

THIS AGENDA IS SUBJECT TO CHANGE WITH MINIMUM 24 HOURS NOTICE



UNIFIED FIRE AUTHORITY BOARD AGENDA

October 20, 2026, 7:30 a.m.

NOTICE IS HEREBY GIVEN THAT THE UNIFIED FIRE AUTHORITY BOARD OF DIRECTORS SHALL ASSEMBLE BOTH ELECTRONICALLY AND IN-PERSON FOR A MEETING AT UFA HEADQUARTERS LOCATED AT
3380 SOUTH 900 WEST, SALT LAKE CITY, UT 84119

THE PUBLIC MAY ATTEND IN-PERSON OR ELECTRONICALLY VIA ZOOM WEBINAR AT:
<https://zoom.us/j/98255960431?pwd=VW9iWk1KQ0JYTl9lSDIxMS96KzZXZz09>
Password: 123911

1. Call to Order – Chair Fotheringham
2. Public Comment
Please limit comments to three minutes each and be germane to the agenda items or UFA business. The UFA Board typically will not engage directly but may direct staff to address comments following the meeting.
There are three options for comments during this meeting:
 - a. In-Person.
 - b. Live during the Webinar by logging in as described above. If you wish to make a comment, select the “Raise Hand” button at the bottom of the screen. You will then be added to the queue and invited to speak.
 - c. EMAIL: Public comments will be accepted prior to the meeting via email at publiccomment@unifiedfire.org until 7:00 a.m. October 19, 2026. Emailed comments submitted prior to 7:00 a.m. October 19, 2026, will be read or summarized into the record, comments received after the deadline will be forwarded to the UFA Board, but not read into the meeting record or addressed during the meeting.
3. Minutes Approval –Chair Fotheringham
 - a. September 15, 2026 UFA Board Meeting Minutes
4. Committee Updates
 - a. Benefits & Compensation Committee – Chair Buroker
 - i. No meeting
 - b. Governance Committee – Chair Gettel
 - i. No meeting
 - c. Finance Committee – Chair Henderson
 - i. Upcoming Meeting-December 1, 2026, 1:00 p.m.
5. Consent Agenda—CFO Hill
 - a. Review of September Disbursements
6. Consider the Date of November 17, 2026 for a Public Hearing to

Receive and Consider Comments on Proposed Amendments to the 2026-2027
Fiscal Year Budget—CFO Hill

7. Approval of the FY27/28 Budget Calendar—CFO Hill
8. Operations Report – AC Dern
 - a. Monthly Call Data Report
 - b. Incident Highlights
 - c. Wildland Season Closeout
9. Administration and Planning Report—AC Russell
 - a. Behavioral Health Program Update
 - b. Fire Prevention Week (Oct 4-10)
10. Support Services —AC Robinson
 - a. Emergency Management Continuity Cup
 - b. Construction Update
11. Fire Chief Report
 - a. Paramedic Hiring/Staffing Model Update
 - b. Holiday Inn Express Donation
 - c. Organizational Changes
12. Possible Closed Session

The Board may consider a motion to enter Closed Session. A closed meeting described under Utah Code Section 52-4-205 may be held for specific purposes, including, but not limited to:

 - a. discussion of the character, professional competence, or physical or mental health of an individual;
 - b. strategy sessions to discuss pending or reasonably imminent litigation;
 - c. strategy sessions to discuss the purchase, exchange, or lease of real property;
 - d. discussion regarding deployment of security personnel, devices, or systems; and
 - e. investigative proceedings regarding allegations of criminal misconduct.

A closed meeting may also be held for attorney-client matters that are privileged pursuant to Utah Code § 78B-1-137, and for other lawful purposes that satisfy the pertinent requirements of the Utah Open and Public Meetings Act.
13. Adjournment – Chair Fotheringham

The next UFA Board meeting will be held on November 17, 2026, at 7:30 a.m., both electronically and at UFA Headquarters is located at 3380 South 900 West, Salt Lake City, UT 84119

THE PUBLIC IS INVITED TO PARTICIPATE IN ALL UFA MEETINGS.

In accordance with the Americans with Disabilities Act, UFA will make reasonable accommodations for participation in the meetings. Please call the clerk at least three working days prior to the meeting at 801-743-7213. Motions relating to any of the foregoing, including final action, may be taken at the meeting. This meeting will also be held electronically to allow members of the UFA Board to participate. This agenda is subject to change with a minimum 24-hour notice.

CERTIFICATE OF POSTING

The undersigned, does hereby certify that the above agenda notice was posted on this 17th day of October, 2026, on the UFA bulletin boards, the UFA website unifiedfireut.gov , posted on the Utah State Public Notice website <http://www.utah.gov/pmn/index.html> and was emailed to at least one newspaper of general circulation within the jurisdiction of the public body.

Micayla Dinkel, UFA Board Clerk



UNIFIED FIRE AUTHORITY BOARD MINUTES

September 15, 2026 7:30 AM

Electronically via Zoom Webinar/UFA Headquarters-3380 South 900 West, SLC, UT 84119

- Call to Order

Quorum present

Chair Fotheringham called the meeting to order at 7:30 a.m.

- Public Comment

No members of the public requested to speak either in person or electronically. Public comment was available live and through the posted public comment email address.

- Minutes Approval

a. August 18, 2026, UFA Board Meeting Minutes

Mayor Gettel made a motion to approve the August 18, 2026, UFA Board Meeting minutes as submitted.

Mayor Jackson seconded the motion. All voted in favor; none opposed. The motion passed unanimously.

- Committee Updates

Chair Fotheringham reported that no committee meetings had been held since the previous Board meeting.

- Consent Agenda

a. Review of August Disbursements

CFO Hill presented the August disbursements for the Board to review. He noted that the payment shown on page 13 of the report pays off the remaining balance of UFA's warehouse loan with Unified Fire Service Area. The loan was fully paid, and the UFA had no further obligation under it.

Mayor Gettel made a motion to approve the consent agenda as submitted. Mayor Jackson seconded the motion. All voted in favor; none opposed. The motion passed unanimously.

- Operations Report

Call Volume Report

Assistant Chief Dustin Dern reported that year-to-date incidents exceeded 28,000, more than 1,200 above the same point in the prior year. Response performance remained in the mid-90th-percentile range, and the increase in overall unit hour utilization did not raise concern. August had slightly more than 3,700 calls, down 132 from July, and 782 fewer responses than the preceding month. Assistant Chief Dern attributed

part of the decrease to the end of summer. August performance and unit utilization were within expected ranges. He also noted that fire incidents fell from 156 to 108, with fewer grass, field, and brush fires following monsoon rain.

Assistant Chief Dern confirmed that year-to-date agencywide unit hour utilization of 9.7 percent measured the time units were committed to incidents. He explained that UFA monitors utilization by apparatus and has not yet adopted a specific acceptable utilization measure in its Standards of Cover. As general reference points, he cited approximately 25 percent for ambulances and 15 to 20 percent for heavy apparatus. Other duties, including training, inspections, and administrative work, are not included in incident utilization. Staff explained that higher incident utilization reduces unit availability and can require more distant units to respond. Discussion also addressed station response reliability of 79.1 percent. Assistant Chief Dern said the central performance measure is whether UFA meets the 90th-percentile response-time standards adopted in its Standards of Cover.

Magna Wildfire

Assistant Chief Dern reviewed the August 6, 2026 wildfire that started near 7300 West and State Route 201 in Magna. Conditions were hot, dry, and windy, with temperatures above 100 degrees. Medic Ladder 111 arrived first, established command, began suppression, and protected a nearby storage facility. UFA's response expanded to include partner agencies, State of Utah and Bureau of Land Management resources, and aircraft. Law enforcement assisted with evacuations and traffic control; Magna City and Salt Lake County Emergency Management established an evacuation center at the Broadway Center. Crews used helicopter bucket drops and aircraft retardant drops to contain the fire. Personnel stayed overnight and into the following day for mop-up. The fire burned approximately 22 acres, with no reported injuries or structural damage. Horses and personal property were moved from the area. UFA's fuels crew continued work for approximately two days, allowing first-arriving units to return to service.

Mayor Buroker noted the report's finding that the fire began at a homeless encampment and asked about reducing similar fires. Assistant Chief Dern confirmed the cause and said UFA sees other fires associated with encampments, particularly along the Jordan River Parkway. UFA works with law enforcement on patrols and with available resources to assist people and reduce the hazard as much as possible.

Recruit Camp Update

Fire Training Division Chief Steve Prokopis reported that the 14 recruits in Camp 62 were approximately seven weeks into a 15-week camp that began August 1. They were progressing as expected in firefighting skills, fitness, and teamwork. Training to date included protective equipment and SCBA use, hydrant operations, apparatus driving, fire behavior, ladders, extrication, and live fire evolutions. Remaining work includes additional practical scenarios and written and practical certification examinations in Firefighter I

and II, Hazardous Materials Awareness and Operations, Apparatus Driver Operator, and wildland Red Card qualifications. Graduation is planned for November 12, and he invited the Board members to attend.

Planning for Camp 63, scheduled to begin in February, was already underway. Division Chief Prokopis thanked the training staff and cadre for supporting the pace of recruitment and training.

- Administrative and Planning Report

Cancer Initiative Update

Assistant Chief Wade Russell presented an update on the Utah Firefighter Cancer Initiative. He described firefighters' occupational exposure to carcinogens in smoke, soot, contaminated equipment, and hazardous materials. He reported the initiative's figures that firefighters face a 14 percent higher risk of dying from cancer than the general population and that cancer accounted for approximately two-thirds of nationwide firefighter line-of-duty deaths from 2002 through 2019.

