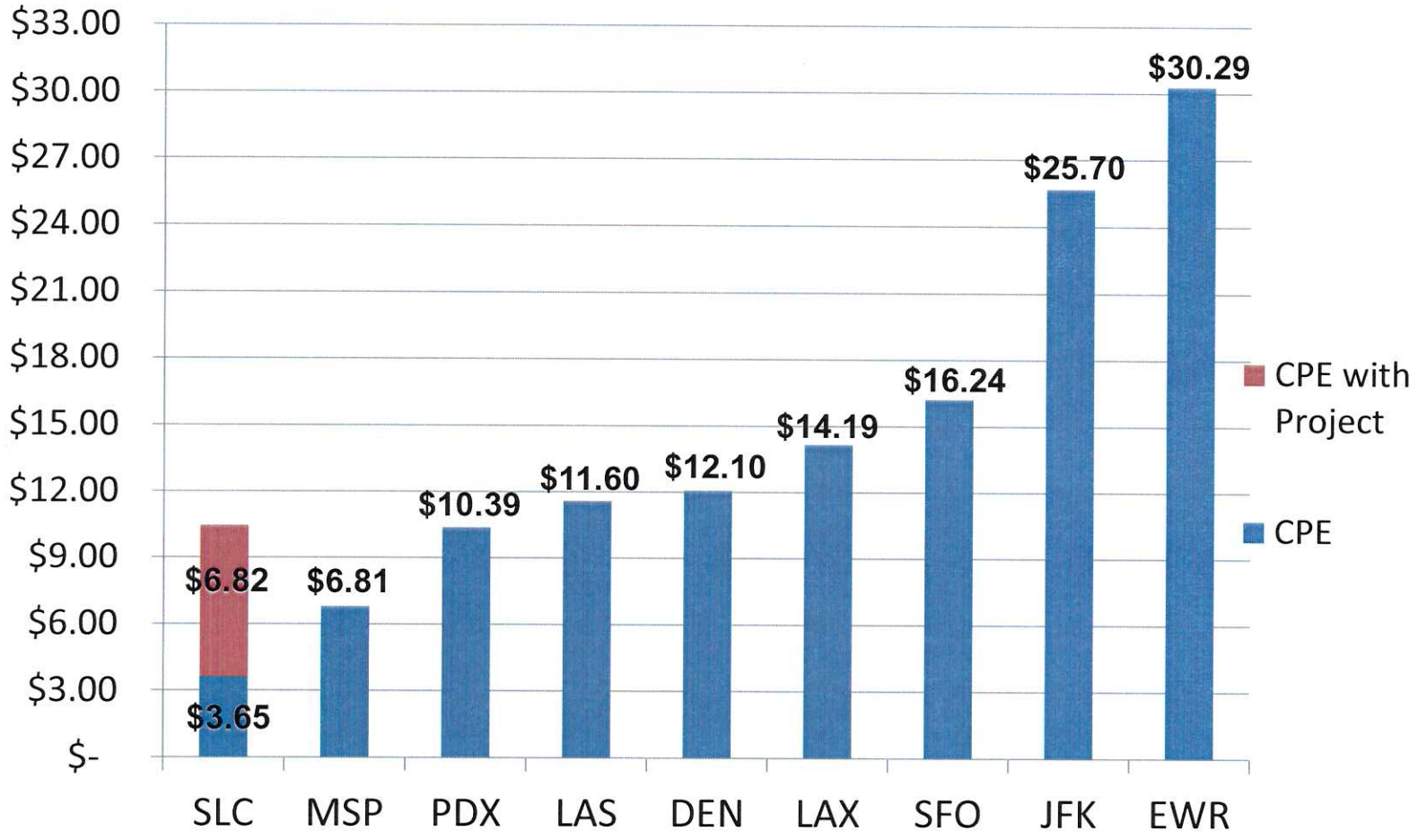
Funding and Financial Forecast

Salt Lake City International Airport

	2016	2017	2018	2019	2020	2021	2022	2023	2024
CPE (Nominal)	$4.01	$3.97	$4.53	$4.61	$4.51	$8.57	$7.71	$8.29	$9.84
CPE (FY13 $)	$3.67	$3.53	$3.91	$3.86	$3.67	$6.76	$5.91	$6.17	$7.11
Debt service coverage (DSC)	N/A	N/A	N/A	N/A	N/A	1.90	1.72	1.80	1.65
Surplus (millions)	$242	$132	$61	$64	$67	$76	$79	$87	$95
Days-cash-on-hand	1,035	570	300	300	300	300	300	300	310
Enplaned passengers (thousands)	10,854	10,970	11,109	11,334	11,564	11,799	11,976	12,156	12,338

SLC Airport's CPE is significantly lower than other airports.

Salt Lake City International Airport



SLC – Cost per enplaned passenger (CPE) forecasted high through FY 2030 is $10.47 in nominal dollars.
Source: Industry data for FY 2014 - 2015.

Cash balances have been accumulated over time in anticipation of TRP funding needs.

Salt Lake City International Airport

Fund	Balance as of 6/30/2016
Unrestricted	
Surplus Fund	$198 million
Investments	45 million
Restricted	
CFC Fund	2 million
PFC Fund	120 million
O&M Reserve	16 million
R&R Reserve	5 million
Total	**$386 million**

Total Currently Available for TRP

$365 million

PFC and CFC revenue streams support ongoing and future projects.

Salt Lake City International Airport

- **Passenger Facility Charges (PFC)**
  - Approximately $42 million in annual collections
  - Used to fund various airfield and terminal projects
  - A portion of future collections expected to pay PFC-eligible TRP debt service
  - PFC #16 – was approved for $1.3 billion for TRP

- **Customer Facility Charges (CFC)**
  - Approximately $15 million in annual collections
  - $5.00 per transaction day, up to 12 days
  - Used to pay capital costs of TRP rental car projects

Financing Team

Salt Lake City International Airport

- Financial Advisor
  - Public Financial Management (PFM)
- Airport Consultant
  - Trillion
- Bond Counsel
  - Kutak Rock LLP
- Disclosure Counsel
  - Foley & Lardner LLP
- Senior Underwriters
  - Citigroup Global Markets
  - Goldman, Sachs & Co.
  - RBC Capital Markets, LLC
- Co-Managing Underwriters
  - Bank of America/Merrill Lynch
  - Morgan Stanley/Zion's Bank
- Underwriter's Counsel
  - Ballard Spahr
- Trustee
  - Wilmington Trust

TRP Rendering

Salt Lake City
International Airport

SALT LAKE CITY AIRPORT BOARD

AGENDA:	DISCUSSION ITEM (F)
DATE:	21 September 2016
TO:	Airport Board
FROM:	Maureen Riley, Executive Director
SUBJECT:	**Ground Transportation Update**

Nancy Volmer, Director of Public Relations, will present an update on ground transportation (presentation on file).

