

DEPARTMENT OF AIRPORTS
BOARD MEETING

18 February 2015

AGENDA



Salt Lake City
Department of Airports

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA**

18 February 2015
8:00 A.M.

CONSENT AGENDA

- A. Minutes of the 18 February 2015 Meeting

DISCUSSION ITEMS

- B. Director's Report – Maureen Riley, Executive Director, SLCDA
- C. Utah's Air Quality Program – Bryce Bird, Air Quality Director, Utah Department of Environmental
- D. Innovations in Aviation – Patty Nelis, Environmental Programs Manager, SLCDA

INFORMATION ITEMS

- A. Financial Report – December 2014
- B. Air Traffic Statistics – December 2014
- C. Comparison of On-Time Operations – December 2014
- D. Construction Status Report – January 2015

The next meeting will be held on **Wednesday, March 18, 2015**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact LuJean Christensen at 801-575-2096.

DEPARTMENT OF AIRPORTS
BOARD MEETING

18 February 2015

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

21 January 2015

Members Present: Natalie Gochnour – Chair
 Igor Best-Devereux
 Wayne Holland
 David Ibarra
 J.T. Martin
 Russ Pack
 Larry Pinnock
 Mike Zuhl

City Council: James Rogers

Department of Airports: Maureen Riley, Executive Director
 Randy Berg, Director of Operations
 John Buckner, Director of Administration & Commercial Services
 LuJean Christensen, Management Support Coordinator
 Carol Dean, Financial Reporting Manager
 Pete Higgins, Director of Maintenance
 Steve Marlovits, Police Chief
 Allen McCandless, Director of Planning
 Bianca Shreeve, Public Relations Manager
 Mike Williams, TRP Program Director

Chair Natalie Gochnour called the meeting to order at 8:05 a.m.

AGENDA

A. Minutes

The motion was made by Igor Best-Devereux and seconded by Russ Pack to approve the minutes of November 19, 2014 as presented. All votes were affirmative; motion passed.

B. Director's Report

Maureen Riley, Executive Director, updated the Airport Advisory Board regarding current events.

- Riley updated the Board on the rental cars. The Airport has ten executed contracts in hand and is modifying the Terminal Redevelopment Program (TRP) design for seven operators on site instead of six. There will be seven counters, seven back areas and ten brands.
- Successful negotiations have been completed with TAC Air and negotiations are underway with the first ranked firm for the second Fixed Based Operator (FBO).

- Two sites have been identified for the prison relocation that would be close to the Airport. The first site is north of Runway 17 and the second site is west of the Airport. The site that is north of Runway 17 has been abandoned as an option but the site west of the Airport is still being considered.
- Delta Air Lines named Salt Lake City the hub of the year. The award is an internal designation from Delta to its employees. Key performance indicators such as lost bags, mishandled baggage, arrivals and departures, and safety practices are measured.
- Riley introduced Mike Williams, TRP Program Director, who presented a brief Terminal Redevelopment Program (TRP) update. Williams focused the presentation on the ground stabilizing stone columns being constructed.

Discussion ensued on the rental cars and if the ten operators would be corporate or local franchises. Riley stated that a presentation could be shown to the Board, which would illustrate the locations of the ten operators. The graphics in the presentation would show the seven counter locations and which operators will be dual branding.

Larry Pinnock inquired about the timing of awarding the contract to the second FBO. John Buckner answered that negotiations are underway with the first ranked firm and could last 60 to 90 days. James Rogers wondered if in the FBO contract a stipulation had been contemplated that would prevent TAC Air or the new FBO from buying out the other. Riley stated definitely, the stipulation would prevent them from selling or swapping with each other.

J.T Martin wondered if Riley was aware of how many private jets are avoiding Salt Lake City because of the drop-in fee being charged by the FBO. Riley questioned if the drop-in fee was a fee charged by TAC Air, and Martin replied the fee is charged by TAC Air for dropping in or picking up passengers. Riley stated that competition would help to correct that.

Gochmour commented that the Board members should be clear as ambassadors for the Airport, that a correctional facility located next to the airport would not be in the long term interest to our City. Rogers agreed that Salt Lake City is not in favor of relocating the prison within its City limits.

Best-Devereux wondered if the public comments received for the new terminal had been implemented into the new facility and if feedback had been given. Williams stated that the public comments received were evaluated by the design team and incorporated into the plan if possible. Riley remarked that the meeter/greeter area and the plaza area overlooking the airfield were ideas that came from public comments and were implemented.

David Everitt encouraged implementing a communication plan to give feedback to the public on how their ideas were incorporated into the design. Riley replied that Barbara Gann is working on a communication plan and has been working with Everitt to define that and move forward. Riley stated that the advertising campaign called "We Heard You," which re-stated the feedback that we received from the public, was implemented throughout the Airport.

Pinnock inquired if the Airport website would be utilized for communication to the public. Riley informed the Board that the Airport is going through the process to have the website redesigned. The new design will allow communication on the progress of the TRP.

C. State of the Airport

Riley presented a State of the Airport Report to the Board (presentation on file).

The presentation points included:

- The Department of Airports operates three airports, which include the Salt Lake City International, South Valley Regional and the Tooele Valley Airports. At Salt Lake City International, existing facilities include 9,426 total acres, 4 runways, 1.1 million square feet in 3 terminals, 1,800 space short-term garage, over 10,000 long-term surface parking spaces, over 1.0 million square feet of leased cargo space, a Boeing fabrication facility for assembly of the 787-9 horizontal tail, and the Utah Air National Guard.
- The Airport has an extensive catchment area and essentially no competition from other major airports.
- The Airport is an important partner of Delta Air Lines. Delta is one of the largest private employers in Utah with over 3,500 employees.
- Salt Lake City has strong market fundamentals. Salt Lake City is the smallest metro area among Delta's hub cities, but it is growing faster than the national average and has one of the lowest unemployment rates in the U.S.
- Monthly enplanement data highlights strong recent growth trends.
- Passenger traffic has increased 4.7% over the prior 12-month period.
- Load factors averaged 88%, a 1% increase over last year.
- Revenue growth has outpaced growth in expenses and enplanements.
- Expenses have increased a total of 9.5% since 2010.
- Airline revenues represent a modest share of total operating revenues.
- Non-airline revenues have increased a total of 18.1% since 2010.
- Concession revenues have increased significantly in recent years. Improvements to terminal concession program drove increases in revenues.
- Airline costs per enplanement (CPE) are very low.
- The Airport is well-positioned to undertake the financing of its major capital program.

Pinnock wondered if Delta Airlines was planning on upgrading its fleet to larger jets to accommodate for seat growth. Riley stated that there are markets that only need service from a small 50 seat regional jet such as Moab. Buckner replied that regional jets are still being utilized but they are moving towards larger regional aircraft.

Martin inquired if the use of the Brasilia was going to be eliminated. Buckner replied that certain markets required the use of the Brasilia to service the area because of the size and location.

Discussion ensued on the dynamic route schedule and international service. Riley stated that the Paris flight is used by customers as an interim step to other international destinations. Early forecasts show approximately 12 people daily would originate from Salt Lake City, and the remaining passengers connect from the west.

Discussion ensued about the airline market shares in Salt Lake City. Pinnock inquired if Southwest Airlines market was stabilizing. Riley answered that Southwest market share is currently 11.2% and seven years ago it was around 14%. Southwest over the past seven years

has built up its operation in Denver, which allows passengers the option to change planes in Denver.

Wayne Holland inquired if passenger traffic related to the ski industry is tracked. Riley responded that Nathan Rafferty with Ski Utah would be a good source of information for a presentation to the Board. The presentation could include passenger traffic related to the ski industry and how it relates to the Airport.

Everitt wondered what percentage of the overall TRP budget was Airport cash, and Riley responded a little more than twenty-five percent.

D. Election of Advisory Board Chair and Vice-Chair for 2015

Russ Pack called for a vote by acclamation on the nomination of Mickey Gallivan as Airport Advisory Board Chair and for Igor Best-Devereux as Vice Chair of the Airport Advisory Board for 2015. All votes were affirmative.

The Board Chair for 2015 is Mickey Gallivan and the Vice-Chair is Igor Best-Devereux.

E. Board Appreciation and Recognition of Service for Russ Pack

The Board members and Airport staff expressed appreciation to Russ Pack whose term as a board member expires at this meeting. Pack served on the Airport Advisory Board for 8 years.

Pack expressed appreciation for the privilege to give public service and serve on the Airport Board.

The next Board meeting will be held the 18 February 2015.

Board Chair, Natalie Gochnour, closed the meeting at 9:30 a.m.

Mickey Gallivan, Chair

Date

Ralph Becker, Mayor

Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

18 February 2015

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)
DATE: 18 February 2015
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Executive Director's Report**

Maureen Riley will present a monthly informational report to the Board.

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)
DATE: 18 February 2015
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Utah's Air Quality Program**

Bryce Bird, Air Quality Director at the Utah Department of Environmental Quality, will present an overview on Utah's Air Quality Program (presentation on file).

Utah's Air Quality Program

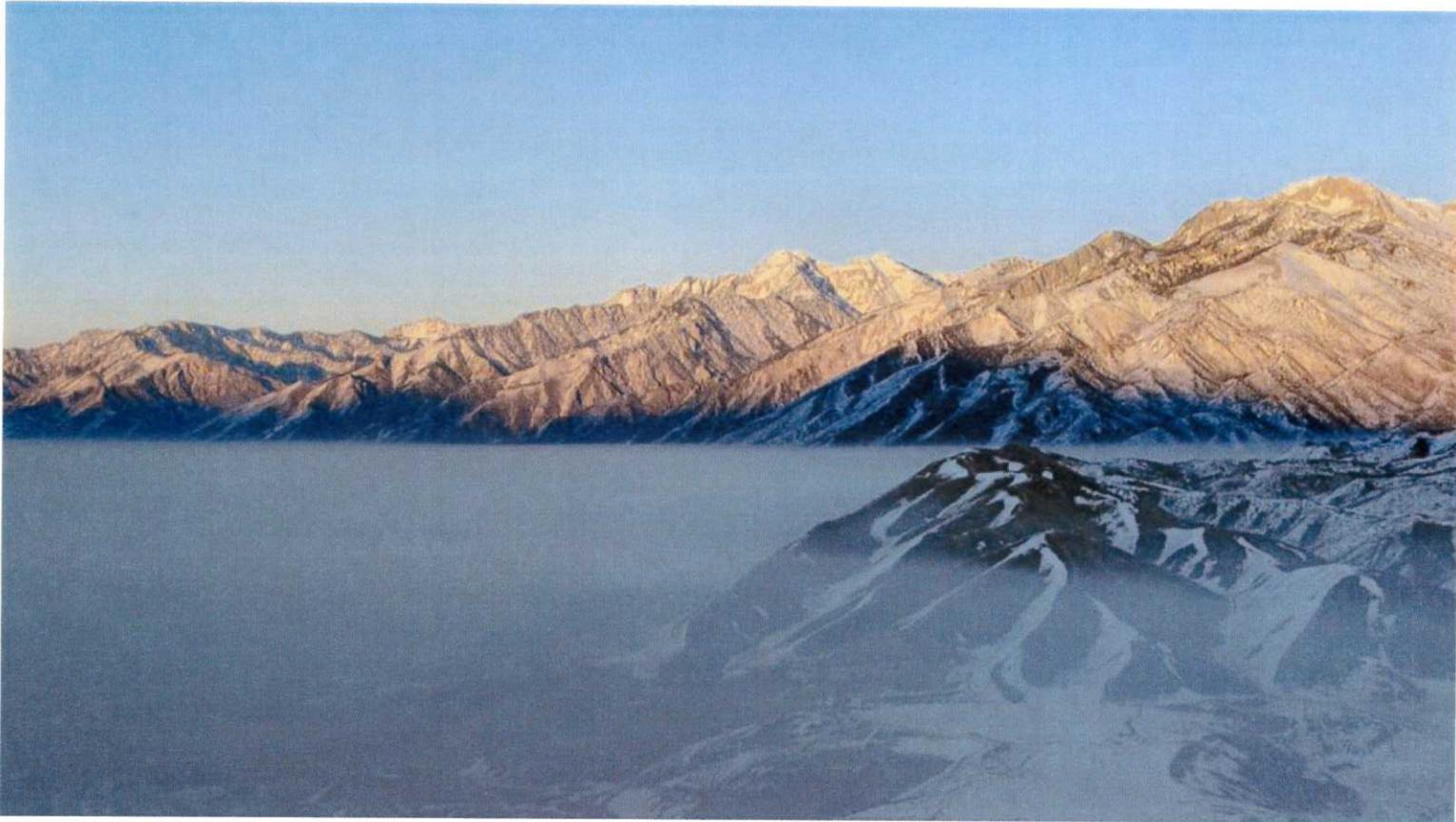
Bryce Bird
Department of Environmental Quality
Division of Air Quality

bbird@utah.gov

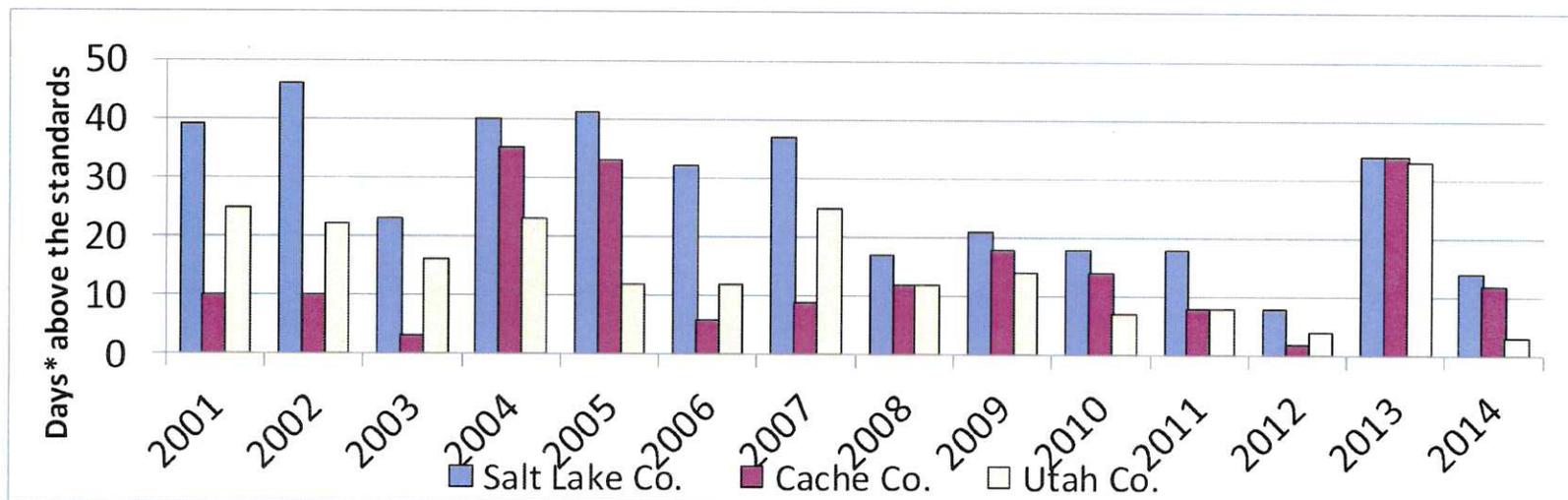
801-536-4000

Utah Department of
**Environmental
Quality**

Utah experiences good air quality, except for about 5% of days on average when we exceed current federal health standards



