

UNIVERSITY OF UTAH  
BOARD OF TRUSTEES MEETING  
NOVEMBER 11, 2014

TRUSTEES PRESENT

Julie Barrett	David Huntsman
David Burton	Michele Mattsson (Chair)
Phillip W. Clinger (Vice Chair)	Cristina Ortega
Lisa E. Eccles	Taft Price
Christian Gardner	Justin Spangler

UNIVERSITY REPRESENTATIVES PRESENT

Stephen Alder	President, Academic Senate
Cathy Anderson	Associate Vice President Budget and Planning
Dan Archer	Director, Campus Bookstore
Jonathon Bates	Director, Real Estate Administration
David Browdy	Chief Financial Officer, Health Sciences
Andrew Burkhardt	Director, Facilities and Engineering
Arnie B. Combe	Vice President, Administrative Services
Steve Corbato	Interim Chief Information Officer
Fred C. Esplin	Vice President, Institutional Advancement
Jeff Herring	Chief Human Resources Officer
William Holt	Project Manager, Health Sciences
Dan Lundergan	Executive Director, Facilities and Support Services UUHC
Laura Marks	Liaison to the Board of Trustees
Quinn McKenna	Chief Operating Officer
John K. Morris	Vice President and General Counsel
Maria O'Mara	Director, Communications
Robert Newman	Dean, College of Humanities
Thomas Parks	Vice President, Research
Michael G. Perez	Associate Vice President, Administrative Services - Facilities
Jason Perry	Vice President, Government Relations
Patricia A. Ross	Chief Strategy Officer, Secretary to the University
Jonathan Shear	Associate Vice President, Administrative Services – Investment Management
Bob Simonton	Director, Capital Projects
Kathryn Stockton	Interim Associate Vice President, Equity and Diversity
Franci Taylor	Director, American Indian Resource Center
William Warren	Chief Marketing and Communications Officer
Ruth V. Watkins	Senior Vice President, Academic Affairs
Karen West	Executive Assistant to Chief Strategy Officer
Gordon N. Wilson	Assistant Vice President, Auxiliary Services

**CALL TO ORDER**

Information: 1.01 - Call to Order

The meeting of the Board of Trustees was called to order at 9:07 AM. Chair Michele Mattsson welcomed Trustees and others in attendance.

## CHAIR'S REPORT

### Information: 2.01 - Current Events and Announcements

Chair Mattsson mentioned a few notable items; Roger Boyer, former Trustee, has begun the Refugee Education Initiative. The program is currently supporting 181 refugees and 101 of those refugees are here at the University of Utah. The chair mentioned the Alumni Association Merit of Honor Banquet was held on Wednesday, November 5<sup>th</sup>. Vice President Barb Snyder was the guest speaker. This year's recipients were Jeffrey Anderson, Ronald Coleman, Ron Henriksen, Betsy Newton, Jon Pingree and Heidi Swinton. This award is given to Alumni who attended the University 40 or more years ago and who have given distinguished service to their profession, the University and/or the nation. The Stanford Football game is this weekend and most of the trustees will be traveling to the game. Many events are planned including student recruitment, campus tour and pre game open house.

## PRESIDENT'S REPORT

### Action: 3.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

Senior Vice President Ruth Watkins noted the President is absent from today's meeting because he is receiving the 2014 President's Award from the National Association of Student Affairs Administrators. He is being recognized for the Western region and is in the running for the National recipient of this award. Senior VP also noted the Beacons of Excellence Award held on Thursday, October 30<sup>th</sup>. This year, six outstanding recipients from the University community were honored and selected from nearly 400 nominations. Watkins also noted that the David Eccles School of business James Lee Sorenson Center for Global Impact Investing was awarded \$1.15 million Pay for Success grant from National and Community Service.

A copy of the report is included as Appendix I with the official minutes of this meeting and is on file in the office of the Secretary to the University.

### Information: 3.02 – Current Events

Senior Vice President Ruth Watkins noted today being Veteran's Day there will be a celebration at 11:00 at the Union Building, where the Student Veteran of the Year will be awarded.

