

UNIVERSITY OF UTAH
BOARD OF TRUSTEES MEETING
NOVEMBER 10, 2015

TRUSTEES PRESENT

Julie Barrett	Ambra Jackson
David Burton	Michele Mattsson (Chair)
Phillip W. Clinger (Vice Chair)	Cristina Ortega
Lisa Eccles	Steven Price
Christian Gardner	Taft Price

UNIVERSITY REPRESENTATIVES PRESENT

Cathy Anderson	Associate Vice President, Budget and Planning
Arnie B. Combe	Vice President, Administrative Services
Fred C. Esplin	Vice President, Institutional Advancement
Jeff Herring	Chief Human Resources Officer
Steve Hess	Chief Information Officer
Chris Hill	Special Assistant to the President and Athletic Director
Bill Johnson	President, Academic Senate
Vivian Lee	Senior Vice President for Health Sciences
Laura Marks	Liaison to the Board of Trustees
Karren Nichols	President, University of Utah Staff Council
Maria O'Mara	Director, Communications
Thomas N. Parks	Vice President, Research
Mike Perez	Associate Vice President, Administrative Service- Facilities
David Perrin	Dean, College of Health
David W. Pershing	President
Jason Perry	Vice President Government Relations
Patricia A. Ross	Chief Strategy Officer, Secretary to the University
Barbara H. Snyder	Vice President, Student Affairs
William J. Warren	Chief Marketing and Communication Officer
Ruth V. Watkins	Senior Vice President, Academic Affairs
Jeff West	Associate Vice President, Administrative Services
Karen West	Executive Assistant, Board of Trustees
Gordon Wilson	Assistant Vice President, Administrative Services- Auxiliary Services
Liz Winter	General Counsel

OTHERS

Matthew Piper	Salt Lake Tribune
Courtney Tanner	Chronicle

CALL TO ORDER

Information: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:44 AM in the Alumni House, Burbidge Board Room. Chair Michele Mattsson welcomed Trustees and others in attendance.

CHAIR'S REPORT

Information: 2.01 – Current Events and Announcements

Chair Michele Mattsson thanked the Trustees who were able to travel to Seattle. The Trustees were able to tour the University of Washington Boeing Advanced Research Center (BARC), EcoCar lab and heard poster presentations from several Washington Computer Science students.

Mattsson invited Trustee Ambra Jackson to give an ASUU update.

- The ASUU Government Relations Board and the Hinckley Institute hosted a forum with candidates running for Mayor.
- The ASUU Student Services Board offered flu shot clinics to students.
- ASUU is looking at expanding the drop in tutoring services that last year's administration began.
- Ambra has begun a mental health task force to analyze campus statistics to see where we are and then partnership with Counseling Center to make recommended changes on campus.

PRESIDENT'S REPORT

Action: 3.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Pershing noted the written report in the agenda materials. The President noted that the Centers for Disease Control and Prevention has granted \$11 million to the University of Utah and five other schools to become prevention epicenters. The President recognized the Executive MBA program at the David Eccles School of Business being ranked one of the best in the world, according to a new survey by the *Financial Times*. The program ranked 22nd nationally and 83rd globally, moving up 8 and 12 spots respectively. The President also recognized that for the second time this year, the Department of Bioengineering graduate program was ranked second in the nation, according to a survey of GraduatePrograms.com. President Pershing recognized Nobel Laureate Mario R. Capecchi, Ph.D. and Vivian S. Lee, M.D., Ph.D., M.B.A. who both received the honor of being elected to the National Academy of Medicine.

A copy of the report is included as Appendix I with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Information: 3.02 – Current Events

President Pershing brought to the attention of the Trustees a couple of events that will occur in November.

1. November 11 – Veteran Day Commemoration Ceremony
2. November 19 - 20 – Fall National Advisory Council meeting

President Pershing also recognized the three individuals and the three programs at the University of Utah that were honored at the fourth annual Beacons of Excellence award ceremony. The award recognizes excellence in providing transformative experiences to undergraduate students.