Number of Days That Are and Those That Would Have Been Above the Current Federal Standards Salt Lake, Cache, and Utah County Areas



* Days with monitored values above the level of the **current** National Ambient Air Quality Standards combined for PM2.5 and ozone (PM2.5 standard revised in 2006, ozone standard revised in 2008)

National Ambient Air Quality Standards

Pollutant	Primary Standards		Secondary Standards	
	Level	Averaging Time	Level	Averaging Time
Carbon Monoxide	9 ppm (10 mg/m ³)	8-hour ⁽¹⁾	None	
	35 ppm (40 mg/m ³)	1-hour ⁽¹⁾		
Lead	0.15 µg/m ³ ⁽²⁾	Rolling 3-Month Average	Same as Primary	
	1.5 µg/m ³	Quarterly Average	Same as Primary	
Nitrogen Dioxide	53 ppb (0.053 ppm)	Annual (Arithmetic Average)	Same as Primary	
	100 ppb	1-hour ⁽³⁾	None	
Particulate Matter (PM ₁₀)	150 µg/m ³	24-hour ⁽⁴⁾	Same as Primary	
Particulate Matter (PM _{2.5})	12 µg/m ³	Annual ⁽⁵⁾ (Arithmetic Average)	Same as Primary	
	35 µg/m ³	24-hour ⁽⁶⁾	Same as Primary	
Ozone	0.075 ppm (2008 std)	8-hour ⁽⁷⁾	Same as Primary	
	0.08 ppm (1997 std)	8-hour ⁽⁸⁾	Same as Primary	
	0.12 ppm	1-hour ⁽⁹⁾	Same as Primary	
Sulfur Dioxide	0.03 ppm	Annual (Arithmetic Average)	0.5 ppm (1300 µg/m ³)	3-hour ⁽¹⁾
	0.14 ppm	24-hour ⁽¹⁾		
	75 ppb ⁽¹⁰⁾	1-hour	None	

Revised

2006



2008



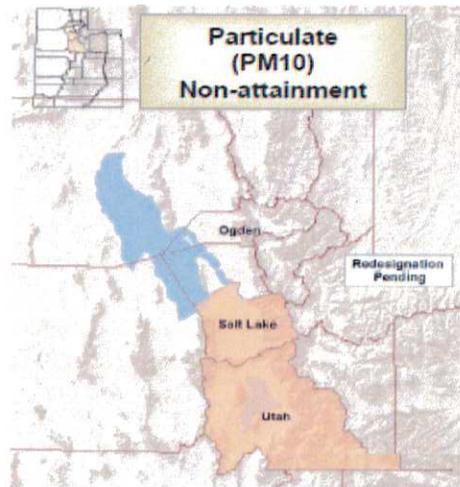
2010



2012



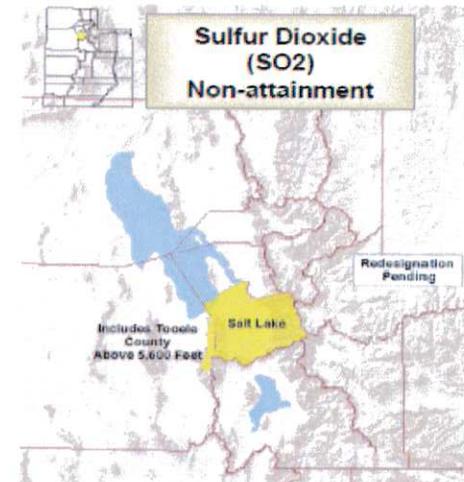
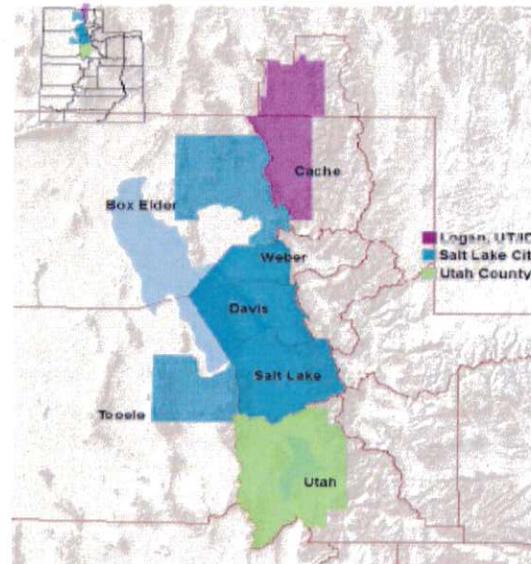
Non-attainment and Maintenance Areas



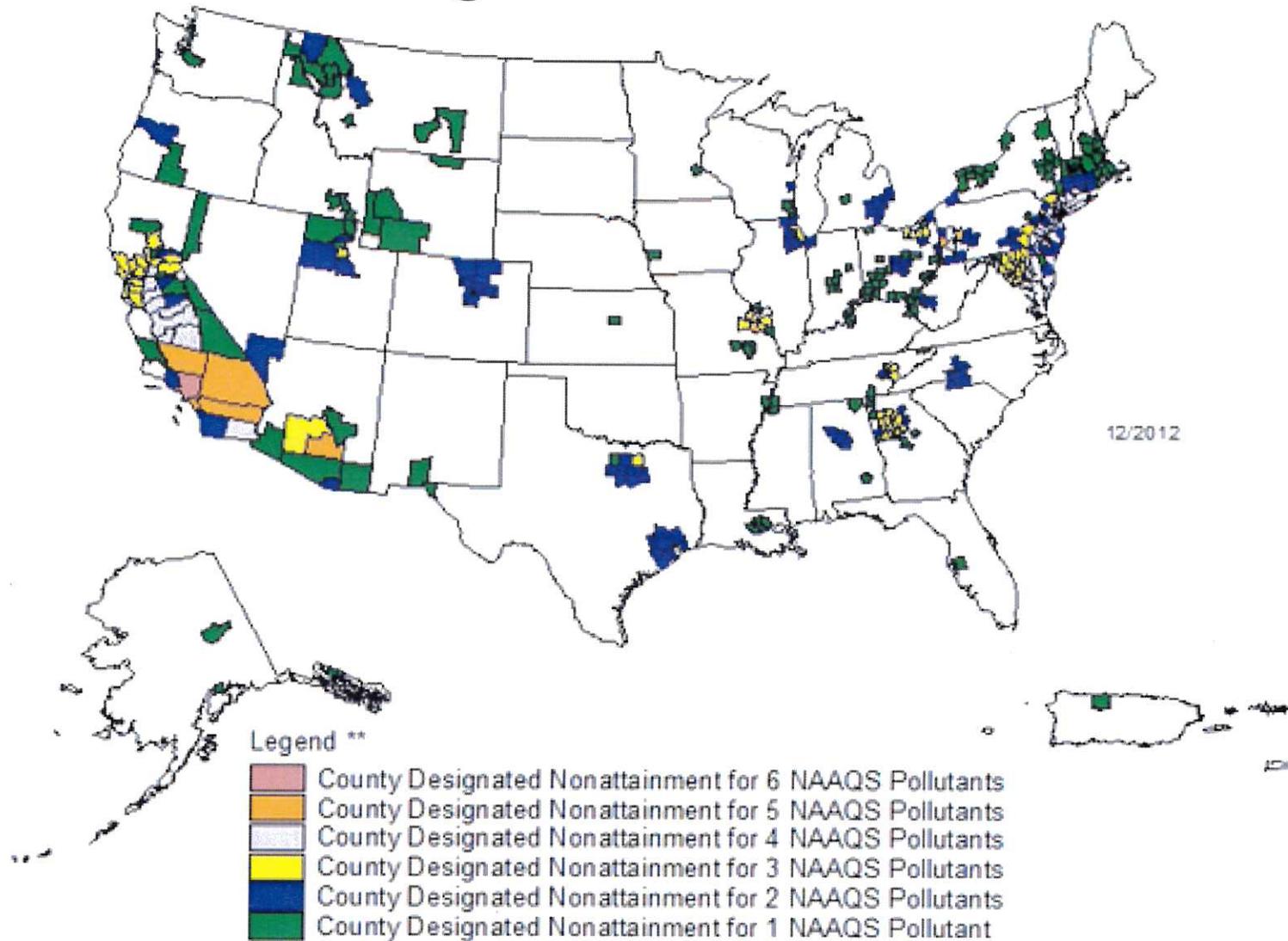
State of Utah National Ambient Air Quality Standards

Areas of Non-attainment and Maintenance (Updated March 2010)

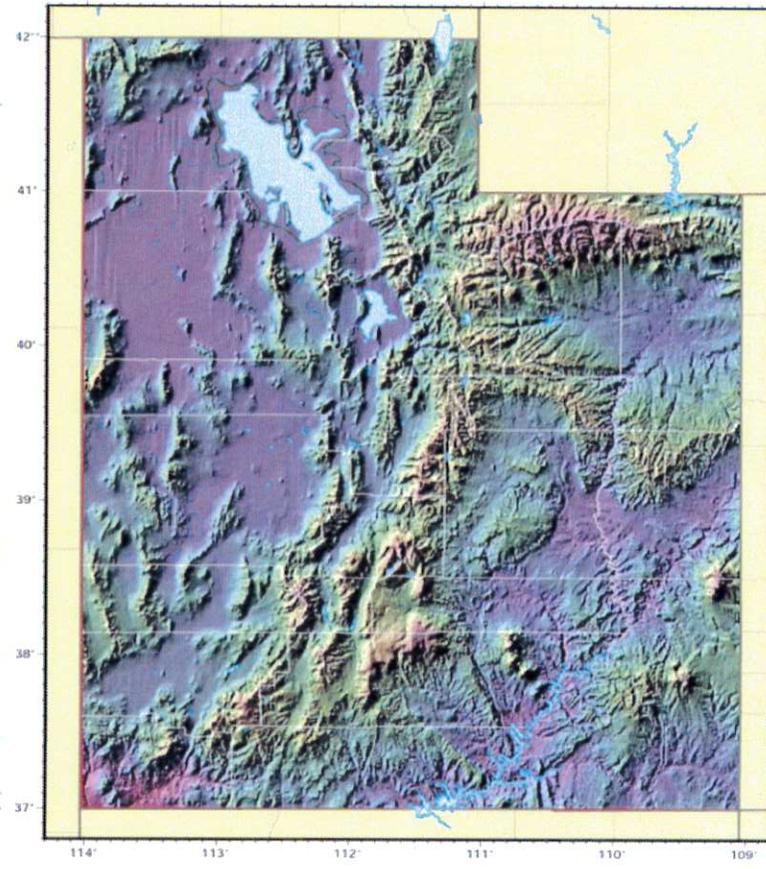
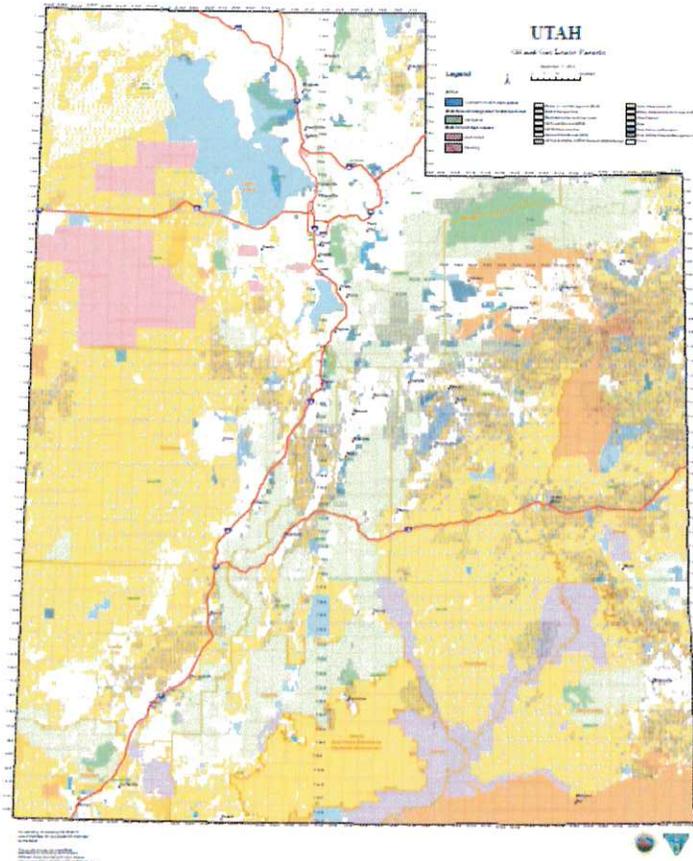
Fine Particulate (PM2.5) Non-attainment



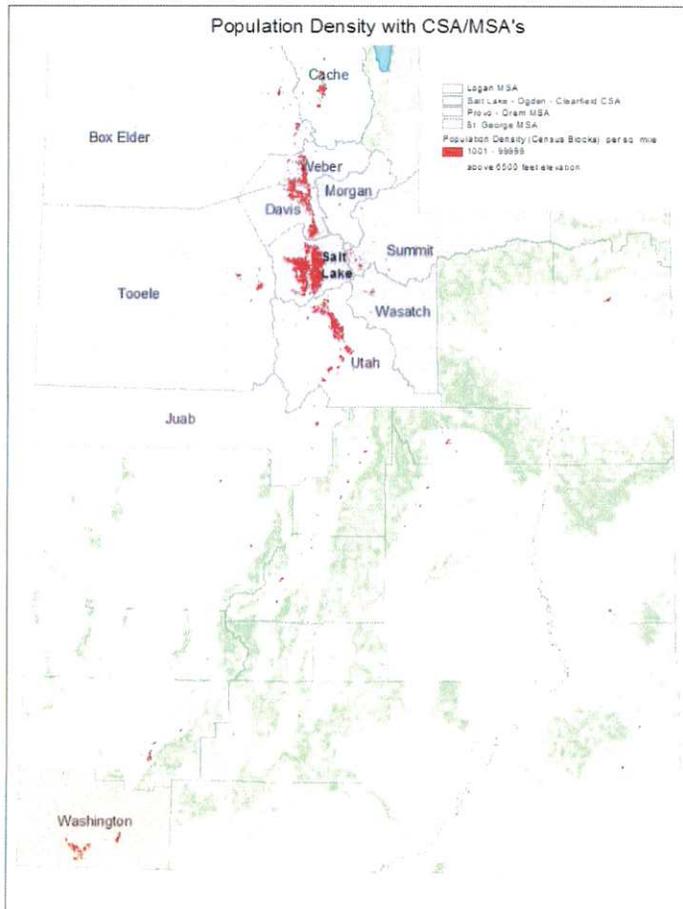
Counties Designated “Non-attainment”



Land Ownership and Topography



Results in Concentrated Population and Associated Pollution



Urbanites: Nine of 10 Utahns live on 1 percent of state's land
Census » Utah is among most urban states in nation.

