



UTAH COALITION OF CITIES AND COUNTIES

www.utahuc3.org

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Managing Director & Founder





Why This Conversation Matters

Local government isn't just being asked to do more — it's being asked to decide less.

UC3 works alongside cities and counties to:

- Analyze legislation through a constitutional lens
- Advocate for local authority
- Equip leaders with the clarity to understand and respond

Who We Are



Sarah Davenport-Smith
Founder & Managing
Director



Bernadette Brockman
Policy Analyst & Trainer



Bill Lee
Advisor & Executive
Board Member



Heather Eder
Government Relations
Assistant & Client
Relations

What We Do



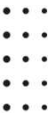
Full-Service Advocacy



**State & Federal
Constitutional Analysis**



Education & Training



Full-Service Advocacy

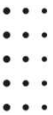
UC3 helps local governments:

- Develop legislative strategy
 - Monitor and analyze legislation
 - Advocate before lawmakers & agencies
 - Build relationships with decision-makers
 - Navigate public communication challenges
 - Respond strategically during public relations challenges
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Our Difference:

Advocacy grounded in constitutional principles and local authority.





Constitutional Analysis

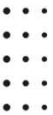
UC3 evaluates:

- State & federal constitutional alignment
 - Relevant case law
 - Effects on local authority
 - Due process & legal exposure
 - Long-term governance impacts
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We ask:

What is this policy changing beneath the surface?





Education & Training



We equip local leaders to:

- Understand constitutional principles
 - Make legally defensible decisions
 - Balance governance with individual rights
 - Reduce legal & policy risk
 - Build public trust
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Training includes:

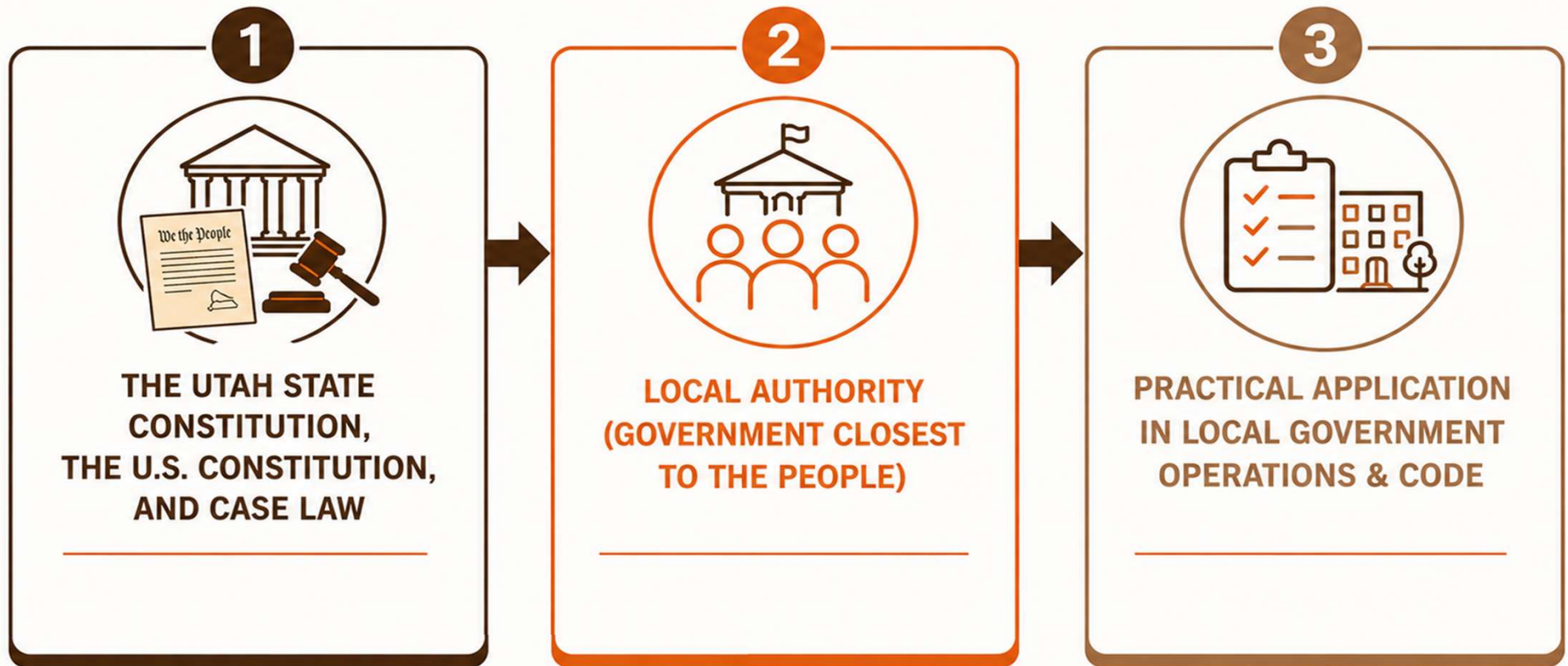
- Workshops & webinars
 - Practical implementation guidance
 - Legal & constitutional frameworks
 - Personalized consultations
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Two Models of Representation

Traditional Model	UC3 Model
Focus on policy outcomes	Focus on constitutional structure
Navigate political realities	Analyze authority shifts
Explain compliance	Explain governance impacts
Operate within the system	Protect local role within the system

DIFFERENT QUESTIONS → DIFFERENT CONCLUSIONS

UC3 METHODOLOGY



Two Ways to Engage with UC3

Citizen Membership (Free)

- Public Newsletters
- Select Public Webinars
- Discounted training rates

Municipal Membership:

- Full legislative advocacy & representation
- Constitutional bill analysis
- Direct legislative input
- Municipal-only strategy tools & committees
- Attorney access & legal support
- Exclusive trainings , webinars & conferences
- Voting rights within UC3

Municipal Dues Formula: $(\text{General Fund} \times .0006) + 1475$

Next Steps

IF you want...

- Constitutional clarity
- Stronger understanding of your authority
- Strategic legislative guidance
- Training grounded in foundational governance

UC3 provides...

- Constitutional advocacy
- Personalized support
- Ongoing engagement
- Practical implementation strategy

Because local government matters



Conclusion and Q&A

UC3 exists to help Utah's cities and counties:

- Understand constitutional impacts
- Preserve local authority
- Strengthen community governance

Government works best closest to the people.





THANK YOU



Visit our website
www.utahuc3.org

Contact us at:
contact@utahuc3.org