Salt Lake City
Department of Airports

Ground Transportation Overview

Airport Advisory Board Meeting

September 21, 2016

Ground Transportation Ordinance Amendments

- Nov. 2014 - City Council amends ground transportation ordinances
- Feb. 2015 - ACE Taxi and Total Transit released from contracts
- No contract between the Airport for taxi services exists
- Fares are not regulated

Transportation Network Companies

- Spring 2014 - Uber and Lyft begin operating illegally throughout the city

- 2015 Legislative Session – TNC Act passes, allowing legal operations

Rate Restrictions Implemented

- **6/21/15** – Notice of Rate Restrictions issued
- **9/2015** – TNCs begin operating at Airport
- **12/18/15** – Rate restrictions continue
- **6/15/16** – Rate restrictions continue

Customer Feedback

- **February to June 2015**

-53 complaints primarily about rates

- **June to August 2015**

-34 complaints primarily about max. fare being charged for short distances

- **Oct. 2015 to June 2016**

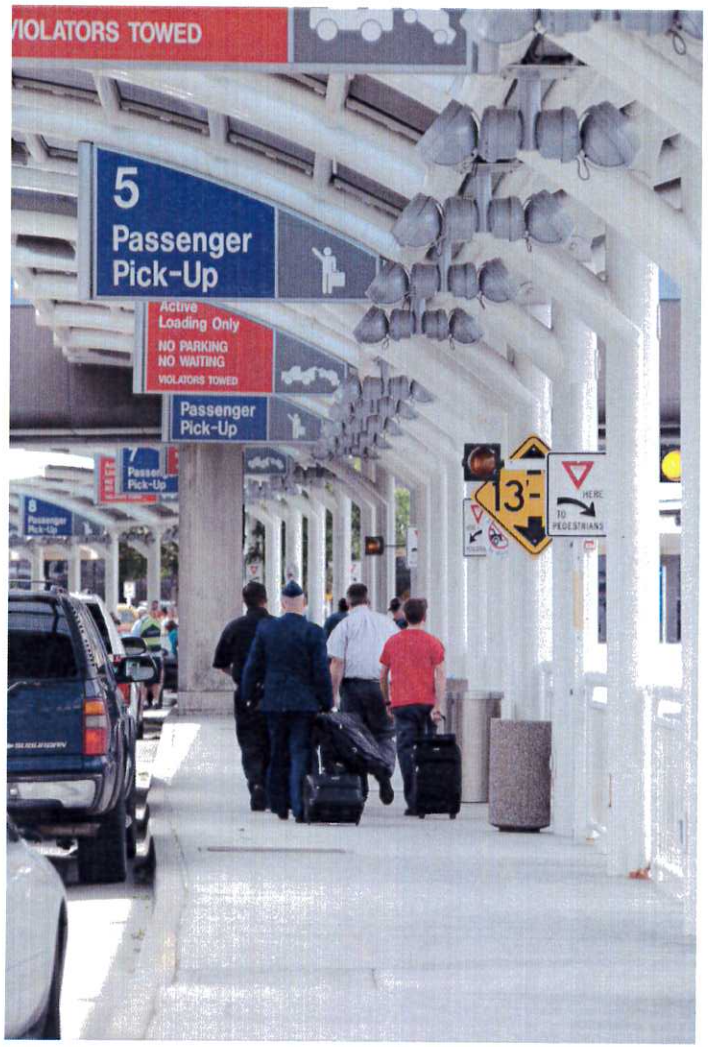
-52 complaints primarily about fares charged outside of Salt Lake City

- **July 2016 to Present**

-8 complaints about fares

Moving Forward

- Implement Ordinance Amendment
- Inform Customers
- Develop Outreach Program
- Conduct Employee Training



DEPARTMENT OF AIRPORTS
BOARD MEETING

21 September 2016

INFORMATIONAL ITEMS

Salt Lake City
Department of Airports

SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
SEVEN MONTHS ENDED JULY 2016

	JULY 2016	CHANGE	YTD 2016	CHANGE	12 MO ROLLING Ending 07/2016	CHANGE
PASSENGERS						
DOMESTIC						
Enplaned	1,049,192	4.34%	6,546,871	3.80%	11,031,528	3.72%
Deplaned	1,044,323	3.58%	6,531,716	3.70%	11,024,625	3.59%
TOTAL DOMESTIC	2,093,515	3.96%	13,078,587	3.75%	22,056,153	3.65%
INTERNATIONAL						
Enplaned	43,445	47.38%	206,806	26.54%	319,105	35.36%
Deplaned	48,189	46.55%	214,604	27.75%	328,534	37.78%
TOTAL INTERNATIONAL	91,634	46.94%	421,410	27.15%	647,639	36.58%
TOTAL PASSENGERS	**2,185,149**	**5.25%**	**13,499,997**	**4.35%**	**22,703,792**	**4.37%**
LANDED WEIGHT						
Air Carriers	1,185,513,170	6.16%	7,494,182,319	4.58%	12,580,658,794	2.95%
Cargo Carriers	84,161,085	1.99%	599,275,836	6.57%	1,071,474,717	6.94%
TOTAL LANDED WEIGHT (LBS)	**1,269,674,255**	**5.88%**	**8,093,458,155**	**4.72%**	**13,652,133,511**	**3.25%**
MAIL						
Enplaned	1,631,288	-28.98%	11,658,764	-17.56%	21,628,264	-1.49%
Deplaned	943,479	-15.56%	4,756,385	-33.23%	10,371,687	-1.78%
TOTAL MAIL (LBS)	**2,574,767**	**-24.59%**	**16,415,149**	**-22.81%**	**31,999,951**	**-1.59%**
CARGO						
Enplaned	12,364,699	-11.54%	94,712,641	0.95%	169,541,154	1.68%
Deplaned	14,536,327	-0.56%	103,629,953	9.30%	179,670,290	8.96%
TOTAL CARGO (LBS)	**26,901,026**	**-5.93%**	**198,342,594**	**5.14%**	**349,211,444**	**5.30%**
MAIL & CARGO						
Enplaned	6,182	-11.55%	47,356	0.95%	84,771	1.68%
Deplaned	7,268	-0.56%	51,815	9.30%	89,835	8.95%
TOTAL MAIL & CARGO (TONS)	**13,450**	**-5.93%**	**99,171**	**5.14%**	**174,606**	**5.30%**
AIRCRAFT OPERATIONS						
Passenger Aircraft	22,008	5.12%	142,074	3.50%	238,366	0.58%
All-Cargo Aircraft	1,612	2.68%	11,268	7.09%	19,476	5.34%
General Aviation	4,663	-13.15%	30,291	-9.72%	50,173	-16.36%
Military	451	-32.38%	3,901	71.47%	7,762	145.56%
TOTAL AIRCRAFT OPERATIONS	**28,734**	**0.67%**	**187,534**	**2.13%**	**315,777**	**-0.89%**

SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
SEVEN MONTHS ENDED JULY 2016