By Lee Davidson The Salt Lake Tribune

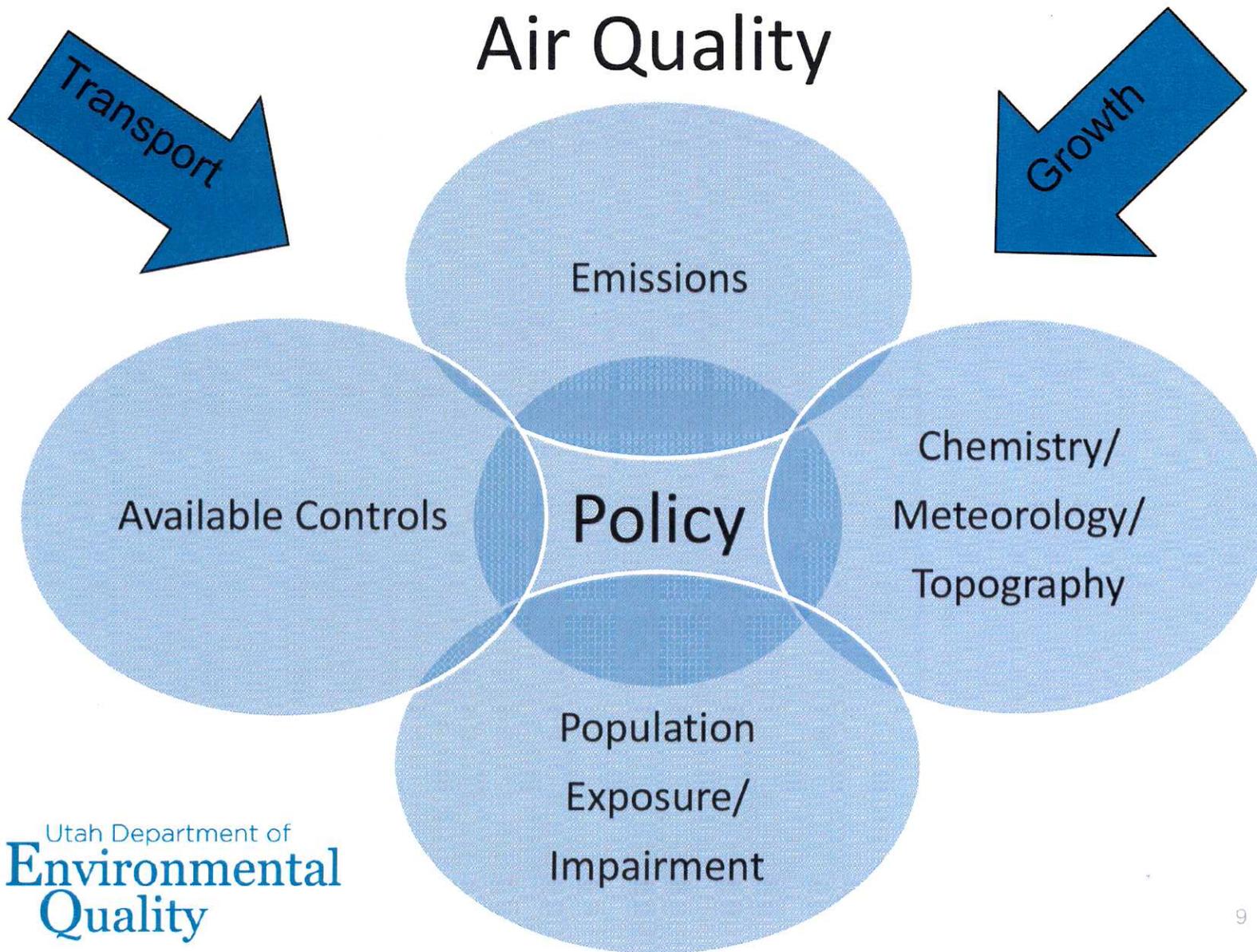
First Published Mar 26 2012 04:14 pm • Last Updated Mar 27 2012 11:42 am

Nine of every 10 Utahns now live in urban areas — and crowd together onto just 1.1 percent of the state's land mass, according to 2010 Census data released Monday.

That makes Utah the eighth most-urbanized state in the nation. It is more urban than such states as New York, Illinois and Connecticut.

<http://www.sltrib.com/sltrib/politics/53794385-90/areas-census-concentration-front.html.csp>

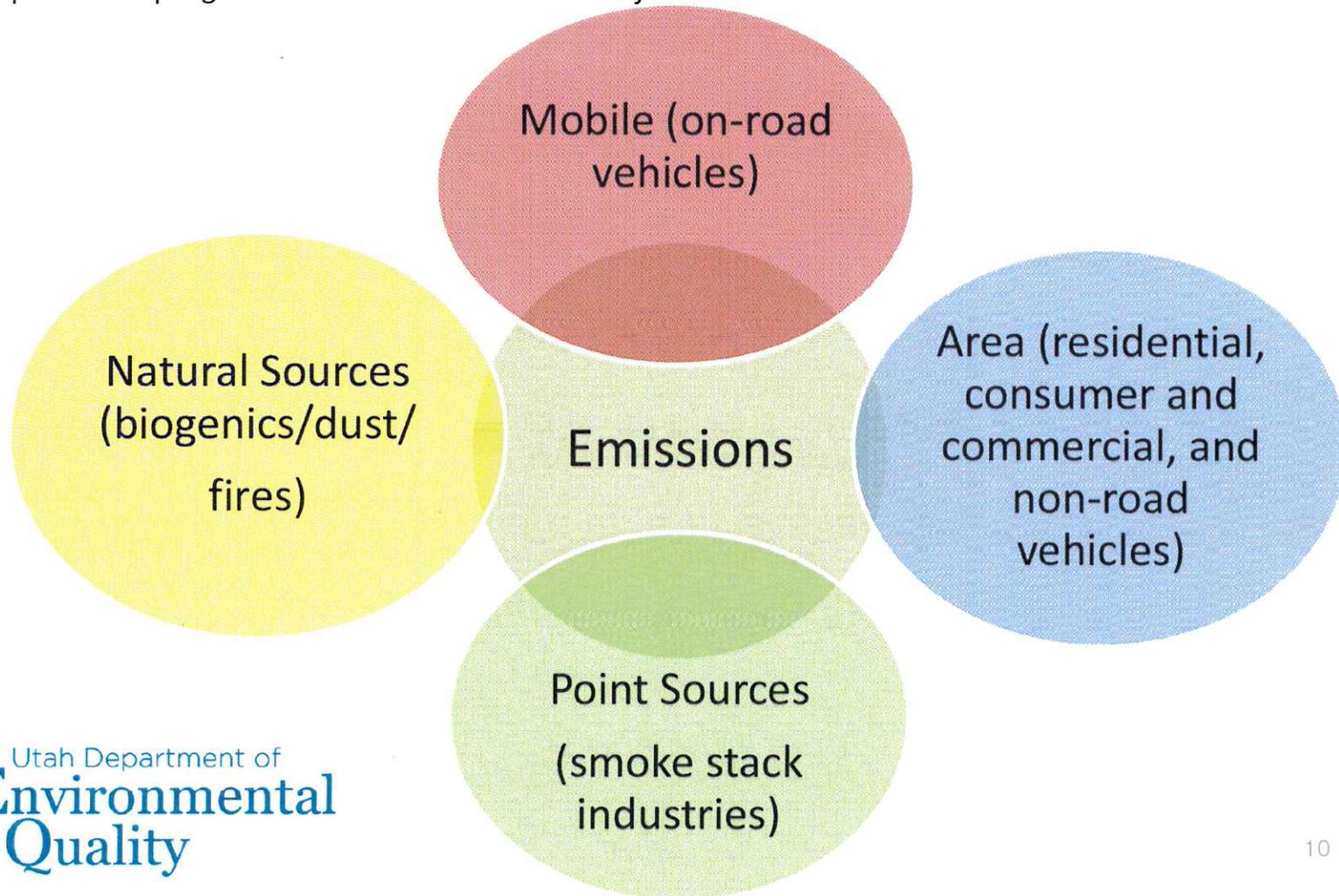
Air Quality



Sources of Air Pollution

http://www.airquality.utah.gov/Planning/Emission-Inventory/Available_inventory.htm

