DEPARTMENT OF AIRPORTS
BOARD MEETING

20 January 2016

AGENDA

Salt Lake City
Department of Airports

SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA
20 January 2016
8:00 A.M.

CONSENT AGENDA

A. Minutes of the 18 November 2015 Meeting

DISCUSSION ITEMS

B. Director's Report – Maureen Riley, Executive Director, SLCDA
C. Terminal Redevelopment Program (TRP) Update – Mike Williams, TRP Director, SLCDA
D. Air Service Changes - John Buckner, Director of Commercial and Administration Services, SLCDA
E. ASQ Survey Results – Nancy Volmer, Director of Public Relations and Marketing, SLCDA
F. Nominations and Elections of 2016 Advisory Board Chair and Vice-Chair

INFORMATION ITEMS

A. Financial Report –November 2015
B. Air Traffic Statistics – November 2015
C. Comparison of On-Time Operations – October 2014
D. Construction Report – December 2014

The next meeting will be held on **Wednesday, February 17, 2016,** at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact LuJean Christensen at 801-575-2096.

DEPARTMENT OF AIRPORTS
BOARD MEETING

20 January 2016

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

18 November 2015

Members Present:	Mickey Gallivan – Chair Igor Best-Devereux J.T. Martin Mike Zuhl
Excused:	Christine Botosan David Ibarra Natalie Gochnour Wayne Holland Larry Pinnock
Mayor's Office:	David Everitt
Department of Airports:	Maureen Riley, Executive Director John Buckner, Director of Administration & Commercial Services Brian Butler, General Ledger/Financial Reports Manager Ed Cherry, Chief Information Officer LuJean Christensen, Management Support Coordinator Pete Higgins, Director of Maintenance Marco Kunz, Attorney Allen McCandless, Director of Planning Kevin Robins, Director of Engineering Bianca Shreeve, Public Relations Manager Ryan Tesch, Director of Finance Craig Vargo, Police Chief Nancy Volmer, Director of Public Relations Mike Williams, TRP Program Director

Chair Mickey Gallivan called the meeting to order at 8:03 a.m. Gallivan stated that one of the principle actions of the day is nominating a new chair and vice chair for next year, however, that agenda item would be put on hold until a quorum can be assembled.

AGENDA

A. Director's Report

Maureen Riley, Executive Director, updated the Airport Advisory Board regarding current events.

- Riley informed the Board that an A380 was diverted to Salt Lake City on November 17, after receiving a bomb threat. The flight originated in LAX and was on route to Paris with approximately 500 people on board. The procedure to handle a category 6 aircraft is to remotely park the plane and have passengers use air stairs to deplane. The passengers were then bussed to the International Center and interviewed by the FBI. Bomb dogs searched and cleared the plane. The passengers boarded the aircraft and departed around midnight.
- Riley announced that Mayor-Elect Biskupski will be inaugurated in January. Currently a transition team is being assembled and there will be a period of familiarization for the members of the transition team. The Department Heads will be interviewed and there will be a rehiring process. Riley will keep the Board members informed as more information is available. David Everitt stated that at this point the only contact the Mayor's office has had around transition, is to establish a physical space for offices in the City & County Building. The City has provided laptops, tech support and copiers. Everitt guessed the transition team will start diving into the positions that are appointed positions and evaluating what the process will be for either retaining or not retaining people moving forward.
- Riley announced that Randy Berg, Director of Operations, has accepted a position as Director of Aviation at Boeing Field in Seattle. Riley expressed appreciation to Berg for all the effort he put into making the Airport what it is today.

Igor Best-Devereux inquired if the air stairs used to unload passengers from a 767 plane be used interchangeably on an A380 aircraft. Riley responded that the air stairs could be used and would reach the lower level of an A380.

Riley questioned how long the transition period was when Mayor Becker was elected. Everett responded that office decisions were still being made the last week before he took office and some decisions took months to make.

B. Terminal Redevelopment Program Update

Mike Williams, Terminal Redevelopment Program (TRP) Director, presented an update on the TRP (presentation on file). Main points included were:

- QTA with ongoing work on the elevated deck barrier walls, ramp barrier walls, deck traffic coating at pour back strips, loop roadway, HVAC and ventilation ductwork, elevator installation, stairs, carwashes, vacuum system, and compressed air systems.
- RSS "A", "B" and "C" sites with ongoing MEP rough-in, restroom rough-in, taping and finishing sheetrock, painting, fencing and site lighting.
- Photos showing beneath the QTA deck including the administration build-out, first paint on the walls and frames, ceiling grid, west side stacking area, carwash equipment installation and the electrical room switch gear wire pull.
- Current and near term phasing of the East Lift Station.

Gallivan wondered what a lift station was, Williams answered that lift stations are facilities designed to move sewage from lower to higher elevation, particularly where the elevation of the source is not sufficient for gravity flow.

Mike Zuhl inquired on when the QTA would be operational, Williams stated that the target is to have it operational in early March.

J.T. Martin inquired if when making road cuts for utilities did the cut works go under the UTA rail lines, Williams responded that they did not.

C. Year-End Audit

Ryan Tesch, Director of Finance, gave a year-end financial presentation to the Board (presentation on file) which covered financial and operational highlights, budget comparisons, airline use agreement rates and charges, concession revenues, and capital projects and equipment. Tesch introduced Ross Youngberg and Trent Bateman, Eide Bailly LLP, and explained to the Board that the auditors looked at systems of internal controls and found no issues with the control structure.

Bateman explained that the annual report included information on GASB Statement #68, a standard that relates to the accounting for pensions. This standard requires a liability be put on the books for future pension liability. The Airports portion of liability is around $24 million.

Best-Devereux inquired about the operating decrease of 13% over FY2014. Tesch stated that the operating decrease was impacted by post employment benefits of approximately $8 million, which was for employees who retire and were able to receive health insurance and life insurance after retirement. The City has decided to discontinue that option for employees. The GASB Statement #68 put the future pension liability on Airport books in FY2014. The snow chemical budget decreased last year because of a mild winter. Best-Devereux wondered if it was a onetime event in terms accounting procedures; Tesch stated that is correct.

James Rogers asked how our cost per enplaned passenger rates compare to other Airports our size. Tesch stated that compared to other Airports we are very affordable. Riley stated that the affordability of Salt Lake is driven by the fact that we have no debt service, but once we get into the phase of issuing debt, that amount will increase.

Zuhl wondered what the projected CPE rate would be after issuing debt, to which Riley responded that it is in the $5 range, which is very affordable.

D. Preview of the New SLCDA Website

Bianca Shreeve, Public Relations and Media Manager, presented a preview of the Salt Lake City Airport's new website. Shreeve stated that the primary goals in developing the new website were to make it more user and passenger friendly, responsive to different devices, and to upgrade the management system. The website has the ability to search interactive terminal maps, the ability to update in real time, and will provide analytics that will provide valuable information for future website development.

Best-Devereux inquired if the parking and transportation link will show how full the parking structure is. Shreeve answered that currently the website does not have that capability. Riley

stated that the challenge has been the parking structure fills so quickly that in a few minutes it can change from having availability to being full.

Best-Devereux wondered how public transportation appeared on the website. Shreeve stated that public transportation is illustrated on the interactive map and there is a public transportation section. The public transportation section gives an overview about the TRAX line and bus service.

Mike Zuhl wondered if consideration had been given to having a phone app to allow passengers the ability to have the content of the website on their phones, Shreeve replied that the first phase was to get the new website up and going. The Airport will evaluate to see if there is a need for an app. Everitt commented that the design of the website allows the customer to view the website on a phone or tablet. Riley stated the design was created to adapt to the device the customer is using.

James Rogers commented on the way the public outreached has changed with the Airport. The social media through Instagram is one of his favorites.

Riley welcomed and introduced Nancy Volmer as the Director of Public Relations & Marketing for the Airport. Volmer will be starting on December 3rd and will replace Barbara Gann who retired in July.

The next Board meeting will be held the 16 January 2016.

Igor Best-Devereux closed the meeting at 10:02 a.m.

_____ _____
Mickey Gallivan, Chair Date

_____ _____
Jackie Biskupski, Mayor Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

20 January 2016

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)

DATE: 20 January 2016

TO: Airport Board

FROM: Maureen Riley, Executive Director

SUBJECT: **Executive Director's Report**

Maureen Riley will present a monthly informational report to the Board, including:

1. TRP progress
2. Ground transportation update

Other discussion items may include:

1. Concessions and rental cars
2. Airport safety and security
3. Airport facilities and operations
4. General aviation
5. Passenger and airport users
6. Environmental matters
7. Financial condition
8. Legislative issues
9. Airlines
10. Communications and marketing

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)

DATE: 20 January 2016

TO: Airport Board

FROM: Maureen Riley, Executive Director

SUBJECT: **Terminal Redevelopment Program Update**

Mike Williams, Terminal Redevelopment Program (TRP) Director, will present an update on the SLC Terminal Redevelopment Program (presentation on file).

SLC Terminal Redevelopment Program

Current Activities and Progress

Rental Car Facilities – QTA and RSS

- Received Temporary Certificate of Occupancy (TCO) on 1/7/2016
- Rental Car Companies have started installation of IT cabling and equipment
- Final Vehicle Systems testing and punch list activities underway
- Rental Car Companies will complete a phased move-in during the month of February

Procurement

- Awarded 8 Trade Contractor contracts for next phase of Landside/Airside Enabling projects
- Overall TRP Awards to Date:
  - $124 million of trade contracts awarded
  - 97% or $120.3 million awarded to Utah based (Wasatch Front) trade contractors
- Trade Contractor Outreach Session with a focus on Small Business Enterprise (SBE) scheduled at the Airport 1/21/2016

Design

- Significant issuance of 90% complete documents will be submitted by HOK for review and comment at the end of January

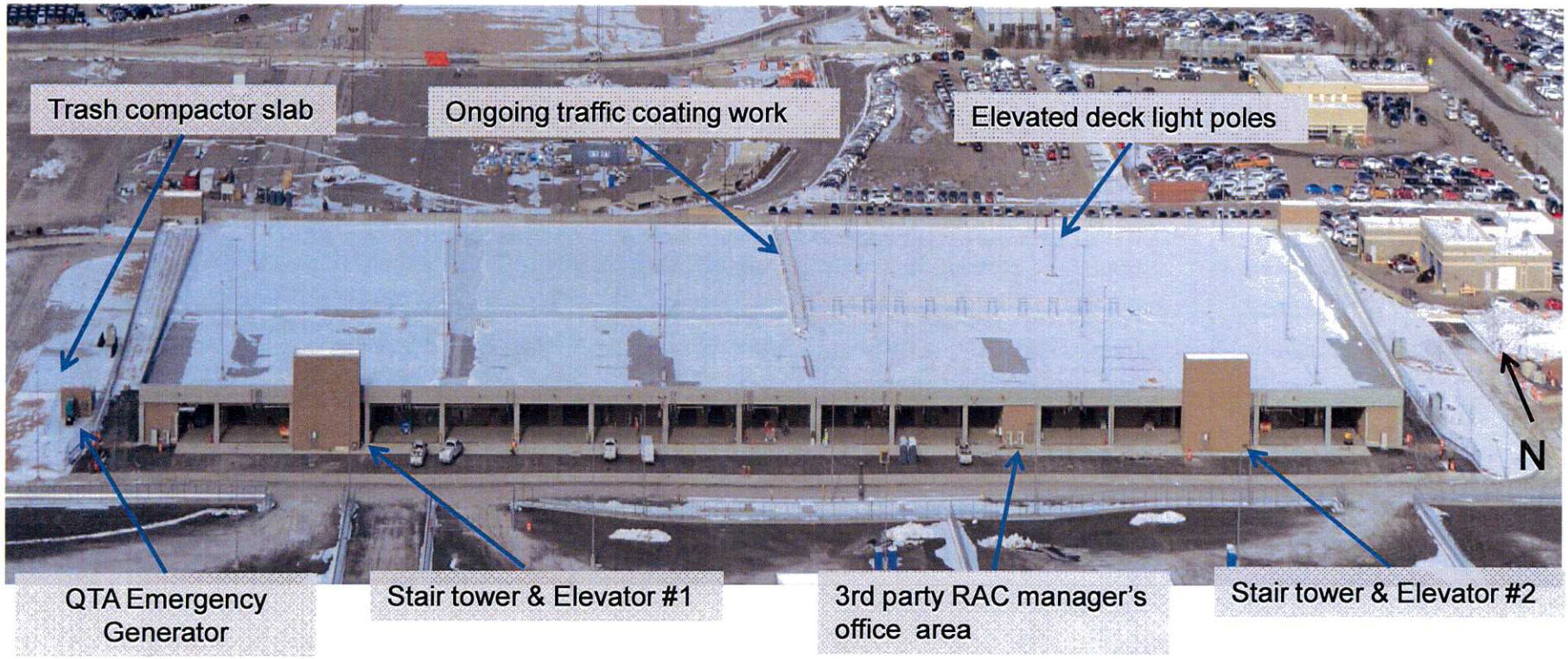
Overall Rental Car Site

Job Progress Photos

QTA

Completed Scope: Elevators & State certification, HVAC equipment, HW boilers, ceiling grid, doors, glass & glazing, under-deck lighting, med voltage power equipment, washer fluid system, restroom ceramic tile, interior lighting, lightning protection, elevated deck lighting.

Ongoing: Deck traffic coating at pour back strips, under-deck MEP and insulation, car washes, vacuum system, compressed air system, restroom fixtures, final painting, carpeting, vinyl floor tile, ceiling tile, functional system testing, IT rack equipment and fiber, completion list, punchlist.



QTA Site

Job Progress Photos

RSS "A"

Completed Scope: Gates and security fencing, restroom tiling, ceiling grid, doors, glass & glazing, fire protection, HVAC heating & equipment, fire protection.