	JULY 2015	JULY 2016	% CHANGE	YTD 2015	YTD 2016	% CHANGE	12 MO ROLLING Ending 07/2016	% CHANGE
ENPLANED PASSENGERS								
AIR CANADA	0	2,566	100.00%	0	5,024	100.00%	5,024	100.00%
ALASKA	25,440	28,900	13.60%	165,526	157,205	-5.03%	261,448	-7.03%
Horizon Air / Alaska	3,605	5,734	59.06%	27,509	37,854	37.61%	62,775	39.26%
Skywest / Alaska	9,793	6,855	-30.00%	57,407	52,569	-8.43%	87,838	4.34%
AMERICAN	29,024	63,988	120.47%	203,265	371,983	83.00%	495,429	67.58%
American Eagle/Republic	4,266	141	-96.69%	31,530	5,928	-81.20%	18,600	-61.03%
Compass	0	7,006	100.00%	0	36,585	100.00%	39,995	100.00%
Envoy Air	0	129	100.00%	0	19,409	100.00%	22,950	2110.98%
American/Mesa Air	0	0	0.00%	388	2,893	645.62%	3,434	176.71%
SkyWest (American)	5,749	4,521	-21.36%	40,323	23,521	-41.67%	45,171	-24.69%
DELTA	533,466	562,178	5.38%	3,132,897	3,343,281	6.72%	5,625,936	7.61%
SkyWest (Delta Connection)	191,590	191,656	0.03%	1,273,360	1,265,659	-0.60%	2,166,615	-3.22%
Compass (Delta Connection)	17,143	15,593	-9.04%	107,544	85,207	-20.77%	160,735	-8.92%
FRONTIER	14,428	21,482	48.89%	119,238	129,279	8.42%	205,549	-11.56%
JETBLUE	18,166	22,436	23.51%	125,884	150,775	19.77%	236,210	16.82%
KLM ROYAL DUTCH AIRLINES	0	2,028	100.00%	0	5,863	100.00%	5,863	100.00%
SOUTHWEST	104,646	107,256	2.49%	685,875	720,649	5.07%	1,216,448	5.30%
UNITED	13,381	16,891	26.23%	105,541	140,018	32.67%	229,498	70.74%
Express Jet	193	0	-100.00%	2,207	446	-79.79%	840	-95.42%
Mesa Airlines (United Express)	364	436	19.78%	5,061	1,860	-63.25%	3,037	-39.99%
Republic Airways (United)	3,502	0	-100.00%	16,123	3,744	-76.78%	8,904	-50.75%
Shuttle America (United Express)	593	324	-45.36%	9,701	8,557	-11.79%	14,446	-39.01%
SkyWest (United Express)	25,383	31,795	25.26%	172,098	179,912	4.54%	297,947	0.60%
Trans States	0	144	100.00%	0	3,096	100.00%	3,096	100.00%
US AIRWAYS	32,384	0	-100.00%	173,111	0	-100.00%	125,281	-57.82%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express)	1,449	0	-100.00%	12,296	0	-100.00%	3,558	-83.38%
Charters	450	578	28.44%	3,486	2,360	-32.30%	4,006	-53.56%
TOTAL ENPLANED PASSENGERS	**1,035,015**	**1,092,637**	**5.57%**	**6,470,370**	**6,753,677**	**4.38%**	**11,350,633**	**4.40%**
AeroMexico	0	0	0.00%	0	5	100.00%	5	100.00%
AIR CANADA		2,753	100.00%	0	5,201	100.00%	5,201	100.00%
ALASKA AIR	24,261	27,644	13.94%	158,174	152,922	-3.32%	256,791	-6.43%
Horizon Air / Alaska	3,413	5,372	57.40%	26,772	36,497	36.33%	61,424	36.64%
Skywest / Alaska	9,828	6,286	-36.04%	57,544	53,704	-6.67%	90,074	5.98%
AMERICAN	29,682	63,368	113.49%	208,178	371,353	78.38%	497,175	62.76%
American Eagle/Republic	4,430	147	-96.68%	31,428	5,937	-81.11%	18,692	-62.21%
Compass	0	6,825	100.00%	0	35,723	100.00%	39,050	100.00%
Envoy Air (American)	0	65	100.00%	0	18,048	100.00%	21,925	2586.89%
American/Mesa Air	0	0	0.00%	295	3,210	988.14%	3,865	226.16%
SkyWest (American)	5,690	4,395	-22.76%	39,820	22,818	-42.70%	43,985	-26.18%
DELTA	538,577	566,129	5.12%	3,133,579	3,339,253	6.56%	5,634,187	7.56%
SkyWest (Delta Connection)	192,628	190,934	-0.88%	1,271,283	1,269,270	-0.16%	2,176,140	-2.68%
Compass (Delta Connection)	16,617	15,838	-4.69%	105,708	83,263	-21.23%	158,345	-10.84%
FRONTIER	14,763	21,817	47.78%	124,523	129,853	4.28%	207,049	-12.65%
JETBLUE	18,538	22,724	22.58%	126,628	149,761	18.27%	236,661	17.03%
KLM ROYAL DUTCH AIRLINES	0	3,048	100.00%	0	6,917	100.00%	6,917	100.00%
SOUTHWEST	104,572	106,425	1.77%	687,957	722,828	5.07%	1,215,959	5.05%
UNITED	14,419	16,054	11.34%	104,825	139,669	33.24%	226,690	67.73%
Express Jet	203	0	-100.00%	2,344	452	-80.72%	833	-95.46%
Mesa Airlines / United Express	374	450	20.32%	5,784	1,902	-67.12%	3,054	-47.20%
Republic Airways (United)	3,940	0	-100.00%	17,893	4,055	-77.34%	10,205	-49.67%
Shuttle America (United Express)	629	347	-44.83%	9,531	8,669	-9.04%	14,504	-38.84%
SkyWest (United Express)	25,125	31,057	23.61%	168,182	178,301	6.02%	291,107	0.87%
Trans States	0	152	100.00%	0	3,092	100.00%	3,092	100.00%
US AIRWAYS	31,641	0	-100.00%	170,896	0	-100.00%	120,395	-58.41%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express)	1,380	0	-100.00%	11,794	0	-100.00%	3,469	-83.81%
Charters	450	682	51.56%	3,723	3,617	-2.85%	6,365	-28.99%
TOTAL DEPLANED PASSENGERS	**1,041,160**	**1,092,512**	**4.93%**	**6,466,861**	**6,746,320**	**4.32%**	**11,353,159**	**4.34%**
TOTAL PASSENGERS*	**2,076,175**	**2,185,149**	**5.25%**	**12,937,231**	**13,499,997**	**4.35%**	**22,703,792**	**4.37%**
INTERNATIONAL - ENPLANED								
AIR CANADA	0	2,566	100.00%		5,024	100.00%	5,024	100.00%
DELTA	20,269	28,651	41.35%	112,381	145,402	29.38%	225,317	48.50%
SkyWest (Delta Connection)	5,284	6,182	16.99%	31,018	42,638	37.46%	66,600	8.56%
Compass	3,925	4,018	2.37%	18,796	7,879	-58.08%	16,133	-20.26%
FRONTIER	0	0	0.00%	1,231	0	-100.00%	0	-100.00%
KLM ROYAL DUTCH AIRLINES	0	2,028	100.00%		5,863	100.00%	5,863	100.00%
Charters	0	0	0.00%	0	0	0.00%	168	100.00%
TOTAL ENPLANED INTERNATIONAL	**29,478**	**43,445**	**47.38%**	**163,426**	**206,806**	**26.54%**	**319,105**	**35.36%**
AeroMexico	0	0	0.00%	0	5	100.00%	5	100.00%
AIR CANADA	0	2,753	100.00%	0	5,201	100.00%	5,201	100.00%
DELTA	24,007	32,250	34.34%	118,115	146,934	24.40%	228,973	46.55%
SkyWest (Delta Connection)	5,514	6,277	13.84%	30,989	48,709	57.18%	73,551	21.85%
Compass	3,362	3,861	14.84%	17,629	6,838	-61.21%	13,719	-28.38%
FRONTIER	0	0	0.00%	1,255	0	-100.00%	0	-100.00%
KLM ROYAL DUTCH AIRLINES	0	3,048	100.00%	0	6,917	100.00%	6,917	100.00%
Charters	0	0	0.00%	1	0	-100.00%	168	16700.00%
TOTAL DEPLANED INTERNATIONAL	**32,883**	**48,189**	**46.55%**	**167,989**	**214,604**	**27.75%**	**328,534**	**37.78%**
TOTAL INTERNATIONAL PASSENGERS	**62,361**	**91,634**	**46.94%**	**331,415**	**421,410**	**27.15%**	**647,639**	**36.58%**