<http://www.epa.gov/ttn/chief/net/2011inventory.html>

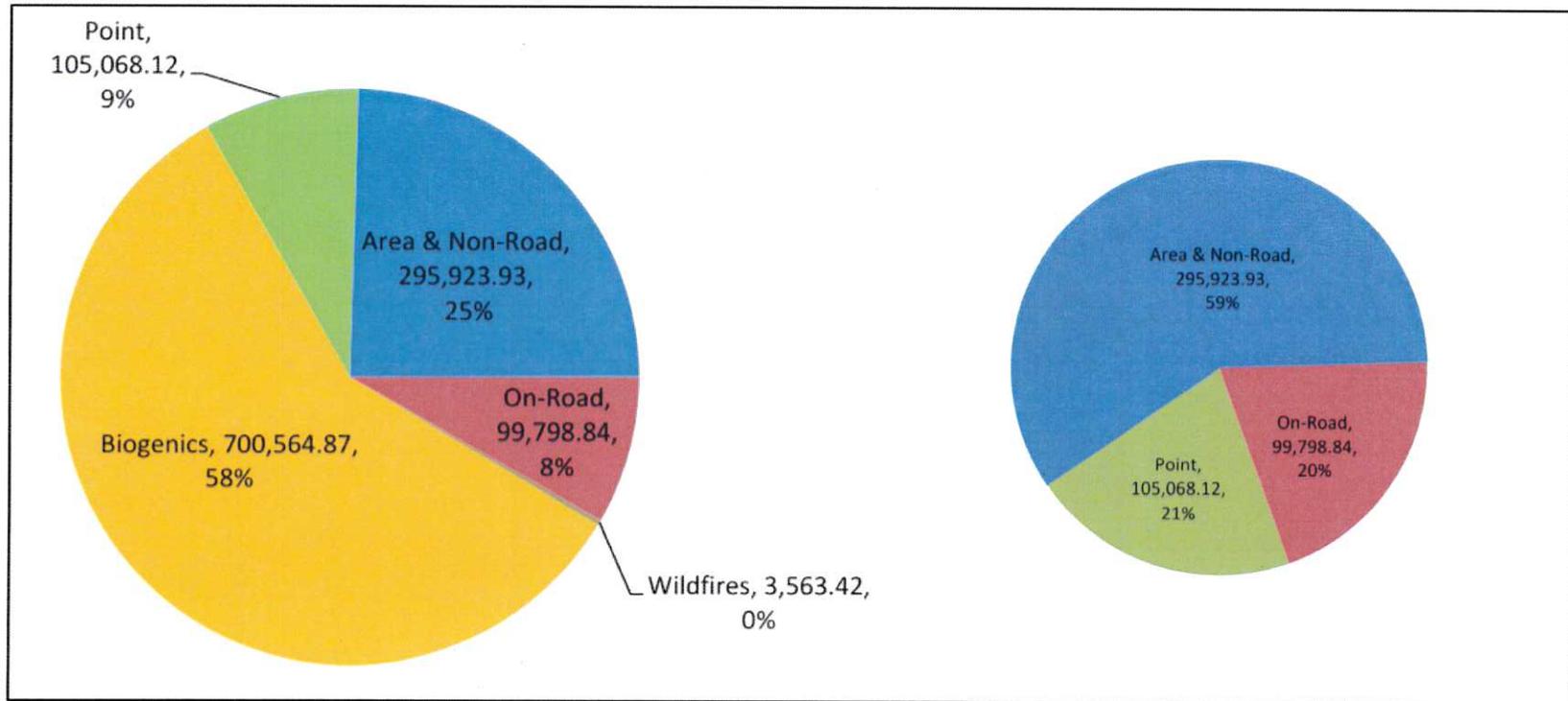


Emission Inventories

State-wide Annual Emissions

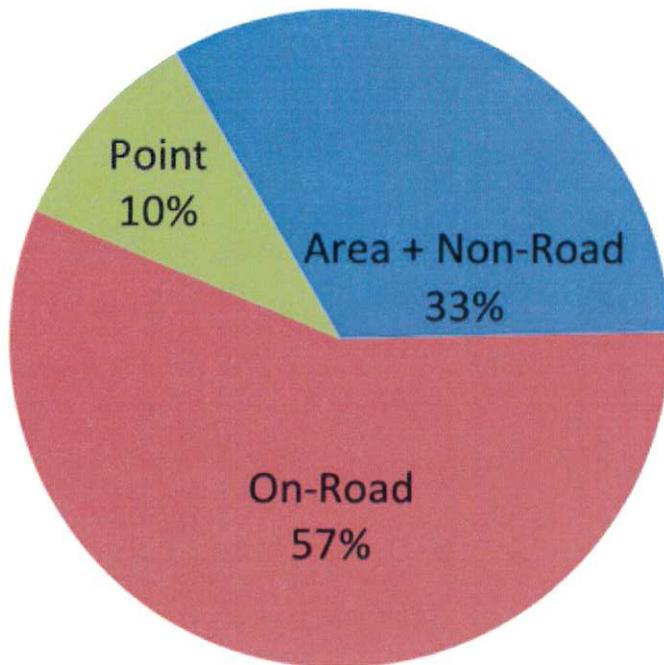
All Sources
PM_{2.5}+NO_x+SO₂+VOC

Anthropogenic Sources
PM_{2.5}+NO_x+SO₂+VOC

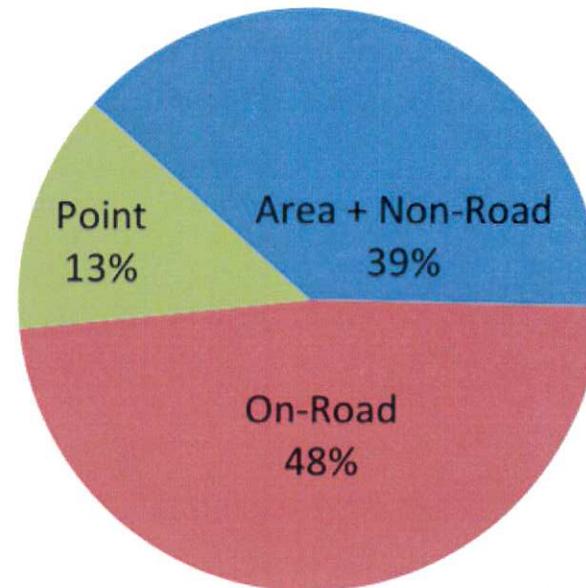


Emission Inventories

2008
PM2.5 + NOx + SO2 + VOC
Typical Winter Day in
Salt Lake, Davis, Utah, Weber Counties

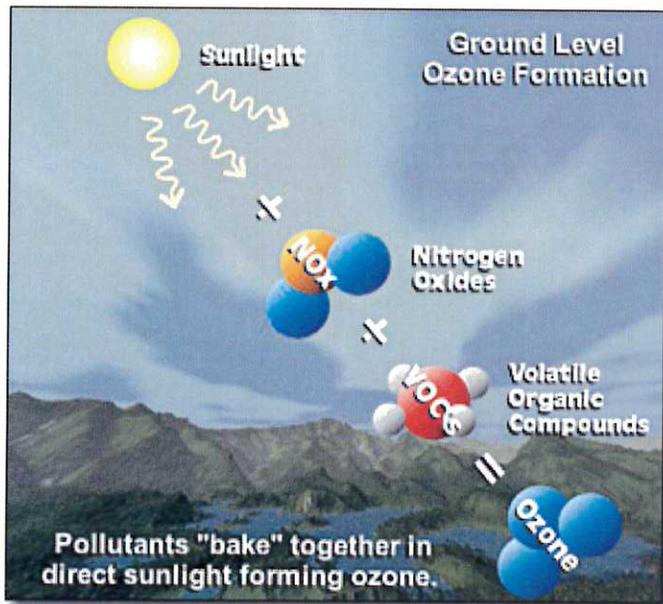


2014
PM2.5 + NOx + SO2 + VOC
Typical Winter Day in
Salt Lake, Davis, Utah, Weber Counties

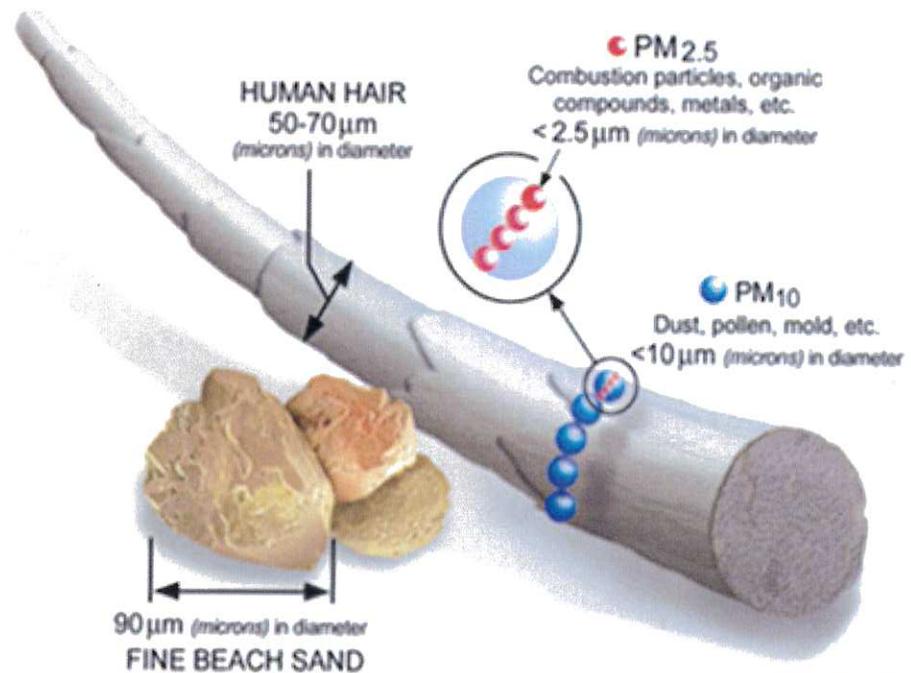


Air Pollutants

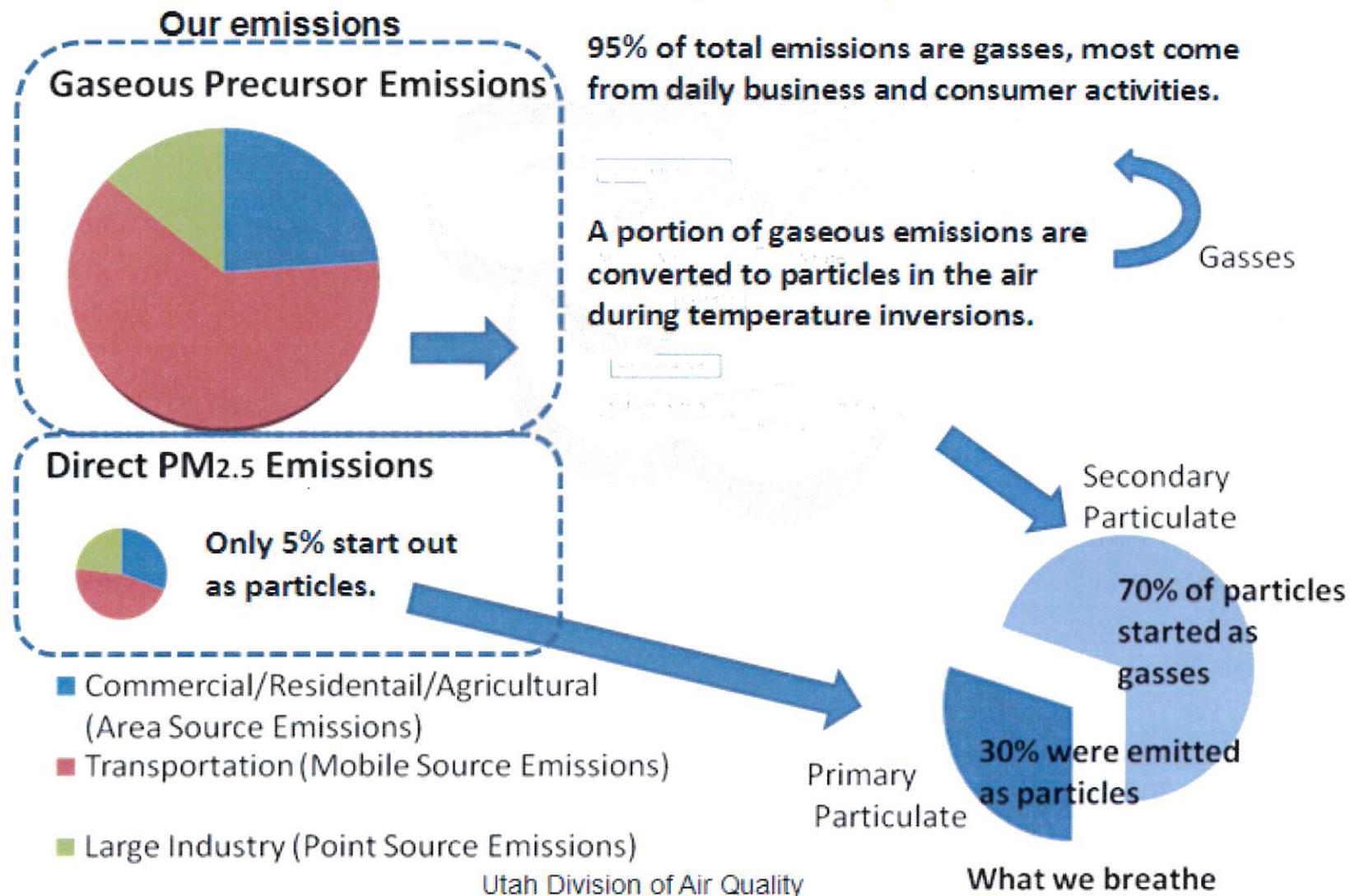
Ground Level Ozone



Particulate Matter PM₁₀ and PM_{2.5}



Winter Particulate (PM_{2.5}) Formation



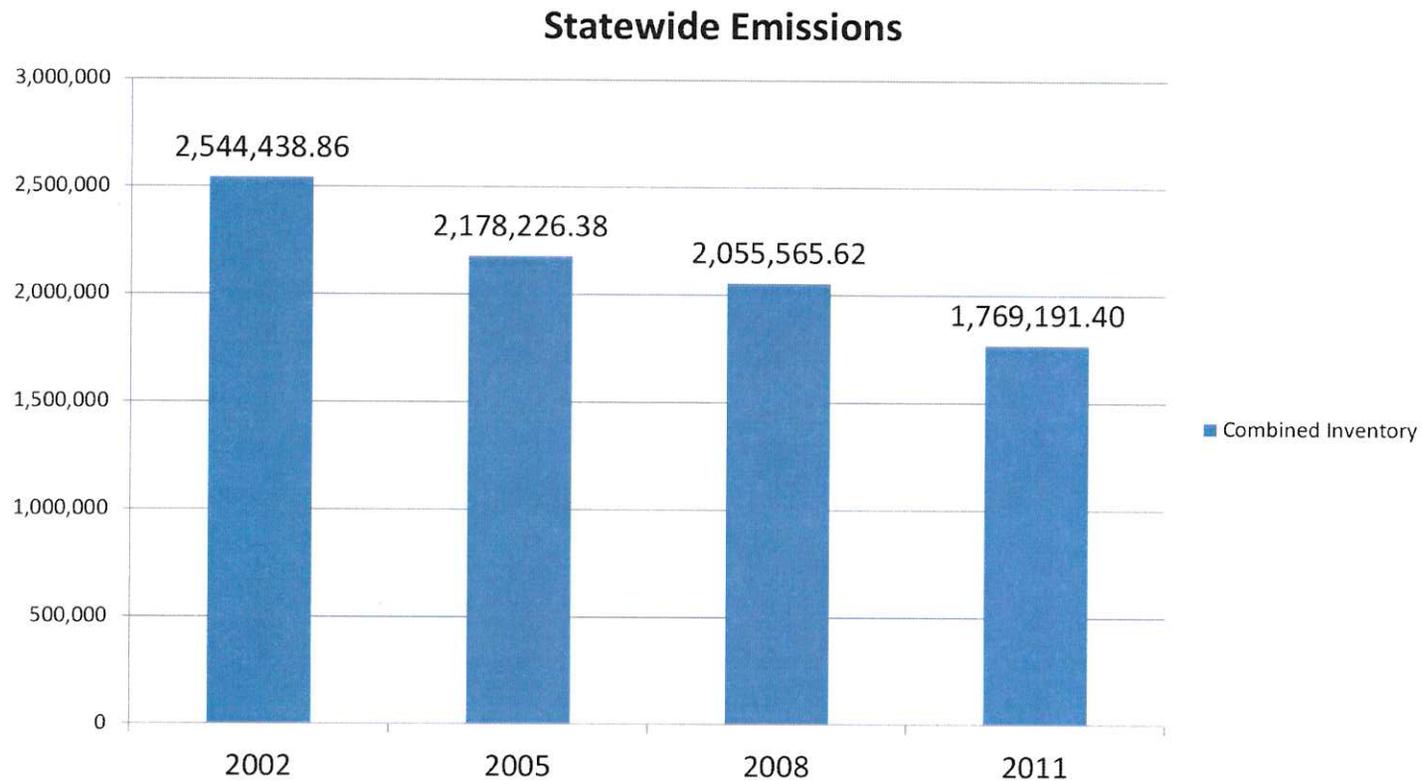
Control Strategies developed through an 18-month Stakeholder Process

- Controls are Permanent, Enforceable and Quantifiable
- Selected based on cost, emission reduction and other environmental and operational impacts