Assistant Chief Russell described the initiative as a partnership involving the Utah Fire and Rescue Academy, Professional Firefighters of Utah, Utah State Fire Chiefs Association, and Rocky Mountain Center for Occupational and Environmental Health. Its goals include early detection, research, education, advocacy, and support. He said 2025 legislation expanded Utah's presumptive firefighter cancer list to 15 cancers and provided \$3.7 million annually through 2028 to screen at least 500 firefighters per year. The screening began in September 2025, is voluntary and available without cost to eligible firefighters, and is prioritized by age and years of service because demand exceeds appointments. It includes laboratory tests, a whole-body MRI, a low-dose lung CT, dermatological and preventive exams, and other targeted testing.

As of August 10, 2026, the initiative had screened 346 firefighters statewide, identifying 27 cancers, 18 additional possible cancers requiring further evaluation, and 170 other concerning health findings. Assistant Chief Russell said none of the firefighters diagnosed with cancer through the program had symptoms when their cancers were discovered. Approximately 70 UFA personnel had completed screening, and four of those personnel had received cancer diagnoses they did not previously know about. He emphasized that the statewide count of other findings includes volunteers, wildland personnel, and career firefighters; UFA personnel also receive annual physical examinations, which may identify conditions such as heart disease or diabetes separately.

Board members asked how diagnoses are tied to service, whether affected personnel receive care and emotional support, and how the initiative will continue. Assistant Chief Russell said presumptive cancer coverage is based on research associating cancers with firefighting, while individual workers' compensation claims still require documentation of exposures and circumstances. HR is working through claims for the four UFA personnel and improving exposure reporting to support future claims. He said diagnosed personnel are receiving treatment through UFA's insurance. UFA also provides an employee assistance

program, an in-house therapist, and external clinicians, with mental health services available to families under state law.

Assistant Chief Russell said many additional UFA firefighters would like screening. Alongside the primary priority list, a supplemental cancellation list can fill openings when appointments are missed or canceled. He explained that the current legislative funding runs through 2028. Fire service organizations and the initiative's executive board are working to sustain the program, including through legislation and possible philanthropic support. Board members expressed support for continued advocacy.

- Fire Chief Report

Chair Fotheringham noted that Fire Chief Dominic Burchett was on vacation with family and that Assistant Chief Dern was presenting the Fire Chief report in his absence.

Promotional Update

Assistant Chief Dern reported 34 promotions in 2026 to date, including three Battalion Chiefs, 13 Captains, 11 Engineers, and other specialist positions. Interviews for three additional Captain positions had taken place the preceding day, with promotions expected to take effect September 16. He noted that lateral moves into staff and day positions also created development opportunities that were not counted in the promotion figures. He said these changes support leadership development, anticipated retirements, organizational growth, and changing service needs.

Paramedic Mandatory/Response Model

Assistant Chief Dern described a paramedic staffing gap that began in the spring and has increased the need for mandatory overtime. He cited retirements, promotions, and additional apparatus placed in service over recent years. UFA has temporarily used captain paramedics and other paramedic-qualified specialists to cover positions, although that draws them from their usual duties. Mandatory shifts averaged approximately 0.3 per day in 2025 and 1.5 per day in 2026 to date, an approximately fivefold increase. Many occur at the paramedic rank. Assistant Chief Dern said the added shifts affect rest, family time, fatigue, and morale, particularly after a busy and unusually hot summer.

Assistant Chief Dern reviewed UFA's one-on-one response model, introduced in 2018, which assigns a paramedic to every engine, ladder, and ambulance. He said it expanded paramedic coverage, reduced reliance on part-time EMS staffing, limited the need to send multiple heavy apparatus to a single-patient incident, allowed employees to move among apparatus, and integrated with partner agencies and dispatch systems. UFA continues to value the model but is evaluating whether a temporary adjustment could relieve mandatory staffing while additional paramedics are hired or trained. Any adjustment would need to preserve patient care, advanced life support transport, two-paramedic coverage for the most critical calls,

geographic coverage, availability, and service delivery. Chief Burchett would bring proposed changes forward in the coming months.

UFA needs approximately 37 paramedics on duty each day and aims to have approximately 143 in its overall staffing complement, including coverage for vacancies. Assistant Chief Dern estimated a current shortage of approximately 30 paramedics. A recently closed lateral recruitment process had approximately 10 qualified applicants, seven of whom were scheduled for interviews. A paramedic-only hiring process had opened the day before the meeting, and UFA planned another process for part-time employees who recently obtained paramedic credentials. Staff hoped those hires would be available for the February 2027 recruit camp. Nine UFA personnel began paramedic school in August and were expected to finish around March 2027; up to six more might begin in January. Seventeen personnel had completed or were taking prerequisite courses with tuition reimbursement. Assistant Chief Dern said UFA might add approximately 20 to 25 paramedics by March through lateral hires, new hires, and current personnel completing school, though these were potential outcomes rather than confirmed additions.

In response to questions, Assistant Chief Dern explained that UFA previously operated a paramedic school but discontinued it when only a few UFA employees enrolled each year and full-time instructional staffing was costly. UFA now sends students to local programs, including Gold Cross, Weber State University, and Utah Valley University. He acknowledged that higher pay can help recruit paramedics in the short term amid a wider shortage. He also explained UFA's mandatory staffing procedures, including a periodic draw through which personnel can select available days and a separate staffing matrix that considers seniority, hours worked, and prior mandatory assignments. Vacation, sick leave, and other policy exclusions can remove personnel from availability; limited exclusions and advance entries for significant personal events also exist. When personnel remain eligible and are assigned a mandatory shift, they are expected to work it.

E-bike Video

Director of Communications Nile Easton presented UFA's new e-bike and e-scooter safety video in response to serious injuries and fatalities involving riders, especially youth. The video stresses that electric bikes and scooters can reach high speeds quickly and should be treated as vehicles. It encourages age-appropriate equipment, helmets, safe speeds, compliance with traffic rules, visibility, lights, and caution at intersections and crosswalks. The presentation cited 536 people treated in Intermountain Healthcare emergency departments in Utah for e-bike and e-scooter injuries in 2025. Staff planned to distribute the video through social media, municipal liaisons, and communities and to consider sharing it with schools. Additional education is planned in the fall and spring, with discussions underway with the Utah Department of Public Safety and UDOT about broader outreach.

Board discussion addressed helmet use, speed, classes of electric bikes, and the difficulty of local enforcement. Deputy Mayor Kanter described a recently adopted Salt Lake County ordinance applying to trails and parks in unincorporated areas, including a 20-mile-per-hour limit for pedal-assisted bikes and restrictions on throttle-powered use. The Board asked whether injury data could be broken down by age to inform future education or legislation. DOC Easton agreed to explore additional data and to email and distribute the video.

DOC Easton also noted upcoming Pancake Breakfast events in Taylorsville on October 3, 2026, at Station 118 and Midvale on October 10 at Station 126.

Government Finance Officers Association (GFOA) Award

CFO Hill reported that UFA received the Government Finance Officers Association Distinguished Budget Presentation Award for its fiscal year 2026–2027 budget. UFA first received the award in 2018, making this its ninth award. For the first time, all reviewers gave the budget an outstanding score for its presentation of strategic goals and strategies, resulting in special recognition. CFO Hill credited Chief Burchett, Command Staff, division leaders, and the Finance team for strengthening the connection between the strategic plan, performance measures, accomplishments, action items, and budget. Board members congratulated the team and praised the document’s quality, detail, and ease of use.

- Possible Closed Session

No closed session was held.

- Adjournment

Mayor Gray moved to adjourn the September 15, 2026, UFA Board Meeting. Mayor Jackson seconded the motion. All voted in favor; none opposed. The motion passed unanimously.