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
SEVEN MONTHS ENDED JULY 2016
Based on Total Enplanements

MARKET SHARE

	JULY 2015	MARKET SHARE	JULY 2016	MARKET SHARE	YTD 2015	MARKET SHARE	YTD 2016	MARKET SHARE	12 MO ROLLING Ending 07/2015	12 MO ROLLING Ending 07/2016	MARKET SHARE
AIR CANADA	0	0.00%	2,566	0.23%	0	0.00%	5,024	0.07%	0	5,024	0.04%
ALASKA	38,838	3.75%	41,489	3.80%	250,442	3.87%	247,628	3.67%	410,494	412,061	3.63%
AMERICAN	39,039	3.77%	75,785	6.94%	275,506	4.26%	460,319	6.82%	405,633	625,579	5.51%
DELTA	742,199	71.71%	769,427	70.42%	4,513,801	69.76%	4,694,147	69.51%	7,643,269	7,953,286	70.07%
FRONTIER	14,428	1.39%	21,482	1.97%	119,238	1.84%	129,279	1.91%	232,411	205,549	1.81%
JETBLUE	18,166	1.76%	22,436	2.05%	125,884	1.95%	150,775	2.23%	202,196	236,210	2.08%
KLM ROYAL DUTCH	0	0.00%	2,028	0.19%	0	0.00%	5,863	0.09%	0	5,863	0.05%
SOUTHWEST	104,646	10.11%	107,256	9.82%	685,875	10.60%	720,649	10.67%	1,155,224	1,216,448	10.72%
UNITED	43,416	4.19%	49,590	4.54%	310,731	4.80%	337,633	5.00%	495,733	557,768	4.91%
US AIRWAYS	33,833	3.27%	0	0.00%	185,407	2.87%	0	0.00%	318,420	128,839	1.14%
Charters	450	0.04%	578	0.05%	3,486	0.05%	2,360	0.03%	8,627	4,006	0.04%
TOTAL ENPLANEMENTS	**1,035,015**	**100%**	**1,092,637**	**100%**	**6,470,370**	**100%**	**6,753,677**	**100%**	**10,872,007**	**11,350,633**	**100%**

PERCENT CHANGE YOY

	JULY 2015	JULY 2016	PERCENT CHANGE	YTD 2015	YTD 2016	PERCENT CHANGE	12 MO ROLLING Ending 07/2015	12 MO ROLLING Ending 07/2016	PERCENT CHANGE
AIR CANADA	0	2,566	100.00%	0	5,024	100.00%	0	5,024	100.00%
ALASKA	38,838	41,489	6.83%	250,442	247,628	-1.12%	410,494	412,061	0.38%
AMERICAN	39,039	75,785	94.13%	275,506	460,319	67.08%	405,633	625,579	54.22%
DELTA	742,199	769,427	3.67%	4,513,801	4,694,147	4.00%	7,643,269	7,953,286	4.06%
FRONTIER	14,428	21,482	48.89%	119,238	129,279	8.42%	232,411	205,549	-11.56%
JETBLUE	18,166	22,436	23.51%	125,884	150,775	19.77%	202,196	236,210	16.82%
KLM ROYAL DUTCH	0	2,028	100.00%	0	5,863	100.00%	0	5,863	100.00%
SOUTHWEST	104,646	107,256	2.49%	685,875	720,649	5.07%	1,155,224	1,216,448	5.30%
UNITED	43,416	49,590	14.22%	310,731	337,633	8.66%	495,733	557,768	12.51%
US AIRWAYS	33,833	0	-100.00%	185,407	0	-100.00%	318,420	128,839	-59.54%
Charters	450	578	28.44%	3,486	2,360	-32.30%	8,627	4,006	-53.56%
TOTAL ENPLANEMENTS	**1,035,015**	**1,092,637**	**5.57%**	**6,470,370**	**6,753,677**	**4.38%**	**10,872,007**	**11,350,633**	**4.40%**

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SEVEN MONTHS ENDED JULY 2016