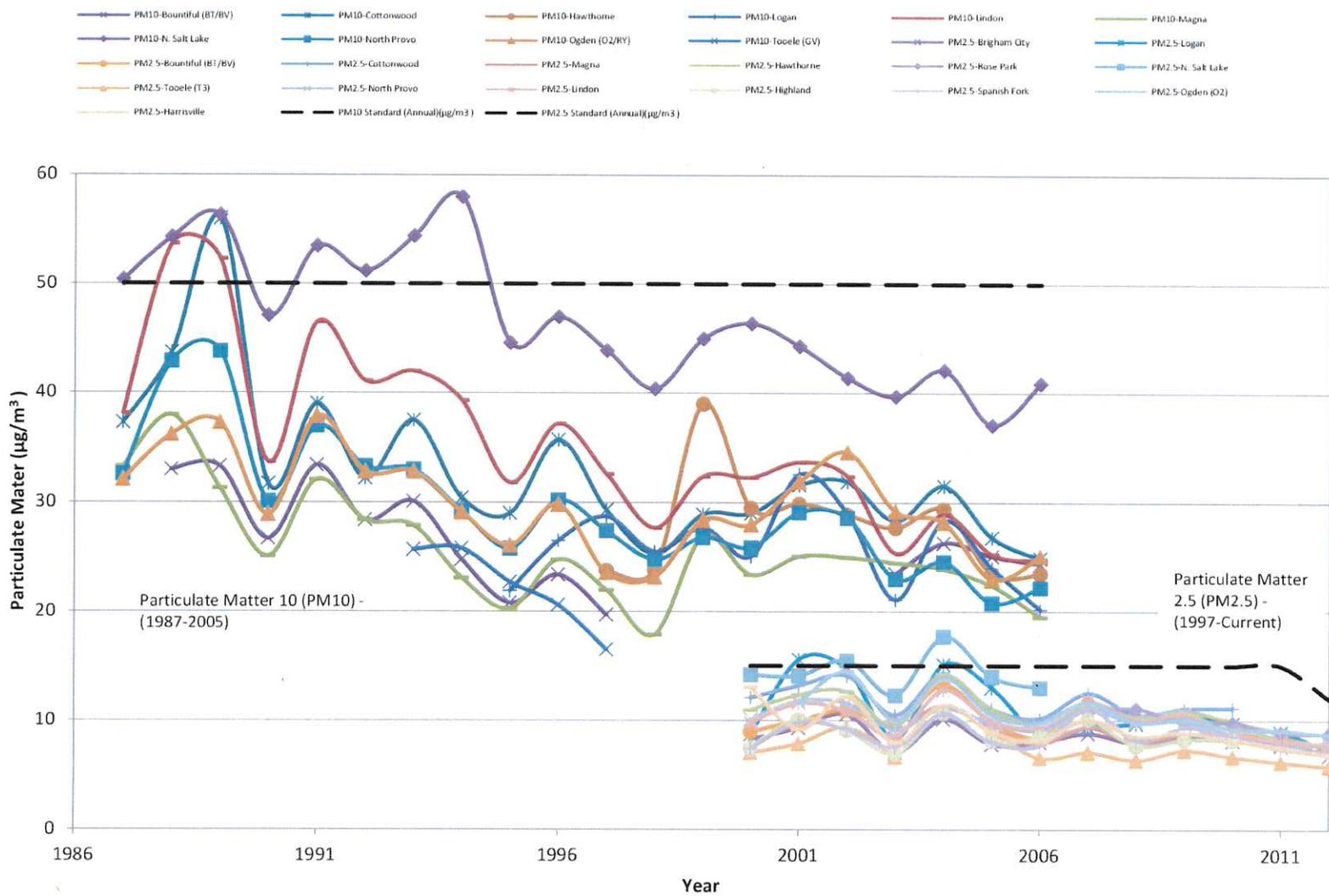
Utah Summary of State Air Emissions

Total Tons Emitted

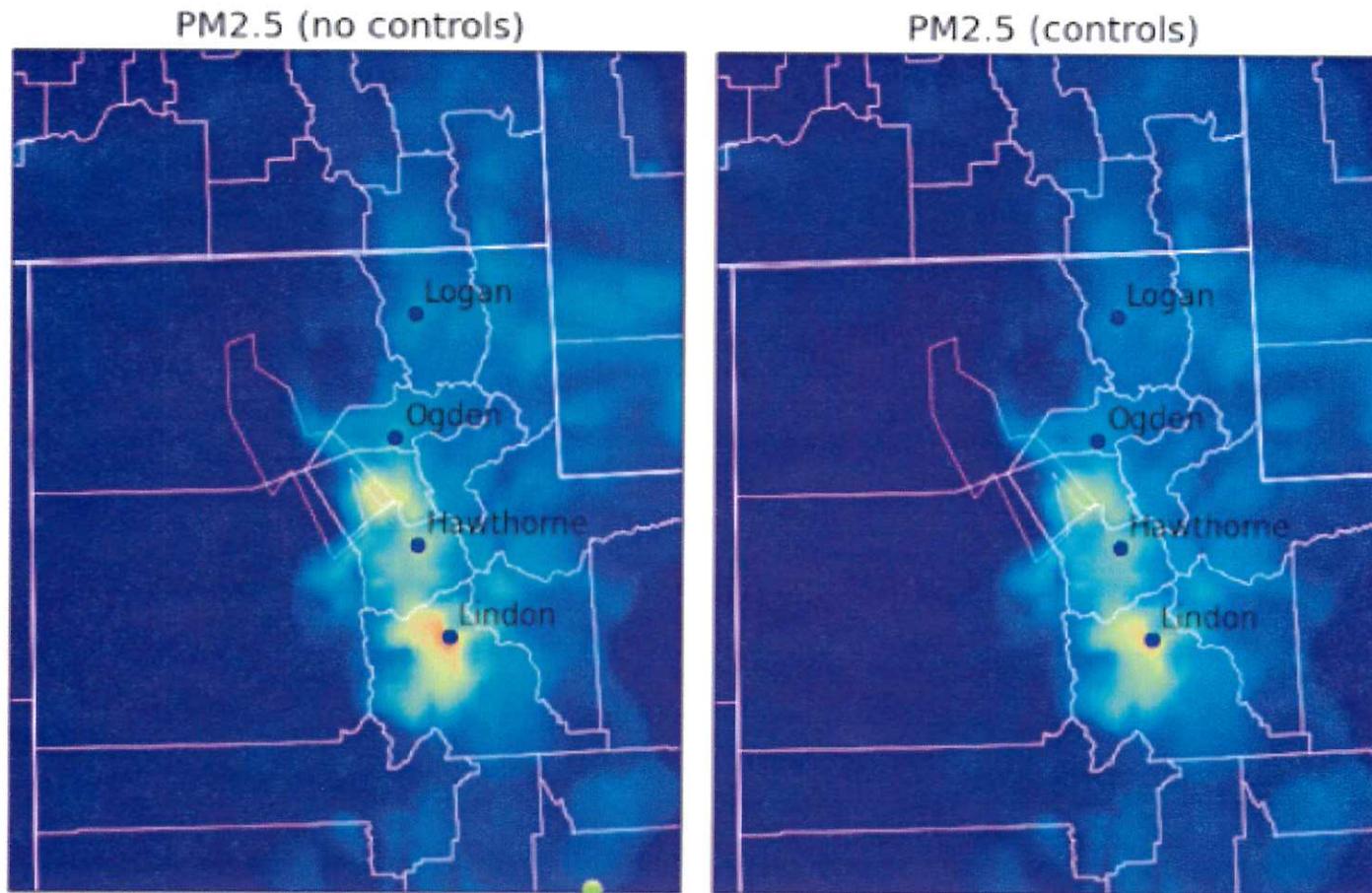


http://www.airquality.utah.gov/Planning/Emission-Inventory/Available_inventory.htm

Particulate Matter (PM) Standards - Annual



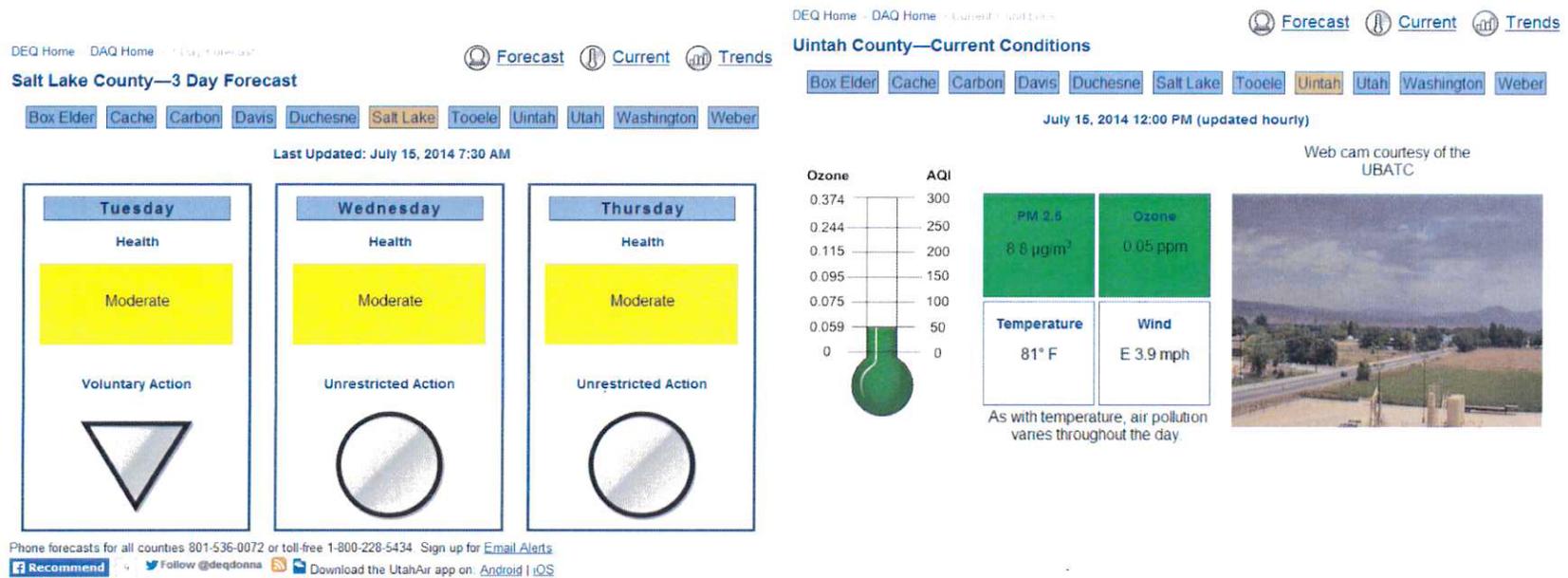
2019



<http://www.airquality.utah.gov/Pollutants/ParticulateMatter/PM25/SaltLakeProvo/index.htm>

Three Day Forecast

- Notify the Public of:
 - Forecast Air Quality Conditions to allow the Public to Plan Activities
 - Public Health Advisories
- Air Pollution Alert and Action Days



Air Quality Partnerships



Summer Ozone White Paper



Did you know that summer time ozone is just as harmful as winter inversion season? Summer time ozone is pollution created by a mix of emissions combined with high temperatures and bright sunshine. Even though it's harder to see than winter inversion, summer ozone issues do exist and cause... [Read More](#)

How we grow matters.

Will we have **clean air to breathe**? Enough **water** for our needs? **Transportation** choices that promote a high quality of life? An affordable cost of living, with **good housing options** for everyone? **Open space** including natural lands, agriculture, and recreational options? **Quality jobs** for all of us?

An **educated** population? **Affordable energy** supplies that don't damage our air and environment? **The answers to all of these questions depend on the choices we make.**

Utah Department of
 Environmental
 Quality

Governor Gary Herbert has kicked off the *Your Utah, Your Future* effort which will tackle the following issues:



Immediate Issues

- PM2.5 Plan – 23 new rules
 - Increased incentives and education about voluntary measures (UCAIR and Envision Utah)
- PM10 SIP revision
- Ozone – Uinta Basin winter
 - Clean up existing equipment, Streamlined permitting for cleanest new equipment, Improved inventory through connection with Oil Gas and Mining
 - Coordination with Counties, Tribe, Industry and Land Managers to cut emissions and facilitate production
- Carbon Emissions Regulations for Electrical Generation under CAA 111(d)

Long Term Strategies

- Local research that informs local decisions
- Ozone – State-wide under expected 2015 revised standard
 - Understanding long-range transport, exceptional events and chemical pathways of formation
- Air Toxics
 - Mercury – fish and duck consumption advisories
 - Chronic and cancer exposure risk
- Increased Monitoring and Modeling
- Operating Permit emission fee restructure

Questions?

www.deq.utah.gov

www.airquality.utah.gov

www.cleanair.utah.gov

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (D)
DATE: 18 February 2015
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Innovations in Aviation**

Patty Nelis, Airport Environmental Programs Manager, will present an overview of the innovations in aviation (presentation on file).

INNOVATIONS IN AVIATION



IMPROVED AIRCRAFT EFFICIENCY = REDUCED AIRCRAFT EMISSIONS

- SUSTAINABLE AVIATION FUELS
- ENVIRONMENTAL PERFORMANCE MEASURES
- AIRCRAFT EMISSIONS
- ALTERNATIVE ENERGY SOURCES



SUSTAINABLE AVIATION FUELS

- ALGAE
- FEED STOCKS
- FOREST RESIDUES
- USED COOKING OIL
- COW MANURE
- SUSTAINABLE KEROSENE



BIOFUEL RESEARCH AT SALT LAKE CITY INTERNATIONAL AIRPORT



ENVIRONMENTAL PERFORMANCE MEASURES

- REMOTE SENSORS
- AERODYNAMIC AND FLIGHT CONTROL IMPROVEMENTS
- DIRECT ROUTES AND IMPROVED VERTICAL PROFILES
- NEW AIR TRAFFIC CONTROL TECHNOLOGIES
- NOISE REDUCTION
- FUEL AND WEIGHT REDUCTION



AIRCRAFT EMISSIONS

- GREEN TAXIING VEHICLES: TAXIBOT
- US EPA REGULATORY PROCESS: AIRCRAFT EMISSIONS



ALTERNATIVE ENERGY SOURCE

- FUEL CELL TECHNOLOGY
- PROPULSION TECHNOLOGY



Salt Lake City International Airport



DEPARTMENT OF AIRPORTS
BOARD MEETING

18 February 2015

INFORMATIONAL ITEMS

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>December 31,</i>	Unaudited	
	2014	2013
ASSETS		
Current Assets		
Cash and cash equivalents		
Unrestricted	\$ 10,000,000	\$ 10,000,000
Designated for future development	141,560,423	170,573,548
Current investments	-	10,004,230
Airline and rental fees receivable	14,485,698	15,627,758
Other current assets	4,679,961	3,306,961
Total current assets	170,726,082	209,512,497
Noncurrent Assets		
Restricted cash and cash equivalents		
Construction projects	131,062,260	106,236,700
Customer facility charges	47,455,914	31,947,975
Operation and maintenance reserve fund	15,157,717	14,714,567
Renewal and replacement reserve fund	5,000,000	5,000,000
Noncurrent investments	54,696,610	53,600,985
Total noncurrent assets and investments	253,372,501	211,500,227
Capital assets		
Land	93,005,224	93,005,224
Building and improvements	1,178,158,727	1,136,282,367
Equipment	130,771,810	130,728,697
Construction in progress	147,914,070	64,521,209
Total capital assets - at cost	1,549,849,831	1,424,537,497
Less accumulated depreciation		
Building and improvements	732,506,396	680,073,036
Equipment	81,305,842	78,242,050
Total accumulated depreciation	813,812,238	758,315,086
Net capital assets	736,037,593	666,222,411
Other assets		
Deferred charges	-	16,799,066
Other receivables	794,908	889,896
Other long-term assets	134,411	125,126
Total other assets	929,319	17,814,088
Total noncurrent assets	990,339,414	895,536,726
Total Assets	\$ 1,161,065,496	\$ 1,105,049,223

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>December 31,</i>	Unaudited	
	2014	2013
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 1,704,951	\$ 4,471,220
Accrued compensation	2,246,899	1,913,996
Other accrued liabilities	3,028,414	2,253,134
Deposits and advance rentals	3,737,736	3,769,526
Total current liabilities	10,718,000	12,407,875
Noncurrent Liabilities		
Noncurrent compensation liability	3,748,161	3,572,165
Net OPEB obligation	8,448,000	6,884,000
Pollution remediation liability	86,348	107,365
Other long-term liabilities	1,172,812	343,842
Total noncurrent liabilities	13,455,321	10,907,371
Total Liabilities	24,173,321	23,315,246
NET POSITION		
Restricted for construction projects	131,062,260	106,236,700
Restricted for customer facility charges	47,455,914	31,947,975
Restricted for operation and maintenance reserve fund	15,157,717	14,714,567
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	198,675,892	157,899,242
Net investment in capital assets	736,037,593	666,222,411
Unrestricted	202,178,692	257,612,324
Net Position	\$ 1,136,892,177	\$ 1,081,733,977

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
Statement of Revenues, Expenses and Changes in Fund Net Position