Award Recipients:

- Sharon Aiken-Wisniewski, Assistant Vice President for Undergraduate Studies, Associate Dean for University College, Adjunct Professor in the Department of Educational Leadership & Policy
- Craig Bryan, Assistant Professor in Psychology, Executive Director of the National Center for Veterans Studies
- Anthony Butterfield, Assistant Professor in Chemical Engineering

- ArtsForce, a program run by and for undergraduate students in the College of Fine Arts to help them discover the value of their degree
- Larry H. and Gail Miller Enrichment Scholarship Program, provides educational opportunities for students from underrepresented populations or who are first-generation college students
- Women's Resource Center, works on issues that impact women on campus and in the state and aims to end racism, sexism, homophobia and all other biases

COLLEGE FOCUS

Report: 4.01 – College of Health

Senior Vice President Ruth Watkins introduced Dean Dave Perrin, who gave a report on the College of Health. Dean Perrin introduced the college as being made up of approximately 2,500 undergraduates and approximately 600 graduate students. The college also services over 1,700 non-majors taking classes each semester and 2,600 students taking fitness and leisure classes. The College of Health offers 18 BA/BS degree emphases, 16 master degree programs, 3 clinical doctorates, and 5 PhD programs within the seven departments within the college. The College of Health engages in activities that focus around the University's four major initiatives. The first initiative is to have high impact educational practices supporting the undergraduate success. The college has been able to accomplish this by:

- Creating a centralized system of undergraduate students advising in the new College of Health Legacy Foundation Center for Student Success.
- Working with the Honors College to create a pre-medical and health professions living learning community designed to attract students from underserved and ethnic minority populations
- Working with the Office of Undergraduate Research to expand participation in the Undergraduate Research opportunities.

The second set of initiatives focus on academic program creation to develop and transfer new knowledge. The college is working on accomplishing this by:

- In the process of starting a new Ph.D. in Nutrition and Integrative Physiology.
- Working in collaboration with the Division of Public Health in Family and Preventative Medicine and College of Social and Behavioral Science to launch a new undergraduate major in Public Health and hope to be able to launch major by fall 2016.
- Exploring a feasibility of a master's degree program in Orthotics and Prosthetics in collaboration with Orthopedics, Mechanical Engineering, Physical Medicine and Rehabilitation, and the VA.

The third set of initiatives focus on strategic faculty searches to develop and transfer new knowledge. The college is working on accomplishing this by:

- Partnering with the four major research pillars within Health Sciences and the transformative excellence program on the main campus.

Dean Perrin mentioned the College of Health also provides clinics to the University and community. These clinics provide clinical training, research, and services to improve health and quality of life. The college works in collaboration with the Chief Wellness Officer with PEAK. PEAK program provides wellness services to the campus at large.

The fourth set of initiatives focus on organizational structure in support of long-term viability of the University. The college is working on accomplishing this by:

- Recent re-alignment of departments, divisions, and programs
 - The College of Health has gone from 7 departments and division to 5 departments and divisions
 - Department of Health, Kinesiology, and Recreation
 - Department of Nutrition and Integrative Physiology
 - Department of Communication Sciences and Disorders
 - Department of Occupational and Recreational Therapies
 - Department of Physical Therapy and Athletic Training

- With the support of Tom Parks and Vivian Lee the college has established an Office of Research and appointed the first Associate Dean for Research.
- Transitioning to embedded Human Resources

Dean Perrin discussed a few opportunities and challenges the college faces. The college is uniquely positioned between health sciences and main campus. The greatest challenge the college experiences is the tuition funding model in which the college receives about a third of the tuition dollars they generate from the undergraduate students. Another challenge the college faces is that the college is dispersed across Health Sciences, main campus, and research park. The dean also mentioned a few opportunities which are collaborating with health sciences research pillars and the main campus transformative excellence program with strategic faculty hires and interdisciplinary research initiatives. The departments of Physical Therapy, Occupational Therapy hope to have a presence in the new Rehab Hospital and the Nutrition and Integrated Physiology program in the MED complex.