	JULY 2015	JULY 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 07/2016	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	0	0	0.00%	0	1	100.00%	1	100.00%
AIR CANADA	0	31	100.00%	0	66	100.00%	66	100.00%
ALASKA	187	207	10.70%	1324	1297	-2.04%	2,253	-6.98%
Horizon Air / Alaska	62	92	48.39%	574	636	10.80%	1,069	4.29%
Skywest / Alaska	154	115	-25.32%	919	915	-0.44%	1,542	12.06%
AMERICAN	204	448	119.61%	1,552	2,733	76.10%	3,587	56.64%
Compass	0	97	100.00%	0	519	100.00%	566	100.00%
American Eagle/Republic	61	2	-96.72%	452	84	-81.42%	262	-63.96%
American/Mesa Air	0	0	0.00%	5	52	940.00%	61	238.89%
Envoy Air (American)	0	1	100.00%	0	331	100.00%	398	2111.11%
SkyWest (American)	124	85	-31.45%	887	460	-48.14%	922	-31.09%
DELTA	3,673	3,925	6.86%	21,874	23,924	9.37%	39,975	8.30%
SkyWest (Delta Connection)	3,599	3,615	0.44%	24,371	24,337	-0.14%	41,505	-5.18%
Compass (Delta Connection)	242	244	0.83%	1,532	1,314	-14.23%	2,398	-8.47%
FRONTIER	97	150	54.64%	873	924	5.84%	1,460	-14.97%
JETBLUE	137	157	14.60%	952	1,053	10.61%	1,691	9.81%
KLM ROYAL DUTCH AIRLINES	0	13	100.00%	0	30	100.00%	30	100.00%
SOUTHWEST	828	819	-1.09%	5,615	5,626	0.20%	9,715	0.53%
UNITED	119	117	-1.68%	838	1,085	29.47%	1,806	67.84%
Express Jet	4	0	-100.00%	49	10	-79.59%	18	-95.37%
Mesa / United Express	5	6	20.00%	80	26	-67.50%	42	-47.50%
Republic Airways Holdings	56	0	-100.00%	266	61	-77.07%	153	-49.67%
SkyWest (United Express)	407	472	15.97%	2,923	2,867	-1.92%	4,814	-6.14%
Shuttle America (United Express)	9	5	-44.44%	146	129	-11.64%	218	-41.08%
Trans States	0	3	100.00%	0	67	100.00%	67	100.00%
US AIRWAYS	214	0	-100.00%	1,252	0	-100.00%	908	-59.55%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	31	0	-100.00%	273	0	-100.00%	76	-84.83%
SUBTOTAL SCHEDULED CARRIERS:	**10,213**	**10,604**	**3.83%**	**66,757**	**68,547**	**2.68%**	**115,603**	**0.06%**
CHARTER CARRIERS								
ALLEGIANT AIR	0	0	0.00%	4	3	-25.00%	9	-35.71%
BIGHORN AIRWAYS	2	1	-50.00%	5	3	-40.00%	4	-42.86%
BOMBARDIER BUSINESS JETS	16	21	31.25%	62	140	125.81%	225	125.00%
BOUTIQUE AIR	0	135	100.00%	0	515	100.00%	515	100.00%
D&D AVIATION	4	6	50.00%	28	42	50.00%	66	69.23%
DELTA PRIVATE JETS	11	8	-27.27%	92	101	9.78%	153	12.50%
EXECUTIVE JET MANAGEMENT	6	4	-33.33%	87	72	-17.24%	101	-19.20%
FLIGHT OPTIONS	19	15	-21.05%	150	89	-40.67%	156	-30.67%
KEYLIME AIR	17	1	-94.12%	119	11	-90.76%	53	-74.52%
NETJETS	108	108	0.00%	682	782	14.66%	1,181	14.44%
SIERRA PACIFIC	0	2	100.00%	1	3	200.00%	5	25.00%
SUNSET AVIATION	4	1	-75.00%	19	16	-15.79%	26	0.00%
SWIFT AIR	6	6	0.00%	12	24	100.00%	30	114.29%
XOJET	8	9	12.50%	98	111	13.27%	168	14.29%
OTHER CHARTER	54	83	53.70%	511	578	13.11%	891	1.83%
SUBTOTAL CHARTER CARRIERS:	**255**	**400**	56.86%	**1,870**	**2,490**	**33.16%**	**3,583**	**21.38%**
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	2	1	-50.00%	1	-80.00%
AERO CHARTER & TRANSPORT	23	20	-13.04%	148	146	-1.35%	252	-0.79%
AIR TRANSPORT INTERNATIONAL	23	0	-100.00%	154	0	-100.00%	67	-74.43%
AIRNET SYSTEMS	0	0	0.00%	0	0	0.00%	0	-100.00%
AMERIFLIGHT	355	334	-5.92%	2,398	2,366	-1.33%	4,121	-1.03%
CORPORATE AIR (BILLINGS)	109	105	-3.67%	719	739	2.78%	1,279	2.81%
EMPIRE	19	15	-21.05%	122	118	-3.28%	204	-2.39%
FEDEX EXPRESS	120	135	12.50%	853	973	14.07%	1,706	13.51%
SOUTHERN AIR	0	47	100.00%	0	325	100.00%	420	100.00%
UPS	100	86	-14.00%	644	622	-3.42%	1,176	3.80%
WESTERN AIR EXPRESS	35	39	11.43%	208	200	-3.85%	361	-19.24%
OTHER CARGO	1	25	2400.00%	18	144	700.00%	148	410.34%
SUBTOTAL CARGO CARRIERS:	**785**	**806**	2.68%	**5,266**	**5,634**	**6.99%**	**9,735**	**5.23%**
TOTAL LANDINGS	**11,253**	**11,810**	**4.95%**	**73,893**	**76,671**	**3.76%**	**128,921**	**0.93%**
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	0	0	0.00%	0	94,798	100.00%	94,798	100.00%
AIR CANADA	0	3,007,000	100.00%	0	6,402,000	100.00%	6,402,000	100.00%
ALASKA	25,417,100	29,445,600	15.85%	177,533,400	179,390,800	1.05%	308,584,100	-6.45%
Horizon Air / Alaska	3,828,500	5,681,000	48.39%	35,444,500	39,273,000	10.80%	66,010,750	4.29%
Skywest / Alaska	10,783,377	8,118,764	-24.71%	61,038,377	63,380,487	3.84%	107,039,812	16.91%
AMERICAN	28,368,000	63,977,700	125.53%	210,255,400	396,728,934	88.69%	514,886,434	69.90%
Compass	0	7,270,150	100.00%	0	38,899,050	100.00%	42,421,700	100.00%
American Eagle/Republic	4,572,377	149,900	-96.72%	33,880,564	6,295,800	-81.42%	19,637,348	-63.96%
Envoy Air (American)	0	67,000	100.00%	0	22,177,000	100.00%	26,666,000	2111.11%
American/Mesa Air	0	0	0.00%	367,500	3,822,000	940.00%	4,483,500	238.89%
SkyWest (American)	5,828,000	4,975,000	-14.64%	41,689,000	24,320,000	-41.66%	46,034,000	-26.80%

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SEVEN MONTHS ENDED JULY 2016