<i>for the six month period ended December 31,</i>	Unaudited	
	2014	2013
Operating Revenues		
Airfield	\$ 15,368,419	\$ 14,261,454
Terminals	24,293,149	22,896,096
Landside	25,071,847	23,692,941
Auxiliary airports	386,707	373,833
General aviation	1,085,219	1,048,716
Support areas	3,874,477	3,762,094
Other	1,227,265	1,538,439
Operating revenues	71,307,082	67,573,573
Less airline revenue sharing	(4,508,873)	(4,911,774)
Total operating revenues	66,798,209	62,661,799
Operating Expenses		
Airfield	12,282,111	12,952,479
Terminals	18,578,897	18,128,954
Landside	5,864,318	5,567,460
Auxiliary airports	797,189	731,631
General aviation	556,613	564,599
Support areas	513,853	548,153
Roads and grounds	3,172,631	2,974,264
Other	1,140,372	1,096,527
Total operating expenses before depreciation	42,905,985	42,564,069
Operating Income Before Depreciation	23,892,224	20,097,730
Depreciation Expense	30,324,053	29,817,444
Operating Loss	(6,431,829)	(9,719,714)
Non-Operating Revenues (Expenses)		
Passenger facility charges	19,899,082	18,958,223
Customer facility charges	7,481,585	6,982,508
Gain (Loss) on disposition of property and equipment	87,780	11,627
Interest income	889,984	941,855
Net non-operating income (expense)	28,358,431	26,894,213
Capital Contributions		
Contributions and grants, principally Airport Improvement Program	5,275,147	9,853,143
State grants	21,541	1,826
Total capital contributions	5,296,688	9,854,969
Net Position		
Increase in net position	27,223,291	27,029,468
Net Position, beginning of period	1,109,668,886	1,054,704,509
Net Position, end of period	\$ 1,136,892,177	\$ 1,081,733,977

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARATIVE STATEMENT OF INCOME
FOR THE SIX MONTH PERIOD ENDING DECEMBER 2014**

	DECEMBER 2014	DECEMBER 2013	PERCENT CHANGE	VARIANCE Fav/(Unfav)
OPERATING REVENUES				
Airfield	15,368,419	14,261,454	7.8%	\$1,106,965
Terminals	24,293,149	22,896,096	6.1%	\$1,397,053
Landside	25,071,847	23,692,941	5.8%	\$1,378,906
Auxiliary Airports	386,707	373,833	3.4%	\$12,874
General Aviation	1,085,219	1,048,716	3.5%	\$36,503
Support Areas	3,874,477	3,762,094	3.0%	\$112,383
Other	1,227,265	1,538,439	-20.2%	(\$311,174)
Operating Revenue	71,307,082	67,573,573	5.5%	\$3,733,509
Less: Airline Revenue Sharing	(4,508,873)	(4,911,774)	-8.2%	402,901
Total Operating Revenue	66,798,209	62,661,799	6.6%	\$4,136,410
OPERATING EXPENSES				
Airfield	12,282,111	12,952,479	-5.2%	\$670,368
Terminals	18,578,897	18,128,954	2.5%	(\$449,943)
Landside	5,864,318	5,567,460	5.3%	(\$296,859)
Auxiliary Airports	797,189	731,631	9.0%	(\$65,557)
General Aviation	556,613	564,599	-1.4%	\$7,986
Support Areas	513,853	548,153	-6.3%	\$34,301
Roads and Grounds	3,172,631	2,974,264	6.7%	(\$198,367)
Other	1,140,372	1,096,527	4.0%	(\$43,845)
Total Operating Expenses	42,905,985	42,564,069	0.8%	(\$341,916)
				\$0
Operating Income Before Depreciation	23,892,224	20,097,730	18.9%	\$3,794,494
Depreciation	30,324,053	29,817,444	1.7%	(\$506,608)
Operating Income	(6,431,829)	(9,719,714)	-33.8%	\$3,287,886
NON-OPERATING INCOME/EXPENSE				
Passenger Facility Charges	19,899,082	18,958,223	5.0%	\$940,859
Customer Facility Charges	7,481,585	6,982,508	7.1%	\$499,077
Airport Improvement Program Grants	5,275,147	9,853,143	-46.5%	(\$4,577,996)
FEMA Reimbursement	-	-	-	-
State Grants	21,541	1,826	1079.7%	\$19,715
Gain/(loss) on sale of property	87,780	11,627	655.0%	\$76,153
Interest Income	889,984	941,855	-5.5%	(\$51,871)
Investment Fair Market Value Adjustment	-	-	-	\$0
Non-Operating Income	33,655,119	36,749,182	-8.4%	(3,094,063)
Net Income	27,223,291	27,029,468	0.7%	\$193,823



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
TWELVE MONTHS ENDED DECEMBER 2014**

	December 2014	CHANGE	YTD 2014	CHANGE	12 MO ROLLING Ending 12/2014	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned	834,318	5.12%	10,386,071	4.61%	10,386,071	4.61%
Deplaned	869,473	4.95%	10,384,923	4.78%	10,384,923	4.78%
TOTAL DOMESTIC	1,703,791	5.03%	20,770,994	4.69%	20,770,994	4.69%
<i>INTERNATIONAL</i>						
Enplaned	15,319	24.96%	185,864	6.94%	185,864	6.94%
Deplaned	14,595	21.72%	184,752	7.11%	184,752	7.11%
TOTAL INTERNATIONAL	29,914	23.36%	370,616	7.02%	370,616	7.02%
TOTAL PASSENGERS	1,733,705	5.30%	21,141,610	4.73%	21,141,610	4.73%
LANDED WEIGHT						
Air Carriers	995,774,694	7.49%	11,968,610,767	3.13%	11,968,610,767	3.13%
Cargo Carriers	119,972,510	14.26%	975,200,213	2.64%	975,200,213	2.64%
TOTAL LANDED WEIGHT (LBS)	1,115,747,204	8.18%	12,943,810,980	3.09%	12,943,810,980	3.09%
MAIL						
Enplaned	1,352,825	1.38%	18,786,949	-7.46%	18,786,949	-7.46%
Deplaned	852,404	-5.11%	9,444,067	-2.58%	9,444,067	-2.58%
TOTAL MAIL (LBS)	2,205,229	-1.23%	28,231,016	-5.88%	28,231,016	-5.88%
CARGO						
Enplaned	15,527,853	-1.32%	168,791,256	-2.16%	168,791,256	-2.16%
Deplaned	16,354,722	2.69%	159,819,776	-2.63%	159,819,776	-2.63%
TOTAL CARGO (LBS)	31,882,575	0.70%	328,611,032	-2.39%	328,611,032	-2.39%
MAIL & CARGO						
Enplaned	7,764	-1.32%	84,396	-2.16%	84,396	-2.16%
Deplaned	8,177	2.69%	79,910	-2.63%	79,910	-2.63%
TOTAL MAIL & CARGO (TONS)	15,941	0.69%	164,306	-2.39%	164,306	-2.39%
AIRCRAFT OPERATIONS						
Passenger Aircraft	19,688	3.10%	238,764	0.33%	238,764	0.33%
All-Cargo Aircraft	1,988	11.94%	18,434	1.10%	18,434	1.10%
General Aviation	4,728	4.32%	65,482	-9.49%	65,482	-9.49%
Military	190	48.44%	2,275	12.68%	2,275	12.68%
TOTAL AIRCRAFT OPERATIONS	26,594	4.16%	324,955	-1.70%	324,955	-1.70%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
TWELVE MONTHS ENDED DECEMBER 2014**

	December 2013	December 2014	% CHANGE	YTD 2013	YTD 2014	% CHANGE	12 MO ROLLING Ending 12/2014	% CHANGE
ENPLANED PASSENGERS								
ALASKA	8,345	20,696	148.00%	73,118	201,271	175.27%	201,271	175.27%
Horizon Air / Alaska	0	3,880	100.00%	0	23,138	100.00%	23,138	100.00%
Skywest / Alaska	0	5,276	100.00%	0	35,542	100.00%	35,542	100.00%
AMERICAN	16,096	19,790	22.95%	201,125	226,313	12.52%	226,313	12.52%
American Eagle/Republic	1,898	3,793	99.84%	5,751	34,860	506.16%	34,860	506.16%
Envoy Air (American)	3,252	0	-100.00%	56,514	23,420	-58.56%	23,420	-58.56%
American/Mesa Air	0	853	100.00%	0	853	100.00%	853	100.00%
SkyWest (American)	3,583	3,641	1.62%	30,736	44,654	45.28%	44,654	45.28%
DELTA	352,688	390,054	10.59%	4,624,077	4,975,471	7.60%	4,975,471	7.60%
SkyWest (Delta Connection)	198,095	184,151	-7.04%	2,642,261	2,351,036	-11.02%	2,351,036	-11.02%
Compass (Delta Connection)	36,848	16,181	-56.09%	178,025	223,208	25.38%	223,208	25.38%
FRONTIER	20,283	25,185	24.17%	231,111	250,888	8.56%	250,888	8.56%
JETBLUE	13,120	16,852	28.45%	160,768	176,747	9.94%	176,747	9.94%
SOUTHWEST	95,003	95,918	0.96%	1,156,993	1,187,833	2.67%	1,187,833	2.67%
UNITED	1,532	5,916	286.16%	61,773	71,366	15.53%	71,366	15.53%
SkyWest (United Express)	21,590	24,086	11.56%	256,628	278,290	8.44%	278,290	8.44%
Shuttle America (United Express)	3,495	2,978	-14.79%	46,603	47,227	1.34%	47,227	1.34%
Continental Airlines (United)	4,234	0	-100.00%	37,728	23,688	-37.21%	23,688	-37.21%
Express Jet (Continental Express)	0	3,180	100.00%	24,928	33,941	36.16%	33,941	36.16%
Republic Airways (United)	626	968	54.63%	6,587	11,355	72.39%	11,355	72.39%
US AIRWAYS	23,729	23,944	0.91%	287,693	323,185	12.34%	323,185	12.34%
Mesa (US Airways Express)	0	0	0.00%	0	281	100.00%	281	100.00%
SkyWest (US Airways Express)	1,350	1,651	22.30%	16,467	19,717	19.74%	19,717	19.74%
Charters	185	644	248.11%	3,757	7,651	103.65%	7,651	103.65%
TOTAL ENPLANED PASSENGERS	805,952	849,637	5.42%	10,102,643	10,571,935	4.65%	10,571,935	4.65%
ALASKA AIR								
Horizon Air / Alaska	8,351	21,807	161.13%	66,550	195,218	193.34%	195,218	193.34%
Skywest / Alaska	0	3,724	100.00%	0	24,421	100.00%	24,421	100.00%
AMERICAN								
American Eagle/Republic	1,930	4,545	135.49%	6,090	36,965	506.98%	36,965	506.98%
Envoy Air (American)	3,731	0	-100.00%	54,146	22,647	-58.17%	22,647	-58.17%
American/Mesa Air	0	890	100.00%	0	890	100.00%	890	100.00%
SkyWest (American)	3,593	3,887	8.18%	29,977	43,579	45.37%	43,579	45.37%
DELTA								
SkyWest (Delta Connection)	370,328	404,227	9.15%	4,650,038	4,977,942	7.05%	4,977,942	7.05%
Compass (Delta Connection)	199,722	188,433	-5.65%	2,610,601	2,331,408	-10.69%	2,331,408	-10.69%
FRONTIER								
Frontier	38,440	17,654	-54.07%	179,051	243,620	36.06%	243,620	36.06%
JETBLUE								
JetBlue	21,164	26,707	26.19%	233,154	251,213	7.75%	251,213	7.75%
SOUTHWEST								
Southwest	14,752	17,406	17.99%	157,749	175,006	10.94%	175,006	10.94%
UNITED								
United	99,221	99,993	0.78%	1,154,554	1,193,640	3.39%	1,193,640	3.39%
SkyWest (United Express)	1,449	6,752	365.98%	63,619	71,897	13.01%	71,897	13.01%
Shuttle America (United Express)	21,588	24,854	15.13%	246,358	266,986	8.37%	266,986	8.37%
Continental Airlines (United)	3,842	3,076	-19.94%	45,386	47,590	4.86%	47,590	4.86%
Express Jet (Continental Express)	4,936	0	-100.00%	38,828	23,053	-40.63%	23,053	-40.63%
Republic Airways (United)	0	3,301	100.00%	25,566	34,101	33.38%	34,101	33.38%
US AIRWAYS								
US Airways	611	1,193	95.25%	7,279	12,479	71.44%	12,479	71.44%
Mesa (US Airways Express)	25,506	25,214	-1.14%	285,218	315,800	10.72%	315,800	10.72%
SkyWest (US Airways Express)	0	0	0.00%	0	140	100.00%	140	100.00%
Charters	1,386	1,804	30.16%	16,709	21,051	25.99%	21,051	25.99%
Charters	798	646	-19.05%	7,814	8,085	3.47%	8,085	3.47%
TOTAL DEPLANED PASSENGERS	840,429	884,068	5.19%	10,083,831	10,569,675	4.82%	10,569,675	4.82%
TOTAL PASSENGERS*	1,646,381	1,733,705	5.30%	20,186,474	21,141,610	4.73%	21,141,610	4.73%
INTERNATIONAL - ENPLANED								
DELTA	6,982	9,104	30.39%	95,819	96,760	0.98%	96,760	0.98%
SkyWest (Delta Connection)	4,413	4,171	-5.48%	73,980	80,155	8.35%	80,155	8.35%
Compass	219	1,436	555.71%	219	5,209	2278.54%	5,209	2278.54%
FRONTIER	645	608	-5.74%	3,788	3,740	-1.27%	3,740	-1.27%
Charters	0	0	0.00%	0	0	0.00%	0	0.00%
TOTAL ENPLANED INTERNATIONAL	12,259	15,319	24.96%	173,806	185,864	6.94%	185,864	6.94%
DEPLANED INTERNATIONAL								
DELTA	6,277	8,281	31.93%	95,359	96,108	0.79%	96,108	0.79%
SkyWest (Delta Connection)	4,886	4,170	-14.65%	73,263	77,298	5.51%	77,298	5.51%
Compass	188	1,525	711.17%	188	7,484	3880.85%	7,484	100.00%
FRONTIER	640	619	-3.28%	3,682	3,862	4.89%	3,862	4.89%
Charters	0	0	0.00%	0	0	0.00%	0	-100.00%
TOTAL DEPLANED INTERNATIONAL	11,991	14,595	21.72%	172,492	184,752	7.11%	184,752	7.11%
TOTAL INTERNATIONAL PASSENGERS	24,250	29,914	23.36%	346,298	370,616	7.02%	370,616	7.02%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
TWELVE MONTHS ENDED DECEMBER 2014**