A copy of the PowerPoint presentation is included as Appendix II with the official minutes of this meeting and is on file in the office of the Secretary to the University.

SENIOR VICE PRESIDENTS' REPORTS

Report: 5.01 – Health Sciences Report

Senior Vice President Vivian Lee reported on the annual AAMC meeting which was held last week. During the conference AAMC awarded the University of Utah two awards in the area of learning health systems; the Pioneer Research award and the Champion Research award. Dr. Carrie Byington also received the Leadership award from the Women in Medicine section of the AAMC.

Dr. Lee also recognized the two new chairs who will be joining the School of Medicine. Kathleen Conney will join the School of Medicine as chair of the Department of Internal Medicine in March 2016. Dr. Cooney comes from the University of Michigan Medical School, where she has had a tremendous 22-year career, serving as chief of the Division of Hematology/Oncology. Angela Fagerlin will join the School of Medicine as chair of the School of Medicine's new Department of Population Health Sciences. Dr. Fagerlin comes from the University of Michigan Medical School, where she was Co-director of the University of Michigan's Center for Bioethics and Social Sciences. She also is a research scientist with the Veterans Affairs Ann Arbor's Center for Clinical Management Research.

Report: 5.01 – Academic Affairs Report

Senior Vice President Watkins reported on a recent leadership seminar hosted by the University of Utah which focused on data analytics in university settings. Dr. Watkins hosted the PAC 12 Provosts during the seminar with the aim of creating an academic consortium among the PAC 12. Dr. Watkins thanked all who participated in the accreditation visit. The MUSE program hosted John Lewis on November 10th. Lewis is one of the authors and illustrator of "March" the best-selling graphic novel series that narrates U.S. Rep. John Lewis's account of the civil rights movement.

ACADEMIC SENATE

Report: 6.01 – Academic Senate Report

Bill Johnson, President of the Academic Senate, reported a group of local activists, organizers, teachers, and students on Monday, November 9, 2015 delivered a petition to the Natural History Museum of Utah as part of a nationwide effort to get museums to rid their investments portfolios of any fossil fuel holdings. The petition with nearly 55,000 signatures was given to the Natural History Museum Associate Director for Visitor Experience Becky Menlove, who accepted the petition on behalf of museum Director Sarah George.

STAFF COUNCIL REPORT

Report 7.01 – Staff Council Report

Karren Nichols, President, University of Utah Staff Council, gave an overview of the Staff Council. The council provides benefits “beyond the paycheck” to staff by providing opportunities to socialize, build relationships, create a community, and provides staff with a voice to administration for their concerns. Staff Council is also able to make recommendations that bring solutions to issues that impact staff or improvements to existing programs or benefits. During 2014-2015 Staff Council awarded 23 staff scholarships up to \$500 to members for personal or professional development that can be used for on-campus offerings as well as seminars and other professional education opportunities. A new partnership has begun between Staff Council and the Sustainability Office for Community Engagement Day. They were able to collect double the amount of paper and electronic waste, and added pharmaceuticals and cardboard recycling to the event.

A copy of the PowerPoint presentation is included as Appendix III with the official minutes of this meeting and is on file in the office of the Secretary to the University.