BOARD MEMBERS IN ATTENDANCE

Mayor Cheri Jackson

Mayor Paul Fotheringham

Mayor Gay Lynn Bennion

Councilmember Chrystal Butterfield

Councilmember Kathleen Bailey

Mayor Scotty John

Mayor Kristie Overson

Mayor Dustin Gettel

Mayor Jared Gray

Councilmember Catherine Harris

Councilmember Jared Henderson

Mayor Roger Bourke

Deputy Mayor Catherine Kanter

Mayor Tish Buroker

BOARD MEMBERS ABSENT

Mayor Mick Sudbury

Councilmember Sheldon Stewart

STAFF IN ATTENDANCE

CFO Tony Hill

CLO Brian Roberts

Clerk Micayla Dinkel

ATTENDEES

AC Dern

AC Russell

Specialist Rivera

DC Prokopis

DC Fossum

FM Watkins

DC Greensides

Rachel Anderson

HRD Day

DOC Easton

Captain Costin

Digital Media Specialist Samuel

DRAFT

UNIFIED FIRE AUTHORITY
CASH DISBURSEMENTS - GENERAL FUND POOLED CHECKING
SEPTEMBER 2026

GL Period	Check Date	Ref#	Vendor Name	Invoice#	Check Amount
9/26	9/10/2026	1	PAYROLL TRANS FOR 08/31/26 PAY PERIOD	N/A	\$ 2,448,841.08
9/26	9/25/2026	4	PAYROLL TRANS FOR 09/15/26 PAY PERIOD	N/A	1,833,257.18
9/26	9/9/2026	90926101	SELECTHEALTH	262290130669	720,856.40
9/26	9/9/2026	3	FEDERAL & STATE W/H ACH - 09/10/26 PAYROLL	N/A	715,907.91
9/26	9/16/2026	91626103	UTAH RETIREMENT SYSTEMS	URS091026	686,331.54
9/26	9/3/2026	90326101	UTAH RETIREMENT SYSTEMS	URS082526	681,992.50
9/26	9/29/2026	92926102	UTAH RETIREMENT SYSTEMS	URS092526	643,066.06
9/26	9/24/2026	6	FEDERAL & STATE W/H ACH - 09/25/26 PAYROLL	N/A	473,901.58
9/26	9/25/2026	92526010	L.N. CURTIS & SONS	Multiple	216,588.45
9/26	9/6/2026	9062026	WELLS FARGO BUSINESS CARD	Multiple	118,849.35
9/26	9/10/2026	89592	FUEL NETWORK	F2701E01026	90,563.89
9/26	9/18/2026	91826026	UTAH LOCAL GOVERNMENTS TRUST	1629006	85,381.57
9/26	9/18/2026	91826028	VLCM	Multiple	59,604.93
9/26	9/4/2026	90426013	LHM CHRYSLER JEEP DODGE RAM	Multiple	55,116.59
9/26	9/25/2026	92526006	GOLD CROSS AMBULANCE	5064	49,067.33
9/26	9/10/2026	91026101	STRATOS WEALTH PARTNERS	VEBA091026	44,679.50
9/26	9/29/2026	92926101	STRATOS WEALTH PARTNERS	VEBA092526	44,621.32
9/26	9/4/2026	90426006	GOLD CROSS AMBULANCE	5004	43,125.95
9/26	9/24/2026	89620	PEHP GROUP INSURANCE	Multiple	34,005.01
9/26	9/17/2026	89610	ROCKY MTN POWER	Multiple	32,522.50
9/26	9/10/2026	89598	CUSTOM BENEFIT SOLUTIONS, INC.	09102026	28,999.50
9/26	9/18/2026	91826012	L.N. CURTIS & SONS	Multiple	25,107.37
9/26	9/25/2026	92526012	NORTHERN HYDRAULICS INC	INVNH7623	24,719.07
9/26	9/11/2026	91126003	CDW GOVERNMENT LLC	AK6TW4G	18,583.74
9/26	9/24/2026	89614	AFLAC GROUP INSURANCE	46265	18,138.82
9/26	9/25/2026	92526003	EMS LOGIK	Multiple	17,588.00
9/26	9/17/2026	89612	UNIVERSITY MEDICAL BILLING	Multiple	16,025.00
9/26	9/18/2026	91826017	MAYORS FINANCIAL ADMIN	MFA0000922	15,244.00
9/26	9/4/2026	90426015	PROFESSIONAL SALES & SERVICE LC	36490	14,869.52
9/26	9/18/2026	91826010	HENRY SCHEIN INC.	Multiple	14,425.03
9/26	9/25/2026	92526001	COMCAST	282993944	13,495.03
9/26	9/10/2026	89600	LOCAL 1696 - IAFF	09102026	11,995.55
9/26	9/4/2026	90426003	ENVIRO SYSTEM RESEARCH INSTITUTE INC	900314264	11,256.00
9/26	9/18/2026	91826019	NAPA AUTO PARTS	46265	11,195.56
9/26	9/17/2026	89606	CONSTRUCTION CONTROL CORP	26-7526	10,620.75
9/26	9/18/2026	91826009	GRAINGER	Multiple	10,303.38
9/26	9/4/2026	90426022	TIRE WORLD	Multiple	10,126.33
9/26	9/18/2026	91826022	RADIX HEALTH LLC	1C	10,000.00
9/26	9/11/2026	91126010	HENRY SCHEIN INC.	Multiple	8,826.85
9/26	9/11/2026	91126023	UTOPIA FIBER	CIV202609-000090	8,656.00
9/26	9/4/2026	90426009	INTERSTATE BILLING SERVICE INC	Multiple	8,550.63
9/26	9/18/2026	91826007	GENERATION SYSTEMS INC	18689	7,398.57
9/26	9/10/2026	89591	BOUND TREE MEDICAL LLC	Multiple	7,032.61
9/26	9/11/2026	91126021	UNIVERSITY OF UTAH-DEPT EMERG MEDICINE	UFA-2026-08	6,820.00
9/26	9/15/2026	7	TRANSFER FUNDS FOR PATIENT REFUNDS - AUGUST 2026	N/A	6,591.13
9/26	9/17/2026	89604	AHLSTROM ELECTRICAL SERVICES INC.	6751	6,500.00
9/26	9/11/2026	91126020	TIRE WORLD	Multiple	5,837.14
9/26	9/4/2026	90426024	ZOLL MEDICAL CORPORATION	4545839	5,835.33
9/26	9/16/2026	91626101	FIDELITY SECURITY LIFE INSURANCE CO	167502127	4,511.21
9/26	9/25/2026	92526008	HENRY SCHEIN INC.	Multiple	4,276.58
9/26	9/4/2026	90426007	GRAHAM FIRE APPARATUS SALES SERVICE	2044	4,238.48
9/26	9/4/2026	90426002	CONVERGEONE INC	INV1128785	3,891.48
9/26	9/18/2026	91826001	CONVERGEONE INC	INV1141860	3,891.48
9/26	9/10/2026	89595	ROCKY MTN POWER	Multiple	3,735.19
9/26	9/18/2026	91826015	LHM CHRYSLER JEEP DODGE RAM	765078	3,523.54
9/26	9/24/2026	89615	AXON ENTERPRISE, INC	INUS480848	3,510.00

Note 1: This is a pooled cash account - disbursements listed include those for UFA's Wildland Enterprise fund

Note 2: Payroll totals are for all UFA funds, not just General Fund

X:\Board Docs\2026-09 Disbursements.xlsx\10

UNIFIED FIRE AUTHORITY
CASH DISBURSEMENTS - GENERAL FUND POOLED CHECKING
SEPTEMBER 2026

GL Period	Check Date	Ref#	Vendor Name	Invoice#	Check Amount
9/26	9/3/2026	90326102	SELECTHEALTH	262290198197	3,280.10
9/26	9/3/2026	89587	JERRY SEINER	Multiple	3,189.58
9/26	9/10/2026	89597	UTAH CORRECTIONAL INDUSTRIES	RE277E000464	3,097.83
9/26	9/24/2026	89616	BOUND TREE MEDICAL LLC	86343346	3,060.06
9/26	9/25/2026	92526014	SERVICEMASTER OF SALT LAKE	140507	2,827.00
9/26	9/11/2026	91126005	FASTEST LABS SALT LAKE	5246	2,691.00
9/26	9/17/2026	89609	OXYGEN UTAH LLC	30895	2,542.69
9/26	9/16/2026	91626201	ACE RECYCLING & DISPOSAL	1509693	2,529.08
9/26	9/18/2026	91826006	GALLAGHER BENEFIT SERVICES, INC	381090	2,500.00
9/26	9/16/2026	91626203	EAGLE MOUNTAIN CITY	Multiple	2,483.02
9/26	9/11/2026	91126004	CRAWFORD DOOR SALES	58113	2,452.00
9/26	9/17/2026	89605	BOUND TREE MEDICAL LLC	Multiple	2,332.62
9/26	9/11/2026	91126002	BLOMQUIST HALE EMPLOYEE ASSISTANCE	SEP26-3795	2,230.00
9/26	9/23/2026	92326202	JORDAN VALLEY WATER CONS. DIST	Multiple	2,152.78
9/26	9/24/2026	89619	INFOARMOR	46265	2,134.10
9/26	9/23/2026	92326201	ENBRIDGE GAS	Multiple	2,087.80
9/26	9/10/2026	89603	FIREFIGHTERS CREDIT UNION	09102026TV	2,072.00
9/26	9/18/2026	91826013	LES OLSON COMPANY	Multiple	1,879.46
9/26	9/23/2026	92326204	SALT LAKE CITY PUBLIC UTILITIES	Multiple	1,872.63
9/26	9/18/2026	91826029	ZOLL MEDICAL CORPORATION	4552101	1,797.99
9/26	9/18/2026	91826027	VERMEER ROCKY MOUNTAIN INC.	Multiple	1,783.17
9/26	9/9/2026	2	GARNISHMENT 09/10/26 PAYROLL	N/A	1,777.23
9/26	9/11/2026	91126016	ROB SCHMIDT BODY & PAINT INC.	RS20633	1,770.00
9/26	9/11/2026	91126014	LIFE-ASSIST INC	2188522	1,758.48
9/26	9/25/2026	92526004	EPICOR SOFTWARE CORPORATION	SFIV100-13265526	1,745.63
9/26	9/10/2026	89599	FIREFIGHTERS CREDIT UNION	09102026SF	1,690.00
9/26	9/18/2026	91826024	TIRE WORLD	183347	1,673.30
9/26	9/24/2026	5	GARNISHMENT - 09/25/26 PAYROLL	N/A	1,619.51
9/26	9/8/2026	4	RECORD MERCHANT FEE - AUGUST 2026	N/A	1,583.40
9/26	9/11/2026	91126024	ZOLL MEDICAL CORPORATION	4548492	1,505.00
9/26	9/24/2026	89617	DEPARTMENT OF THE TREASURY	FRM941-JUNE 2024	1,485.28
9/26	9/11/2026	91126022	UTAH CENTER FOR EVIDENCE BASED TREATMENT	46269	1,395.00
9/26	9/16/2026	91626206	SALT LAKE CITY PUBLIC UTILITIES	W-#110 8/26	1,359.41
9/26	9/25/2026	92526015	SPEED'S POWER EQUIPMENT	Multiple	1,338.32
9/26	9/11/2026	6	RECORD CLIENT ANALYSIS FEE FOR UFA & UFSA - AUGUST 2026	N/A	1,308.98
9/26	9/11/2026	91126017	SALMON MECHANICAL LLC	Multiple	1,218.75
9/26	9/25/2026	92526011	LHM CHRYSLER JEEP DODGE RAM	767566	1,217.44
9/26	9/11/2026	91126018	SNOWBIRD RESORT LLC	2BY5Y7-C83126	1,209.51
9/26	9/11/2026	91126011	HUSKIEZ LANDSCAPING INC	M20611	1,177.98
9/26	9/4/2026	90426019	SYMBOL ARTS LLC	Multiple	1,175.00
9/26	9/4/2026	90426005	FLEETPRIDE HEAVY DUTY PARTS & SERVICE	136984481	1,093.40
9/26	9/4/2026	90426016	SMITH, ANDREW	46235	1,050.00
9/26	9/4/2026	90426004	FASTENAL COMPANY	UTWES90556	1,049.31
9/26	9/2/2026	90226202	CITY OF WEST JORDAN	Multiple	1,032.69
9/26	9/9/2026	90926208	TAYLORSVILLE-BENNION IMPR DIST	Multiple	984.68
9/26	9/10/2026	89596	TNT PEST CONTROL	Multiple	950.00
9/26	9/11/2026	91126008	GRAHAM FIRE APPARATUS SALES SERVICE	Multiple	904.66
9/26	9/4/2026	90426021	TELEFLEX LLC	9512020437	900.00
9/26	9/2/2026	90226203	KEARNS IMPROVEMENT DISTRICT	Multiple	898.99
9/26	9/9/2026	90926205	MT. OLYMPUS IMPROVEMENT DISTRICT	Multiple	882.00
9/26	9/11/2026	91126013	LARRY H. MILLER FORD	Multiple	881.02
9/26	9/16/2026	91626205	RIVERTON CITY CORPORATION	Multiple	851.87
9/26	9/4/2026	90426017	STRATEGIC COMMUNICATIONS SOLUTIONS	Multiple	800.70
9/26	9/18/2026	91826025	UKG KRONOS SYSTEMS LLC	I10010095146	794.22
9/26	9/16/2026	91626204	HERRIMAN CITY	Multiple	734.12
9/26	9/2/2026	90226204	SALT LAKE CITY PUBLIC UTILITIES	Multiple	727.53