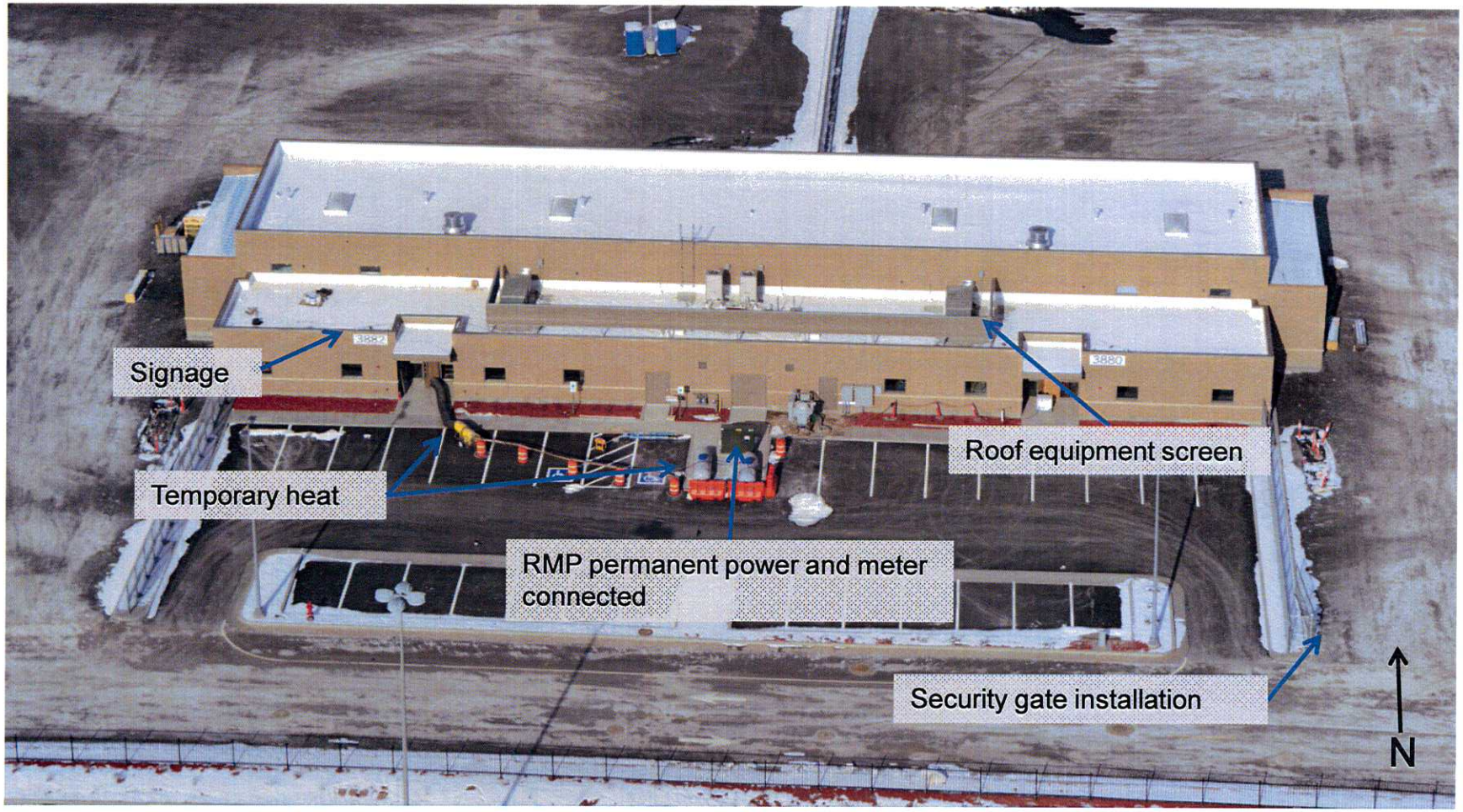
Ongoing: MEP panel wiring, restroom fixtures, architectural finishes, millwork, finish painting, ceiling tile and lighting, site lighting, IT Room racks, network and communications.

RSS "A" Site

Job Progress Photos

RSS "B"

Completed Scope: Gates and security fencing, restroom tiling, ceiling grid, doors, site lighting, fire protection, HVAC equipment.
Ongoing: MEP panel wiring, architectural finishes, millwork, restroom fixtures, painting, glass & glazing, ceiling tile and lighting IT Room racks, network and communications.



RSS "B" Site

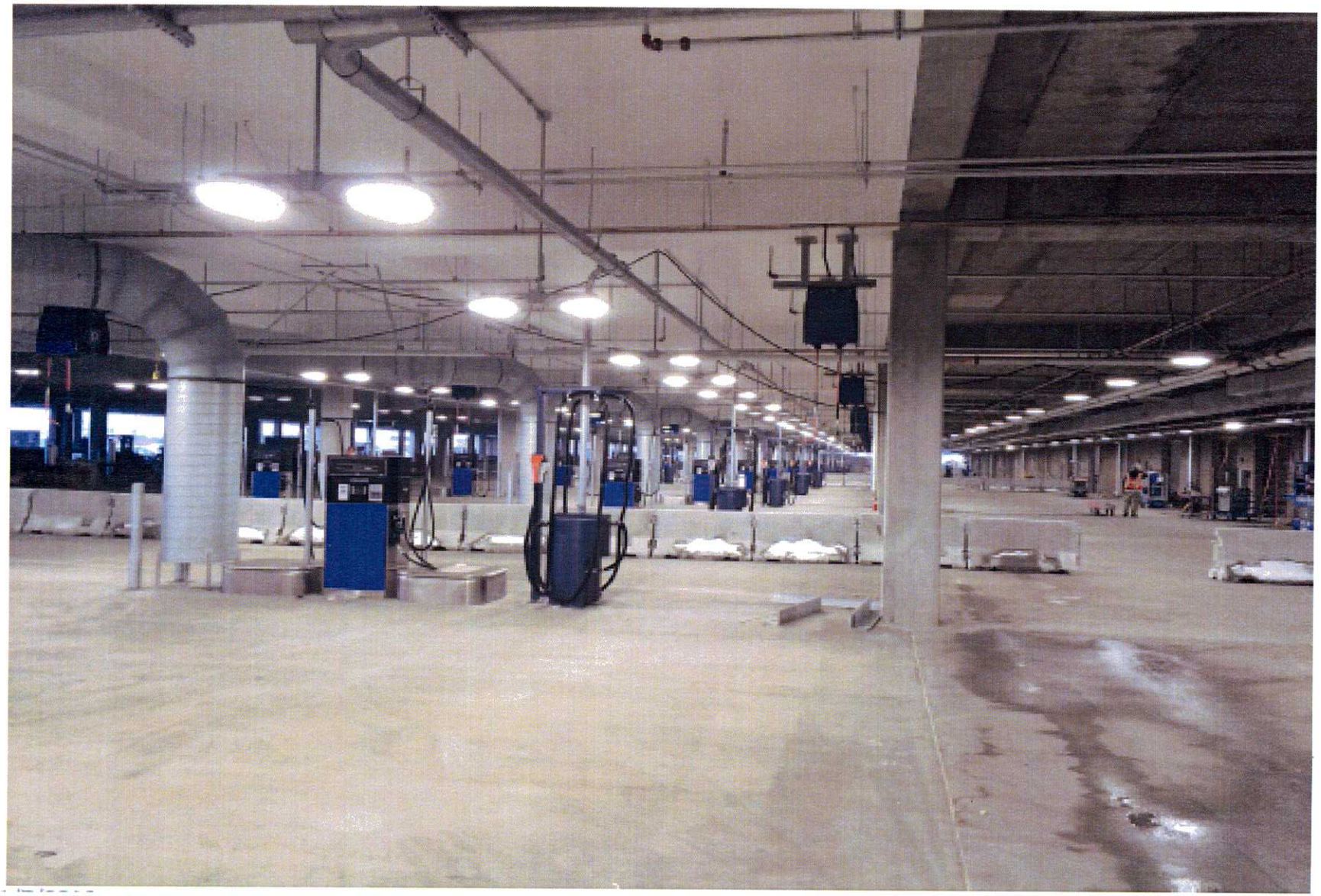
Job Progress Photos

RSS "C"

.
Ongoing: MEP panel w**Completed Scope:** Metal shed roof and gutters, restroom tiling, ceiling grid, security fencing and gates, site lighting, doors, glass & glazing, HVAC heating & equipmentiring, fire protection, millwork, restroom fixtures, finish painting, ceiling tile and lighting, IT Room racks, network and communications.

RSS "C" Site

QTA Fuel Islands and Barrier Wall Installation



Fuel System Rate and Volume Testing

Central Vacuum System – Testing Complete

Car Wash Equipment – Testing with Water in Late January

Job Progress Photos – Beneath the QTA Deck

East Mechanical Room air handling unit in operation.

QTA Admin Area build-out, Break Room Area.

QTA Admin Build-out, Ceiling Tile, Carpet, Lighting, Final Paint.

QTA Restroom build-out, Toilet Partitions and Fixtures.

Job Progress Photos – Inside the RSS Buildings

RSS 'C' Work Bay progress.

Interior Progress in RSS 'A' Admin Area.

Interior Progress in RSS 'B' Admin Area. RSS B is the only building remaining requiring temporary heat.

Admin Area Progress in RSS 'C'.

Job Progress Photos – Site

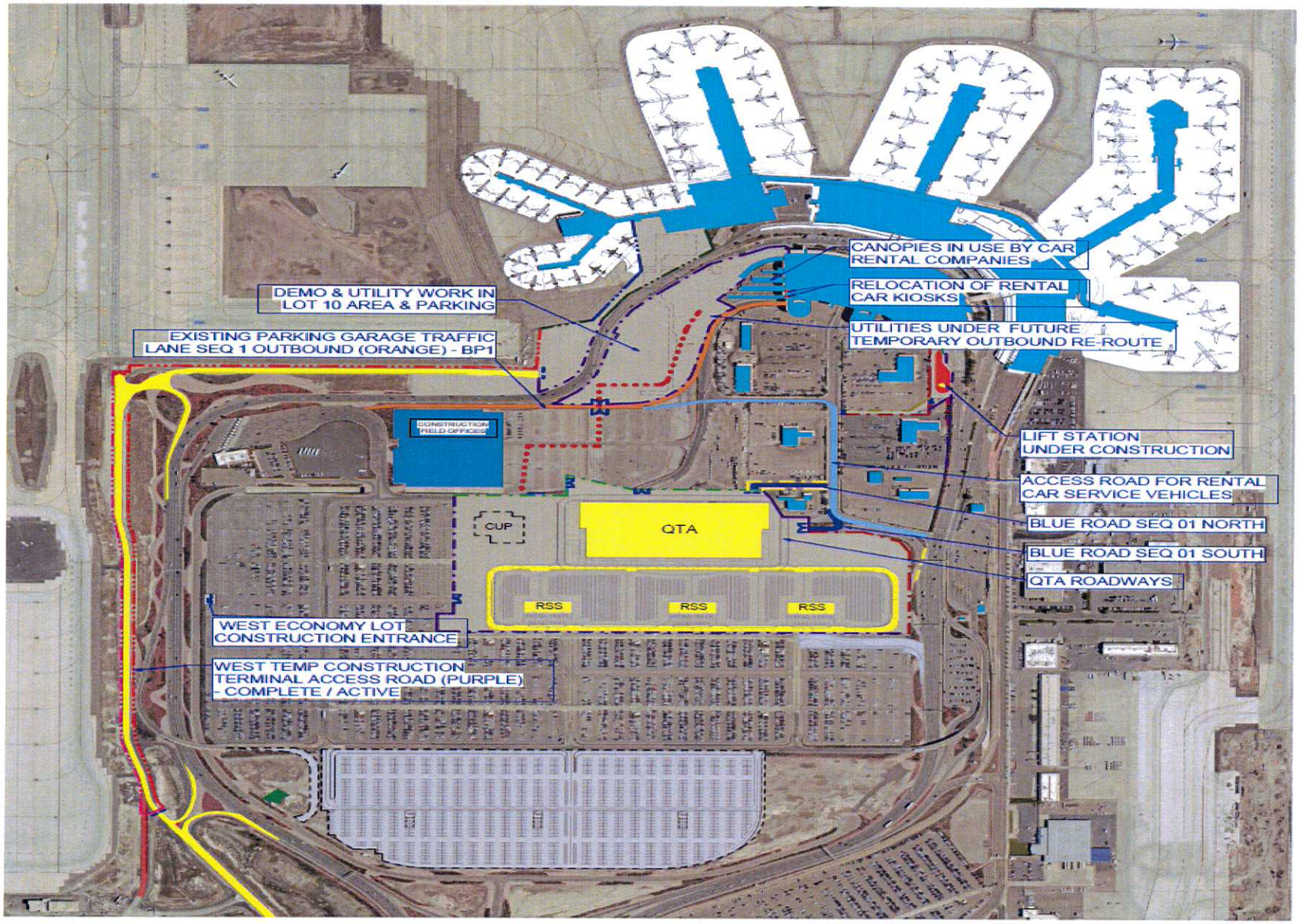
QTA West Area Temporary Storm Line.

South Lift Station during interior wet well epoxy coating process.

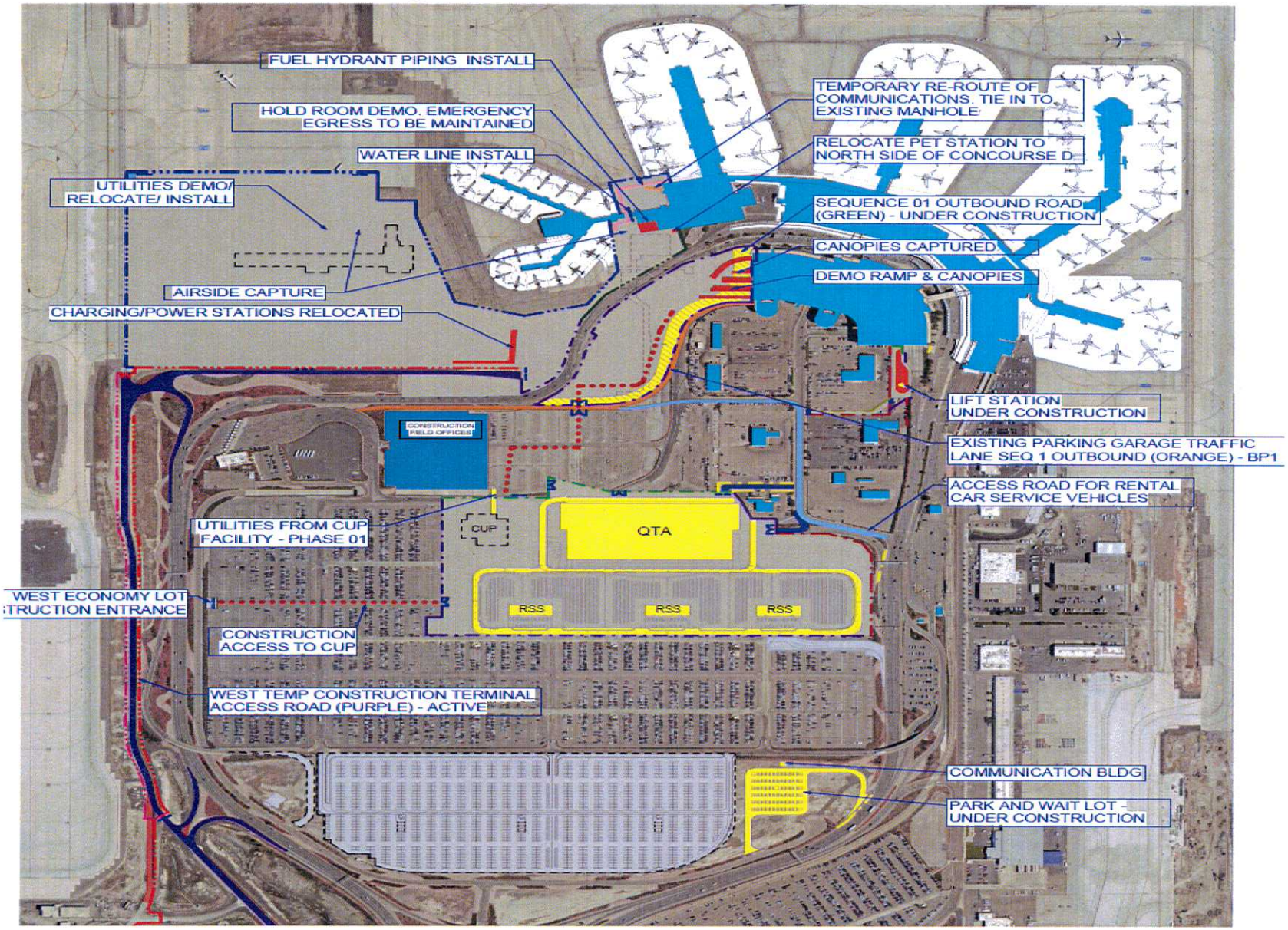
Typical RSS security fencing, guard rail, and gate.