### Information: 3.03 – Native American Heritage Month

Senior Vice President Ruth Watkins introduced Bill Warren, Chief Marketing & Communications Officer. Bill presented the Ute Proud communication campaign. The campaign goals are to foster respectful and informed understanding of the Ute Indian Tribe and other American Indians in our state, and to ensure that the University uses the Ute name in a considerate and respectful manner, reflecting the pride and dignity of indigenous peoples and their traditions. Bill gave an overview of the new website and materials, including fan behavior guidelines and links to Ute history.

Bill Warren introduced Franci Taylor, Director of the American Indian Resource Center. Franci mentioned that there are currently 147 American Indians on campus. She has developed several goals for the American Indian Resource Center (AIRC). The goals are to make the University of Utah the "destination" university for American Indian students; recruit, retain, and graduate American Indian students; create stronger collaborations with all regional American Indian Nations; double enrollment within four years; and expand existing and create new collaborations across campus.

Franci reviewed upcoming events that will occur this month, throughout the remainder of the fall semester and also hi-lighted a few events that will occur spring semester. Franci has begun implementing new programming, such as updating the website, beginning new student organizations, re-establishing and reorganizing the AIRC advisory board.

A copy of the presentation is included as Appendix II with the official minutes of this meeting and is on file in the office of the Secretary to the University.

## **COLLEGE FOCUS**

### Information: 4.01 – College Focus

Senior Vice President Ruth Watkins introduced Dean Robert Newman who gave a report on the College of Humanities. Dean Newman reported that the College of Humanities has 32 majors, 37 disciplinary and interdisciplinary minors; 18 MA, 7 PhD programs, and 4 certificates. The college has 148 tenure line faculty, 55 career line faculty; and 4,610 students including more than 400 graduate and PhD students. The college consists of four departments, eight centers and eight programs. Over the past few years the college has seen a growth in programs, centers and a new department this year.

Dean Newman highlighted the new Environmental Humanities graduate program which began in in 2004. The Program is a first of its kind and is the national model. The program has a \$5.2 million endowment which enables funding of graduate students admitted to the program. One of the most tangible outcomes is the gift of the Taft-Nicholson Center for Environmental Humanities in Monument Valley, Montana.

The faculty within the college have received national and international prestigious benchmark awards such as the Guggenheim Fellows, Mellon Scholars, Van der Heyden Berlin Prize in Fiction and Rosenblatt Award. Another highlight of the college is the caliber of students within college. The students within the college perform over 2,500 service learning hours annually.

Nearly ten years ago, the college launched the Community Scholarship for Diversity Fund which provides full tuition to first generation students for four years. This scholarship program has a unique mentoring and advising program and the program is successful with a 96 percent graduation rate. The college also benefits from over 40,000 alumni around the world, which include award winning politicians, Pulitzer Prize writers, corporate vice presidents, CEOs, and University Presidents. The college has actively engaged alumni and alumni's giving has grown from 2 percent in 2002 to over 16 percent in 2014.

A few challenges the college face is a 14 percent decrease in tenure track faculty due to budget cuts in 2008 and 2009. This decline has affected the college's capacity to sustain current tuition revenue generation. The revenue not only helps support the college but multiple units across the university. Another significant challenge for the college is underfunded graduate stipends. Currently the college pays \$13,500 on average vs our peer public PAC 12 pays \$19,000 on average.

A copy of the PowerPoint presentation is included as Appendix III with the official minutes of this meeting and is on file in the office of the Secretary to the University.

## **ACADEMIC REPORT**

### Report 5.01 – Academic Senate Report

Academic Senate President Steve Alder noted that each of the Trustees received a minted coin celebrating 100 years of Shared Governance. He was also mentioned we are working with Utah System of Higher Education to re-

activate a consortium and currently looking for ways to collaborate with other institutions within the state. Third year review of programs have begun as you will see further down in the agenda to make sure programs are moving forward and successful.