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UNIFIED FIRE AUTHORITY
CASH DISBURSEMENTS - GENERAL FUND POOLED CHECKING
SEPTEMBER 2026

GL Period	Check Date	Ref#	Vendor Name	Invoice#	Check Amount
9/26	9/11/2026	91126006	GENERATION SYSTEMS INC	18618	723.75
9/26	9/3/2026	2	RECORD PAYMENTECH FEE - AUGUST 2026	N/A	677.27
9/26	9/9/2026	90926203	MIDVALE CITY CORPORATION	Multiple	676.77
9/26	9/18/2026	91826021	PROFESSIONAL SALES & SERVICE LC	36732	675.74
9/26	9/17/2026	89608	KOH MECHANICAL CONTRACTORS INC	6351	624.00
9/26	9/25/2026	92526002	CRAWFORD DOOR SALES	59288	617.00
9/26	9/4/2026	90426011	LARRY H. MILLER FORD	Multiple	570.86
9/26	9/25/2026	92526009	INVICTUS COUNSELING SUPPORT SERVICE	Multiple	555.00
9/26	9/23/2026	92326203	MIDVALE CITY CORPORATION	Multiple	539.74
9/26	9/24/2026	89618	EMIGRATION IMPROVEMENT DIST	W-#119 8/26	533.14
9/26	9/17/2026	89613	WASATCH FRONT WASTE RECYCLE DIST	SAN-FIRE 8/26	508.68
9/26	9/9/2026	90926202	MAGNA WATER DISTRICT	Multiple	501.35
9/26	9/11/2026	91126019	SUNCREST COUNSELING P.C.	Multiple	450.00
9/26	9/9/2026	90926206	PITNEY BOWES GLOBAL	3323125770	436.47
9/26	9/4/2026	90426012	LGG INDUSTRIAL INC	WV367225	419.69
9/26	9/4/2026	90426010	INVICTUS COUNSELING SUPPORT SERVICE	Multiple	405.00
9/26	9/11/2026	91126009	GRAINGER	9056684120	397.44
9/26	9/3/2026	89589	UTAH BROADBAND	290894	390.00
9/26	9/18/2026	91826008	GRAHAM FIRE APPARATUS SALES SERVICE	Multiple	352.55
9/26	9/18/2026	91826020	POWERED CONTROL SYSTEMS INC	INV 26-1333	350.00
9/26	9/18/2026	91826003	EMS SURVEY TEAM	6495	343.75
9/26	9/10/2026	5	RECORD XPRESS BILL PAY FEE FOR UFA & UFSA AUGUST 2026	N/A	312.86
9/26	9/25/2026	92526007	GRAHAM FIRE APPARATUS SALES SERVICE	1416	307.98
9/26	9/17/2026	89611	ROOTED THERAPY	9/8/26_1	300.00
9/26	9/4/2026	90426018	SUNCREST COUNSELING P.C.	Multiple	300.00
9/26	9/25/2026	92526016	SYMMETRY COUNSELING LLC	1004	300.00
9/26	9/25/2026	92526018	WATER SPECIALTIES INC	Multiple	298.16
9/26	9/10/2026	89590	AHLSTROM ELECTRICAL SERVICES INC.	6747	289.31
9/26	9/10/2026	89593	JERRY SEINER	5520629	288.42
9/26	9/25/2026	92526013	PROFESSIONAL SALES & SERVICE LC	36798	270.73
9/26	9/9/2026	90926207	SALT LAKE CITY PUBLIC UTILITIES	W-#112TEMP 8/26	266.04
9/26	9/9/2026	90926201	JORDAN BASIN IMPROVEMENT DISTRICT	Multiple	250.08
9/26	9/16/2026	91626202	AIRGAS USA, LLC	Multiple	220.50
9/26	9/4/2026	90426008	GRAINGER	9029615524	211.53
9/26	9/10/2026	89602	SALT LAKE VALLEY LAW ENFORCE ASSOC	09102026	209.00
9/26	9/18/2026	91826004	FASTENAL COMPANY	UTWES90653	206.40
9/26	9/11/2026	91126012	INVICTUS COUNSELING SUPPORT SERVICE	1594	202.50
9/26	9/18/2026	91826011	INVICTUS COUNSELING SUPPORT SERVICE	1597	202.50
9/26	9/11/2026	91126001	BESTSHRED LLC	6162082526	202.00
9/26	9/4/2026	90426020	SYMMETRY COUNSELING LLC	1003	200.00
9/26	9/24/2026	89621	UTAH BROADBAND	297551	199.00
9/26	9/25/2026	92526017	TIRE WORLD	183344	186.04
9/26	9/18/2026	91826005	FLEETPRIDE HEAVY DUTY PARTS & SERVICE	Multiple	157.98
9/26	9/11/2026	91126015	PROFESSIONAL SALES & SERVICE LC	36696	151.72
9/26	9/18/2026	91826023	SUNCREST COUNSELING P.C.	08312026PN	150.00
9/26	9/4/2026	90426014	MEANING TO LIVE	3126082726	140.00
9/26	9/18/2026	91826018	MEANING TO LIVE	3126091026	140.00
9/26	9/3/2026	89588	SALT LAKE COUNTY SERVICE AREA #3	W/S-#113 8/26	139.79
9/26	9/8/2026	3	RECORD AMERICAN EXPRESS FEE AUGUST 2026	N/A	125.71
9/26	9/17/2026	89607	FITNESS MACHINE TECHNICIANS	I40701872	125.00
9/26	9/4/2026	90426023	TRILOGY MEDWASTE WEST LLC	2007062	122.57
9/26	9/18/2026	91826002	COPPERTON IMPROVEMENT DISTRICT	W-#115 8/26	121.00
9/26	9/2/2026	90226201	CITY OF SOUTH SALT LAKE	W-ECC(F) 8/26	95.70
9/26	9/28/2026	8	RECORD INTELLIPAY FEE FOR AUGUST 2026	N/A	79.75
9/26	9/25/2026	92526005	FLEETPRIDE HEAVY DUTY PARTS & SERVICE	137607395	77.99
9/26	9/4/2026	90426001	AZTEK AUTO GLASS INC	10273	75.00

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UNIFIED FIRE AUTHORITY
CASH DISBURSEMENTS - GENERAL FUND POOLED CHECKING
SEPTEMBER 2026

<u>GL Period</u>	<u>Check Date</u>	<u>Ref#</u>	<u>Vendor Name</u>	<u>Invoice#</u>	<u>Check Amount</u>
9/26	9/18/2026	91826016	LIFE-ASSIST INC	2189192	69.02
9/26	9/18/2026	91826014	LGG INDUSTRIAL INC	WV368025	67.65
9/26	9/9/2026	90926204	MIDVALLEY IMPROVEMENT DISTRICT	S-#126 9/26	50.96
9/26	9/11/2026	91126007	GOLD CUP SERVICES	0430055	35.75
9/26	9/24/2026	89622	WASATCH FRONT WASTE RECYCLE DIST	SAN-#112TEMP 8/26	26.00
9/26	9/16/2026	91626102	FIDELITY SECURITY LIFE INSURANCE CO	167486520	23.74
9/26	9/10/2026	89601	MOUNTAIN AMERICA CREDIT UNION	09102026PFF	21.00
9/26	9/2/2026	1	RECORD MERCHANT FEE - AUGUST 2026	N/A	1.90
					<u>\$ 9,576,107.31</u>

Note 1: This is a pooled cash account - disbursements listed include those for UFA's Wildland Enterprise fund

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UNIFIED FIRE AUTHORITY
CASH DISBURSEMENTS - EMERGENCY MANAGEMENT CHECKING
SEPTEMBER 2026