QTA trash compactor slab.

Next Phase – Early Activities



Next Phase – Early Activities



SALT LAKE CITY AIRPORT BOARD

AGENDA:	DISCUSSION ITEM (D)
DATE:	20 January 2016
TO:	Airport Board
FROM:	Maureen Riley, Executive Director
SUBJECT:	**Air Service Changes**

John Buckner, Director of Commercial and Administration, will present a status update on air service changes to the Board (presentation on file).

New Air Service

Salt Lake City Department of Airports

Airport Advisory Board

January 20, 2016

New SLC Non-Stop International Service

- Delta Air Lines SLC to London Heathrow
  - Service to begin April 23 and continues to October 29
  - Service seven days per week on B767-300
- KLM Royal Dutch Airlines SLC to Amsterdam
  - Service to begin May 5 and continues to October 24
  - Service two to three days per week on A330-200

New SLC Non-Stop International Service

- Air Canada SLC to Toronto Pearson
  - Service to begin May 27 and continue indefinitely
  - Service seven days per week on EMB 175
- Delta Airlines SLC to Toronto Pearson
  - Service to begin May 27 and continue indefinitely
  - Service seven days per week on A319

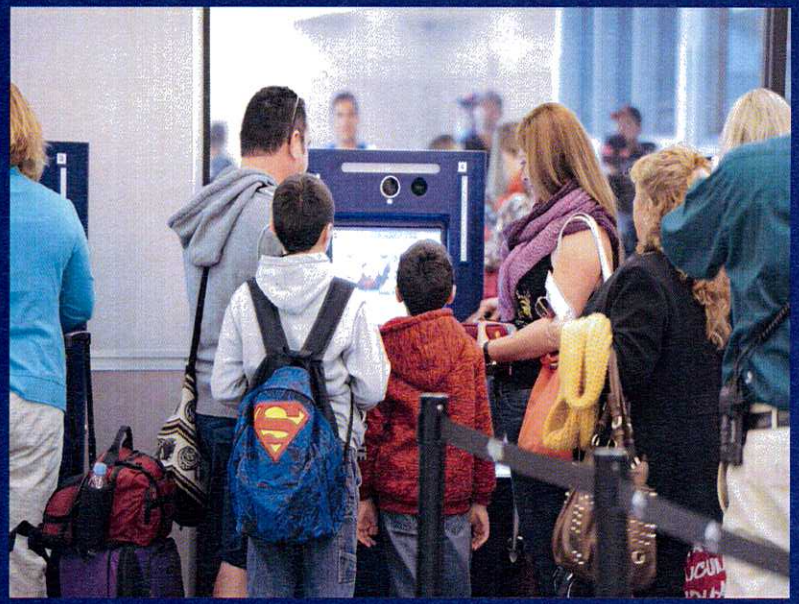
Renewed or Expanded SLC Non-Stop International Service

- Delta Airlines SLC to Paris
  - Service to expand March 7 and continue indefinitely
  - Service seven days per week on B767 and A330-200
- Delta Airlines SLC to Amsterdam
  - Service to begin March 27 and continue to October 29
  - Service seven days per week on B767-300

New Service – Key Issues

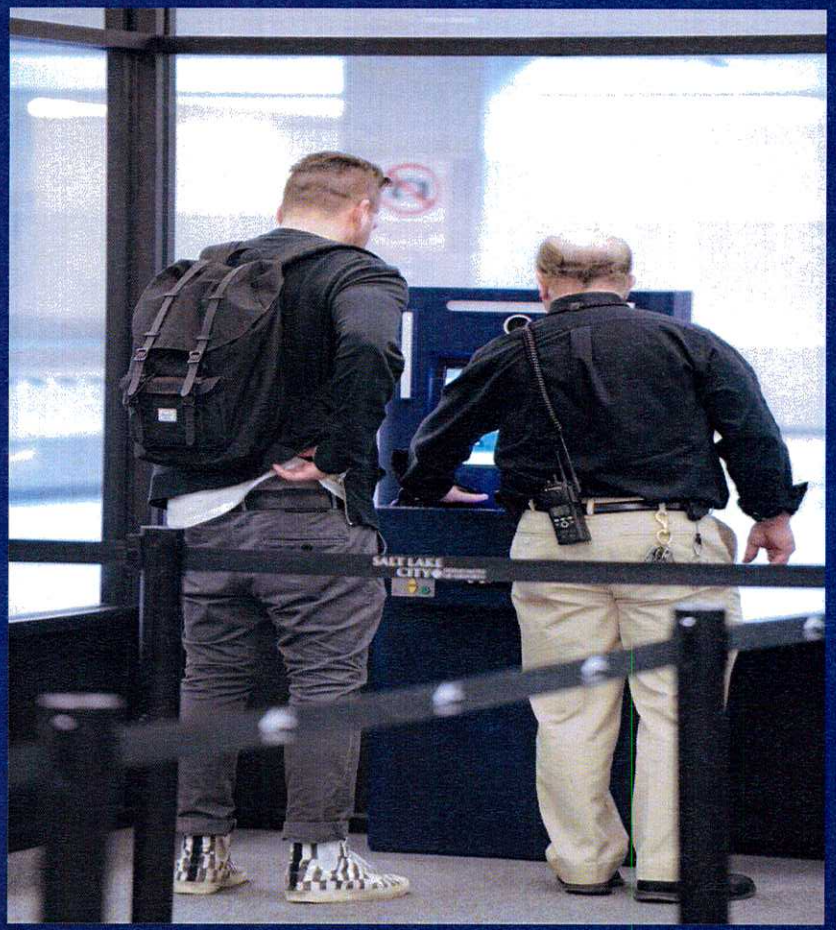
- Increased efficiency for the SLC Customs Hall through the use of:
  - Technology
    - Global Entry Kiosks – CBP
    - Automated Passport Control – SLC
  - Way finding and control measures
    - Dedicated queue space for various customer types
    - Adjustable queue stanchions
  - Human resource support
    - Resolving customer needs