## GENERAL CONSENT

Action (Consent): 6.01 – Minutes of the October 14, 2014 Meeting of the Board of Trustees

Action (Consent): 6.02 – Faculty and Staff Matters (Appendix IV)

Action (Consent): 6.03 – Sponsored Projects Report for the Month of September 2014 (Appendix V)

Action (Consent): 6.04 – Monthly Comparison Report (Gifts) for the Month of September 2014 (Appendix VI)

Action (Consent): 6.05 – Documentary Studies Minor Program Transfer (Appendix VII)

Action (Consent): 6.06 – Proposed for Undergraduate Certificate in Social Justice Advocacy (Appendix VIII)

Action (Consent): 6.07 – Proposal to Discontinue the Occupational Therapy Studies BS (Appendix IX)

Action (Consent): 6.08 – Dual Degree in Master of Architecture and Master of Science in Architectural Studies (Appendix X)

Action (Consent): 6.09 – Dual Degree in Master of Architecture and Master of Real Estate Development (Appendix XI)

Action (Consent): 6.10 – Dual Degree in Master of City and Metropolitan Planning and Master of Real Estate Development (Appendix XII)

Action (Consent): 6.11 – Interim Regulations on Campus Safety and Sexual Misconduct (Appendix XIII)

Action (Consent): 6.12 – Report of Investments Portfolio – for the Month of September 2014 (Appendix XIV)

Action (Consent): 6.13 – Investments Compliance Report (Appendix XV)

Action (Consent): 6.14 – Quarterly Report of the Performance of the University's Cash Management Pool, Endowment Pool and Hinckley Pool for the Quarter Ended September 30, 2014 (Appendix XVI)

Action (Consent): 6.15 – Administrative Reports from the University of Utah to the State Building Board (Appendix XVII)

Action (Consent): 6.16 – Disposition of Donated or Gifted Property - Approval to Sell Property Located at 257 East Crooked Stick Drive in Tucson, Arizona (Appendix XVIII)

Chair Mattsson introduced the General Consent Calendar and asked for questions or comments. There were no questions or concerns raised by the Trustees

**Motion to approve the Consent Calendar by David Burton, second by Julie Barrett. Final Resolution: Motion Approved.** Aye: Julie Barrett, David Burton, Philip W. Clinger, Lisa E. Eccles, Christian Gardner, David Huntsman, Michele Mattsson, Cristina Ortega, Taft Price, and Justin Spangler

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

## ACTION AGENDA

### Action 7.01 – Naming of Facilities in the Huntsman Cancer Hospital

Vice President Fred Esplin introduced the naming of the Ronald M. Hepworth Waiting Room. Rae Ann Hepworth and daughters Linda, Susan and Polly generously contributed \$250,000 in support of the Huntsman Cancer Foundation. In recognition of this gift, the University named the Ronald M. Hepworth Waiting Room in the Huntsman Cancer Hospital.

**Motion to approve items 8.01 by Julie Barrett, second by David Burton. Final Resolution: Motion Approved.** Aye: Julie Barrett, David Burton, Philip W. Clinger, Lisa E. Eccles, Christian Gardner, David Huntsman, Michele Mattsson, Cristina Ortega, Taft Price, and Justin Spangler

A copy of the proposal is included as Appendix XIX, respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

### Action 7.02 – Capital Facilities Projects – Approval to Remodel Existing Space in the Campus Bookstore

Assistant Vice President Gordon Wilson introduced Dan Archer, Director of the Campus Bookstore who presented the proposed Campus Bookstore remodel. Through surveys and focus groups, the University of Utah Campus Store determined that there is a demand for a full-service Starbucks on lower campus. The Starbucks Corporation was consulted and assessed the Campus Bookstore as a great location for their business. The cost estimate for the full-service Starbucks is approximately \$575,000; this estimate includes equipment, furniture, track lighting, flooring, graphics, plumbing fixtures and their installation. The benefits of this project are that it will increase traffic in the bookstore, increase revenue, provide a gathering space, and update the aesthetics of the store. The Campus Bookstore currently has the funding to proceed with the project.

