

BUILD



Annual Report

FY26

Our Why

Growth can bring traffic congestion, rising housing costs, recreational crowding, and increasing demands on water and other natural resources.

Growth can also bring high quality jobs, world class education, cutting edge healthcare and research, new restaurants, and a tax base that supports investing in new amenities.

Growth is neither good nor bad, but growth is part of life when you live in an exceptional state.

Many of these impacts and benefits are interconnected, which means that the work of all Utah governments, sectors, and levels are increasingly interdependent. This means that we must work together to effectively serve Utahns, manage our limited resources, and protect the Utah we love.

This is why Gov. Cox established the BUILD Coordinating Council, and the supporting staff-level State Planners Alignment Network (SPAN).

BUILD Coordinating Council

Desired Outcomes:

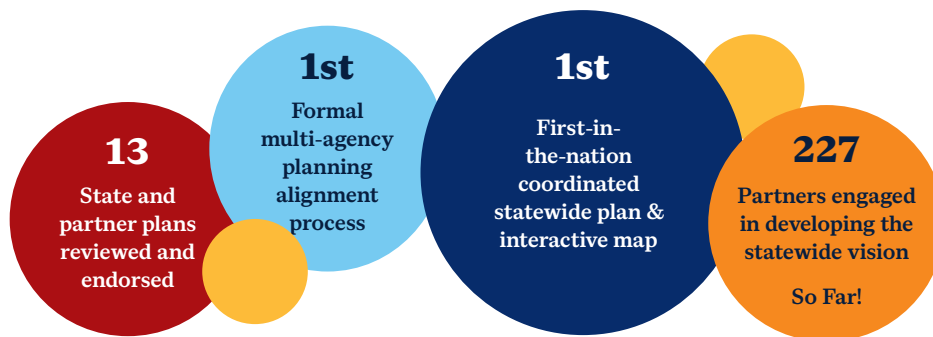
- Utah has a coordinated vision for its future to guide planning and decision making.
- State agencies that should have long-range plans actually have them, and these plans tie back to the overarching statewide vision.
- State agencies and other partners are effectively coordinating with one another to consider and address cross-issue growth impacts
- State agencies and other partners have the support needed to prepare and implement their plans - and ultimately the statewide vision

We accomplish this through:

- Development of a Coordinated Vision for the Future
- Implementation of a Statewide Planning Coordination Process
- Development and promotion of tools and resources to support increased coordination



Accomplishments



State and Partner Plan Review & Endorsement Process

Plans Reviewed in FY2026:

- DHHS, Master Plan on Aging
- OED, Operation Gigawatt Implementation Framework
- PLPCO, State Resource Management Plan
- DHHS, Public Health Transformation Project
- Governor's Office, State Housing Plan
- DWR, Wildlife Action Plan
- WRE, Great Salt Lake Basin Integrated Plan
- DAQ, Comprehensive Beehive Emissions Reduction Plan
- WRE, State Water Plan
- GOED, Utah Elevated - Economic Development Strategic Plan
- Salt Lake Chamber, Utah Rising
- Utah Association of Counties, Multi County Assessment Tool
- GOPB, Utah Project Portal