<u>GL Period</u>	<u>Check Date</u>	<u>Ref#</u>	<u>Vendor Name</u>	<u>Invoice#</u>	<u>Check Amount</u>
9/26	9/16/2026	2	FUNDS TRANSFER FROM EM TO FIRE - 09/10/26 PAYROLL	01-11200	\$ 71,325.30
9/26	9/30/2026	3	FUNDS TRANSFER FROM EM TO FIRE - 09/25/26 PAYROLL	01-11200	70,273.76
9/26	9/18/2026	91826030	COMPUNET INC	Multiple	43,667.84
9/26	9/9/2026	1	FUNDS TRANSFER FROM EM TO FIRE - JULY 2026 PCARDS	01-11200	28,815.22
9/26	9/18/2026	91826031	MAYORS FINANCIAL ADMIN	Multiple	21,125.58
9/26	9/4/2026	90426025	ENVIRO SYSTEM RESEARCH INSTITUTE INC	900314264	16,884.00
9/26	9/24/2026	8230	INTEGRATED SOLUTIONS CONSULTING CORP	P150460-082026	6,755.00
9/26	9/3/2026	8226	IPARAMETRICS LLC	7063	5,724.49
9/26	9/17/2026	8229	ROCKY MTN POWER	E-ECC(EM) 8/26	5,580.34
9/26	9/17/2026	8228	HAPI	SLCOEM_DF_SOCIAL	3,600.00
9/26	9/25/2026	92526020	SERVICEMASTER OF SALT LAKE	140507	2,313.00
9/26	9/11/2026	91126027	CDW GOVERNMENT LLC	AK6TW4G	2,271.08
9/26	9/23/2026	92326206	JORDAN VALLEY WATER CONS. DIST	Multiple	1,533.89
9/26	9/4/2026	90426026	LES OLSON COMPANY	EA1727194	1,357.78
9/26	9/10/2026	8227	FUEL NETWORK	F2701E01026	999.87
9/26	9/11/2026	91126030	HUSKIEZ LANDSCAPING INC	M20611	963.81
9/26	9/24/2026	8231	UTAH PUBLIC INFORMATION OFFICER ASSOC.	2026-SLCOEM	500.00
9/26	9/23/2026	92326205	ENBRIDGE GAS	G-ECC(EM) 8/26	428.02
9/26	9/9/2026	90926209	MT. OLYMPUS IMPROVEMENT DISTRICT	S-ECC(EM) 10/26	378.00
9/26	9/11/2026	91126025	BESTSHRED LLC	6162082526	108.00
9/26	9/11/2026	91126028	CULLIGAN QUENCH	INV11426471	105.00
9/26	9/11/2026	91126026	BRADY INDUSTRIES OF UTAH LLC	Multiple	96.86
9/26	9/2/2026	90226205	CITY OF SOUTH SALT LAKE	W-ECC(EM) 8/26	78.30
9/26	9/16/2026	91626207	ACE RECYCLING & DISPOSAL	1509693	78.22
9/26	9/11/2026	91126029	GOLD CUP SERVICES	Multiple	74.25
9/26	9/25/2026	92526019	BRADY INDUSTRIES OF UTAH LLC	12167317	16.74
					<u>\$ 285,054.35</u>

UNIFIED FIRE AUTHORITY
CASH DISBURSEMENTS - FIRE CAPITAL REPLACEMENT FUND
SEPTEMBER 2026

<u>GL Period</u>	<u>Check Date</u>	<u>Ref#</u>	<u>Vendor Name</u>	<u>Invoice#</u>	<u>Check Amount</u>
9/26	9/10/2026	89594	PACIFIC FITNESS PRODUCTS LLC	102654	\$ 49,243.00
9/26	9/4/2026	25030	PREMIER VEHICLE INSTALLATION	Multiple	41,363.95
9/26	9/18/2026	25031	ZOLL MEDICAL CORPORATION	4557104	33,280.00
					<u>\$ 123,886.95</u>

Note 1: Bank of America escrow funds funded in October 2021; disbursements began 11/2021 and completed 01/2024

Note 2: JP Morgan escrow funds funded October 2022; disbursements began 12/2022

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August Pcard Charges Paid in September	Fund			
Account Title	10-Fire	20-Wildland	40-EM	Grand Total
ACCOUNTS RECEIVABLE - OTHER		\$ (12)		\$ (12)
AWARDS & BANQUET	\$ 479			\$ 479
BEDDING & LINEN	\$ 455			\$ 455
BOOKS & PUBLICATIONS	\$ 2,730			\$ 2,730
CANINE EXPENSES	\$ 563			\$ 563
CLOTHING PROVISIONS	\$ 5,248			\$ 5,248
COMMUNICATION EQUIP. NONCAP	\$ 8,019			\$ 8,019
COMMUNITY OUTREACH	\$ 946		\$ 199	\$ 1,144
COMPUTER COMPONENTS <5000	\$ 5,509		\$ 3,187	\$ 8,696
COMPUTER LINES	\$ 2,202	\$ 175		\$ 2,377
COMPUTER SOFTWARE - NONCAPITAL	\$ 386			\$ 386
COMPUTER SOFTWARE SUBSCRIPTION	\$ 6,117		\$ 50	\$ 6,167
DINING & KITCHEN SUPPLIES	\$ 3,114			\$ 3,114
EDUCATION, TRAINING & CERT	\$ 3,725		\$ 967	\$ 4,692
EMPLOYEE REIMBURSEMENT TO UFA	\$ 1,274			\$ 1,274
FOOD PROVISIONS	\$ 4,905		\$ 227	\$ 5,132
GASOLINE, DIESEL, OIL & GREASE	\$ 128	\$ 1,165		\$ 1,293
HONOR GUARD & PIPE BAND	\$ 640			\$ 640
HOSTING SERVICES	\$ 225			\$ 225
JANITORIAL SUPP. & SERV.	\$ 970			\$ 970
MAINTENANCE OF BLDGS & GROUNDS	\$ 4,007	\$ 143		\$ 4,150
MAINTENANCE OF MACH & EQUIP	\$ 1,687	\$ 316	\$ 806	\$ 2,809
MEDICAL SUPPLIES	\$ 943			\$ 943
MEMBERSHIPS & SUBSCRIPTIONS	\$ 348		\$ 460	\$ 808
NON-USAR DEPLOYMENT COSTS	\$ 3,166			\$ 3,166
OFFICE SUPPLIES	\$ 1,776	\$ 122	\$ 26	\$ 1,923
POSTAGE	\$ 421			\$ 421
PRINTING CHARGES	\$ 555			\$ 555
PROFESSIONAL FEES	\$ 702		\$ 1,322	\$ 2,025
REIMBURSEMENTS TO UFA	\$ 2,196			\$ 2,196
SMALL EQUIP NONCAP	\$ 8,232	\$ 481		\$ 8,712
TELEPHONE	\$ 1,664	\$ 193		\$ 1,858
TELEPHONE- CELLULAR	\$ 11,227		\$ 1,734	\$ 12,962
TRAINING SUPPLIES	\$ 135			\$ 135
TRAVEL & TRANSPORTATION	\$ 2,088	\$ 7,679	\$ 25	\$ 9,792
VEHICLE MAINTENANCE	\$ 7,501	\$ 5,301		\$ 12,802
Grand Total	\$ 94,282	\$ 15,563	\$ 9,004	\$ 118,849



UNIFIED FIRE AUTHORITY

TO: UFA Board (Via Chief Burchett)
FROM: Tony Hill, CFO
SUBJECT: FY27/28 Budget Calendar
DATE: October 20, 2026

FY27/28 Budget Calendar

December 3, 2026	Budget kick-off meeting
December 3, 2026	ClearGov available to division leaders for budget entry
January 5, 2027	'New Asks' and 10% Stress Test due to Fire Chief and CFO
January 25 – January 28, 2027	Conceptual division budget preparation meetings with Finance Division
January 28, 2027 (9:00 AM)	Benefits and Compensation Committee – Initial wage discussion
February 11, 2027 (9:00 AM)	Benefits and Compensation Committee – Final wage discussion and initial insurance renewal presentation
February 17, 2027	Deadline for budget numbers to be entered into ClearGov by division leader
February 22 - March 3, 2027	Final division budget meetings with Fire Chief and budget committee
March 8, 2027	Deadline for budget narratives to be entered in ClearGov by division leader
March 18, 2027 (7:30 AM)	Benefits and Compensation Committee - Final insurance renewal
April 12, 2027 (9:00 AM)	Finance Committee - Fire Chief presents Proposed Budget
April 20, 2027	Budget update at Board Meeting
April 29, 2027 (9:00 AM)	Finance Committee - Division budget presentations. Committee approves Recommended Budget and forwards recommendation to the UFA Board
May 18, 2027	Board adopts Tentative Budget at board meeting
June 15, 2027	Board adopts Final Budget at board meeting



UNIFIED FIRE AUTHORITY

Emergency Services Report

October Board Meeting

This month's report includes the Monthly Operations Board Report, a quarterly automatic aid report, and two additional items: incident information on the response to an incident in Big Cottonwood Canyon and a report on the 2026 wildfire season.

Incident Highlight

On September 26, 2026, UFA crews from Stations 108 and 110, along with Battalion 14, responded to a cardiac arrest approximately one mile up the Willow Heights Trail in Big Cottonwood Canyon. Bystanders initiated CPR and continued lifesaving efforts for about 30 minutes until UFA personnel arrived. Paramedics from Station 108 provided advanced cardiac care, including defibrillation, medications, and airway management, successfully restoring the patient's pulse and spontaneous breathing. Because of challenging terrain, crews coordinated a ground evacuation with help from Unified Police, the Salt Lake County Sheriff's Office, Search and Rescue, and Solitude Resort Patrol. AirMed transported the patient to the University of Utah Hospital, where he received additional cardiac treatment. After approximately one week in the ICU, he was discharged without significant neurological deficits and returned home to Argentina with his wife. This remarkable outcome highlights the importance of early bystander CPR, effective advanced medical care, and coordinated efforts among multiple emergency response agencies.

Wildfire Season Closeout

The 2026 wildfire season provided an active year for UFA's Wildland Division, with resources supporting incidents both locally and across the region. The season closeout will highlight the work of the Salt Lake 1 Hand Crew, wildland engines, and single-resource personnel deployed to support state and national incidents, as well as UFA's response to wildfires within our own jurisdiction. The report will also highlight the Fuels Crew's continued mitigation work throughout UFA communities, helping reduce wildfire risk while remaining available to support local fire response. Together, these programs continue to provide important response capability, training and experience for UFA personnel, and wildfire risk reduction for the communities we serve.



UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Year to Date 2026

January 01 2026 - October 12 2026 ▲ Last incident reported: Oct 12 2026, 00:41:31 MDT

D W M Q Y **YTD** CUSTOM **MONTHLY** QUARTERLY ← 1Y →

TIME RANGE

GROUP BY

ALL OUT OF AREA RURAL URBAN **ALL** CAREER UNKNOWN **ALL** **ALL**

DEMAND ZONE STAFFING APPARATUS TYPE INCIDENT CATEGORY

RESPONSE METRICS

32,634

Incident Volume

↑ 1,730

from prev ytd

73,879

Response Volume

↑ 4,640

from prev ytd

RESPONSE PERFORMANCE

94.0%

1st Due Performance

↑ 0.3%

from prev ytd

369

1st Due Overgoals

↓ 298

from prev ytd

RESPONSE TIMES

9m49s

Total Response (90th)

↓ 06s

from prev ytd

2m12s

Dispatch (90th)

↑ 01s

from prev ytd

2m19s

Turnout (90th)

↑ 05s

from prev ytd

6m12s

Travel (90th)

↓ 22s

from prev ytd

UTILIZATION

9.5%

Unit Hour Utilization

↑ 0.2%

from prev ytd

30,962

Calls with Concurrency of 2+

↑ 1,781

from prev ytd

81.3%

Station Response Reliability

↑ 2.5%

from prev ytd



UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

September 2026

September 01 2026 - September 30 2026

D W M Q Y YTD CUSTOM ← 1M → ← 1Y →

TIME RANGE

ALL OUT OF AREA RURAL URBAN

DEMAND ZONE

ALL CAREER UNKNOWN

STAFFING

ALL

APPARATUS TYPE

ALL

INCIDENT CATEGORY

RESPONSE METRICS

3,705

Incident Volume

↓ 12

from prev mth.

8,377

Response Volume

↓ 133

from prev mth.

RESPONSE PERFORMANCE

91.6%

1st Due Performance

↓ 1.4%

from prev mth.

50

1st Due Overgoals

↑ 3

from prev mth.

RESPONSE TIMES

10m41s

Total Response (90th)

↑ 44s

from prev mth.

2m10s

Dispatch (90th)

↓ 07s

from prev mth.

2m20s

Turnout (90th)

↓ 02s

from prev mth.

6m18s

Travel (90th)

↓ 05s

from prev mth.

UTILIZATION

9.5%

Unit Hour Utilization

↓ 0.2%

from prev mth.

3,518

Calls with Concurrency of 2+

↓ 8

from prev mth.

79.1%

Station Response Reliability

↑ 0.2%

from prev mth.



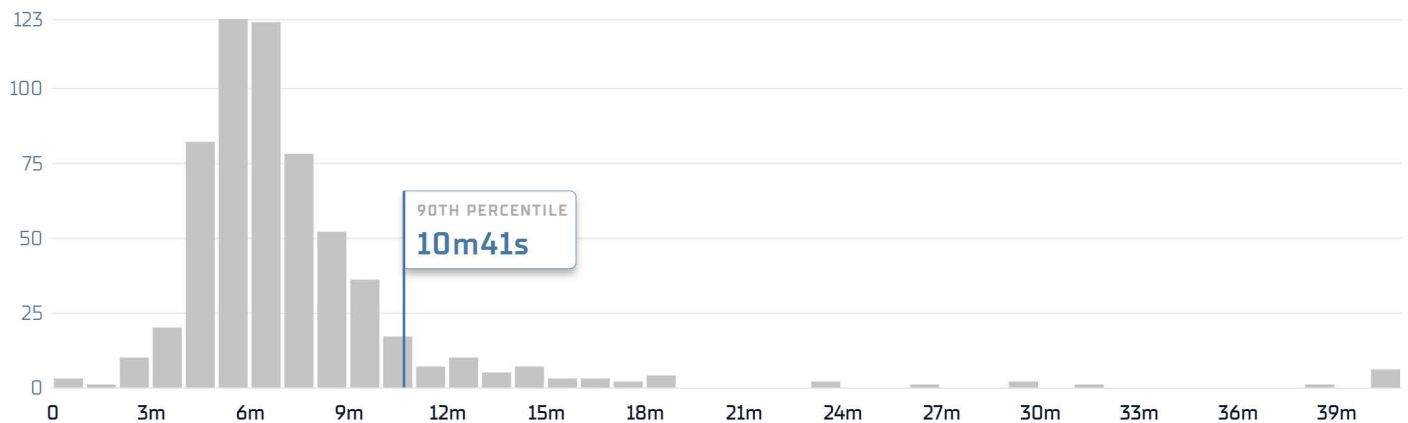
UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Total Response Time (90th)

September 2026

10m41s

↑44s from prev mth.

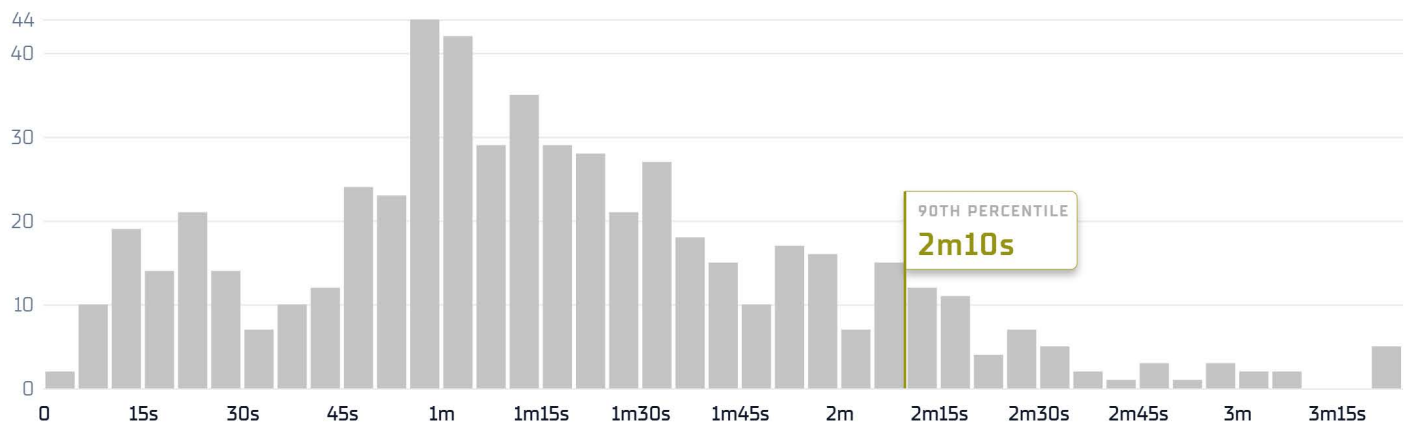


Dispatch Time (90th)

September 2026

2m10s

↓07s from prev mth.





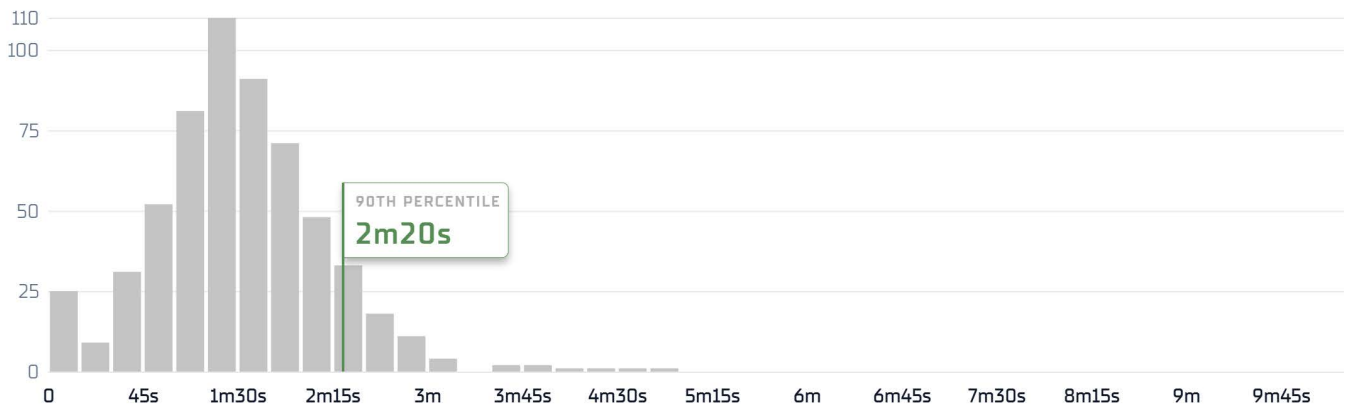
UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Turnout Time [90th]

September 2026

2m20s

↓02s from prev mth.

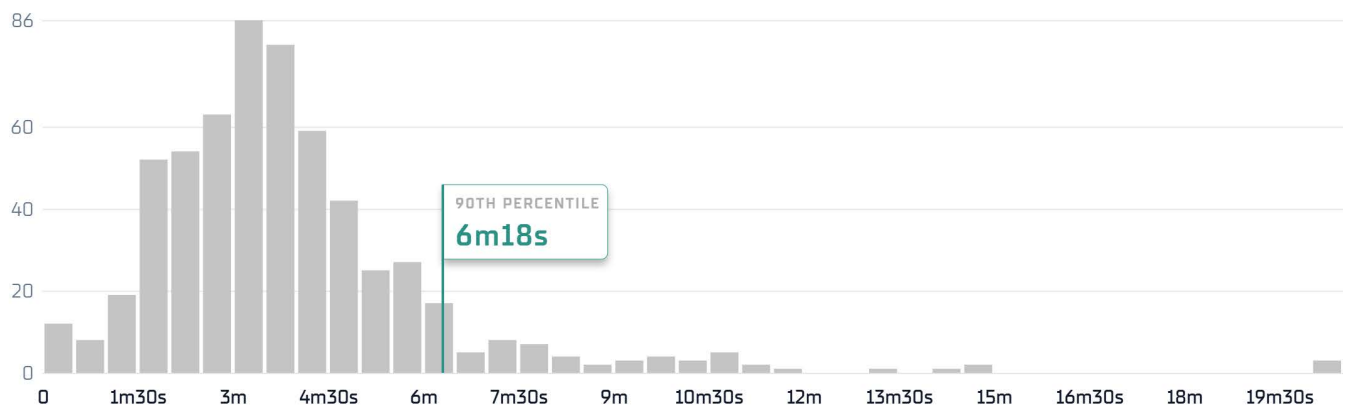


Travel Time [90th]

September 2026

6m18s

↓05s from prev mth.