	JULY 2015	JULY 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 07/2016	% CHANGE
DELTA	581,232,241	617,963,900	6.32%	3,488,371,545	3,724,694,360	6.77%	6,255,971,720	5.87%
SkyWest (Delta Connection)	211,019,500	212,632,300	0.76%	1,431,732,600	1,447,260,600	1.08%	2,464,136,600	-2.64%
Compass (Delta Connection)	18,192,680	18,251,476	0.32%	115,096,721	98,387,070	-14.52%	179,701,384	-8.73%
FRONTIER	13,523,076	20,826,480	54.01%	120,658,036	126,465,318	4.81%	200,241,642	-15.11%
JETBLUE	19,510,718	22,325,400	14.43%	135,403,718	149,735,456	10.58%	240,459,056	9.78%
KLM ROYAL DUTCH AIRLINES	0	5,213,000	100.00%	0	12,030,000	100.00%	12,030,000	100.00%
SOUTHWEST	103,828,000	105,088,000	1.21%	716,808,000	726,490,000	1.35%	1,241,846,000	1.12%
UNITED	16,404,360	17,097,000	4.22%	118,572,458	155,505,820	31.15%	256,684,380	68.12%
Express Jet	176,368	0	-100.00%	2,160,508	471,828	-78.16%	824,564	-95.19%
Mesa / United Express	374,785	450,000	20.07%	5,997,463	1,950,000	-67.49%	3,150,000	-47.48%
Republic Airways Holdings	3,472,000	0	-100.00%	16,492,000	4,256,352	-74.19%	9,970,664	-47.10%
SkyWest (United Express)	26,309,647	32,254,325	22.60%	179,205,240	188,645,356	5.27%	310,776,298	0.51%
Shuttle America (United Express)	650,808	361,560	-44.44%	10,557,552	9,328,248	-11.64%	15,764,016	-41.08%
Trans States	0	132,300	100.00%	0	2,856,987	100.00%	2,856,987	100.00%
US AIRWAYS	34,375,600	0	-100.00%	201,181,400	0	-100.00%	141,670,664	-60.27%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	1,457,000	0	-100.00%	12,831,000	0	-100.00%	3,598,500	-84.72%
SUBTOTAL SCHEDULED CARRIERS:	**1,109,324,137**	**1,175,287,855**	**5.95%**	**7,115,276,982**	**7,428,861,264**	**4.41%**	**12,481,942,917**	**2.83%**
CHARTER CARRIERS								
ALLEGIANT AIR	139,500	0	-100.00%	617,000	418,500	-32.17%	1,314,500	-34.67%
BIGHORN AIRWAYS	17,960	0	-100.00%	44,520	27,320	-38.63%	35,920	-42.51%
BOUTIQUE AIR	0	1,410,040	100.00%	0	5,353,860	100.00%	5,353,860	100.00%
BUSINESS JET SOLUTIONS	0	0	0.00%	935,550	0	-100.00%	0	-100.00%
D&D AVIATION	61,200	94,200	53.92%	418,220	620,850	48.45%	987,770	68.41%
DELTA PRIVATE JETS	243,700	191,600	-21.38%	2,422,935	2,606,700	7.58%	3,848,400	6.54%
EXECUTIVE JET MANAGEMENT	271,050	127,500	-52.96%	3,800,965	3,386,135	-10.91%	4,675,950	-10.20%
FLIGHT OPTIONS	386,955	288,335	-25.49%	3,421,545	1,873,495	-45.24%	3,553,625	-33.55%
KEYLIME AIR	527,448	0	-100.00%	3,399,630	348,967	-89.74%	1,560,403	-73.55%
NETJETS	2,783,075	3,119,530	12.09%	17,851,080	23,041,113	29.07%	33,752,208	28.56%
SIERRA PACIFIC	0	212,000	100.00%	105,000	319,000	203.81%	525,000	23.82%
SUN COUNTRY	0	731,500	100.00%	0	731,500	100.00%	877,800	100.00%
SWIFT AIR	565,570	565,570	0.00%	1,131,140	2,743,570	142.55%	3,389,355	146.83%
XOJET	258,300	295,950	14.58%	3,180,750	3,587,700	12.79%	5,439,300	13.93%
OTHER CHARTER	2,108,750	3,189,090	51.23%	13,548,861	20,262,345	49.55%	33,435,286	38.29%
SUBTOTAL CHARTER CARRIERS:	**7,363,508**	**10,225,315**	**38.86%**	**50,877,196**	**65,321,055**	**28.39%**	**98,749,377**	**20.27%**
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	544,000	320,000	-41.18%	320,000	-77.54%
AERO CHARTER & TRANSPORT	157,550	137,000	-13.04%	1,013,800	1,000,100	-1.35%	1,726,200	-0.79%
AIR TRANSPORT INTERNATIONAL	4,554,000	0	-100.00%	33,540,000	0	-100.00%	13,967,000	-74.73%
AIRNET SYSTEMS	0	0	0.00%	0	0	0.00%	0	-100.00%
AMERIFLIGHT	4,645,400	4,413,100	-5.00%	31,264,800	30,955,900	-0.99%	54,012,000	-0.12%
CORPORATE AIR (BILLINGS)	926,500	892,500	-3.67%	6,111,500	6,281,500	2.78%	10,871,500	2.81%
EMPIRE	686,945	542,400	-21.04%	4,410,910	4,238,710	-3.90%	7,348,040	-2.04%
FEDEX EXPRESS	40,380,000	45,214,000	11.97%	283,605,100	319,015,400	12.49%	560,603,700	9.18%
SOUTHERN AIR INC	0	5,816,000	100.00%	0	39,964,224	100.00%	51,601,275	100.00%
UPS	30,719,040	26,457,600	-13.87%	197,911,840	193,528,960	-2.21%	364,923,740	3.89%
WESTERN AIR EXPRESS	419,600	498,500	18.80%	1,618,900	2,596,200	60.37%	4,596,800	19.56%
OTHER CARGO	27,300	189,985	595.92%	2,453,934	1,374,842	-43.97%	1,470,962	-50.56%
SUBTOTAL CARGO CARRIERS:	**82,516,335**	**84,161,085**	**1.99%**	**562,474,784**	**599,275,836**	**6.54%**	**1,071,441,217**	**6.91%**
TOTAL LANDINGS	**1,199,203,980**	**1,269,674,255**	**5.88%**	**7,728,628,962**	**8,093,458,155**	**4.72%**	**13,652,133,511**	**3.25%**

SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
SEVEN MONTHS ENDED JULY 2016

	JULY 2015	JULY 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 07/2016	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	10,959	13,624	24.32%	112,858	76,291	-32.40%	125,874	-34.02%
Horizon Air / Alaska	25	184	636.00%	1,865	1,005	-46.11%	1,811	-50.51%
Skywest / Alaska	565	343	-39.29%	3,840	7,956	107.19%	12,134	33.30%
AMERICAN	6,707	34,270	410.96%	75,795	263,416	247.54%	452,438	366.13%
American Eagle/Republic	177	0	-100.00%	420	0	-100.00%	14,130	2114.73%
Compass	0	1	100.00%	0	1	100.00%	1,831	100.00%
Envoy Air (American)	0	0	0.00%	0	478	100.00%	1,182	100.00%
Mesa	0	0	0.00%	0	8	100.00%	8	100.00%
SkyWest (American)	0	0	0.00%	175	2,044	1068.00%	8,934	5005.14%
DELTA	864,264	644,675	-25.41%	6,379,332	5,249,875	-17.70%	9,487,037	-18.39%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
KLM ROYAL DUTCH	0	51,599	100.00%	0	149,408	100.00%	149,408	100.00%
SOUTHWEST	343,684	322,370	-6.20%	2,187,778	2,654,693	21.34%	4,686,205	28.54%
UNITED	4,809	9,189	91.08%	27,887	47,161	69.11%	93,169	98.29%
Express Jet	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	21,023	0	-100.00%	107,398	0	-100.00%	73,528	-63.63%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	0	0	0.00%	271	0	-100.00%	0	-100.00%
Others	0	20,200	100.00%	50	20,200	40300.00%	20,200	40300.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	20,655	16,001	-22.53%	16,001	-76.98%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	7,752,438	7,100,704	-8.41%	51,384,913	53,890,057	4.88%	95,416,301	5.31%
GEM AIR	0	0	0.00%	0	84,060	100.00%	84,060	100.00%
SOUTHERN AIR	0	0	0.00%	0	2,037,203	100.00%	2,689,257	100.00%
UPS	3,638,400	3,445,577	-5.30%	25,210,317	24,818,347	-1.55%	45,009,718	-1.65%
MISC CARGO	1,334,981	721,963	-45.92%	8,310,938	5,394,437	-35.09%	11,197,928	-22.69%
TOTAL ENPLANED CARGO	**13,978,032**	**12,364,699**	**-11.54%**	**93,824,492**	**94,712,641**	**0.95%**	**169,541,154**	**1.68%**
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	25,103	22,233	-11.43%	165,878	130,931	-21.07%	223,640	-14.59%
Horizon Air / Alaska	86	75	-12.79%	9,584	688	-92.82%	2,319	-83.81%
Skywest / Alaska	1,717	1,638	-4.60%	11,779	16,075	36.47%	26,775	88.52%
AMERICAN	14,348	35,237	145.59%	89,468	226,311	152.95%	336,058	176.61%
American Eagle/Republic	197	0	-100.00%	2,663	1,440	-45.93%	2,629	-58.41%
Compass	0	0	0.00%	0	694	100.00%	694	100.00%
Envoy Air (American)	0	0	0.00%	0	72	100.00%	249	100.00%
SkyWest (American)	0	0	0.00%	480	1,607	234.79%	1,865	245.37%
DELTA	1,252,185	1,072,528	-14.35%	8,139,441	7,791,937	-4.27%	13,947,025	3.10%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
KLM ROYAL DUTCH	0	88,325	100.00%	0	199,951	100.00%	199,951	100.00%
SOUTHWEST	461,749	373,961	-19.01%	3,181,442	2,893,993	-9.04%	5,054,625	-13.63%
UNITED	20,715	21,027	1.51%	113,812	158,376	39.16%	283,279	46.93%
Express Jet	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	19,544	0	-100.00%	100,329	0	-100.00%	48,414	-75.48%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Skywest (US Airways)	0	0	0.00%	2,697	0	-100.00%	201	-95.54%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	0	0.00%	50	100.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	46,096	1,069	-97.68%	1,069	-98.69%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	6,608,416	7,753,158	17.32%	42,930,124	52,724,275	22.81%	88,620,395	18.99%
GEM AIR	0	0	0.00%		89,699	100.00%	89,699	100.00%
SOUTHERN AIR	0	0	0.00%	0	2,762,900	100.00%	3,832,830	100.00%
UPS	5,245,111	4,799,250	-8.50%	33,613,882	34,034,295	1.25%	60,667,576	2.21%
MISC CARGO	968,353	368,895	-61.90%	6,406,710	2,595,640	-59.49%	6,330,947	-41.35%
TOTAL DEPLANED CARGO	**14,617,524**	**14,536,327**	**-0.56%**	**94,814,385**	**103,629,953**	**9.30%**	**179,670,290**	**8.96%**
TOTAL CARGO	**28,595,556**	**26,901,026**	**-5.93%**	**188,638,877**	**198,342,594**	**5.14%**	**349,211,444**	**5.30%**