Automated Passport Control Kiosks



SLC

Automated Passport Control Kiosks

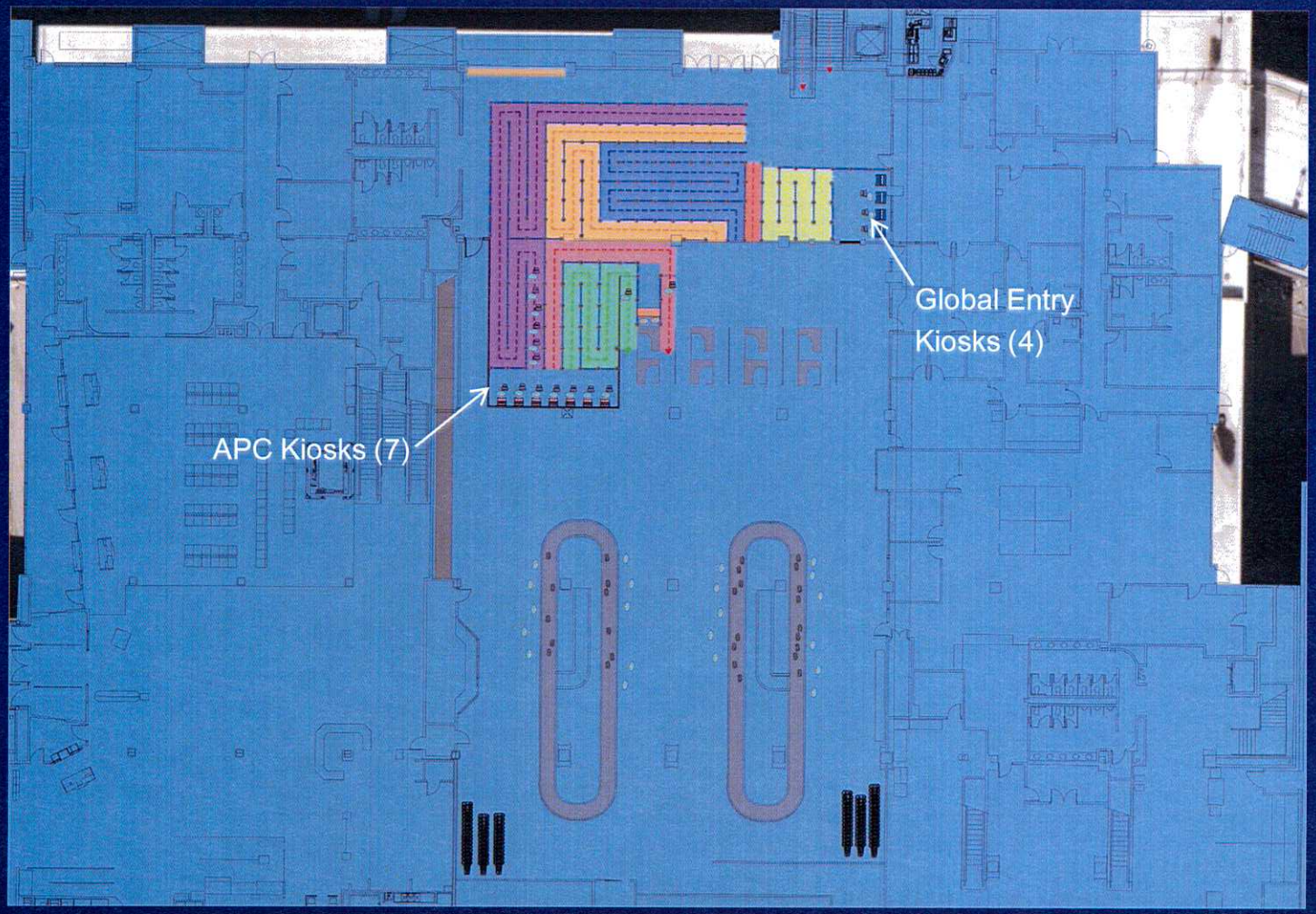


Airport Passport Control Kiosks

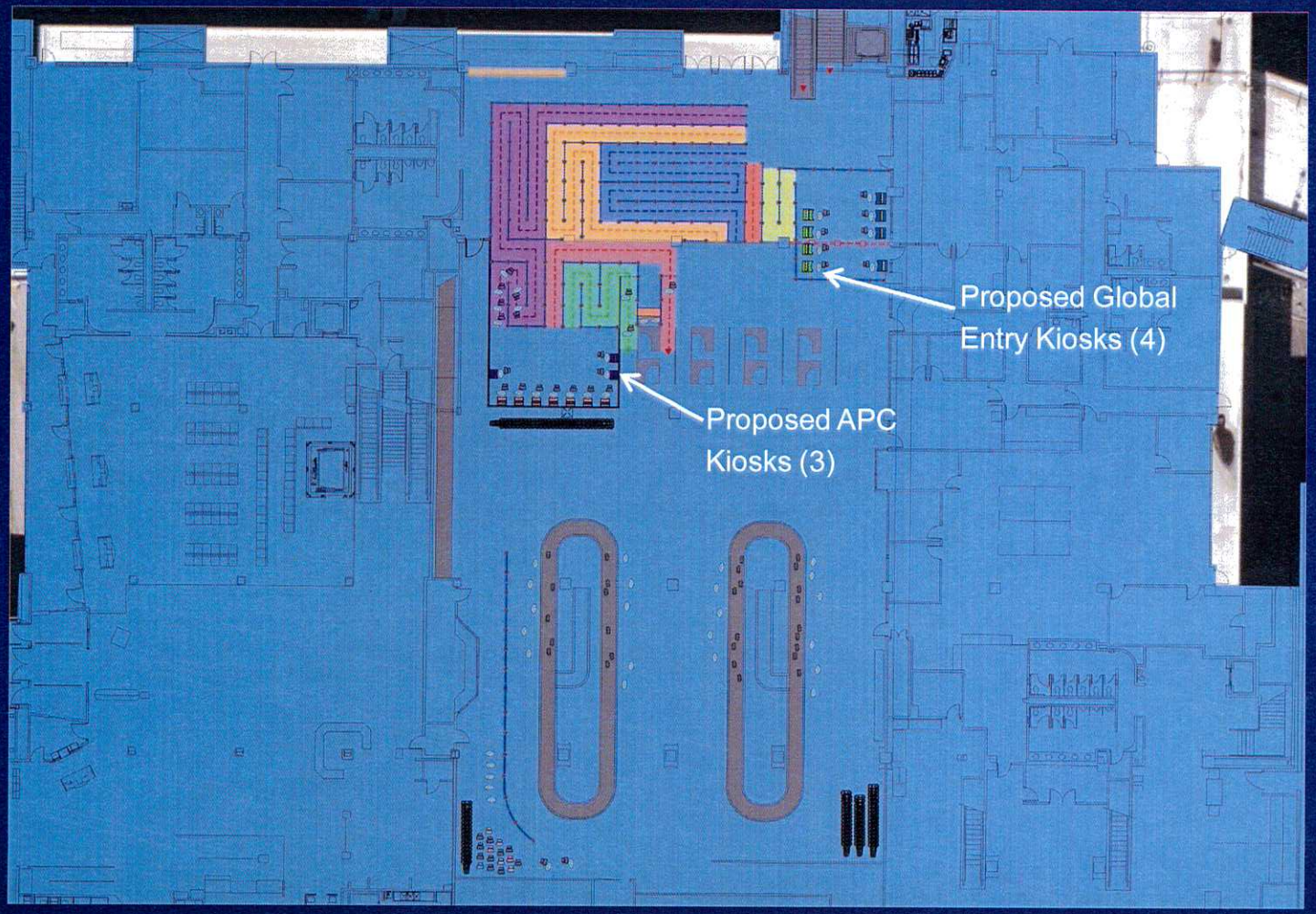
Global Entry and Registered Traveler

SLC Global Entry Kiosks

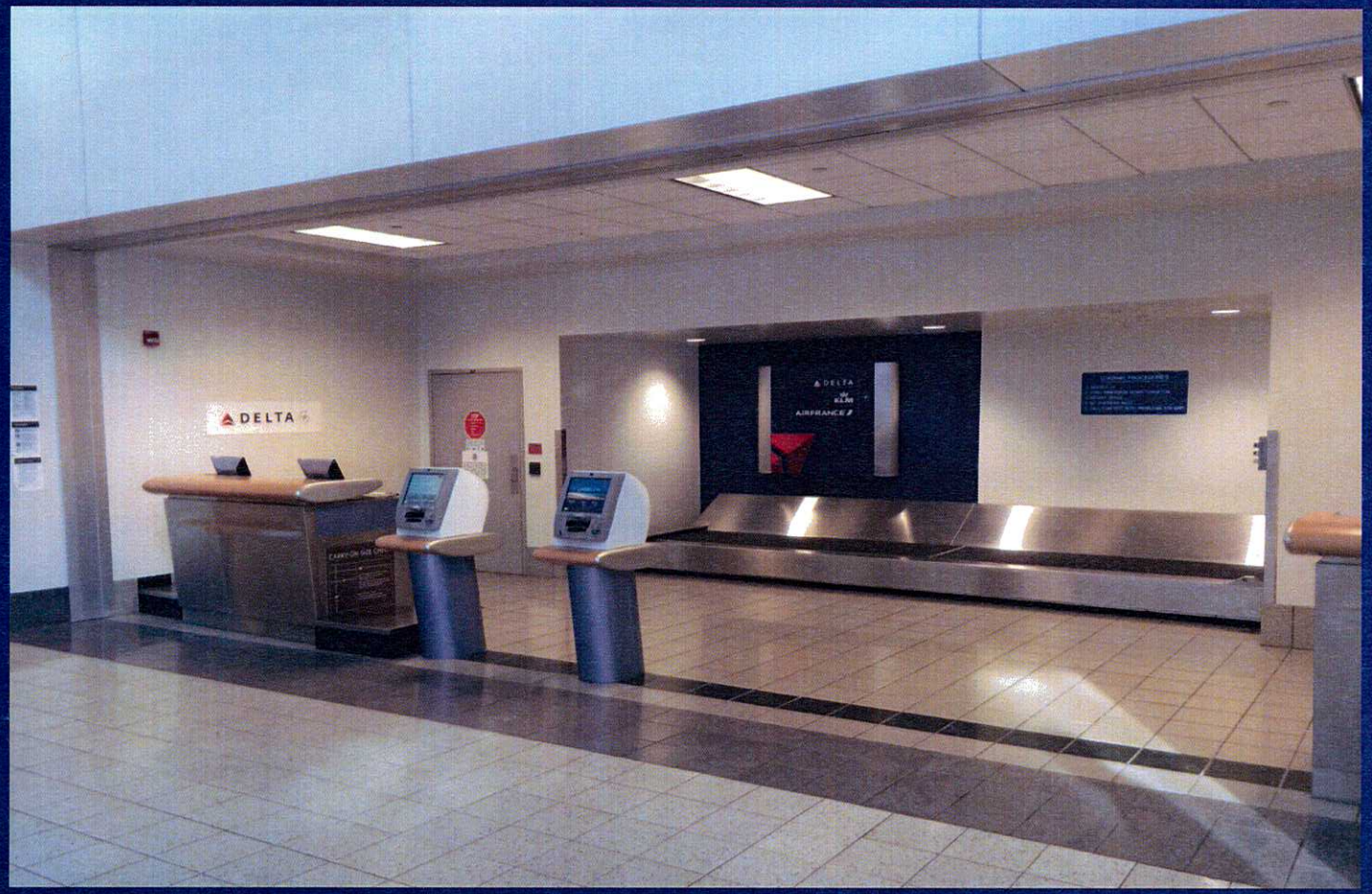
SLC Customs Hall Queue – Existing Layout



SLC Customs Hall Queue – Proposed Layout



SLC International Re-Check



SLC International Terminal lobby

Thank You.

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (E)

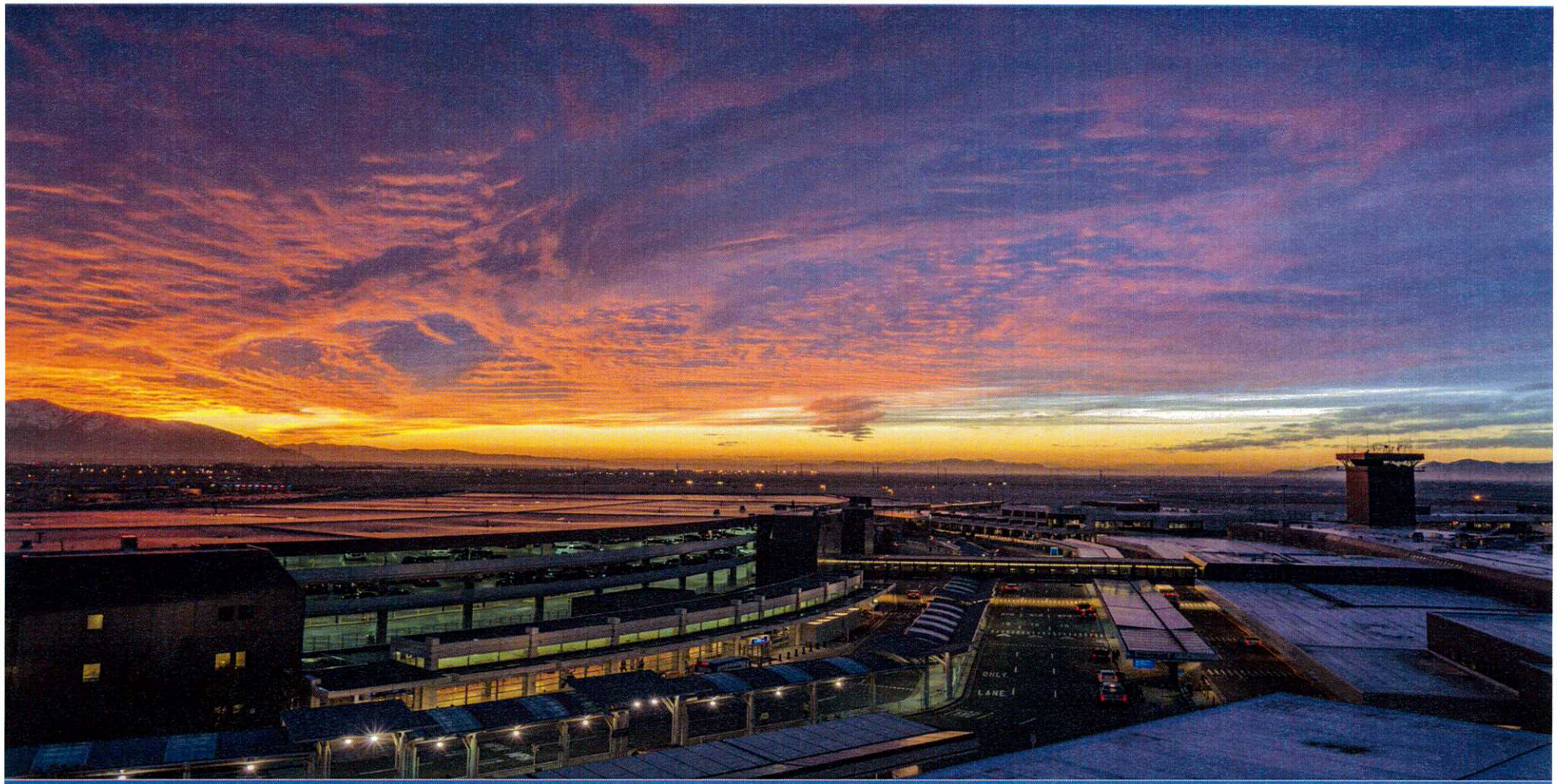
DATE: 20 January 2016

TO: Airport Board

FROM: Maureen Riley, Executive Director

SUBJECT: **ASQ Survey Results**

Nancy Volmer, Director of Public Relations, will share current results of the ongoing Airport Service Quality (ASQ) customer survey.



Salt Lake City International Airport

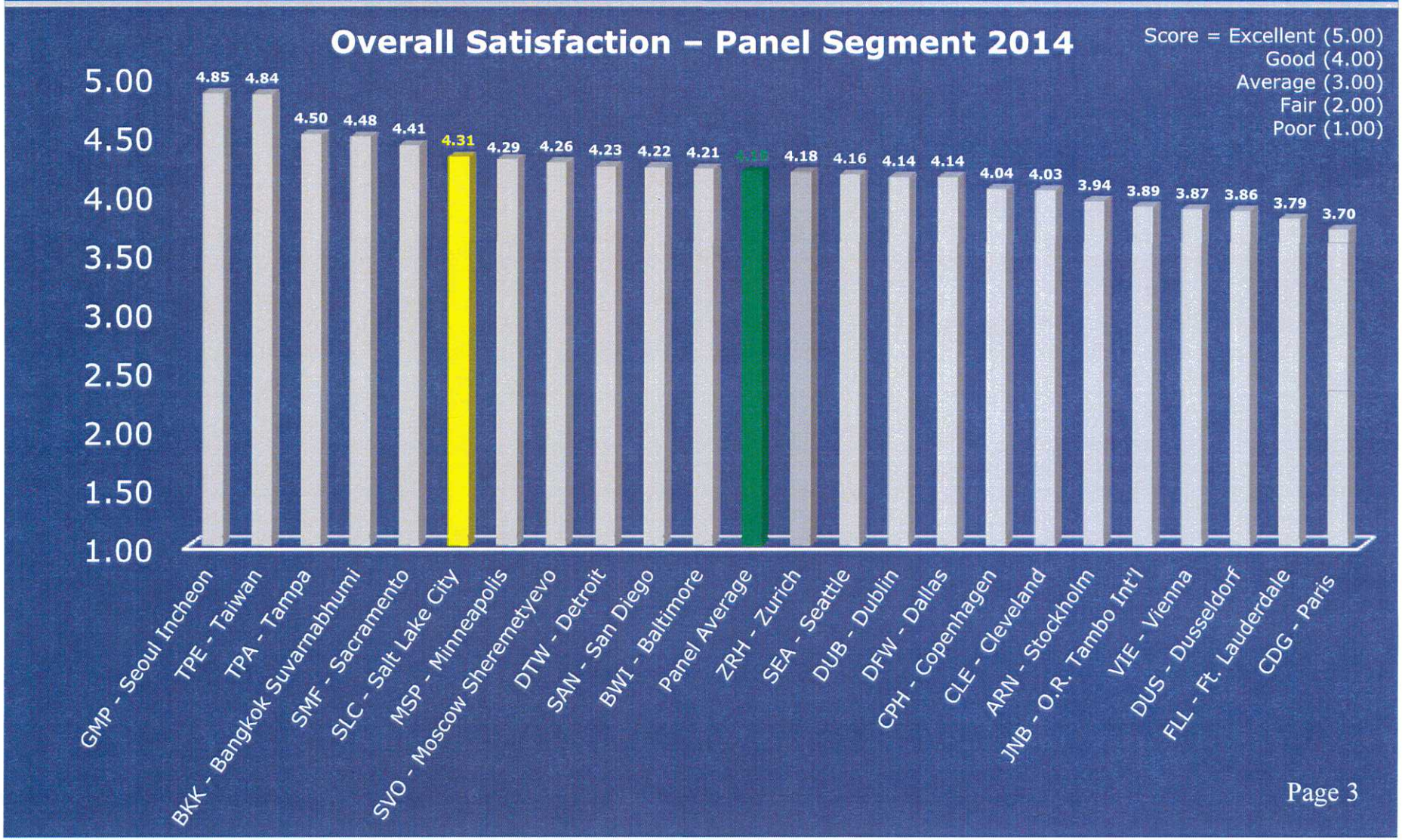
Airport Service Quality (ASQ) Survey
2011 - 2014 Overview

ASQ Survey

- The survey is taken quarterly at departure gates.
- Results of 36 questions are compiled in nine categories.
- Responses are compared to 267 participating airports worldwide.
- Segments for Salt Lake City International:
  - Panel (airports using same survey questions)
  - North America (location)
  - 15-25 million total annual passengers (size)

Panel Segment

(24 Participating Airports)



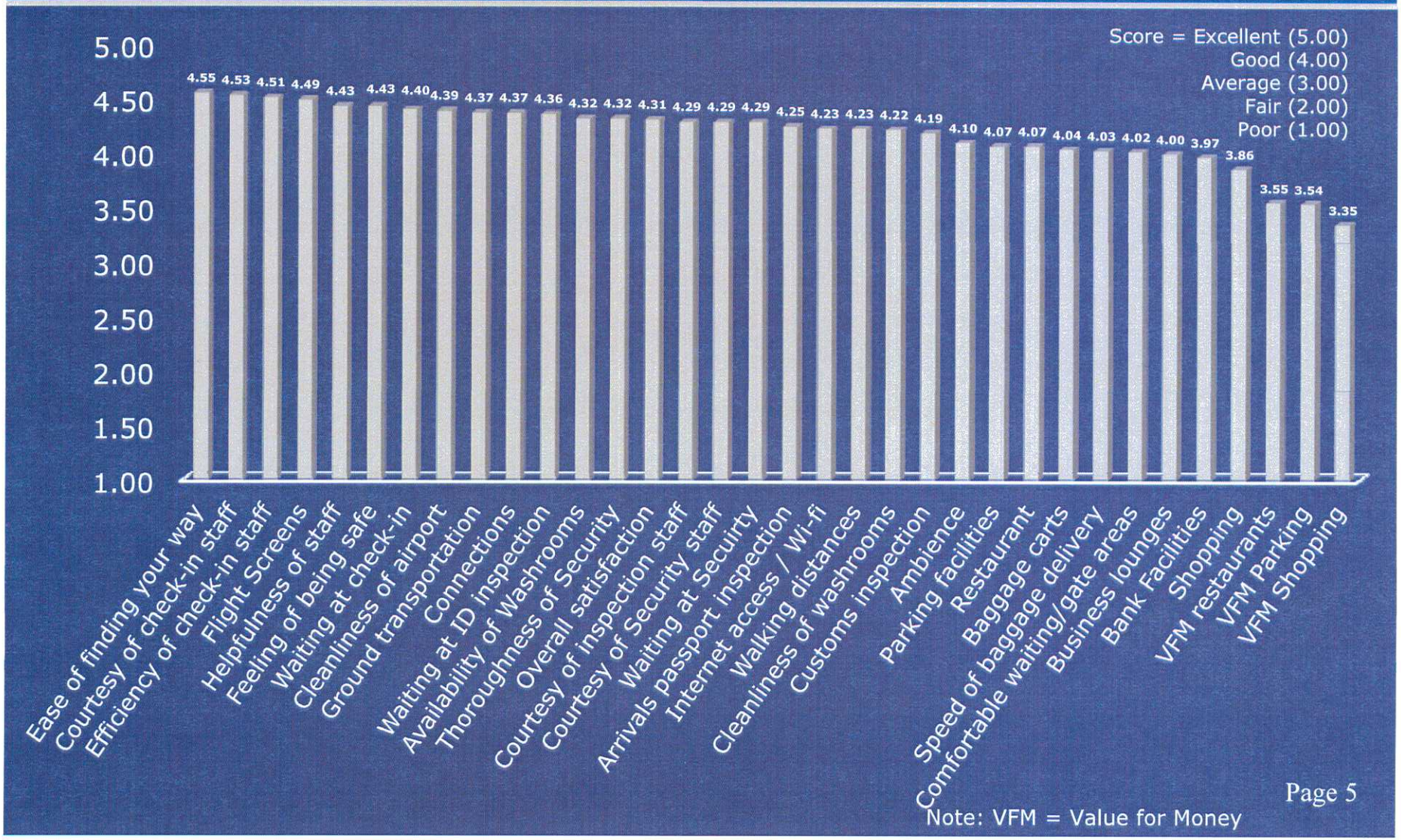
Worldwide Ranking

(267 Participating Airports)

