

NS PUBLIC INFRASTRUCTURE DISTRICT NOS. 1, 3-5

ANNUAL CONFLICT OF INTEREST FORM

Boyd Brown

The following disclosures are required to be made annually by all officers of the NS Public Infrastructure District Nos. 1, 3-5 (each a “**District**”) pursuant to Utah Code Sections [67-16-7](#); [67-16-8](#); and [67-16-9](#). If additional space is needed, please use a separate sheet of paper. Per statute, the information provided shall be kept on file with the District and may be subject to disclosure to the public.

I, Boyd Brown, am the duly appointed Trustee of the District.

1. I am an officer, director, agent, employee or owner of a substantial interest¹ in the following business entities which are subject to the regulation of the District, and within such business entities, I hold the following positions:

Business Entity Name:
New Salem Vision 1 LLC
BBSOLD PC
MAR HOLDINGS LLC
RED AND BROWN OREM LLC
Boyd B. Brown

Position within Business Entity:
Manager
Manager
Manager
Manager
Individual

2. I am an officer, director, agent, employee or owner of a substantial interest² in the following business entities which do business with or anticipate doing business with the District:

Business Entity Name:
Same as above

Position within Business Entity:

3. The following personal interests or investments of mine create a potential or actual conflict between my personal interest and my public duties:

¹ "Substantial interest" means the ownership, either legally or equitably, by an individual, the individual's spouse, and the individual's minor children, of at least 10% of the outstanding shares of a corporation or 10% interest in any other business entity.

² "Substantial interest" means the ownership, either legally or equitably, by an individual, the individual's spouse, and the individual's minor children, of at least 10% of the outstanding shares of a corporation or 10% interest in any other business entity.

*** OPTIONAL DISCLOSURES ***

4. The following disclosures of other business interests, investments, and other matters are not required to be made by law, but are made with the intent to more fully disclose other interests that may be deemed relevant to the administration of public duties, or in furtherance of my intent to provide a more complete disclosure of my economic or personal activities, or for other reasons:

DATED THIS 17 DAY OF February, 2026.

By: 
Name: Boyd Brown
Title: Chair

STATE OF UTAH)
COUNTY OF Salt Lake) ss.

The foregoing instrument was subscribed and sworn before me this 17 day of February 2026, by Boyd Brown, an individual.

Witness my hand and official seal.

My commission expires Aug 28, 2029.




Notary Public