

# Strategic Plan

Fiscal Year 2026-2027

## INTRODUCTION



## PLAN STRUCTURE

Toquerville City's FY26-27 Strategic Plan establishes five priority areas determined by City Council:



MANAGE  
GROWTH AND  
DEVELOPMENT



ENSURE EFFECTIVE  
AND RESPONSIVE  
MUNICIPAL  
SERVICES



MAINTAIN FISCAL  
RESPONSIBILITY  
AND TAX  
EFFICIENCY



FOSTER A  
STRONG, HEALTHY  
AND SAFE  
COMMUNITY



ENSURE RESILIENT  
AND SUSTAINABLE  
INFRASTRUCTURE

## PLANNING PROCESS

Toquerville's FY26-27 strategic planning process started with the framework established in the prior year's plan. On January 28, the City Council convened to evaluate the existing goals, and develop a plan that reflects the community's priorities.

During this review, the Council reprioritized two of the community goals. The goals to "expand recreation opportunities" and "continue long-term planning and visioning" were replaced with "ensure effective and responsive municipal services" and "foster a strong, healthy, and safe community".

These updates sharpen the City's focus on core services and community well-being. This plan will guide staff efforts through the upcoming fiscal year and inform budget development and departmental priorities.

## TERMS DEFINED

**Strategic Plan** - Provides a comprehensive roadmap that outlines clear goals, priorities, and actionable steps aimed at addressing key challenges and driving growth, with a focus on sustainable development, community well-being, and economic vitality within a 12-month timeframe.

**Strategic Directive Statement** - concise declaration that outlines the city's primary focus and overarching goals, providing clear guidance for decision-making and actions aimed at fostering growth, improving quality of life, and ensuring long-term sustainability and prosperity for its residents.

**Goals** - guide the city's efforts in addressing challenges, improving services, and enhancing the overall quality of life for its residents. Typically broad and could cover a 3-5 year period.

**Objectives** - Specific, actionable, and measurable steps that support the achievement of broader goals. Objectives are time-bound to a one-year period.

**Tasks** - Used to establish benchmarks for achieving objectives. Set by staff with clear deadlines, they outline the specific steps needed to accomplish the objectives and track progress along the way.

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Fiscal Year 2026-2027



## STRATEGIC DIRECTIVE

### WHO WE ARE

OUR COMMUNITY EMBRACES A RURAL WAY OF LIFE THAT VALUES SIMPLICITY, STRONG NEIGHBORLY BONDS AND HONORS OUR RICH HERITAGE.

### WHAT WE PRIORITIZE

WE PRIORITIZE CONTROLLED GROWTH AND PROTECTION OF OPEN SPACES THAT PROVIDE NATURAL BEAUTY TO MAINTAIN THE ESSENCE OF OUR SMALL TOWN SPIRIT.



#### MANAGE GROWTH AND DEVELOPMENT

- 1.1 Attract desired commercial projects
- 1.2 General Plan relevancy
- 1.3 Commercial design standards
- 1.4 Begin planning public works facility expansion



#### ENSURE EFFECTIVE AND RESPONSIVE MUNICIPAL SERVICES

- 2.1 Adopt and implement a clear, consistent code enforcement policy
- 2.2 Develop a long-term public safety plan based on population growth projections
- 2.3 Evaluate contracted law enforcement service levels and performance metrics



#### MAINTAIN FISCAL RESPONSIBILITY AND TAX EFFICIENCY

- 3.1 Consider local option sales and use tax of 0.03%
- 3.2 Impact Fee Updates - Commercial Fees
- 3.3 Stormwater fee update



#### FOSTER A STRONG, HEALTHY, AND SAFE COMMUNITY

- 4.1 Continue working on community trail development
- 4.2 Host a fire/flood awareness community event
- 4.3 Host a CPR training event
- 4.4 Participate in the 2026 Utah Wellbeing Survey



#### ENSURE RESILIENT AND SUSTAINABLE INFRASTRUCTURE

- 5.1 Update Capital Facilities Plan
- 5.2 Anderson Junction Seven C's water system
- 5.3 Implement pavement preservation plan