- Top 2014 Rankings:
  - Ranked 29th for ease of finding way through airport
  - Ranked 30th for internet access / wi-fi
  - Ranked 30th for flight information screens
  - Ranked 31st for ground transportation
  - Ranked 31st for efficiency of check-in staff
- Bottom 2014 Rankings:
  - Ranked 86th for comfort of waiting/gate areas
  - Ranked 86th for walking distance inside of airport
  - Ranked 91st for airport ambience
  - Ranked 93rd for parking facilities value for money
  - Ranked 93rd for availability of baggage carts

SLC Survey Results 2014

(Listed Highest to Lowest Score)



Note: VFM = Value for Money

Score by Category

Categories	2011	2012	2013	2014
Overall Satisfaction	4.25	4.26	4.28	4.29
Access	3.82	3.96	3.94	4.00
Check-In at SLC	4.39	4.57	4.45	4.48
Passport / Personal ID Control	4.14	4.20	4.19	4.36
Security	4.21	4.19	4.17	4.33
Finding Your Way	4.39	4.29	4.31	4.41
Airport Facilities	3.85	3.85	3.97	4.00
Airport Environment	4.20	4.19	4.20	4.24
Arrivals Services	3.94	4.04	4.00	4.15

Green = Highest Score
Red = Lowest Score

Score = Excellent (5.00), Good (4.00), Average (3.00), Fair (2.00), Poor (1.00)

15 – 25 Million Segment

(32 Participating Airports)

- Top 2014 Rankings:
  - Ranked 4th for ease of making connections with other flights
  - Ranked 4th for internet access / wi-fi
  - Ranked 3rd for ground transportation to / from airport
  - Ranked 3rd for efficiency of check-in staff, courtesy and helpfulness of check-in staff
  - Ranked 3rd for ease of finding way through airport
- Bottom 2014 Rankings:
  - Ranked 12th for shopping facilities and availability of carts / trolleys
  - Ranked 10th for cleanliness of airport terminal
- 6 out of 33 questions SLC is ranked in the top 5

North America Segment

(43 Participating Airports)

- Top 2014 Rankings:
  - Ranked 1st for ground transportation to and from airport
  - Ranked 4th for flight information screens
  - Ranked 5th for the following categories:
    - Internet access / Wi-fi
    - Business / executive lounges
- Bottom 2014 Rankings:
  - Ranked 27th for comfort of waiting / gate areas
  - Ranked 26th for parking facilities value for money
- 15 out of 33 questions SLC is ranked in the top 10

Panel Segment

(23 Participating Airports)

- Top 2014 Rankings:
  - Ranked 2nd for the following categories:
    - Ground transportation to / from airport
  - Ranked 3rd for the following categories:
    - Efficiency of check-in staff
    - Courtesy, helpfulness of check-in staff
  - Ranked 4th for the following categories:
    - Thoroughness of security inspection
    - Feeling of being safe and secure
    - Ease of finding way through airport
    - Flight information screens
    - Ease of making connections
    - Courtesy and helpfulness of airport staff
    - Internet access / Wi-fi
- Bottom 2014 Rankings:
  - Ranked 10th for shopping facilities
  - Ranked 12th for availability of baggage carts / trolleys

ASQ Survey Awards

Sixth for Overall Satisfaction

Airport Size: 15 – 25 Million Passengers

#1 - Seoul Incheon, South Korea

#2 - Taiwan

#3 - Tampa

#4 - Bangkok

#5 – Sacramento

#6 – Salt Lake City

AIRPORT SERVICE QUALITY AWARDS

INDUSTRY RECOGNITION OF THE BEST AIRPORTS IN THE WORLD

The Airport Service Quality Awards are the industry's most prestigious accolades. The Awards recognize the airports which have achieved the highest passenger satisfaction ratings in the ASQ Survey - the world's benchmark measure of airport excellence.

SALT LAKE CITY AIRPORT BOARD

AGENDA:	DISCUSSION ITEM (F)
DATE:	20 January 2016
TO:	Airport Board
FROM:	Maureen Riley, Executive Director
SUBJECT:	**Nominations and Elections for Board Chair and Vice-Chair**

The Board will be asked to make nominations and elect a new Board Chair and Vice-Chair.

DEPARTMENT OF AIRPORTS
BOARD MEETING

20 January 2016

INFORMATIONAL ITEMS

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

November 30,	Unaudited 2015	2014
ASSETS		
Current Assets		
Cash and cash equivalents		
Unrestricted	$ 10,000,000	$ 10,000,000
Designated for future development	147,309,157	165,566,290
Current investments	-	-
Airline and rental fees receivable	15,112,929	14,625,554
Other current assets	4,433,445	4,124,667
Total current assets	176,855,531	194,316,511
Noncurrent Assets		
Restricted cash and cash equivalents		
Construction projects	109,795,464	124,126,080
Customer facility charges	62,165,756	45,152,124
Operation and maintenance reserve fund	15,669,933	15,157,717
Renewal and replacement reserve fund	5,000,000	5,000,000
Noncurrent investments	44,950,842	54,696,610
Total noncurrent assets and investments	237,581,995	244,132,531
Capital assets		
Land	99,156,549	93,005,224
Building and improvements	1,177,910,127	1,178,158,727
Equipment	133,821,404	130,771,810
Construction in progress	245,903,309	117,038,825
Total capital assets - at cost	1,656,791,388	1,518,974,586
Less accumulated depreciation		
Building and improvements	757,097,009	723,408,243
Equipment	86,013,170	80,295,976
Total accumulated depreciation	843,110,180	803,704,219
Net capital assets	813,681,208	715,270,367
Other assets		
Other receivables	847,524	794,906
Other long-term assets	91,574	134,411
Total other assets	939,098	929,317
Total noncurrent assets	1,052,202,302	960,332,215
Total Assets	$ 1,229,057,832	$ 1,154,648,726
Deferred Outflows of Resources		
Pensions	3,566,982	-
Total assets and deferred ouflows of resources	$ 1,232,624,814	$ 1,154,648,726

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

November 30,	Unaudited 2015	2014
LIABILITIES		
Current Liabilities		
Accounts payable	$ 7,942,803	$ 4,431,590
Accrued compensation	2,003,953	1,573,627
Net OPEB obligation	235,690	-
Other accrued liabilities	5,258,085	3,645,772
Deposits and advance rentals	3,811,688	3,802,016
Total current liabilities	19,252,220	13,453,005
Noncurrent Liabilities		
Noncurrent compensation liability	3,682,739	3,748,161
Net OPEB obligation	-	8,448,000
Net pension liability	20,232,458	-
Pollution remediation liability	187,663	87,649
Other long-term liabilities	2,627,073	428,501
Total noncurrent liabilities	26,729,933	12,712,311
Total Liabilities	45,982,152	26,165,316
Deferred Inflows of Resources		
Pensions	2,128,856	-
NET POSITION		
Restricted for construction projects	109,795,464	124,126,080
Restricted for customer facility charges	62,165,756	45,152,124
Restricted for operation and maintenance reserve fund	15,669,933	15,157,717
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	192,631,153	189,435,921
Net investment in capital assets	813,681,208	715,270,367
Unrestricted	178,201,444	223,777,123
Net Position	$ 1,184,513,806	$ 1,128,483,410

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position

for the five month period ended November 30,	Unaudited 2015	2014
Operating Revenues		
Airfield	$ 13,119,882	$ 12,767,823
Terminals	21,239,654	20,209,011
Landside	23,552,158	21,361,623
Auxiliary airports	306,662	325,613
General aviation	847,282	899,691
Support areas	2,946,819	3,217,946
Other	782,122	974,905
Operating revenues	62,794,579	59,756,612
Less airline revenue sharing	(3,958,630)	(3,732,368)
Total operating revenues	58,835,949	56,024,244
Operating Expenses		
Airfield	10,283,272	10,111,141
Terminals	15,250,465	15,495,362
Landside	4,778,806	4,757,236
Auxiliary airports	597,776	675,481
General aviation	469,723	460,481
Support areas	436,338	415,470
Roads and grounds	2,866,472	2,637,855
Other	1,106,407	961,640
Total operating expenses before depreciation	35,789,260	35,514,666
Operating Income Before Depreciation	23,046,689	20,509,578
Depreciation Expense	25,794,115	25,270,044
Operating Loss	(2,747,426)	(4,760,466)
Non-Operating Revenues (Expenses)		
Passenger facility charges	17,651,740	16,879,917
Customer facility charges	6,591,675	6,482,575
Gain (Loss) on disposition of property and equipment	157,347	48,668
Interest income	779,673	776,046
Net non-operating income (expense)	25,180,435	24,187,207
Capital Contributions		
Contributions and grants, principally Airport Improvement Program	4,134,860	4,790,747
State grants	-	21,539
Total capital contributions	4,134,860	4,812,286
Net Position		
Increase in net position	26,567,869	24,239,025
Net Position, beginning of period	1,157,981,328	1,109,668,886
Net Position, end of period	$ 1,184,549,197	$ 1,133,907,911

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
OPERATING REVENUES AND EXPENDITURES TO BUDGET

	JULY - NOV 2015 ACTUALS	JULY - NOV 2015 BUDGET	SURPLUS/ DEFICIT	PERCENT DIFFERENT
Revenues:				
Landing Fees	$ 10,974,541	$ 10,542,300	$ 432,241	4.1%
Fuel Farm	220,037	220,000	37	0.0%
Aircraft Remain Overnight Fees	97,900	85,100	12,800	15.0%
Cargo Bldg. & Ramp Use Fee	660,610	668,200	(7,590)	-1.1%
Security Charges to TSA	109,801	132,700	(22,899)	-17.3%
Extraordinary Service Charges	26,201	41,000	(14,799)	-36.1%
Passenger Loading Bridges	891,846	679,600	212,246	31.2%
Tenant Telephone Fees	153,218	148,300	4,918	3.3%
Terminal Rents	12,547,430	12,358,800	188,630	1.5%
Executive Terminal	32,738	50,300	(17,562)	-34.9%
General Aviation Hangars	476,155	477,500	(1,345)	-0.3%
FBO Hangars/Fuel Oil Royalty	206,525	211,800	(5,275)	-2.5%
Flight Kitchens	592,946	519,100	73,846	14.2%
Other Buildings & Office Space	2,245,719	2,255,900	(10,181)	-0.5%
Food Service & Vending	4,131,454	4,057,500	73,954	1.8%
News/Gift Shop	2,318,631	2,267,100	51,531	2.3%
Car Rental	8,510,566	7,961,200	549,366	6.9%
Leased Site Areas	799,180	917,600	(118,420)	-12.9%
Auto Parking/Ground Transportation	15,015,927	14,313,600	702,327	4.9%
Advertising	433,123	346,600	86,523	25.0%
State Aviation Fuel Tax	1,214,152	1,073,600	140,552	13.1%
Military	32,354	57,000	(24,646)	-43.2%
Glycol Recycling Sales	157,885	194,300	(36,415)	-18.7%
ARFF Training	421,029	236,600	184,429	77.9%
Other	524,612	410,300	114,312	27.9%
Less: Airline Revenue Sharing	(3,958,630)	(4,167,600)	208,970	-5.01%
Total Operating Revenues	**58,835,949**	**56,058,400**	**2,777,549**	**5.0%**
Expenses:				
Salary & Wages	13,404,961	13,556,380	151,419	1.1%
Employee Benefits	6,322,611	6,538,546	215,935	3.3%
Maintenance Supplies	2,071,284	2,670,510	599,226	22.4%
Automotive Supplies	678,155	903,400	225,245	24.9%
Other Supplies	455,225	768,100	312,875	40.7%
Insurance Premiums	330,869	1,363,000	1,032,131	75.7%
Janitorial Service	2,725,607	2,841,400	115,793	4.1%
Maintenance Contracts	844,330	713,100	(131,230)	-18.4%
Other Contractual Services	1,292,266	1,496,186	203,920	13.6%
Professional & Tech Service	2,260,176	2,374,300	114,124	4.8%
Utilities	2,719,743	2,734,000	14,257	0.5%
Administrative Service Fee	597,918	604,800	6,882	1.1%
Aircraft Rescue Fire Fighting	1,821,810	1,642,000	(179,810)	-11.0%
Other Expenses	728,455	619,450	(109,005)	-17.6%
Contingency Reserve	-	-	-	0.0%
Total Operating Expenses	**36,253,409**	**38,825,172**	**2,571,763**	**6.6%**
Capital Costs - E&M Division	464,149	464,149	0	0.0%
Total Operating Expense	**35,789,260**	**38,361,023**	**2,571,763**	**6.7%**
Operating Income	**$ 23,046,689**	**$ 17,697,377**	**$ 5,349,312**	**30.2%**

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR

	JULY - NOVEMBER 2015	JULY - NOVEMBER 2014	SURPLUS/ (DEFICIT)	PERCENT CHANGE
Revenues:				
Landing Fees	$ 10,974,541	$ 10,882,897	$ 91,644	0.8%
Fuel Farm	220,037	220,037	0	0.0%
Aircraft Remain Overnight Fees	97,900	97,750	150	0.2%
Cargo Bldg. & Ramp Use Fee	660,610	993,952	(333,342)	-33.5%
Security Charges to TSA	109,801	132,615	(22,814)	-17.2%
Extraordinary Service Charges	26,201	39,962	(13,761)	-34.4%
Passenger Loading Bridges	891,846	664,487	227,359	34.2%
Tenant Telephone Fees	153,218	149,144	4,074	2.7%
Terminal Rents	12,547,430	12,227,392	320,038	2.6%
Executive Terminal	32,738	82,411	(49,673)	-60.3%
General Aviation Hangars	476,155	487,941	(11,786)	-2.4%
FBO Hangars/Fuel Oil Royalty	206,525	211,938	(5,413)	-2.6%
Flight Kitchens	592,946	518,987	73,959	14.3%
Other Buildings & Office Space	2,245,719	2,427,083	(181,364)	-7.5%
Food Service & Vending	4,131,454	3,920,263	211,191	5.4%
News/Gift Shops	2,318,631	2,115,550	203,081	9.6%
Car Rental	8,510,566	7,797,479	713,087	9.1%
Leased Site Areas	799,180	868,880	(69,700)	-8.0%
Auto Parking/Ground Transportation	15,015,927	13,543,542	1,472,385	10.9%
Advertising	433,123	346,738	86,385	24.9%
State Aviation Fuel Tax	1,214,152	1,108,088	106,064	9.6%
Military	32,354	57,070	(24,716)	-43.3%
Glycol Recycling Sales	157,885	192,424	(34,539)	-17.9%
ARFF Training	421,029	231,930	189,099	81.5%
Other	524,612	438,052	86,560	19.8%
Less: Airline Revenue Sharing	(3,958,630)	(3,732,368)	(226,262)	6.1%
Operating Revenue	**58,835,949**	**56,024,244**	**2,811,705**	**5.0%**
Expenses:				
Salary & Wages	13,404,961	12,980,746	424,215	3.3%
Employee Benefits	6,322,611	6,267,615	54,996	0.9%
Maintenance Supplies	2,071,284	1,976,595	94,689	4.8%
Automotive Supplies	678,155	749,549	(71,394)	-9.5%
Other Supplies	455,225	600,530	(145,305)	-24.2%
Insurance Premiums	330,869	1,261,436	(930,567)	-73.8%
Janitorial Service	2,725,607	2,672,845	52,762	2.0%
Maintenance Contracts	844,330	692,527	151,803	21.9%
Other Contractual Services	1,292,266	1,249,489	42,777	3.4%
Professional & Tech Service	2,260,176	1,847,497	412,679	22.3%
Utilities	2,719,743	2,736,724	(16,981)	-0.6%
Administrative Service Fee	597,918	577,878	20,040	3.5%
Aircraft Rescue Fire Fighting	1,821,810	1,827,276	(5,466)	-0.3%
Other Expenses	728,455	576,250	152,205	26.4%
Contingency Reserve	-	-	-	0.0%
Total Operating Expenses	**36,253,409**	**36,016,958**	**236,451**	**0.7%**
Capital Costs - E&M Division	**464,149**	**502,293**	**(38,144)**	**-7.6%**
Total Operating Expense	**35,789,260**	**35,514,665**	**274,595**	**0.8%**
Operating Income	**$ 23,046,689**	**$ 20,509,579**	**$ 2,537,110**	**12.4%**