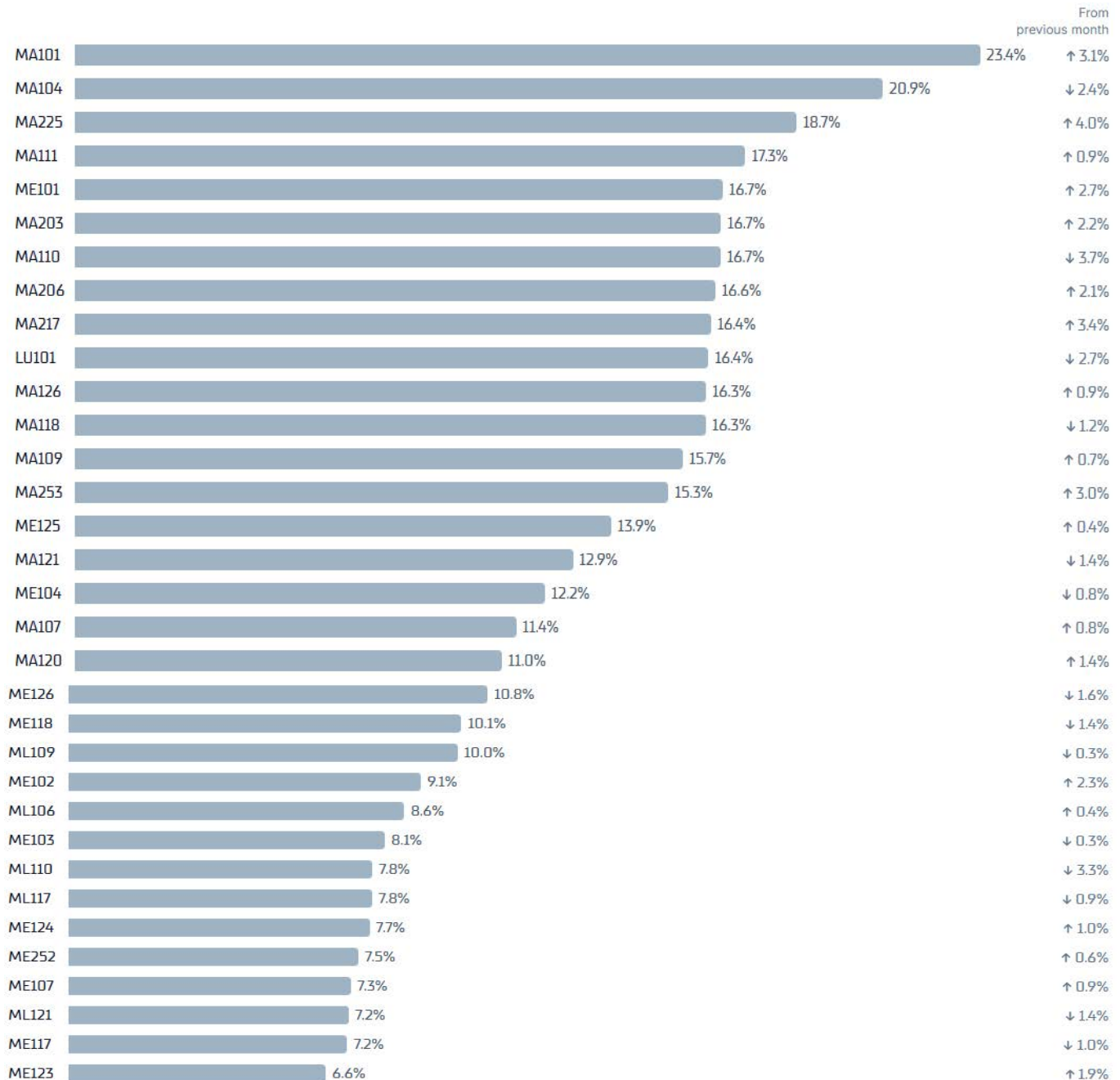




UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Unit Hour Utilization

9.5% ↓0.2% From previous month





UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

ML111	6.5%	↓ 2.1%
ME112	6.2%	↓ 2.2%
ME116	5.3%	↓ 0.4%
ME251	5.1%	↓ 0.7%
ML253	4.4%	↑ 0.5%
BC13	4.1%	↓ 1.7%
BC14	3.9%	↓ 1.5%
ME108	3.4%	↓ 0.4%
BC11	3.2%	↓ 2.5%
BC12	2.3%	↓ 0.6%
FC3	1.9%	↑ 1.9%
ME115	1.9%	↓ 0.6%
SAFE1	1.7%	↓ 3.5%
ME113	1.6%	↓ 0.7%
ME119	1.3%	↑ 0.0%
EMS1	0.5%	↑ 0.4%
OPS1	0.4%	↓ 5.6%



UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

3,705	
SUM OF ALL EVENTS	
RMS Category ... ▾	
Fire - 75	2.0%
Hazsit - 178	4.8%
Law Enforcement Sup... - 14	0.4%
Medical - 2,683	72.4%
No Emergency - 511	13.8%
Public Service - 208	5.6%
Rescue - 21	0.6%
Unknown - 15	0.4%

DATE RANGE

2026 SEP 01 - 2026 SEP 30 ▾

MOST RECENT

Y

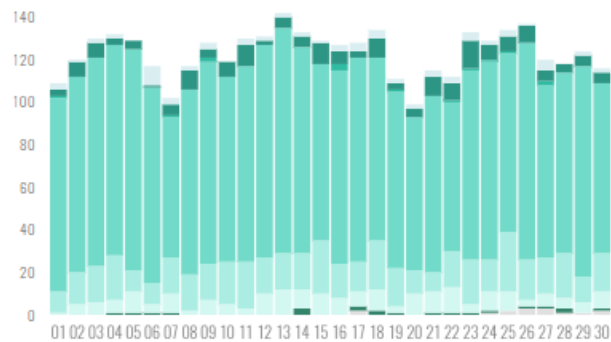
Q

M

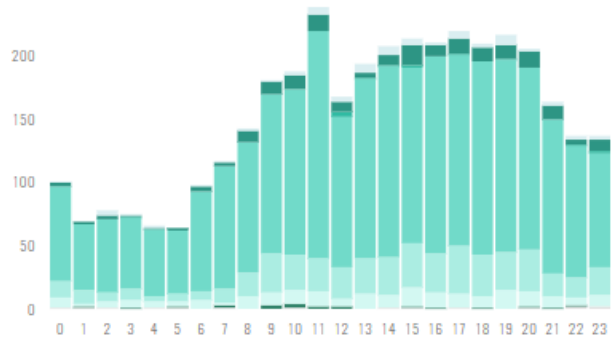
W

BY DAYS ▾

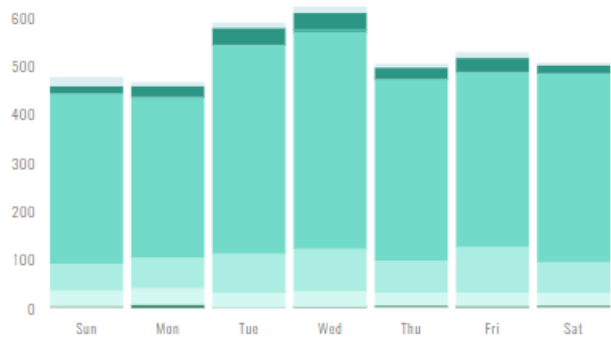
← 30 DAYS →



BY HOUR OF DAY ▾



BY DAY OF WEEK ▾





UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Mutual Aid

Unified Fire Authority | Response Count (Arrived)

Year to Date 2026

January 01 2026 - October 14 2026

101 Net aid **received** responses arrived **↑698** From previous year

Aid Agency

Metric

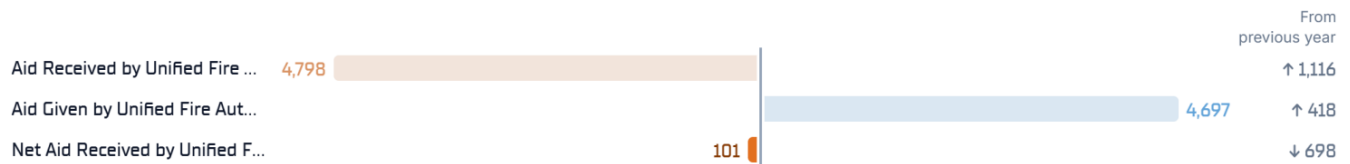
All Agencies

Response Count (Arrived)

Net Received/Given

Total Received

Total Given



Aid by Agency

Unified Fire Authority | Response Count (Arrived)