**Motion to approve items 8.02 by Justin Spangler, second by Lisa Eccles. Final Resolution: Motion Approved.** Aye: Julie Barrett, David Burton, Philip W. Clinger, Lisa E. Eccles, Christian Gardner, David Huntsman, Michele Mattsson, Cristina Ortega, Taft Price, and Justin Spangler

A copy of the proposal is included as Appendix XX respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Note – Items 7.03 – 7.05 were voted on as group with results noted under item 7.05

### Action 7.03 – Capital Facilities Projects- Approval to Remodel Shelled Space, Level 5, Building 522, West Pavilion

Health Sciences Chief Financial Officer David Browdy introduced Quinn McKenna, Chief Operating Officer who presented the proposed remodel spaces. David Browdy also introduced William Holt, Program Manager and Andrew Burkhart, Director Facilities and Engineering also in attendance. The University constructed the West Pavilion of the Hospital (Building 522) with a shelled 5<sup>th</sup> floor. The original design for the space was intended to accommodate an additional patient care unit at the point it is required. The Hospital is now experiencing an increased shortage of acute care patient rooms. Apart from this, in order to facilitate the eventual demolition of Building 521, School of Medicine Building, the Rehabilitation Unit and Therapy Services need to be relocated out of Building 521.

The proposed total project budget is \$12,000,000 and will be funded by University Hospital and Clinics funds.

A copy of the proposal is included as Appendix XXI, respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action 7.04 – Capital Facilities Projects-Approval to Remodel Shelled Space, Level B, Building 522, West Pavilion

The University constructed the West Pavilion of the Hospital (Building 522) with a shelled sub-basement level. The original design for the space was intended to accommodate the Facilities and Engineering (F&E) Department currently located in Building 521, but due to budget constraints was not constructed at that time. In order to facilitate the eventual demolition of Building 521, it recommended that the finish out of this shelled space for its intended purpose, housing the F&E Department and other Hospital services, be accomplished at this time.

The proposed total project budget is \$6,000,000 and will be funded by University Hospital and Clinics funds.

A copy of the proposal is included as Appendix XXII, respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action 7.05 – Capital Facilities Projects- Approval to Remodel Existing Space in the HSC Madsen Surgery Center

In preparation for the demolition of Building 521, housing the School of Medicine, ambulatory clinical services, rehabilitation and hospital support functions, this proposed project will convert approximately 8,000 square feet of under-utilized, existing surgical services space into outpatient clinic space in HSC Madsen Surgery Center. It will provide space for clinics displaced from Building 521 and/or Building 535 as part of the demolition of Building 521. The renovated clinic space will accommodate 20,000 patient visits per year and relocate approximately 30 employees.

The proposed total project budget if \$5,000,000 and will be funded by University Hospital and Clinics funds.

A copy of the proposal is included as Appendix XXIII, respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Motion to approve items 7.03 - 7.05 by Phil Clinger, second by David Burton. Final Resolution: Motion Approved.** Aye: Julie Barrett, David Burton, Philip W. Clinger, Lisa E. Eccles, Christian Gardner, David Huntsman, Michele Mattsson, Cristina Ortega, Taft Price, and Justin Spangler

## INFORMATION ITEMS

Information 8.01 – Graduate Council Review- Book Arts Minor Third Year Review

Chair Mattson introduced the Graduate Council Review. There were no questions or concerns raised by the Trustees.

Copy of the Graduate Council Review is included as Appendix XXIV, respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**ADJOURN**

Resolution: Chair Michele Mattsson recommended approval to adjourn the open meeting of the Board of Trustees.

At 10:30 a.m. the November 11, 2014 open meeting of the Board of Trustees voted to adjourn.

The next scheduled meeting will be held December 9, 2014.

**Motion to approve by Lisa Eccles, second by Justin Spangler. Final Resolution: Motion Approved**

Aye: Julie Barrett, David Burton, Philip W. Clinger, Lisa E. Eccles, Christian Gardner, David Huntsman, Michele Mattsson, Cristina Ortega, Taft Price, and Justin Spangler

Signed by: Laura Marks

Date approved: January 13, 2015