Salt Lake City
Department of Airports

SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
ELEVEN MONTHS ENDED NOVEMBER 2015

	November 2015	CHANGE	YTD 2015	CHANGE	12 MO ROLLING Ending 11/2015	CHANGE
PASSENGERS						
DOMESTIC						
Enplaned	824,405	4.87%	9,937,965	4.04%	10,772,283	4.13%
Deplaned	828,993	5.79%	9,919,310	4.24%	10,788,783	4.30%
TOTAL DOMESTIC	1,653,398	5.33%	19,857,275	4.14%	21,561,066	4.21%
INTERNATIONAL						
Enplaned	16,235	39.98%	255,643	49.90%	270,962	48.23%
Deplaned	15,753	45.55%	262,745	54.41%	277,340	52.26%
TOTAL INTERNATIONAL	31,988	42.67%	518,388	52.15%	548,302	50.24%
TOTAL PASSENGERS	**1,685,386**	**5.86%**	**20,375,663**	**4.99%**	**22,109,368**	**5.01%**
LANDED WEIGHT						
Air Carriers	942,689,287	0.28%	11,251,304,405	2.54%	12,247,025,399	2.93%
Cargo Carriers	84,423,956	7.01%	894,769,246	4.62%	1,015,067,756	5.71%
TOTAL LANDED WEIGHT (LBS)	**1,027,113,243**	**0.80%**	**12,146,073,651**	**2.69%**	**13,262,093,155**	**3.13%**
MAIL						
Enplaned	1,859,986	21.94%	22,670,097	30.03%	24,022,922	28.00%
Deplaned	1,152,946	297.03%	11,767,576	36.97%	12,619,980	32.98%
TOTAL MAIL (LBS)	**3,012,932**	**65.94%**	**34,437,673**	**32.32%**	**36,642,902**	**29.67%**
CARGO						
Enplaned	13,516,900	-5.84%	151,049,727	-1.44%	166,577,580	-1.43%
Deplaned	13,745,864	10.45%	152,576,865	6.35%	168,931,587	5.99%
TOTAL CARGO (LBS)	**27,262,764**	**1.72%**	**303,626,592**	**2.32%**	**335,509,167**	**2.17%**
MAIL & CARGO						
Enplaned	6,758	-5.84%	75,525	-1.44%	83,289	-1.43%
Deplaned	6,873	10.45%	76,288	6.35%	84,466	5.99%
TOTAL MAIL & CARGO (TONS)	**13,631**	**1.72%**	**151,813**	**2.32%**	**167,755**	**2.17%**
AIRCRAFT OPERATIONS						
Passenger Aircraft	18,176	-1.69%	214,208	-2.22%	233,890	-1.80%
All-Cargo Aircraft	1,538	8.46%	16,704	1.57%	18,694	2.59%
General Aviation	3,668	-23.60%	49,618	-18.35%	54,350	-16.77%
Military	721	356.33%	5,619	169.50%	5,809	162.49%
TOTAL AIRCRAFT OPERATIONS	**24,103**	**-3.06%**	**286,149**	**-4.10%**	**312,743**	**-3.45%**

SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
ELEVEN MONTHS ENDED NOVEMBER 2015

	November 2014	November 2015	% CHANGE	YTD 2014	YTD 2015	% CHANGE	12 MO ROLLING Ending 11/2015	% CHANGE
ENPLANED PASSENGERS								
ALASKA	19,343	17,343	-10.34%	180,575	251,267	39.15%	271,963	43.96%
Horizon Air / Alaska	3,360	5,181	54.20%	19,258	47,009	144.10%	50,889	164.25%
Skywest / Alaska	5,166	6,518	26.17%	30,266	85,796	183.47%	91,072	200.91%
AMERICAN	15,078	16,830	11.62%	206,523	301,233	45.86%	321,023	44.20%
American Eagle/Republic	2,367	571	-75.88%	31,067	44,202	42.28%	47,995	45.59%
Compass		44	100.00%	0	44	100.00%	44	100.00%
Envoy Air	0	2,170	100.00%	23,420	2,170	-90.73%	2,170	-91.86%
American/Mesa Air	0	353	100.00%	0	852	100.00%	1,705	506.76%
SkyWest (American)	3,633	4,328	19.13%	41,013	60,116	46.58%	63,757	42.97%
DELTA	376,374	416,177	10.58%	4,585,417	4,996,568	8.97%	5,386,622	9.08%
SkyWest (Delta Connection)	181,200	180,604	-0.33%	2,166,885	1,987,364	-8.28%	2,171,515	-8.18%
Compass (Delta Connection)	13,210	11,491	-13.01%	207,027	172,578	-16.64%	188,759	-22.60%
FRONTIER	26,116	15,351	-41.22%	225,703	180,678	-19.95%	205,863	-16.31%
JETBLUE	14,464	16,395	13.35%	159,895	194,107	21.40%	210,959	21.93%
SOUTHWEST	82,422	85,787	4.08%	1,091,915	1,088,080	-0.35%	1,183,998	-0.25%
UNITED	3,495	18,106	418.05%	65,450	174,702	166.92%	180,618	169.65%
SkyWest (United Express)	20,641	22,027	6.71%	254,204	266,878	4.99%	290,964	5.50%
Shuttle America (United Express)	3,397	622	-81.69%	44,249	14,841	-66.46%	17,819	-62.68%
Continental Airlines (United)	0	0	0.00%	23,688	0	-100.00%	0	-100.00%
Express Jet (Continental Express)	4,479	150	-96.65%	30,761	2,601	-91.54%	5,781	-81.21%
Mesa Airlines (United Express)	0	150	100.00%	281	6,086	2065.84%	6,086	100.00%
Republic Airways (United)	988	884	-10.53%	3,718	20,770	458.63%	21,738	484.67%
US AIRWAYS	19,915	19,266	-3.26%	299,241	275,087	-8.07%	299,031	-7.41%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express)	1,240	0	-100.00%	18,066	15,854	-12.24%	17,505	-9.84%
Charters	845	292	-65.44%	13,676	4,725	-65.45%	5,369	-62.94%
TOTAL ENPLANED PASSENGERS	**797,733**	**840,640**	**5.38%**	**9,722,298**	**10,193,608**	**4.85%**	**11,043,245**	**4.89%**
ALASKA AIR	18,191	16,576	-8.88%	173,411	242,706	39.96%	264,513	45.53%
Horizon Air / Alaska	3,698	5,121	38.48%	20,697	46,223	123.33%	49,947	141.32%
Skywest / Alaska	5,251	6,854	30.53%	30,660	86,798	183.10%	92,349	201.20%
AMERICAN	15,214	14,649	-3.71%	213,329	305,286	43.11%	327,690	41.00%
American Eagle/Republic	2,736	477	-82.57%	32,420	44,183	36.28%	48,728	41.86%
Compass	0	128	100.00%	0	128	100.00%	128	100.00%
Envoy Air (American)	0	2,111	100.00%	22,647	2,111	-90.68%	2,111	-92.00%
American/Mesa Air	0	425	100.00%	0	871	100.00%	1,761	100.00%
SkyWest (American)	3,686	4,091	10.99%	39,692	59,155	49.04%	63,042	45.64%
DELTA	376,444	419,084	11.33%	4,573,715	4,996,894	9.25%	5,401,121	9.25%
SkyWest (Delta Connection)	180,468	181,847	0.76%	2,142,975	1,987,340	-7.26%	2,175,773	-7.13%
Compass (Delta Connection)	13,279	11,431	-13.92%	225,966	169,896	-24.81%	187,550	-29.07%
FRONTIER	25,543	15,548	-39.13%	224,506	186,234	-17.05%	212,941	-13.32%
JETBLUE	14,325	16,386	14.39%	157,600	195,406	23.99%	212,812	23.48%
SOUTHWEST	83,232	89,259	7.24%	1,093,647	1,093,074	-0.05%	1,193,067	0.02%
UNITED	2,628	17,869	579.95%	65,145	169,711	160.51%	176,463	164.98%
SkyWest (United Express)	20,105	21,004	4.47%	242,132	259,991	7.38%	284,845	8.01%
Shuttle America (United Express)	3,264	547	-83.24%	44,514	14,511	-67.40%	17,587	-63.63%
Continental Airlines (United)	0	0	0.00%	23,053	0	-100.00%	0	-100.00%
Express Jet (Continental Express)	4,281	143	-96.66%	30,800	2,725	-91.15%	6,026	-80.44%
Mesa Airlines / United Express	0	115	100.00%	0	6,766	100.00%	6,766	100.00%
Republic Airways (United)	1,189	1,131	-4.88%	4,262	23,311	446.95%	24,504	474.94%
US AIRWAYS	18,838	19,342	2.68%	290,586	267,290	-8.02%	292,504	-7.46%
Mesa (US Airways Express)	0	0	0.00%	140	0	-100.00%	0	-100.00%
SkyWest (US Airways Express)	1,218	0	-100.00%	19,247	15,263	-20.70%	17,067	-17.28%
Charters	831	608	-26.84%	14,463	6,182	-57.26%	6,828	-56.98%
TOTAL DEPLANED PASSENGERS	**794,421**	**844,746**	**6.33%**	**9,685,607**	**10,182,055**	**5.13%**	**11,066,123**	**5.13%**
TOTAL PASSENGERS*	**1,592,154**	**1,685,386**	**5.86%**	**19,407,905**	**20,375,663**	**4.99%**	**22,109,368**	**5.01%**
INTERNATIONAL - ENPLANED								
DELTA	5,185	11,220	116.39%	87,656	178,147	103.23%	187,251	97.86%
SkyWest (Delta Connection)	5,821	3,871	-33.50%	75,984	49,275	-35.15%	53,446	-33.52%
Compass	0	1,144	100.00%	3,773	26,990	615.35%	28,426	612.07%
FRONTIER	592	0	-100.00%	3,132	1,231	-60.70%	1,839	-51.31%
Charters	0	0	0.00%	0	0	0.00%	0	0.00%
TOTAL ENPLANED INTERNATIONAL	**11,598**	**16,235**	**39.98%**	**170,545**	**255,643**	**49.90%**	**270,962**	**48.23%**
DELTA	5,033	10,900	116.57%	87,827	186,587	112.45%	194,868	107.08%
SkyWest (Delta Connection)	4,982	3,728	-25.17%	73,128	50,457	-31.00%	54,627	-29.98%
Compass	0	1,125	100.00%	5,959	24,445	310.22%	25,970	322.48%
FRONTIER	808	0	-100.00%	3,243	1,255	-61.30%	1,874	-51.74%
Charters	0	0	0.00%	0	1	100.00%	1	100.00%
TOTAL DEPLANED INTERNATIONAL	**10,823**	**15,753**	**45.55%**	**170,157**	**262,745**	**54.41%**	**277,340**	**52.26%**
TOTAL INTERNATIONAL PASSENGERS	**22,421**	**31,988**	**42.67%**	**340,702**	**518,388**	**52.15%**	**548,302**	**50.24%**

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
ELEVEN MONTHS ENDED NOVEMBER 2015
Based on Total Enplanements

MARKET SHARE

	November 2014	MARKET SHARE	November 2015	MARKET SHARE	YTD 2014	MARKET SHARE	YTD 2015	MARKET SHARE	12 MO ROLLING Ending 11/2014	12 MO ROLLING Ending 11/2015	MARKET SHARE
ALASKA	27,869	3.49%	29,042	3.45%	230,099	2.37%	384,072	3.77%	238,444	413,924	3.75%
AMERICAN	21,078	2.64%	24,296	2.89%	302,023	3.11%	408,617	4.01%	327,133	436,694	3.95%
DELTA	570,784	71.55%	608,272	72.36%	6,959,329	71.58%	7,156,510	70.21%	7,546,960	7,746,896	70.15%
FRONTIER	26,116	3.27%	15,351	1.83%	225,703	2.32%	180,678	1.77%	245,986	205,863	1.86%
JETBLUE	14,464	1.81%	16,395	1.95%	159,895	1.64%	194,107	1.90%	173,015	210,959	1.91%
SOUTHWEST	82,422	10.33%	85,787	10.20%	1,091,915	11.23%	1,088,080	10.67%	1,186,918	1,183,998	10.72%
UNITED	33,000	4.14%	41,939	4.99%	422,351	4.34%	485,878	4.77%	452,921	523,006	4.74%
US AIRWAYS	21,155	2.65%	19,266	2.29%	317,307	3.26%	290,941	2.85%	342,386	316,536	2.87%
Charters	845	0.11%	292	0.03%	13,676	0.14%	4,725	0.05%	14,487	5,369	0.05%
TOTAL ENPLANEMENTS	**797,733**	**100%**	**840,640**	**100%**	**9,722,298**	**100%**	**10,193,608**	**100%**	**10,528,250**	**11,043,245**	**100%**

PERCENT CHANGE YOY

	November 2014	November 2015	PERCENT CHANGE	YTD 2014	YTD 2015	PERCENT CHANGE	12 MO ROLLING Ending 11/2014	12 MO ROLLING Ending 11/2015	PERCENT CHANGE
ALASKA	27,869	29,042	4.21%	230,099	384,072	66.92%	238,444	413,924	73.59%
AMERICAN	21,078	24,296	15.27%	302,023	408,617	35.29%	327,133	436,694	33.49%
DELTA	570,784	608,272	6.57%	6,959,329	7,156,510	2.83%	7,546,960	7,746,896	2.65%
FRONTIER	26,116	15,351	-41.22%	225,703	180,678	-19.95%	245,986	205,863	-16.31%
JETBLUE	14,464	16,395	13.35%	159,895	194,107	21.40%	173,015	210,959	21.93%
SOUTHWEST	82,422	85,787	4.08%	1,091,915	1,088,080	-0.35%	1,186,918	1,183,998	-0.25%
UNITED	33,000	41,939	27.09%	422,351	485,878	15.04%	452,921	523,006	15.47%
US AIRWAYS	21,155	19,266	-8.93%	317,307	290,941	-8.31%	342,386	316,536	-7.55%
Charters	845	292	-65.44%	13,676	4,725	-65.45%	14,487	5,369	-62.94%
TOTAL ENPLANEMENTS	**797,733**	**840,640**	**5.38%**	**9,722,298**	**10,193,608**	**4.85%**	**10,528,250**	**11,043,245**	**4.89%**

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
ELEVEN MONTHS ENDED NOVEMBER 2015