Based on Total Enplanements

MARKET SHARE

	December 2013	MARKET SHARE	December 2014	MARKET SHARE	YTD 2013	MARKET SHARE	YTD 2014	MARKET SHARE	12 MO ROLLING Ending 12/2013	12 MO ROLLING Ending 12/2014	MARKET SHARE
ALASKA	8,345	1.04%	29,852	3.51%	73,118	0.72%	259,951	2.46%	73,118	259,951	2.46%
AMERICAN	24,829	3.08%	28,077	3.30%	294,126	2.91%	330,100	3.12%	294,126	330,100	3.12%
DELTA	587,631	72.91%	590,386	69.49%	7,444,363	73.69%	7,549,715	71.41%	7,444,363	7,549,715	71.41%
FRONTIER	20,283	2.52%	25,185	2.96%	231,111	2.29%	250,888	2.37%	231,111	250,888	2.37%
JETBLUE	13,120	1.63%	16,852	1.98%	160,768	1.59%	176,747	1.67%	160,768	176,747	1.67%
SOUTHWEST	95,003	11.79%	95,918	11.29%	1,156,993	11.45%	1,187,833	11.24%	1,156,993	1,187,833	11.24%
UNITED	31,477	3.91%	37,128	4.37%	434,247	4.30%	465,867	4.41%	434,247	465,867	4.41%
US AIRWAYS	25,079	3.11%	25,595	3.01%	304,160	3.01%	343,183	3.25%	304,160	343,183	3.25%
Charters	185	0.02%	644	0.08%	3,757	0.04%	7,651	0.07%	3,757	7,651	0.07%
TOTAL ENPLANEMENTS	805,952	100%	849,637	100%	10,102,643	100%	10,571,935	100%	10,102,643	10,571,935	100%

PERCENT CHANGE YOY

	December 2013	December 2014	PERCENT CHANGE	YTD 2013	YTD 2014	PERCENT CHANGE	12 MO ROLLING Ending 12/2013	12 MO ROLLING Ending 12/2014	PERCENT CHANGE
ALASKA	8,345	29,852	257.72%	73,118	259,951	255.52%	73,118	259,951	255.52%
AMERICAN	24,829	28,077	13.08%	294,126	330,100	12.23%	294,126	330,100	12.23%
DELTA	587,631	590,386	0.47%	7,444,363	7,549,715	1.42%	7,444,363	7,549,715	1.42%
FRONTIER	20,283	25,185	24.17%	231,111	250,888	8.56%	231,111	250,888	8.56%
JETBLUE	13,120	16,852	28.45%	160,768	176,747	9.94%	160,768	176,747	9.94%
SOUTHWEST	95,003	95,918	0.96%	1,156,993	1,187,833	2.67%	1,156,993	1,187,833	2.67%
UNITED	31,477	37,128	17.95%	434,247	465,867	7.28%	434,247	465,867	7.28%
US AIRWAYS	25,079	25,595	2.06%	304,160	343,183	12.83%	304,160	343,183	12.83%
Charters	185	644	248.11%	3,757	7,651	103.65%	3,757	7,651	103.65%
TOTAL ENPLANEMENTS	805,952	849,637	5.42%	10,102,643	10,571,935	4.65%	10,102,643	10,571,935	4.65%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWELVE MONTHS ENDED DECEMBER 2014**

	December 2013	December 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 12/2014	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
ALASKA	62	213	243.55%	545	1773	225.32%	1773	225.32%
Horizon Air / Alaska	0	90	100.00%	0	584	100.00%	584	100.00%
Skywest / Alaska	0	92	100.00%	0	612	100.00%	612	100.00%
AMERICAN	139	166	19.42%	1,627	1,779	9.34%	1,779	9.34%
American Eagle/Republic	30	65	116.67%	91	560	515.38%	560	515.38%
American/Mesa Air	0	13	100.00%	0	13	100.00%	13	100.00%
Envoy Air (American)	66	0	-100.00%	1,070	422	-60.56%	422	-60.56%
SkyWest (American)	84	87	3.57%	741	1,002	35.22%	1,002	35.22%
DELTA	2,560	2,827	10.43%	32,993	35,112	6.42%	35,112	6.42%
SkyWest (Delta Connection)	3,960	3,699	-6.59%	53,477	47,439	-11.29%	47,439	-11.29%
Compass (Delta Connection)	370	269	-27.30%	2,547	3,352	31.61%	3,352	31.61%
FRONTIER	146	189	29.45%	1,697	1,829	7.78%	1,829	7.78%
JETBLUE	102	138	35.29%	1,124	1,295	15.21%	1,295	15.21%
SOUTHWEST	894	808	-9.62%	11,146	10,315	-7.46%	10,315	-7.46%
UNITED	15	49	226.67%	544	586	7.72%	586	7.72%
Continental (United)	31	0	-100.00%	291	176	-39.52%	176	-39.52%
Express Jet (Continental Express)	75	69	-8.00%	620	721	16.29%	721	16.29%
Republic Airways Holdings	10	18	80.00%	118	205	73.73%	205	73.73%
SkyWest (United Express)	398	443	11.31%	4,620	4,946	7.06%	4,946	7.06%
Shuttle America (United Express)	60	49	-18.33%	751	765	1.86%	765	1.86%
US AIRWAYS	195	196	0.51%	2,276	2,453	7.78%	2,453	7.78%
Mesa (US Airways Express)	0	0	0.00%	0	2	100.00%	2	100.00%
SkyWest (US Airways)	31	43	38.71%	375	473	26.13%	473	26.13%
SUBTOTAL SCHEDULED CARRIERS:	9,228	9,523	3.20%	116,653	116,414	-0.20%	116,414	-0.20%
CHARTER CARRIERS								
ALLEGIAN AIR	3	0	-100.00%	40	18	-55.00%	18	-55.00%
AVANT AIR	0	0	0.00%	79	0	-100.00%	0	-100.00%
BIGHORN AIRWAYS	0	0	0.00%	5	9	80.00%	9	80.00%
BOMBARDIER BUSINESS JETS	14	12	-14.29%	128	102	-20.31%	102	-20.31%
CITATION SHARES	8	0	-100.00%	78	15	-80.77%	15	-80.77%
D&D AVIATION	8	1	-87.50%	60	51	-15.00%	51	-15.00%
DELTA PRIVATE JETS	10	15	50.00%	127	118	-7.09%	118	-7.09%
EXECUTIVE JET MANAGEMENT	11	14	27.27%	98	122	24.49%	122	24.49%
FLIGHT OPTIONS	28	20	-28.57%	222	199	-10.36%	199	-10.36%
KEYLIME AIR	19	21	10.53%	134	207	54.48%	207	54.48%
NETJETS	98	101	3.06%	938	1,035	10.34%	1,035	10.34%
SIERRA PACIFIC	0	0	0.00%	13	8	-38.46%	8	-38.46%
SUNSET AVIATION	5	0	-100.00%	29	38	31.03%	38	31.03%
SWIFT AIR	0	0	0.00%	5	6	20.00%	6	20.00%
OTHER CHARTER	116	137	18.10%	564	1,038	84.04%	1,038	84.04%
SUBTOTAL CHARTER CARRIERS:	320	321	0.31%	2,520	2,966	17.70%	2,966	17.70%
CARGO CARRIERS								
ABX AIR (DHL)	0	1	100.00%	105	5	-95.24%	5	-95.24%
AERO CHARTER & TRANSPORT	19	22	15.79%	235	254	8.09%	254	8.09%
AIR TRANSPORT INTERNATIONAL	21	23	9.52%	152	256	68.42%	256	68.42%
AIRNET SYSTEMS	1	0	-100.00%	8	8	0.00%	8	0.00%
AMERIFLIGHT	335	411	22.69%	3,905	4,110	5.25%	4,110	5.25%
CORPORATE AIR (BILLINGS)	107	110	2.80%	1,222	1,245	1.88%	1,245	1.88%
EMPIRE	18	18	0.00%	211	209	-0.95%	209	-0.95%
FEDEX EXPRESS	167	191	14.37%	1,200	1,349	12.42%	1,349	12.42%
UPS	113	138	22.12%	1,105	1,088	-1.54%	1,088	-1.54%
WESTERN AIR EXPRESS	55	78	41.82%	761	675	-11.30%	675	-11.30%
OTHER CARGO	52	2	-96.15%	26	20	-23.08%	20	-23.08%
SUBTOTAL CARGO CARRIERS:	888	994	11.94%	8,930	9,219	3.24%	9,219	3.24%
TOTAL LANDINGS	10,436	10,838	3.85%	128,103	128,599	0.39%	128,599	0.39%
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
ALASKA	8,775,100	28,497,900	224.76%	78,103,400	246,030,600	215.01%	246,030,600	215.01%
Horizon Air / Alaska	0	5,557,500	100.00%	0	36,062,000	100.00%	36,062,000	100.00%
Skywest / Alaska	0	6,164,000	100.00%	0	40,864,000	100.00%	40,864,000	100.00%
AMERICAN	17,844,900	21,085,000	18.16%	205,172,900	224,519,400	9.43%	224,519,400	9.43%
American Eagle/Republic	2,248,710	4,872,205	116.67%	6,821,087	41,975,920	515.38%	41,975,920	515.38%
Envoy Air (American)	4,422,000	0	-100.00%	71,690,000	28,274,000	-60.56%	28,274,000	-60.56%
American/Mesa Air		955,500	100.00%	0	955,500	100.00%	955,500	100.00%
SkyWest (American)	3,948,000	4,089,000	3.57%	34,827,000	47,094,000	35.22%	47,094,000	35.22%
DELTA	413,960,500	459,609,000	11.03%	5,351,312,300	5,666,782,800	5.90%	5,666,782,800	5.90%
SkyWest (Delta Connection)	225,118,300	212,769,700	-5.49%	3,008,995,300	2,667,224,200	-11.36%	2,667,224,200	-11.36%
Compass (Delta Connection)	27,815,490	20,222,613	-27.30%	191,371,869	251,936,334	31.65%	251,936,334	31.65%
FRONTIER	20,467,624	26,072,750	27.39%	234,191,046	251,752,420	7.50%	251,752,420	7.50%
JETBLUE	14,504,400	19,623,600	35.29%	159,832,800	184,177,728	15.23%	184,177,728	15.23%
SOUTHWEST	111,914,000	103,786,000	-7.26%	1,390,078,000	1,303,436,000	-6.23%	1,303,436,000	-6.23%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWELVE MONTHS ENDED DECEMBER 2014**

	December 2013	December 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 12/2014	% CHANGE
UNITED	1,936,784	6,892,008	255.85%	76,013,040	84,432,692	11.08%	84,432,692	11.08%
Continental (United)	4,689,100	0	-100.00%	41,316,106	25,067,900	-39.33%	25,067,900	-39.33%
Express Jet (Continental Express)	3,306,900	3,042,348	-8.00%	32,188,900	31,789,450	-1.24%	31,789,450	-1.24%
Republic Airways Holdings	620,000	1,116,000	80.00%	7,316,000	12,780,000	74.69%	12,780,000	74.69%
SkyWest (United Express)	22,446,000	26,685,302	18.89%	266,268,800	286,975,191	7.78%	286,975,191	7.78%
Shuttle America (United Express)	4,338,720	3,543,288	-18.33%	54,306,312	55,318,680	1.86%	55,318,680	1.86%
US AIRWAYS	27,384,100	30,638,200	11.88%	320,900,100	374,823,800	16.80%	374,823,800	16.80%
Mesa (US Airways Express)	0	0	0.00%	0	147,000	100.00%	147,000	100.00%
SkyWest (US Airways)	1,457,000	2,021,000	38.71%	17,625,000	22,257,500	26.28%	22,257,500	26.28%
SUBTOTAL SCHEDULED CARRIERS:	917,197,628	987,242,914	7.64%	11,548,329,960	11,884,677,115	2.91%	11,884,677,115	2.91%
CHARTER CARRIERS								
ALLEGIAN AIR	418,500	0	-100.00%	5,580,000	2,511,000	-55.00%	2,511,000	-55.00%
AVANT AIR	0	0	0.00%	868,180	0	-100.00%	0	-100.00%
BIGHORN AIRWAYS	0	0	0.00%	43,000	79,680	85.30%	79,680	85.30%
BUSINESS JET SOLUTIONS	450,800	468,700	3.97%	2,918,750	2,914,050	-0.16%	2,914,050	-0.16%
CITATION SHARES	170,050	0	-100.00%	1,660,344	347,700	-79.06%	347,700	-79.06%
D&D AVIATION	122,400	15,300	-87.50%	1,479,600	780,300	-47.26%	780,300	-47.26%
DELTA PRIVATE JETS	238,400	389,550	63.40%	3,292,850	3,367,790	2.28%	3,367,790	2.28%
EXECUTIVE JET MANAGEMENT	441,735	423,250	-4.18%	3,603,485	5,099,400	41.51%	5,099,400	41.51%
FLIGHT OPTIONS	677,165	502,195	-25.84%	5,456,845	4,763,465	-12.71%	4,763,465	-12.71%
KEYLIME AIR	555,316	582,180	4.84%	4,114,705	5,862,077	42.47%	5,862,077	42.47%
NETJETS	2,494,380	2,454,235	-1.61%	23,858,390	25,784,200	8.07%	25,784,200	8.07%
SIERRA PACIFIC	0	0	0.00%	1,371,000	850,000	-38.00%	850,000	-38.00%
SUN COUNTRY	0	292,600	100.00%	1,316,700	1,445,300	9.77%	1,445,300	9.77%
SWIFT AIR	0	0	0.00%	490,336	726,000	48.06%	726,000	48.06%
OTHER CHARTER	3,594,617	3,403,770	-5.31%	17,326,512	29,372,090	69.52%	29,372,090	69.52%
SUBTOTAL CHARTER CARRIERS:	9,163,363	8,531,780	-6.89%	73,380,697	83,903,052	14.34%	83,903,052	14.34%
CARGO CARRIERS								
ABX AIR (DHL)	0	272,000	100.00%	28,593,000	1,436,000	-94.98%	1,436,000	-94.98%
AERO CHARTER & TRANSPORT	130,150	150,700	15.79%	1,612,820	1,742,970	8.07%	1,742,970	8.07%
AIR TRANSPORT INTERNATIONAL	4,158,000	4,639,000	11.57%	32,785,000	51,215,000	56.21%	51,215,000	56.21%
AIRNET SYSTEMS	0	0	0.00%	123,800	122,400	-1.13%	122,400	-1.13%
AMERIFLIGHT	4,991,900	5,316,800	6.51%	50,260,200	53,216,994	5.88%	53,216,994	5.88%
CORPORATE AIR (BILLINGS)	909,500	935,000	2.80%	10,387,000	10,582,500	1.88%	10,582,500	1.88%
EMPIRE	623,135	650,790	4.44%	7,391,087	7,473,600	1.12%	7,473,600	1.12%
FEDEX EXPRESS	56,327,800	61,478,700	9.14%	455,870,400	501,524,300	10.01%	501,524,300	10.01%
UPS	37,179,940	45,341,720	21.95%	339,559,360	341,124,120	0.46%	341,124,120	0.46%
WESTERN AIR EXPRESS	381,400	840,500	120.37%	5,990,200	5,821,975	-2.81%	5,821,975	-2.81%
OTHER CARGO	294,300	347,300	18.01%	1,726,654	970,954	-43.77%	970,954	-43.77%
SUBTOTAL CARGO CARRIERS:	104,996,125	119,972,510	14.26%	934,299,521	975,230,813	4.38%	975,230,813	4.38%
TOTAL LANDINGS	1,031,357,116	1,115,747,204	8.18%	12,556,010,178	12,943,810,980	3.09%	12,943,810,980	3.09%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
TWELVE MONTHS ENDED DECEMBER 2014**