*FEDEX EXPRESS includes mail

Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
July 2016

ARRIVALS

	Airport	Flights	% On Time	Rank
SLC	**SALT LAKE CITY INTL**	**9,783**	**86.0**	1
DTW	DETROIT METRO WAYNE CNTY	10,402	82.8	2
IAH	HOUSTON GEORGE BUSH	11,681	81.1	3
PDX	PORTLAND INTL	5,717	80.9	4
MSP	MINNEAPOLIS-ST. PAUL INTL	12,227	80.4	5
SEA	SEATTLE-TACOMA INTL	13,165	80.4	6
ATL	HARTSFIELD-JACKSON ATLANTA INTL	33,940	79.3	7
CVG	CINCINNATI NORTHERN INT. KY	1,348	78.7	8
SAN	SAN DIEGO LINDBERGH FIELD	7,161	77.9	9
DEN	DENVER INTL	20,896	77.3	10
CLT	CHARLOTTE DOUGLAS	9,380	77.2	11
PHX	PHOENIX SKY HARBOR INTL	14,012	76.9	12
IAD	WASHINGTON DULLES	3,235	76.7	13
LAS	LAS VEGAS MCCARRAN INTL	13,055	75.3	14
SFO	SAN FRANCISCO INTL	15,493	74.2	15
FLL	FT. LAUDERDALE	6,768	73.7	16
MCO	ORLANDO INTL	11,149	73.7	17
MDW	CHICAGO MIDWAY	8,140	73.6	18
PHL	PHILADELPHIA INTL	6,629	72.8	19
BWI	BALTIMORE/WASHINGTON INTL	8,852	72.6	20
MIA	MIAMI INTL	5,945	72.5	21
DFW	DALLAS-FT. WORTH REGIONAL	17,290	72.3	22
LAX	LOS ANGELES INTL	19,915	71.6	23
STL	ST. LOUIS LAMBERT INTL	4,935	71.6	24
TPA	TAMPA INTL	5,686	71.3	25
BOS	BOSTON LOGAN INTL	11,142	70.5	26
ORD	CHICAGO O HARE	22,206	70.4	27
DCA	RONALD REAGAN NATIONAL	6,742	69.0	28
EWR	NEWARK LIBERTY INTERNATIONAL	10,224	66.0	29
JFK	NEW YORK JFK INTL	8,771	65.4	30
LGA	NEW YORK LAGUARDIA	8,498	63.2	31
AVERAGES		**11,109**	**74.69**	

DEPARTURES

	Airport	Flights	% On Time	Rank
SLC	**SALT LAKE CITY INTL**	**9,782**	**85.8**	1
PDX	PORTLAND INTERNATIONAL	5,716	84.3	2
SEA	SEATTLE-TACOMA INTL	13,165	82.9	3
MSP	MINNEAPOLIS-ST. PAUL INTL	12,254	82.3	4
DTW	DETROIT METRO WAYNE CNTY	10,371	81.2	5
SAN	SAN DIEGO LINDBERGH FIELD	7,161	80.9	6
CVG	CINCINNATI NORTHERN INT. KY	1,351	80.1	7
IAH	HOUSTON GEORGE BUSH	11,683	79.2	8
PHX	PHOENIX SKY HARBOR INTL	14,009	76.5	9
SFO	SAN FRANCISCO INTL	15,491	76.5	10
IAD	WASHINGTON DULLES	3,239	75.1	11
DCA	RONALD REAGAN NATIONAL	6,743	74.7	12
ATL	HARTSFIELD-JACKSON ATLANTA INTL	33,941	74.6	13
DEN	DENVER INTERNATIONAL	20,919	74.6	14
MCO	ORLANDO INTL	11,146	74.4	15
PHL	PHILADELPHIA INTL	6,626	74.4	16
FLL	FT. LAUDERDALE	6,766	74.1	17
BOS	BOSTON LOGAN INTERNATIONAL	11,145	73.4	18
TPA	TAMPA INTERNATIONAL	5,686	73.3	19
CLT	CHARLOTTE DOUGLAS	9,381	72.5	20
LAX	LOS ANGELES INTL	19,920	72.4	21
LAS	LAS VEGAS MCCARRAN INTL	13,057	71.4	22
MIA	MIAMI INTL	5,943	70.3	23
DFW	DALLAS-FT. WORTH REGIONAL	17,291	69.3	24
BWI	BALTIMORE/WASHINGTON INTL	8,851	68.9	25
STL	ST. LOUIS LAMBERT INTL	4,935	68.7	26
ORD	CHICAGO O HARE	22,214	67.5	27
LGA	NEW YORK LAGUARDIA	8,497	67.4	28
JFK	NEW YORK JFK INTL	8,774	66.8	29
MDW	CHICAGO MIDWAY	8,140	66.3	30
EWR	NEWARK LIBERTY INTERNATIONAL	10,183	65.6	31
AVERAGES		**11,109**	**74.37**	

ON TIME ARRIVAL PERFORMANCE AT SLC
By Carrier

	Air Carrier	Flights	% On Time
AS	ALASKA	208	94.2%
OO	SKYWEST	4,165	90.3%
DL	DELTA	3,713	89.3%
UA	UNITED	116	76.7%
AA	AMERICAN	453	70.2%
B6	JETBLUE	155	66.5%
WN	SOUTHWEST	823	65.9%
F9	FRONTIER	150	62.7%
		9,783	**86.0%**

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

TABLE OF CONTENTS

I. Area Map of Project Locations
II. Project Schedule
III. Construction Analysis
IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS
September 14, 2016

Salt Lake City
International Airport

2016 - 2017 Project Legend

Airfield

1. Deicing Pad 34R
2. Deicing Pad R/W 16L
3. T/W S Pavement Reconstruction
4. R/W 17-35 and T/W P & R Pavement Rehabilitation
5. R/W 34L & 34R Glycol Pump Station Diversion Valves
6. PCC Joint Seal Phase 2
7. Car Wash Rebuild