GENERAL CONSENT

Action (Consent): 8.01 – Minutes of the October 13 and October 27 Meetings of the Board of Trustees

Action (Consent): 8.02 – Faculty and Staff Matters (Appendix IV)

Action (Consent): 8.03 – Sponsored Projects Report (Appendix V)

Action (Consent): 8.04 – Monthly Comparison (Gifts) Report (Appendix VI)

Action (Consent): 8.05 – Hospital Board Appointment (Appendix VII)

Action (Consent): 8.06 – Combining Departments of Ballet and Modern Dance into School of Dance (Appendix VIII)

Action (Consent): 8.07 – Name Change from Alcohol and Drug Abuse Certificate to Substance Use
Use Disorder Treatment Training Certificate (Appendix IX)

Action (Consent): 8.08 – Minor in Printmaking (Appendix X)

Action (Consent): 8.09 – Minor in Sculpture (Appendix XI)

Action (Consent): 8.10 – Minor in Strategic Communication (Appendix XII)

Action (Consent): 8.11 – Center for Engineering Innovation Proposal (Appendix XIII)

Action (Consent): 8.12 – Report of Investments Portfolio – for the Month of September 2015 (Appendix XIV)

Action (Consent) 8.13 – Quarterly Report of the Performance of the University’s Endowment Pool,
University of Utah Quasi-endowment Pool and Hinckley Pool and Quarterly Report of the
Cash Management Pool for the Quarter Ended September 30, 2015 (Appendix XV)

Action (Consent) 8.14 – Investments Compliance Report (Appendix XVI)

Action (Consent) 8.15 – Administrative Reports from the University of Utah to the State Building Board

(Appendix XVII)

Action (Consent) 8.16 – Capital Facilities Project – Approval to Remodel Existing Space in the DumkeHealth Professions Education Building (Appendix XVIII)Action (Consent) 8.17 – Capital Facilities Project – Approval to Remodel Existing Space in the UniversityHospital (Appendix XIX)Action (Consent) 8.18 – Interim Policy 5-302 – Retirement Program (Appendix XX)

Chair Mattsson introduced the General Consent Calendar and asked for questions or comments. There were no questions or concerns raised by the Trustees

Motion to approve the Consent Calendar by Christian Gardner, second by Ambra Jackson. Final Resolution: Motion Approved. Aye: Julie Barrett, Philip W. Clinger, Lisa Eccles, Christian Gardner, Ambra Jackson, Michele Mattsson, Cristina Ortega, and Tat Price (Trustees David Burton and Steve Price were excused prior to vote)

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

ACTION

Action: 9.01 – Capital Facilities Project – Approval to Upgrade Video Board in the Rice-Eccles Stadium

Chris Hill kicked off the discussion for the Rice-Eccles Stadium Scoreboard. This proposed project will upgrade the existing video board at the south end of the Rice-Eccles Stadium. The new video-board is estimated to have overall dimensions of 89' tall X 118' wide. The current board is 10 years old and has exceeded its useful life. Replacement will improve the efficiency and reliability, keeping up with latest technologies, and will allow better visibility and operational enhancements.

Of most importance, the enhanced video board will contribute greatly to the positive fan experience at Rice-Eccles Stadium events. All structural upgrades necessary for its construction and installation will be included, and the current sound system will be replaced with a distributed sound system. This system will help contain the sound within the stadium creating a better listening environment for those attending events. It will also reduce the noise disturbance to the surrounding community.

The proposed total project budget is estimated at \$13,500,000 and will be funded by Department of Athletics and Auxiliary Service funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

A copy of the report is included as Appendix XXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Motion to approve items 9.01 by Lisa Eccles, second by Cristina Ortega. Final Resolution: Motion Approved.
Aye: Julie Barrett, Philip W. Clinger, Lisa Eccles, Christian Gardner, Ambra Jackson, Michele Mattsson, Cristina Ortega, and Taft Price

ADJOURN

Resolution: Chair Michele Mattsson recommended approval to adjourn the open meeting of the Board of Trustees.

At 10:30 a.m. the November 10, 2015 open meeting of the Board of Trustees voted to adjourn.

The next scheduled meeting will be held December 8, 2015.

Motion to approve by Taft Price, second by Lisa Eccles. Final Resolution: Motion Approved. Aye: Julie Barrett, Philip W. Clinger, Lisa Eccles, Christian Gardner, Ambra Jackson, Michele Mattsson, Cristina Ortega, and Taft Price

Signed by: Laura Marks

Date approved: 8 December 2015