	December 2013	December 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 12/2014	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	10,228	21,818	113.32%	161,572	168,707	4.42%	168,707	4.42%
Horizon Air / Alaska	0	1,489	100.00%	0	1,807	100.00%	1,807	100.00%
Skywest / Alaska	0	1,076	100.00%	0	6,590	100.00%	6,590	100.00%
AMERICAN	300	9,466	3055.33%	5,025	22,958	356.88%	22,958	356.88%
American Eagle/Republic	54	218	303.70%	167	518	210.18%	518	210.18%
Envoy Air (American)	2	0	-100.00%	601	2,961	392.68%	2,961	392.68%
SkyWest (American)	38	0	-100.00%	9,088	215	-97.63%	215	-97.63%
DELTA	1,019,231	296,420	-70.92%	12,685,611	12,135,730	-4.33%	12,135,730	-4.33%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	95,861	0	-100.00%	0	-100.00%
SOUTHWEST	281,018	351,769	25.18%	4,264,227	3,240,310	-24.01%	3,240,310	-24.01%
UNITED	9,377	2,402	-74.38%	72,274	68,042	-5.86%	68,042	-5.86%
Continental (United)	1,138	0	-100.00%	60,520	15,058	-75.12%	15,058	-75.12%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	13,669	17,566	28.51%	193,129	209,707	8.58%	209,707	8.58%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	0	0	0.00%	3	831	27600.00%	831	27600.00%
Others	0	0	0.00%	0	0	0.00%	0	0.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	16,234	100.00%	1,743,634	86,329	-95.05%	86,329	-95.05%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	8,565,554	8,314,573	-2.93%	97,654,079	93,514,899	-4.24%	93,514,899	-4.24%
UPS	4,632,858	5,099,121	10.06%	43,866,795	45,408,491	3.51%	45,408,491	3.51%
MISC CARGO	1,202,781	1,395,701	16.04%	11,713,052	13,908,103	18.74%	13,908,103	18.74%
TOTAL ENPLANED CARGO	15,736,248	15,527,853	-1.32%	172,525,638	168,791,256	-2.16%	168,791,256	-2.16%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	4,638	28,682	518.41%	51,581	200,739	289.17%	200,739	289.17%
Horizon Air / Alaska	0	150	100.00%	0	6,249	100.00%	6,249	100.00%
Skywest / Alaska	0	1,048	100.00%	0	2,720	100.00%	2,720	100.00%
AMERICAN	0	9,651	100.00%	22,544	60,599	168.80%	60,599	168.80%
American Eagle/Republic	0	2,084	100.00%	241	5,654	2246.06%	5,654	2246.06%
Envoy Air (American)	0	0	0.00%	309	228	-26.21%	228	-26.21%
SkyWest (American)	0	0	0.00%	4	89	2125.00%	89	2125.00%
DELTA	1,236,876	1,175,508	-4.96%	17,922,647	12,881,839	-28.13%	12,881,839	-28.13%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	90,283	0	-100.00%	0	-100.00%
SOUTHWEST	479,893	504,672	5.16%	5,507,893	5,894,326	7.02%	5,894,326	7.02%
UNITED	3,914	9,443	141.26%	200,251	152,419	-23.89%	152,419	-23.89%
Continental (United)	5,202	0	-100.00%	86,717	36,863	-57.49%	36,863	-57.49%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	19,441	9,405	-51.62%	246,938	279,542	13.20%	279,542	13.20%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Skywest (US Airways)	164	500	204.88%	3,867	3,261	-15.67%	3,261	-15.67%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	0	0.00%	0	0.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	35,755	100.00%	2,142,322	112,520	-94.75%	112,520	-94.75%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	7,317,283	7,402,613	1.17%	73,216,738	71,517,143	-2.32%	71,517,143	-2.32%
UPS	6,017,712	6,243,392	3.75%	57,420,334	58,925,974	2.62%	58,925,974	2.62%
MISC CARGO	841,096	931,819	10.79%	7,221,789	9,739,611	34.86%	9,739,611	34.86%
TOTAL DEPLANED CARGO	15,926,219	16,354,722	2.69%	164,134,458	159,819,776	-2.63%	159,819,776	-2.63%
TOTAL CARGO	31,662,467	31,882,575	0.70%	336,660,096	328,611,032	-2.39%	328,611,032	-2.39%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
December 2014

ARRIVALS

Airport	Flights	% On Time	Rank
ATL HARTSFIELD-JACKSON ATLANTA INTL	30,000	87.0	1
DTW DETROIT METRO WAYNE CNTY	8,696	85.9	2
CLT CHARLOTTE DOUGLAS	9,506	84.7	3
MSP MINNEAPOLIS-ST. PAUL INTL	8,424	83.3	4
DCA RONALD REAGAN NATIONAL	6,460	83.2	5
BWI BALTIMORE/WASHINGTON INTL	7,383	82.1	6
MDW CHICAGO MIDWAY	7,189	82.0	7
SLC SALT LAKE CITY INTL	8,825	81.3	8
FLL FT. LAUDERDALE	6,034	80.8	9
MCO ORLANDO INTL	9,757	79.9	10
TPA TAMPA INTL	5,776	79.5	11
MIA MIAMI INTL	6,888	79.1	12
SEA SEATTLE-TACOMA INTL	8,991	78.2	13
ORD CHICAGO O HARE	23,484	78.0	14
BOS BOSTON LOGAN INTL	8,872	77.8	15
IAD WASHINGTON DULLES	4,320	77.4	16
PHX PHOENIX SKY HARBOR INTL	13,298	76.9	17
JFK NEW YORK JFK INTL	8,590	76.0	18
STL ST. LOUIS LAMBERT INTL	4,218	76.0	19
CVG CINCINNATI NORTHERN INT. KY	1,857	75.6	20
PHL PHILADELPHIA INTL	5,729	75.4	21
IAH HOUSTON GEORGE BUSH	14,143	75.2	22
DEN DENVER INTL	18,206	73.8	23
PDX PORTLAND INTL	3,896	73.8	24
LGA NEW YORK LAGUARDIA	9,217	71.6	25
LAS LAS VEGAS MCCARRAN INTL	10,750	71.2	26
SAN SAN DIEGO LINDBERGH FIELD	6,339	70.8	27
LAX LOS ANGELES INTL	17,822	68.9	28
DFW DALLAS-FT. WORTH REGIONAL	23,058	68.4	29
EWR NEWARK LIBERTY INTERNATIONAL	9,140	68.2	30
SFO SAN FRANCISCO INTL	13,827	52.0	31
AVERAGES	10,345	76.58	

DEPARTURES

Airport	Flights	% On Time	Rank
DCA RONALD REAGAN NATIONAL	6,464	86.5	1
CLT CHARLOTTE DOUGLAS	9,531	86.3	2
DTW DETROIT METRO WAYNE CNTY	8,689	84.8	3
MSP MINNEAPOLIS-ST. PAUL INTL	8,421	84.2	4
ATL HARTSFIELD-JACKSON ATLANTA INTL	29,951	84.0	5
SLC SALT LAKE CITY INTL	8,820	82.4	6
BOS BOSTON LOGAN INTERNATIONAL	8,887	82.3	7
TPA TAMPA INTERNATIONAL	5,770	81.6	8
FLL FT. LAUDERDALE	6,022	81.4	9
MCO ORLANDO INTL	9,739	81.1	10
CVG CINCINNATI NORTHERN INT. KY	1,857	81.0	11
JFK NEW YORK JFK INTL	8,589	80.5	12
PHL PHILADELPHIA INTL	5,733	80.3	13
SEA SEATTLE-TACOMA INTL	8,985	79.9	14
PDX PORTLAND INTERNATIONAL	3,899	79.5	15
MIA MIAMI INTL	6,878	78.8	16
LGA NEW YORK LAGUARDIA	9,221	77.2	17
IAD WASHINGTON DULLES	4,354	77.1	18
BWI BALTIMORE/WASHINGTON INTL	7,381	75.9	19
PHX PHOENIX SKY HARBOR INTL	13,299	75.5	20
STL ST. LOUIS LAMBERT INTL	4,216	75.2	21
ORD CHICAGO O HARE	23,481	74.9	22
IAH HOUSTON GEORGE BUSH	14,129	74.7	23
MDW CHICAGO MIDWAY	7,187	74.1	24
SAN SAN DIEGO LINDBERGH FIELD	6,333	70.8	25
LAX LOS ANGELES INTL	17,802	70.1	26
EWR NEWARK LIBERTY INTERNATIONAL	9,155	69.5	27
LAS LAS VEGAS MCCARRAN INTL	10,742	68.8	28
DEN DENVER INTERNATIONAL	18,232	65.7	29
DFW DALLAS-FT. WORTH REGIONAL	23,059	65.2	30
SFO SAN FRANCISCO INTL	13,816	59.5	31
AVERAGES	10,343	77.06	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
AS ALASKA	213	90.1%
DL DELTA	2,730	90.1%
OO SKYWEST	4,286	82.6%
US US AIRWAYS	196	82.1%
B6 JETBLUE	124	79.0%
UA UNITED	47	74.5%
WN SOUTHWEST	807	59.6%
F9 FRONTIER	186	52.2%
AA AMERICAN	165	52.1%
XE EXPRESS JET	71	40.8%
AVERAGES	8,825	81.3%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

TABLE OF CONTENTS

- I. Area Map of Project Locations
- II. Project Schedule
- III. Construction Analysis
- IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS

February 11, 2015



Salt Lake City
International Airport

2014 - 2015 Project Legend

Airfield

1. Deicing Pad 34R
2. T/W L Deicing Pad Support Facility
3. R/W 34L Deicing Pad Support Facility
4. North Support Fuel Island Improvements
5. Deicing Pad R/W 16L

Terminal

6. Public Restroom Renovation Concourse B

Landside

7. Asphalt Overlay Program Phase IX



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2014/2015 Construction Schedule

ID	Task Name	Start	Finish	2014											
				Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15	Jul '15	Aug '15	Sep '15	Oct '15	Nov '15
1	Airfield	Thu 10/18/12	Mon 6/6/16												
2	(1) Deicing Pad 34R	Thu 10/18/12	Fri 2/20/15												
3	(2) T/W L Deicing Pad Support Facility	Mon 7/15/13	Fri 8/28/15												
4	(3) R/W 34L Deicing Pad Support Facility	Mon 7/15/13	Fri 8/28/15												
5	(4) North Support Fuel Island Improvements	Thu 4/10/14	Fri 5/29/15												
6	(5) Deicing Pad R/W 16L	Mon 10/6/14	Mon 6/6/16												
7	Terminal	Mon 3/2/15	Fri 11/6/15												
8	(6) Public Restroom Renovation - Concourse B	Mon 3/2/15	Fri 11/6/15												
9	Landside	Mon 4/20/15	Fri 11/6/15												
10	(7) Asphalt Overlay Program - Phase IX	Mon 4/20/15	Fri 11/6/15												

Date: Tue 2/10/15

Design
Construction

DESIGN



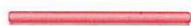
SCOPING



Deadline



CONSTRUCTION



SUMMARY



**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2014 - 2015**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	Deicing Pad 34R	\$ 32,636,278	\$ 30,713,449	\$ 1,804,966	5.88%	behind schedule	Wadsworth Brothers Const.
2	T/W L Deicing Pad Support Facility	\$ 6,747,000	\$ 6,755,375	\$ (157,644)	-2.33%	on schedule	Allstate Construction
3	R/W 34L Deicing Pad Support Facility	\$ 6,788,000	\$ 6,680,375	\$ (23,244)	-0.35%	on schedule	Allstate Construction
4	North Support Fuel Island Improvements	\$ 351,000	\$ 674,050	\$ (2,941)	-0.44%	on schedule	Granite Construction
5	Deicing Pad R/W 16L	\$ 27,398,981	\$ 29,645,774			on schedule	Granite Construction
	Sub Total	\$ 73,921,259	\$ 74,469,023	\$ 1,621,137	2.18%		
DESIGN/BID/AWARD PHASE							
6	Public Restroom Renovation - Concourse B	\$ 1,116,251	\$ 1,073,800			award	Broderick & Henderson Const.
7	Asphalt Overlay Program - Phase IX	\$ 658,264				bidding	
	Sub Total	\$ 1,774,515	\$ 1,073,800				
	TOTAL	\$ 75,695,774	\$ 75,542,823				
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

DESIGN AND CONSTRUCTION REPORT

DESIGN/BID/AWARD PHASE

- (6) **Public Restroom Renovation - Concourse B** - This project will renovate the public restrooms on lower Concourse B. Work will include demolition, repairs to floor and wall finishes, plumbing/piping repairs, and installation of new plumbing fixtures. The bid opening for this project was held on February 5, 2015. The apparent most responsive bidder is Broderick & Henderson Construction.
- (7) **Asphalt Overlay Program - Phase IX** - This project is the ninth phase of a continuing program to maintain the Airport's infrastructure. The project will consist of surface preparation, asphalt removal, asphalt overlay, concrete placement, and minor drainage corrections to prolong the service life of the Airport's pavement. The primary areas to be overlaid in this project will be miscellaneous roads and parking lots throughout the airport campus. The bid opening for this project will be held on February 19, 2015.

CONSTRUCTION

- (1) **Deicing Pad 34R** - The Contractor has completed all concrete and asphalt paving for the project. Airfield electrical work, fixture installation and sealing, storm drain and glycol system cleaning and diversion vault work is on-going.
- (2) **Taxiway L Deicing Pad Support Facility** - The project is nearing completion with the exception of the diesel and glycol system commissioning which will not be completed until late August after the Airport selects a deicing facility operator. The Contractor is currently working on punch list items.
- (3) **Runway 34L Deicing Pad Support Facility** - The project is nearing completion with the exception of the diesel and glycol system commissioning which will not be completed until late August after the Airport selects a deicing facility operator. The Contractor is currently working on punch list items.
- (4) **North Support Fuel Island Improvements** - An administrative notice to proceed was given to the Contractor on April 10, 2014. A construction notice to proceed was scheduled to be issued when the fuel dispensing equipment arrived on the project site. Due to the long lead time for the fuel dispensing equipment and the onset of winter weather, a decision was made to postpone the installation of the equipment until April of 2015.
- (5) **Deicing Pad R/W 16L** - The Contractor has completed the work for Phase 0 which consisted of widening the existing North Cargo/Fed-Ex ramp. The remainder of the work for this project is scheduled to begin in the spring of 2015 as weather permits.