	November 2014	November 2015	CHANGE	YTD 2014	YTD 2015	CHANGE	12 MO ROLLING Ending 11/2015	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
ALASKA	209	175	-16.27%	1,560	2,097	34.42%	2,310	42.42%
Horizon Air / Alaska	89	89	0.00%	494	915	85.22%	1,005	103.44%
Skywest / Alaska	90	119	32.22%	520	1,423	173.65%	1,515	191.35%
AMERICAN	122	124	1.64%	1,613	2,195	36.08%	2,361	34.76%
Compass	0	2	100.00%	0	2	100.00%	2	100.00%
American Eagle/Republic	46	7	-84.78%	495	630	27.27%	695	32.38%
American/Mesa Air	0	6	100.00%	0	13	100.00%	26	100.00%
Envoy Air (American)	0	41	100.00%	422	41	-90.28%	41	-91.60%
SkyWest (American)	87	91	4.60%	915	1,308	42.95%	1,395	39.64%
DELTA	2,738	2,991	9.24%	32,285	34,880	8.04%	37,707	8.21%
SkyWest (Delta Connection)	3,631	3,399	-6.39%	43,740	37,921	-13.30%	41,620	-12.75%
Compass (Delta Connection)	200	169	-15.50%	3,083	2,460	-20.21%	2,729	-20.97%
FRONTIER	189	116	-38.62%	1,640	1,295	-21.04%	1,484	-16.91%
JETBLUE	116	123	6.03%	1,157	1,457	25.93%	1,595	26.69%
SOUTHWEST	760	761	0.13%	9,507	8,908	-6.30%	9,716	-6.59%
UNITED	26	152	484.62%	537	1,385	157.91%	1,434	159.78%
Continental (United)	0	0	0.00%	176	0	-100.00%	0	-100.00%
Express Jet (Continental Express)	94	3	-96.81%	652	57	-91.26%	126	-82.67%
Mesa / United Express	0	2	100.00%	0	94	100.00%	94	100.00%
Republic Airways Holdings	20	17	-15.00%	71	347	388.73%	365	414.08%
SkyWest (United Express)	390	364	-6.67%	4,503	4,471	-0.71%	4,914	0.27%
Shuttle America (United Express)	54	9	-83.33%	716	223	-68.85%	272	-64.95%
US AIRWAYS	183	157	-14.21%	2,257	1,984	-12.10%	2,180	-11.09%
Mesa (US Airways Express)	0	0	0.00%	2	0	-100.00%	0	-100.00%
SkyWest (US Airways)	30	0	-100.00%	430	349	-18.84%	392	-14.97%
SUBTOTAL SCHEDULED CARRIERS:	**9,074**	**8,917**	**-1.73%**	**106,775**	**104,455**	**-2.17%**	**113,978**	**-1.74%**
CHARTER CARRIERS								
ALLEGIANT AIR	3	1	-66.67%	18	9	-50.00%	9	-57.14%
AVANT AIR	0	0	0.00%	0	0	0.00%	0	0.00%
BIGHORN AIRWAYS	0	0	0.00%	9	6	-33.33%	6	-33.33%
BOMBARDIER BUSINESS JETS	1	10	900.00%	90	114	26.67%	126	21.15%
CITATION SHARES	0	0	0.00%	15	0	-100.00%	0	-100.00%
D&D AVIATION	2	5	150.00%	50	45	-10.00%	46	-20.69%
DELTA PRIVATE JETS	6	9	50.00%	103	128	24.27%	143	26.55%
EXECUTIVE JET MANAGEMENT	5	5	0.00%	108	104	-3.70%	118	-0.84%
FLIGHT OPTIONS	16	13	-18.75%	179	203	13.41%	223	7.73%
KEYLIME AIR	18	5	-72.22%	186	159	-14.52%	180	-12.20%
NETJETS	63	63	0.00%	934	954	2.14%	1,055	2.23%
SIERRA PACIFIC	0	0	0.00%	8	3	-62.50%	3	-62.50%
SUNSET AVIATION	2	0	-100.00%	38	27	-28.95%	27	-37.21%
SWIFT AIR	2	2	0.00%	6	16	166.67%	16	166.67%
OTHER CHARTER	52	60	15.38%	1,014	881	-13.12%	1,015	-10.96%
SUBTOTAL CHARTER CARRIERS:	**170**	**173**	**1.76%**	**2,758**	**2,649**	**-3.95%**	**2,967**	**-3.92%**
CARGO CARRIERS								
ABX AIR (DHL)	1	0	-100.00%	4	2	-50.00%	3	-25.00%
AERO CHARTER & TRANSPORT	19	20	5.26%	232	232	0.00%	254	1.20%
AIR TRANSPORT INTERNATIONAL	19	1	-94.74%	233	221	-5.15%	244	-3.94%
AIRNET SYSTEMS	0	0	0.00%	8	0	-100.00%	0	-100.00%
AMERIFLIGHT	321	319	-0.62%	3,699	3,762	1.70%	4,173	2.18%
CORPORATE AIR (BILLINGS)	96	98	2.08%	1,135	1,138	0.26%	1,248	0.48%
EMPIRE	16	16	0.00%	191	190	-0.52%	208	-0.48%
FEDEX EXPRESS	117	130	11.11%	1,158	1,366	17.96%	1,557	17.51%
UPS	89	100	12.36%	950	1,038	9.26%	1,177	10.72%
WESTERN AIR EXPRESS	30	37	23.33%	597	337	-43.55%	415	-36.35%
OTHER CARGO	1	46	4500.00%	18	66	266.67%	68	240.00%
SUBTOTAL CARGO CARRIERS:	**709**	**767**	**8.18%**	**8,225**	**8,352**	**1.54%**	**9,347**	**2.57%**
TOTAL LANDINGS	**9,953**	**9,857**	**-0.96%**	**117,758**	**115,456**	**-1.95%**	**126,292**	**-1.48%**
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
ALASKA	27,837,200	23,109,500	-16.98%	217,532,700	282,267,800	29.76%	310,765,700	37.32%
Horizon Air / Alaska	5,495,750	5,495,750	0.00%	30,504,500	56,501,250	85.22%	62,058,750	103.44%
Skywest / Alaska	6,030,000	7,928,484	31.48%	34,700,000	96,202,078	177.24%	102,366,078	195.00%
AMERICAN	15,197,000	16,974,000	11.69%	203,434,400	300,040,900	47.49%	321,125,900	45.12%
Compass	0	149,900	100.00%	0	149,900	100.00%	149,900	100.00%
American Eagle/Republic	3,448,022	524,699	-84.78%	37,103,715	47,222,112	27.27%	52,094,317	32.38%
Envoy Air (American)	0	2,747,000	100.00%	28,274,000	2,747,000	-90.28%	2,747,000	-91.60%
American/Mesa Air	0	441,000	100.00%	0	955,500	100.00%	1,911,000	100.00%
SkyWest (American)	4,089,000	4,277,000	4.60%	43,005,000	61,476,000	42.95%	65,565,000	39.64%
DELTA	442,416,900	460,267,500	4.03%	5,207,173,800	5,543,513,445	6.46%	6,003,122,445	6.80%
SkyWest (Delta Connection)	209,341,400	204,037,800	-2.53%	2,454,454,500	2,231,060,800	-9.10%	2,443,830,500	-8.80%
Compass (Delta Connection)	15,035,400	12,676,253	-15.69%	231,713,721	184,732,007	-20.28%	204,954,620	-21.03%
FRONTIER	25,980,134	15,779,588	-39.26%	225,679,670	178,972,434	-20.70%	205,045,184	-16.70%
JETBLUE	16,495,200	17,490,600	6.03%	164,554,128	207,214,718	25.92%	226,838,318	26.68%
SOUTHWEST	97,324,000	95,352,000	-2.03%	1,199,650,000	1,132,122,000	-5.63%	1,235,908,000	-5.77%

SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
ELEVEN MONTHS ENDED NOVEMBER 2015

	November 2014	November 2015	CHANGE	YTD 2014	YTD 2015	CHANGE	12 MO ROLLING Ending 11/2015	% CHANGE
UNITED	3,712,300	21,117,380	468.85%	77,540,684	195,290,618	151.86%	202,182,626	154.39%
Continental (United)	0	0	0.00%	25,067,900	0	-100.00%	0	-100.00%
Express Jet (Continental Express)	4,144,648	132,276	-96.81%	28,747,102	2,513,244	-91.26%	5,555,592	-82.67%
Mesa / United Express	0	150,000	100.00%	0	7,047,463	100.00%	7,047,463	100.00%
Republic Airways Holdings	1,240,000	1,054,000	-15.00%	4,402,000	21,514,000	388.73%	22,630,000	414.08%
SkyWest (United Express)	22,887,420	22,731,012	-0.68%	260,289,889	276,333,073	6.16%	303,018,375	7.17%
Shuttle America (United Express)	3,904,848	650,808	-83.33%	51,775,392	16,125,576	-68.85%	19,668,864	-64.95%
US AIRWAYS	28,747,200	23,509,700	-18.22%	344,185,600	316,032,564	-8.18%	346,670,764	-6.70%
Mesa (US Airways Express)	0	0	0.00%	147,000	0	-100.00%	0	-100.00%
SkyWest (US Airways)	1,410,000	0	-100.00%	20,236,500	16,429,500	-18.81%	18,450,500	-14.95%
SUBTOTAL SCHEDULED CARRIERS:	**934,736,422**	**936,596,250**	**0.20%**	**10,890,172,201**	**11,176,463,982**	**2.63%**	**12,163,706,896**	**3.02%**
CHARTER CARRIERS								
ALLEGIANT AIR	418,500	139,500	-66.67%	2,511,000	1,314,500	-47.65%	1,314,500	-55.13%
AVANT AIR	0	0	0.00%	0	0	0.00%	0	0.00%
BIGHORN AIRWAYS	0	0	0.00%	79,680	53,120	-33.33%	53,120	-33.33%
BUSINESS JET SOLUTIONS	95,600	0	-100.00%	2,445,350	935,550	-61.74%	1,404,250	-51.51%
CITATION SHARES	0	0	0.00%	347,700	0	-100.00%	0	-100.00%
D&D AVIATION	30,600	75,420	146.47%	765,000	677,240	-11.47%	692,540	-21.96%
DELTA PRIVATE JETS	192,400	186,965	-2.82%	2,978,240	3,324,850	11.64%	3,714,400	15.47%
EXECUTIVE JET MANAGEMENT	220,200	261,300	18.66%	4,676,150	4,662,565	-0.29%	5,085,815	-0.63%
FLIGHT OPTIONS	425,070	289,260	-31.95%	4,261,270	4,723,330	10.84%	5,225,525	5.81%
KEYLIME AIR	474,144	158,620	-66.55%	5,279,897	4,547,618	-13.87%	5,129,798	-12.09%
NETJETS	1,574,060	1,572,040	-0.13%	23,329,965	25,019,635	7.24%	27,473,870	6.39%
SIERRA PACIFIC	0	0	0.00%	850,000	311,000	-63.41%	311,000	-63.41%
SUN COUNTRY	0	0	0.00%	1,152,700	146,300	-87.31%	438,900	-61.92%
SWIFT AIR	242,000	242,000	0.00%	726,000	1,534,925	111.42%	1,534,925	111.42%
OTHER CHARTER	1,678,588	3,460,532	106.16%	32,916,770	27,760,556	-15.66%	31,110,626	-16.21%
SUBTOTAL CHARTER CARRIERS:	**5,351,162**	**6,385,637**	**19.33%**	**82,319,722**	**75,011,189**	**-8.88%**	**83,489,269**	**-9.35%**
CARGO CARRIERS								
ABX AIR (DHL)	326,000	0	-100.00%	1,164,000	544,000	-53.26%	816,000	-29.90%
AERO CHARTER & TRANSPORT	130,150	137,000	5.26%	1,592,270	1,589,200	-0.19%	1,739,900	1.01%
AIR TRANSPORT INTERNATIONAL	4,017,000	283,000	-92.95%	46,576,000	47,507,000	2.00%	52,146,000	2.78%
AIRNET SYSTEMS	0	0	0.00%	122,400	0	-100.00%	0	-100.00%
AMERIFLIGHT	4,153,700	4,182,600	0.70%	47,900,194	49,091,700	2.49%	54,408,500	2.87%
CORPORATE AIR (BILLINGS)	816,000	833,000	2.08%	9,647,500	9,673,000	0.26%	10,608,000	0.48%
EMPIRE	550,825	578,480	5.02%	6,822,810	6,869,450	0.68%	7,520,240	1.00%
FEDEX EXPRESS	41,604,700	42,410,800	1.94%	440,045,600	451,368,900	2.57%	512,847,600	3.32%
UPS	26,825,360	29,654,880	10.55%	295,782,400	316,678,400	7.06%	362,346,120	8.82%
WESTERN AIR EXPRESS	440,800	474,000	7.53%	4,981,475	3,203,500	-35.69%	4,044,000	-24.59%
OTHER CARGO	27,000	5,577,596	20557.76%	623,654	8,073,330	1194.52%	8,420,630	832.87%
SUBTOTAL CARGO CARRIERS:	**78,891,535**	**84,131,356**	**6.64%**	**855,258,303**	**894,598,480**	**4.60%**	**1,014,896,990**	**5.69%**
TOTAL LANDINGS	**1,018,979,119**	**1,027,113,243**	**0.80%**	**11,827,750,226**	**12,146,073,651**	**2.69%**	**13,262,093,155**	**3.13%**

SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
ELEVEN MONTHS ENDED NOVEMBER 2015