Meetings

BUILD Coordinating Council

July 2025, October 2025, January 2026, and April 2026

State Planners Alignment Network

June 2025, September 2025, December 2025, March 2026, and June 2026

BUILD Robust Strategy Workgroups

June 17, 23, 24, 26, 29, 30 and July 6, 2026

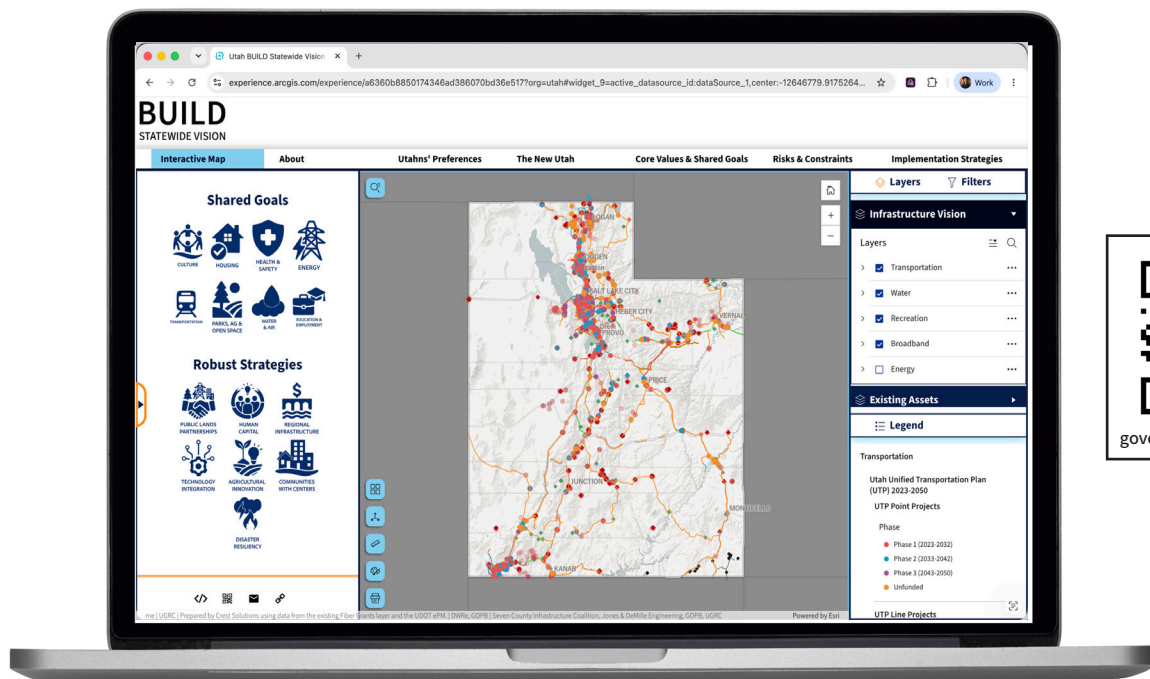


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STATEWIDE VISION

BUILD: Utah's Statewide Vision is a coordinated, long-range plan to guide Utah's future. It is intended to elevate consideration of how and where the state is growing and developing, and how individual agency/stakeholder decisions and plans intersect. The purpose of this statewide vision is to:

- **Proactively define our future** and make sure that Utah remains a great place to live, work, and raise a family—even as we add millions of additional residents and navigate increasing demands on our natural resources, infrastructure, and lands.
- **Facilitate greater coordination** to achieve this vision, because many growth issues are interconnected.
- **Support state agencies** in the development of long-range plans, programs, and resource allocation decisions.
- **Advise policy-makers** in crafting state and local laws and regulations that strategically address interconnected growth issues.
- **Inform budgetary decisions** and project prioritization by highlighting priority growth issues, risks, and strategic solutions.
- **Communicate the vision** and assure Utahns that the state is proactively planning for the future, listening to their input, and is committed to maintaining and improving the Utah we love.





CORE VALUES

These are behavioral beliefs or norms valued and practiced in Utah.

1. Strong Families & Communities
2. Financial & Resource Stewardship
3. Liberty & Choice
4. Collaboration & Social Cohesion
5. Dignified Dialogue
6. Innovation & Entrepreneurship

SHARED GOALS

These are aspirational outcomes for the future of our state and communities.



RISKS & CONSTRAINTS

These are challenges that threaten or may limit Utah's long-term success.

1. Housing & Homelessness
2. Traffic Congestion
3. Water & Great Salt Lake
4. Energy Supply
5. Air Quality
6. Loss of Prime Farmlands
7. Natural Disasters
8. Land Ownership & Topography
9. Mental & Behavioral Health
10. Educational Attainment & Literacy

OPPORTUNITIES FOR GREATER COLLABORATION

These are robust implementation strategies will simultaneously advance multiple goals, address multiple risks, and are opportunities for greater collaboration.



BLUEPRINT FOR THE FUTURE

An action plan to implement these robust strategies through our work and help achieve our shared goals.

For each Robust Strategy, the vision outlines:

- the benefits of implementing this strategy,
- the shared goals the strategy can advance,
- a set of guiding principles, opportunities, and barriers for policy makers to consider,
- relevant interactive map data layers,
- a list of necessary implementation partners,

Acknowledgements

Governor Spencer J. Cox

Lt. Governor Deidre M. Henderson

BUILD Coordinating Council

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