Terminal

8. Roof Replacements (Terminal Area)

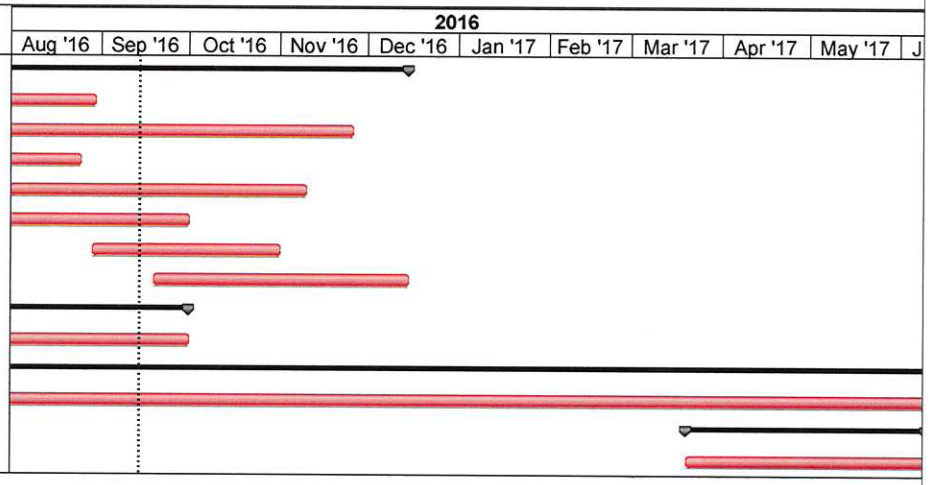
Landside

9. Airport Operations Center

9/14/2016

SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2016/2017 Construction Schedule

ID	Task Name	Start	Finish
1	**Airfield**	**Thu 10/18/12**	**Wed 12/14/16**
2	(1) Deicing Pad 34R	Thu 10/18/12	Mon 8/29/16
3	(2) Deicing Pad R/W 16L	Mon 10/6/14	Fri 11/25/16
4	(3) Taxiway S Pavement Reconstruction	Mon 4/25/16	Wed 8/24/16
5	(4) R/W 17-35 & T/W's P & R Pavement Rehabilitation	Mon 8/1/16	Wed 11/9/16
6	(5) R/W 34L & 34R Glycol Diversion Valves	Wed 6/1/16	Fri 9/30/16
7	(6) Concourse B PCC Joint Seal & Repair Phase 2	Mon 8/29/16	Mon 10/31/16
8	(7) Car Wash Rebuild	Mon 9/19/16	Wed 12/14/16
9	**Terminal**	**Fri 6/17/16**	**Fri 9/30/16**
10	(8) Roof Replacements (Terminal Area)	Fri 6/17/16	Fri 9/30/16
11	**Landside**	**Wed 6/1/16**	**Tue 8/1/17**
12	(9) Airport Operations Center	Wed 6/1/16	Tue 8/1/17
13	**South Valley Regional Airport**	**Mon 3/20/17**	**Fri 6/9/17**
14	(10) SVRA R/W 16-34 & T/W A Pavement Rehabilitation	Mon 3/20/17	Fri 6/9/17



Date: Wed 9/14/16

Design
Construction

DESIGN
CONSTRUCTION
SCOPING
SUMMARY
Deadline

SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2016 - 2017

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
	CONSTRUCTION						
1	Deicing Pad 34R	$ 32,636,278	$ 30,713,449	$ 1,837,115	5.98%	sub. comp.	Wadsworth Brothers Const.
2	Deicing Pad R/W 16L	$ 27,398,981	$ 29,645,774	$ 12,652	0.04%	on schedule	Granite Construction
3	Taxiway S Pavement Reconstruction	$ 4,414,000	$ 4,260,195	$ 19,024	0.45%	complete	Geneva Rock Products
4	R/W 17-35 7 T/W's P & R Pavement Rehabilitation	$ 11,525,000	$ 9,871,843	$ 16,872	0.17%	on schedule	Staker Parsons Company
5	R/W 34L & 34R Glycol Diversion Valves	$ 522,671	$ 708,056			on schedule	VanCon, Inc.
6	Concourse B PCC Joint Seal & Repair Phase 2	$ 383,848	$ 339,225			on schedule	Granite Construction
8	Roof Replacements (Terminal Area)	$ 249,000	$ 295,000			on schedule	Conwest, Inc.
9	Airport Operations Center	$ 15,000,000	$ 16,515,000	$ 112,096	0.68%	on schedule	Big D Construciton
	Sub Total	**$ 92,129,778**	**$ 92,348,542**	**$ 1,997,759**	**2.16%**		
	DESIGN/BID/AWARD						
7	Car Wash Rebuild	$ 357,000	$ 486,588			award	Paulsen Construction
10	SVRA R/W 16-34 & T/W A Pavement Rehabilitation	$ 3,381,136	$ 2,946,149			award	Geneva Rock Products
	Sub Total	**$ 3,738,136**	**$ 3,432,737**				
	Total	**$ 95,867,914**	**$ 95,781,279**				

Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.

DESIGN AND CONSTRUCTION REPORT

DESIGN/BID/AWARD

(7) **Car Wash Rebuild -** The apparent low bidder for this project is Paulsen Construction Company. Contract documents are currently being executed.

(10) **SVRA R/W 16-34 & T/W A Pavement Rehabilitation** - The apparent low bidder for this project is Geneva Rock Products. Contract documents are currently being executed. Construction for this project will begin in the Spring of 2017.

CONSTRUCTION

(1) **Deicing Pad 34R -** The Contractor is currently working on punch list items and warranty work.

(2) **Deicing Pad R/W 16L -** Taxiway H12 is now closed to allow the Contractor to continue with Phase 3 construction of the deicing pad. The Contractor has completed placing granular fill and lean mix concrete for this phase and is now placing the PCC pavement. The electrical sub-contractor is on-site installing in-pavement light bases.

(3) **Taxiway S Pavement Rehabilitation** - The Contractor was issued substantial completion for this project on August 24, 2016. All punch list items are complete.

(4) **Runway 17-35 and Taxiways P & R Pavement Rehabilitation** - The Contractor, Staker Parsons Company was issued a notice to proceed on August 1, 2016. Asphalt milling and electrical demolition is currently taking place. Paving of R/W 17-35 continues.

(5) **Runway 34L & 34R Glycol Diversion Valves** - The Contractor has completed installing the vaults and is currently back filling the structures on the project. Electrical and piping work will begin the week of September 19, 2016.

(6) **Concourse B PCC Joint Seal and Repair Phase 2 -** The Contractor, Granite Construction Company was issued a notice to proceed on August 29, 2016. Work has started and is on schedule.

(8) **Roof Replacements (Terminal Area)** - Construction for this project has started and is approximately 35% complete.

(9) **Airport Operations Center -** The Contractor has completed the demolition for the project. Placement of footings, foundations and the concrete slab work is on-going. Overhead fire sprinklers and mechanical ductwork is being installed.

Salt Lake City
Department of Airports

September 2016
Media Clippings

Advisory Board Meeting

https://www.slcairport.com/assets/pdfDocuments/MediaPacketSept2016.pdf