	November 2014	November 2015	CHANGE	YTD 2014	YTD 2015	CHANGE	12 MO ROLLING Ending 11/2015	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	14,909	6,813	-54.30%	146,889	154,393	5.11%	176,211	12.15%
Horizon Air / Alaska	71	45	-36.62%	318	2,525	694.03%	4,014	1162.26%
Skywest / Alaska	661	921	39.33%	5,514	6,759	22.58%	7,835	42.09%
AMERICAN	5,776	35,816	520.08%	13,492	194,535	1341.85%	204,001	1379.13%
American Eagle/Republic	0	0	0.00%	300	14,550	4750.00%	14,768	4071.75%
Envoy Air (American)	0	591	100.00%	2,961	591	-80.04%	591	-80.05%
SkyWest (American)	0	3,600	100.00%	215	7,065	3186.05%	7,065	2692.49%
DELTA	1,974,866	855,363	-56.69%	11,839,310	9,782,632	-17.37%	10,079,052	-21.62%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
SOUTHWEST	266,755	395,182	48.14%	2,888,541	3,860,427	33.65%	4,212,196	32.90%
UNITED	3,561	11,974	236.25%	65,640	67,525	2.87%	69,927	-6.79%
Continental (United)	0	0	0.00%	15,058	0	-100.00%	0	-100.00%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	12,427	4,730	-61.94%	192,141	164,336	-14.47%	181,902	-11.62%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	682	0	-100.00%	831	271	-67.39%	271	-67.39%
Others	0	0	0.00%	0	50	100.00%	50	100.00%
CARGO CARRIERS								
ABX AIR (DHL)	17,569	0	-100.00%	70,095	20,655	-70.53%	36,889	-47.37%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	7,066,798	7,473,460	5.75%	85,200,326	83,213,068	-2.33%	91,527,641	-2.39%
SOUTHERN AIR	0	294,950	100.00%	0	294,950	100.00%	294,950	100.00%
UPS	3,923,391	3,667,979	-6.51%	40,309,370	40,096,325	-0.53%	45,195,446	0.56%
MISC CARGO	1,067,524	765,476	-28.29%	12,512,402	13,169,070	5.25%	14,564,771	6.19%
TOTAL ENPLANED CARGO	**14,354,990**	**13,516,900**	**-5.84%**	**153,263,403**	**151,049,727**	**-1.44%**	**166,577,580**	**-1.43%**
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	14,310	15,410	7.69%	172,057	243,424	41.48%	272,106	54.00%
Horizon Air / Alaska	1,130	52	-95.40%	6,099	10,476	71.77%	10,626	74.23%
Skywest / Alaska	618	1,737	181.07%	1,672	20,545	1128.77%	21,593	1191.45%
AMERICAN	5,999	19,721	228.74%	50,948	170,067	233.81%	179,718	252.75%
American Eagle/Republic	101	11	-89.11%	3,570	3,852	7.90%	5,936	66.27%
Envoy Air (American)	0	175	100.00%	228	175	-23.25%	175	-23.25%
SkyWest (American)	0	0	0.00%	89	738	729.21%	738	729.21%
DELTA	390,742	1,124,546	187.80%	11,706,331	13,093,967	11.85%	14,269,475	10.25%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
SOUTHWEST	529,822	413,371	-21.98%	5,389,654	4,928,117	-8.56%	5,432,789	-7.44%
UNITED	11,843	30,419	156.85%	142,976	209,679	46.65%	219,122	49.17%
Continental (United)	0	0	0.00%	36,863	0	-100.00%	0	-100.00%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	11,281	7,738	-31.41%	270,137	142,686	-47.18%	152,091	-47.48%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Skywest (US Airways)	300	0	-100.00%	2,761	2,898	4.96%	3,398	16.17%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	50	100.00%	50	100.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	76,765	46,096	-39.95%	81,851	6.63%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	6,032,567	6,507,605	7.87%	64,114,530	70,175,905	9.45%	77,578,518	8.60%
SOUTHERN AIR	0	534,965	100.00%	0	534,965	100.00%	534,965	100.00%
UPS	4,610,490	4,726,597	2.52%	52,682,582	53,303,577	1.18%	59,546,969	1.44%
MISC CARGO	836,619	363,517	-56.55%	8,807,792	9,689,648	10.01%	10,621,467	10.08%
TOTAL DEPLANED CARGO	**12,445,822**	**13,745,864**	**10.45%**	**143,465,054**	**152,576,865**	**6.35%**	**168,931,587**	**5.99%**
TOTAL CARGO	**26,800,812**	**27,262,764**	**1.72%**	**296,728,457**	**303,626,592**	**2.32%**	**335,509,167**	**2.17%**

*FEDEX EXPRESS includes mail

Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
October 2015

ARRIVALS

	Airport	Flights	% On Time	Rank
SLC	**SALT LAKE CITY INTL**	**8,764**	**92.3**	1
MDW	CHICAGO MIDWAY	7,613	91.4	2
ATL	HARTSFIELD-JACKSON ATLANTA INTL	32,594	90.3	3
PDX	PORTLAND INTL	4,553	89.1	4
SAN	SAN DIEGO LINDBERGH FIELD	6,207	89.0	5
DTW	DETROIT METRO WAYNE CNTY	9,913	88.8	6
MSP	MINNEAPOLIS-ST. PAUL INTL	10,623	88.8	7
BWI	BALTIMORE/WASHINGTON INTL	8,020	88.5	8
STL	ST. LOUIS LAMBERT INTL	4,314	88.3	9
CLT	CHARLOTTE DOUGLAS	9,573	88.2	10
IAD	WASHINGTON DULLES	3,000	88.0	11
ORD	CHICAGO O HARE	27,608	87.9	12
TPA	TAMPA INTL	5,148	87.9	13
MIA	MIAMI INTL	5,956	87.6	14
DEN	DENVER INTL	18,125	87.5	15
PHX	PHOENIX SKY HARBOR INTL	12,932	87.4	16
MCO	ORLANDO INTL	9,048	86.9	17
LAX	LOS ANGELES INTL	17,739	86.7	18
LAS	LAS VEGAS MCCARRAN INTL	12,702	86.5	19
SEA	SEATTLE-TACOMA INTL	10,385	85.7	20
CVG	CINCINNATI NORTHERN INT. KY	6,818	85.1	21
DCA	RONALD REAGAN NATIONAL	6,848	85.1	22
DFW	DALLAS-FT. WORTH REGIONAL	21,033	85.1	23
IAH	HOUSTON GEORGE BUSH	13,227	85.1	24
BOS	BOSTON LOGAN INTL	10,161	84.9	25
PHL	PHILADELPHIA INTL	6,089	84.7	26
SFO	SAN FRANCISCO INTL	14,170	84.6	27
FLL	FT. LAUDERDALE	5,820	82.5	28
EWR	NEWARK LIBERTY INTERNATIONAL	9,656	82.0	29
LGA	NEW YORK LAGUARDIA	8,570	81.4	30
JFK	NEW YORK JFK INTL	8,285	81.3	31
AVERAGES		**10,822**	**86.73**	

DEPARTURES

	Airport	Flights	% On Time	Rank
SLC	**SALT LAKE CITY INTL**	**8,763**	**91.5**	1
PDX	PORTLAND INTERNATIONAL	4,550	91.4	2
MSP	MINNEAPOLIS-ST. PAUL INTL	10,584	89.9	3
CVG	CINCINNATI NORTHERN INT. KY	1,919	88.8	4
SAN	SAN DIEGO LINDBERGH FIELD	6,209	88.7	5
ATL	HARTSFIELD-JACKSON ATLANTA INTL	32,588	88.6	6
TPA	TAMPA INTERNATIONAL	5,143	88.5	7
SEA	SEATTLE-TACOMA INTL	10,388	88.3	8
STL	ST. LOUIS LAMBERT INTL	4,314	88.3	9
DTW	DETROIT METRO WAYNE CNTY	9,925	88.0	10
CLT	CHARLOTTE DOUGLAS	9,572	87.5	11
MCO	ORLANDO INTL	9,047	87.5	12
DCA	RONALD REAGAN NATIONAL	6,819	87.4	13
IAD	WASHINGTON DULLES	2,996	87.4	14
MDW	CHICAGO MIDWAY	7,617	87.2	15
PHX	PHOENIX SKY HARBOR INTL	12,921	87.1	16
BOS	BOSTON LOGAN INTERNATIONAL	10,164	86.7	17
LAX	LOS ANGELES INTL	17,728	86.7	18
ORD	CHICAGO O HARE	27,652	86.7	19
MIA	MIAMI INTL	5,958	85.9	20
PHL	PHILADELPHIA INTL	6,094	85.8	21
DEN	DENVER INTERNATIONAL	18,136	85.1	22
LAS	LAS VEGAS MCCARRAN INTL	12,688	85.1	23
SFO	SAN FRANCISCO INTL	14,170	85.0	24
DFW	DALLAS-FT. WORTH REGIONAL	21,044	84.4	25
IAH	HOUSTON GEORGE BUSH	13,211	84.3	26
FLL	FT. LAUDERDALE	5,812	83.8	27
JFK	NEW YORK JFK INTL	8,303	83.8	28
LGA	NEW YORK LAGUARDIA	8,590	83.6	29
EWR	NEWARK LIBERTY INTERNATIONAL	9,622	82.4	30
BWI	BALTIMORE/WASHINGTON INTL	8,022	82.2	31
AVERAGES		**10,663**	**86.70**	

ON TIME ARRIVAL PERFORMANCE AT SLC
By Carrier

	Air Carrier	Flights	% On Time
AS	ALASKA	186	95.2%
UA	UNITED	136	94.9%
DL	DELTA	3,119	94.6%
OO	SKYWEST	3,898	92.4%
WN	SOUTHWEST	853	87.0%
F9	FRONTIER	118	86.4%
AA	AMERICAN	330	86.1%
B6	JETBLUE	124	78.2%
		8,406	**91.8%**

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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I. Area Map of Project Locations
II. Project Schedule
III. Construction Analysis
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SALT LAKE CITY DEPARTMENT OF AIRPORTS
January 13, 2016

Salt Lake City
International Airport

2015 - 2016 Project Legend

Airfield

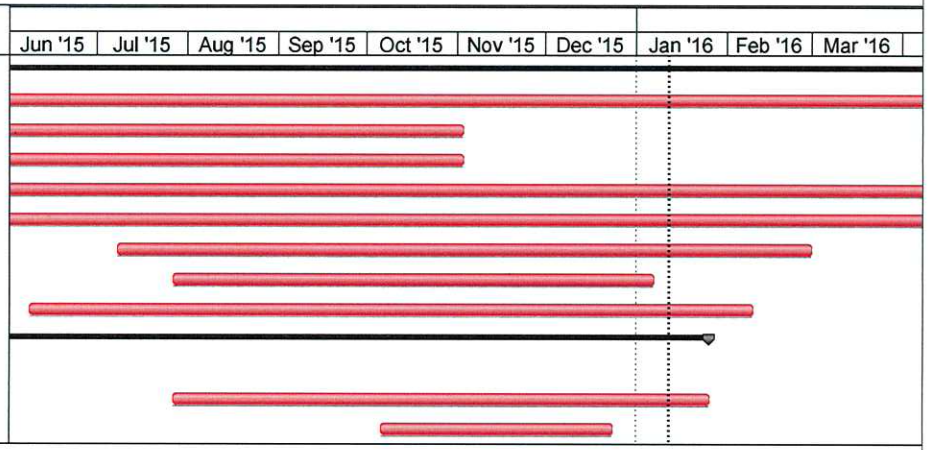
1. Deicing Pad 34R
2. T/W L Deicing Pad Support Facility
3. R/W 34L Deicing Pad Support Facility
4. Deicing Pad R/W 16L
5. Apron Mast Lighting
6. Rebuild Pump House 6
7. Concourse B Apron PCC Joint Seal Replacement
8. Snow Chemical Storage Building

Terminal

9. Public Restroom Renovation-Concourse B
10. Replace Boiler No. 4
11. Relocate IT Node at Executive Terminal

SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2015/2016 Construction Schedule

ID	Task Name	Start	Finish
1	**Airfield**	**Thu 10/18/12**	**Thu 6/30/16**
2	(1) Deicing Pad 34R	Thu 10/18/12	Thu 6/30/16
3	(2) T/W L Deicing Pad Support Facility	Mon 7/15/13	Mon 11/2/15
4	(3) R/W 34L Deicing Pad Support Facility	Mon 7/15/13	Mon 11/2/15
5	(4) Deicing Pad R/W 16L	Mon 10/6/14	Mon 6/6/16
6	(5) Apron Mast Lighting	Thu 3/26/15	Fri 4/15/16
7	(6) Rebuild Pump House 6	Wed 7/8/15	Mon 2/29/16
8	(7) Concourse B Apron PCC Joint Seal Replacement	Mon 7/27/15	Wed 1/6/16
9	(8) Snow Chemical Storage Building	Mon 6/8/15	Tue 2/9/16
10	**Terminal**	**Mon 3/23/15**	**Mon 1/25/16**
11	(9) Public Restroom Renovation - Concourse B	Mon 3/23/15	Mon 12/28/15
12	(10) Replace Boilder No. 4	Mon 7/27/15	Mon 1/25/16
13	(11) Relocate IT Node at the Executive Terminal	Tue 10/6/15	Wed 12/23/15



Date: Tue 1/12/16

Design
Construction

DESIGN
CONSTRUCTION
SCOPING
SUMMARY
Deadline

SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2015 - 2016

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
	CONSTRUCTION						
1	Deicing Pad 34R	$ 32,636,278	$ 30,713,449	$ 1,837,115	5.98%	sub. comp.	Wadsworth Brothers Const.
2	T/W L Deicing Pad Support Facility	$ 6,747,000	$ 6,755,375	$ (81,674)	-1.21%	complete	Allstate Construction
3	R/W 34L Deicing Pad Support Facility	$ 6,788,000	$ 6,680,375	$ 40,538	0.61%	complete	Allstate Construction
4	Deicing Pad R/W 16L	$ 27,398,981	$ 29,645,774	$ 10,141	0.03%	on schedule	Granite Construction
5	Apron Mast Lighting Replacement	$ 1,733,033	$ 1,733,300	$ (25,158)	-1.45%	on schedule	All-Tech Electric
6	Rebuild Pump House 6	$ 404,300	$ 448,933			on schedule	JL Hardy Construction
7	Concourse B Apron PCC Joint Seal Replacement	$ 1,240,425	$ 1,151,070			complete	Granite Construction
8	Snow Chemical Storage Building	$ 1,702,371	$ 1,933,000			on schedule	Stacey Enterprises
9	Public Restroom Renovation - Concourse B	$ 1,116,251	$ 1,073,800	$ 11,376.00	1.06%	complete	Hogan & Associates
10	Replace Boiler No. 4	$ 634,435	$ 608,000			on schedule	Mechanical Service & Systems
11	Relocate IT Node at the Executive Terminal	$ 1,326,725	$ 1,179,893			complete	Americom Technology
	Total	**$ 81,727,799**	**$ 81,922,969**	**$ 1,792,338**	2.19%		

Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.

DESIGN AND CONSTRUCTION REPORT

CONSTRUCTION

(1) **Deicing Pad 34R -** This project is in winter shutdown until March of 2016. Punch list items including minor electrical and storm drain work will begin when weather permits.

(2) **Taxiway L Deicing Pad Support Facility** - Substantial completion for this project was issued on November 2, 2015. The Contractor is currently working on final punch list items.

(3) **Runway 34L Deicing Pad Support Facility** - Substantial completion for this project was issued on November 2, 2015. The Contractor is currently working on final punch list items.

(4) **Deicing Pad R/W 16L -** The Contractor has completed the PCC and asphalt shoulder placements for Phase 1D, Taxiway G and is currently working on miscellaneous electrical work throughout the project. The electrical work will continue as long as weather permits. No other work is anticipated to take place until March of 2016.

(5) **Apron Mast Lighting Replacement -** The light poles are being erected at Concourse A, C and D. Lighting controls are being installed at Concourse A and B.

(6) **Rebuild Pump House 6 -** The directional boring for the new power feeder is complete. Delivery of the pumps is anticipated for the week of January 25, 2016.

(7) **Concourse B Apron PCC Joint Seal Replacement** - Substantial completion for this project was issued on January 6, 2016. The Contractor has completed all punch list items.

(8) **Snow Chemical Storage Building -** The interior cast in place concrete bin walls are complete along with the masonry wall work. The Contractor has started the roofing work.

(9) **Public Restroom Renovation - Concourse B -** Substantial completion for this project was issued on December 28, 2015. The Contractor is currently working on punch list items.

(10) **Replace Boiler No. 4** - The Contractor has started the demolition of the old boiler. This phase of the work will take approximately 3 weeks to complete.

(11) **Relocate IT Node at the Executive Terminal -** Substantial completion for this project was issued on December 23, 2015. The Contractor is working on one punch list item.