Report On

Sort By

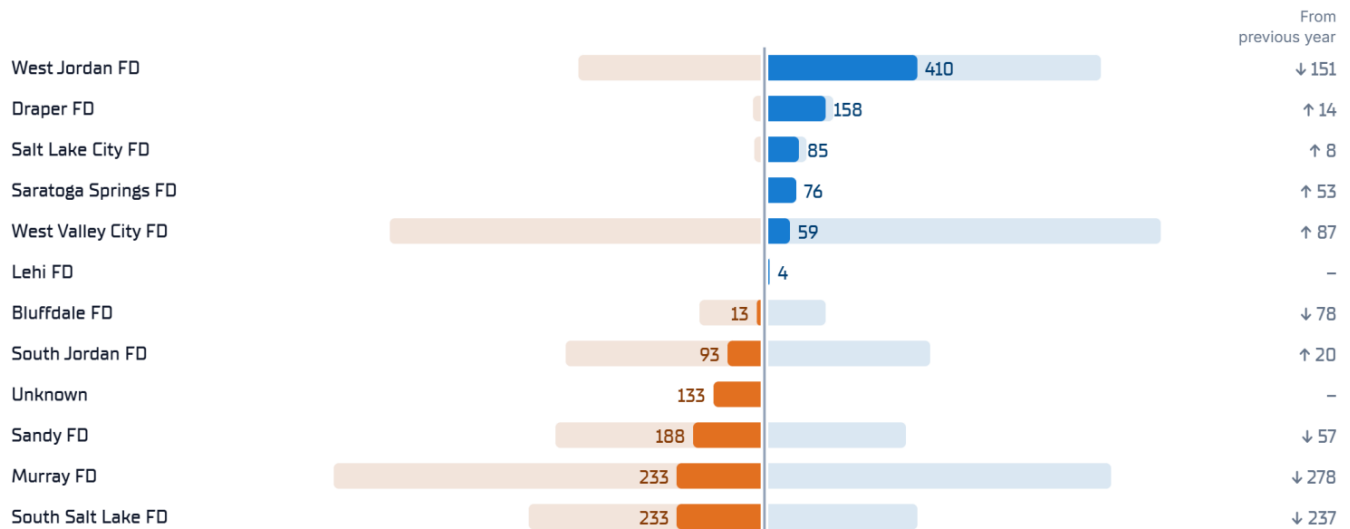
Net

Net (Desc.)

Net Received/Given

Total Received

Total Given





UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Definitions

Incident Volume: The total number of unique incidents (calls for service) within a defined time. Each incident is counted once, regardless of how many units respond. This reflects the overall community demand for service

Response Volume: The total number of individual apparatus responses (unit runs) within a defined time. Because multiple units are typically dispatched to a single incident, response volume will always be equal to or greater than the number of incidents.

1st Due Performance: The percentage of incidents in which the first-arriving unit reached the scene within the department's established response time target. Measures how effectively the department delivers an initial response to the community.

UFA current Darkhorse response time targets:

- Urban non-medical: 11 minutes
- Urban medical: 10 minutes 15 seconds
- Rural non-medical: 15 minutes 30 seconds
- Rural medical: 17 minutes

First Due Over Goals: The percentage of first-arriving responses that exceeded the established response time target. Represents the inverse of 1st Due Performance.

Total Response (90th Percentile): The total elapsed time from call receipt to arrival on scene, measured at the 90th percentile. Provides a more stable and meaningful system performance benchmark than averages.

Dispatch (90th Percentile): The time from when the 911 call is received at the PSAP to when units are dispatched. Reflects call processing efficiency.

Turnout (90th Percentile): The time from unit dispatch to the unit marking in route. Reflects crew readiness and station alerting efficiency.

Travel (90th Percentile): The time from when the unit marks in route to arrival on scene. Reflects deployment model, station placement, traffic conditions, and unit availability.



UNIFIED FIRE AUTHORITY MONTHLY OPERATIONS BOARD REPORT

Definitions Continued

Unit Hour Utilization (UHU): The percentage of time a unit is committed to incidents compared to total available time. Measures workload intensity and system capacity. Higher UHU may indicate system strain or reduced availability for concurrent incidents.

Calls with Concurrency 2+: The percentage of incidents occurring when two or more incidents were in progress simultaneously. Concurrency measures how many other incidents were active at the time a new incident began. Used to understand how simultaneous demand impacts system performance and availability.

Station Response Reliability: The percentage of incidents within a station's response zone to which the station was available to respond.

A response is typically considered successful if: 1. The station provided the first arriving unit, or 2. The station provided any eligible unit as part of the initial dispatch. Measured for emergent incidents. Reflects how often the community receives service from its assigned station versus a move-up or covering company.



UNIFIED FIRE AUTHORITY

Administration & Planning Report

This month's report highlights an upcoming change in our Behavioral Health Program and provides information on Fire Prevention Week.

Behavioral Health Changes

Captain Layne Hilton, UFA's Behavioral Health and Wellness Officer, will retire effective November 1 after more than 30 years of service. Drawing on his fire service experience and professional counseling background, he helped advance UFA's behavioral health program, strengthen peer support and crisis intervention, and connect employees and families with care. His work helped build a culture that encourages first responders to seek support and help. UFA will transition from an in-house clinician model to a full-time case manager. The case manager will connect employees with external clinicians, serve as a point of contact, manage the peer support team, and coordinate behavioral health benefits and resources with Administration.

Fire Prevention Week

UFA's Fire Prevention Division supported Fire Prevention Week through social media outreach aligned with NFPA's "Charge into Safety" theme. The campaign highlighted lithium-ion battery safety, addressed common misconceptions, and shared practical guidance for safer charging and device use. This outreach encouraged residents to incorporate simple fire prevention practices into their daily routines to help protect their homes and families. It also provided a valuable opportunity to reinforce best practices for the safe use of lithium-ion technology. Please see the following information that was shared throughout the week.



UNIFIED FIRE AUTHORITY

Support Services Report

This month's report will provide an overview of the 2026 Salt Lake County Continuity Cup and updates on three projects in construction and design.

2026 Salt Lake County Continuity Cup

The Continuity Cup was a multi-day emergency preparedness exercise held in late September by Salt Lake County Emergency Management. The exercise tested how agencies maintain essential services while coordinating emergency response during a major crisis. The Emergency Management Deputy Director will provide an overview of the exercise and its focus on continuity of operations and emergency response.

Construction and Design Update

Station 103 in Herriman

The new Station 103 is nearing completion. Herriman City is funding and managing the project, with UFA Logistics and Facilities staff supporting the transition into the new station. While a considerable number of items remain following the initial punch walk, we are targeting late October to begin moving in furnishings and equipment. Crew relocation is planned for November 17, pending issuance of the Certificate of Occupancy, with a grand opening anticipated in early January.

Joint UFA and BLM Wildland Fire Station

The joint UFA and BLM Wildland Fire Station has moved from schematic design into design development, where the building plans and systems are being refined in greater detail. The next design submittal is scheduled for December 4, followed by a review period through January 8. Acceptance of that submittal will bring the overall design process to approximately 65 percent completion.

Fire Training Facility

The Fire Training Facility project is getting underway, with Construction Control under contract as of October 5 to provide project management. Attention now turns to selecting the architectural team through a Request for Qualifications scheduled to open October 20 and close November 17. Design work is anticipated to begin in early January, with the current schedule allowing eight months for design, two months for bidding and permitting, and 18 months for construction.



UNIFIED FIRE AUTHORITY

Fire Chief Report

This month's report highlights UFA's efforts to address paramedic staffing challenges, recognizes a donation from Holiday Inn Express, and outlines organizational changes effective November 1, 2026.

Paramedic Hiring/Staffing Model Update

To address the paramedic staffing challenges and its effects on mandatory shifts and operational readiness, UFA is pursuing lateral and paramedic-only recruitment, paramedic education, and possible temporary response model changes.

UFA recently completed its lateral paramedic recruitment. The paramedic-only recruitment closed on October 13. Nine students are currently attending paramedic school, and up to six more are scheduled to attend.

The Medical Response Advisory Group met October 5 to review mandatory shifts, alternative response model changes, and capability gaps. The committee will meet in November to further discuss proposed operational adjustments.

Holiday Inn Express Donation

UFA received a \$2,500 donation from the newly opened Holiday Inn Express in Herriman. In recognition of local public safety agencies, the hotel also donated \$2,500 to the Herriman Police Department.

The donation to UFA was unrestricted and will be deposited into the General Fund while the organization identifies where it can have the greatest impact. UFA extends its sincere appreciation to Holiday Inn Express for its generosity and support of public safety.

Organizational Changes

Assistant Chief Zach Robinson recently announced his intent to retire at the end of 2027. His advance notice provided an opportunity to evaluate UFA's leadership structure and realign the portfolios overseen by the three Assistant Chiefs.

Effective November 1, 2026, the Assistant Chief assignments will be:

Assistant Chief Dustin Dern: Support Section

Assistant Chief Wade Russell: Emergency Services Section

Assistant Chief Zach Robinson: Administration and Planning Section

This realignment supports leadership continuity as UFA advances the Fire Training Campus project. It also provides Assistant Chiefs Dern and Russell with opportunities to lead different portfolios and broaden their executive leadership experience. These changes strengthen UFA's leadership team, support succession planning, and further prepare both chiefs for potential future consideration for the Fire Chief position.

DECLARATION OF DONATION

(OVER \$5,000)

I, Kaitlynn Jennings, irrevocably give, and where appropriate transfer, title to the property described below to Unified Fire Authority to become permanent property of Unified Fire Authority and to be administered in accordance with its established policies. I assign and transfer all rights, including any copyrights that I possess on these properties to the Unified Fire Authority, without restrictions or conditions except those noted below under "Other provisions or restrictions."

Description of Donation: \$2500 check

Value (estimated by the donor): \$2500

Date of transfer: 10/08/2026

Title and delivery (if applicable):

Other provisions or restrictions:

Donor Signature:  Date: 10/08/2026

Address: 12097 S Anthem Creek Lane Herriman, UT 84096 United States

The Unified Fire Authority hereby accepts the above donation under the conditions specified within this "Declaration of Donation" Form but makes no judgment as to the value of the donation.

Unified Fire Authority:

Fire Chief: Date: