

**DRAFT**

STATE BOARD OF REGENTS MEETING  
UTAH VALLEY UNIVERSITY, OREM, UTAH  
STUDENT LIFE AND WELLNESS CENTER (SLWC) & SORENSEN STUDENT CENTER (SC)  
FRIDAY, NOVEMBER 14, 2014

COMMITTEE OF THE WHOLE  
MINUTES

Regents Present

Daniel W. Campbell, Chair  
France A. Davis, Vice Chair (excused before Committee of the Whole)  
Jessellie B. Anderson  
Nina R. Barnes  
Keith M. Buswell  
Leslie Brooks Castle  
James T. Evans  
Brady L. Harris  
Marlin K. Jensen  
Robert S. Marquardt  
Jed H. Pitcher  
Teresa L. Theurer (excused at noon)  
John H. Zenger

Regents Absent

Wilford W. Clyde  
Bonnie Jean Beesley  
Robert W. Prince  
Harris H. Simmons  
Mark R. Stoddard  
Joyce P. Valdez

Office of the Commissioner

David L. Buhler, Commissioner of Higher Education  
Elizabeth Hitch, Associate Commissioner for Academic and Student Affairs  
David Feitz, Executive Director of UHEAA

Institutional Presidents

Martha Bradley, Senior Vice President for Academic Affairs, University of Utah  
David T. Cowley, Vice President for Business and Finance, Utah State University  
Charles A. Wight, Weber State University  
Scott L Wyatt, Southern Utah University  
Gary L. Carlston, Snow College  
Richard B. Williams, Dixie State University  
Matthew S. Holland, Utah Valley University  
Deneece G. Huftalin, Salt Lake Community College

Other Commissioner's Office and institutional personnel were also present. The signed role is on file in the Commissioner's Office.

The Board of Regents began the day at 8:00 a.m. with a breakfast meeting; they were joined by the Utah Valley University Board of Trustees. Following breakfast, the Board of Regents met with the Institution Presidents at 9:30 a.m. to 12:30 p.m., discussing possible issues the Utah System of Higher Education and

the Board of Regents could focus on in the coming year. The Regents then had lunch and met in committees from 1:15 until 2:30 p.m.

**The meeting was called to order at 2:37 p.m.** Chair Campbell excused Regents Clyde, Beesley, Prince, Simmons, Stoddard, and Valdez; and excused Vice Chair Davis and Regent Theurer who each left after the morning session. Chair Campbell reported the Board was unable to establish a quorum and no action could be taken during this meeting, nor could the Board enter into closed session. He explained the committee chairs will report out to the full Board and recommend approval for action items; however approval will be made by the Executive Committee on behalf of the Board on Monday, November 17. The Board was agreeable to this. Chair Campbell turned the floor over to President Holland.

#### State of the University

President Holland gave a report updating the Board of Regents on the state of Utah Valley University. He focused on the university's past; present student success, programs and initiatives; and the university's future saying "the best years are ahead of us".

**The Committee of the Whole was again called back to order by Chair Campbell at 3:11 p.m.** He expressed appreciation for the work that is being done at Utah Valley University (UVU) at the hand of President Holland and thanked UVU for their hospitality throughout the day.

#### General Consent Calendar (TAB Z)\*

Chair Campbell asked if there were any questions on the items listed on the General Consent Calendar. There were none.

- A. Minutes – Minutes of the Board meeting September 26, 2014, Utah State University, Logan, Utah.
- B. Grant Proposals
- C. Awards
- D. Academic Items Received and Approved
- E. Executive Committee Item Received and Approved

#### Reports of Board Committees

##### Academic and Student Affairs Committee

Salt Lake Community College – Associate of Applied Science Degree in Business Administration (TAB A)\*  
Regent Jensen, Acting Chair of the Academic and Student Affairs Committee, reported on Salt Lake Community College's request for approval of this new degree. The proposed program is built on a stackable credential model using combinations of newly created certificates of proficiency. Regent Jensen reported that the Academic and Student Affairs recommended approval of this degree.

Chair Campbell asked the Regents if they were in agreement that this item should be approved by the Executive Committee. The Board agreed.

##### Faculty Workload Report (TAB B)

Regent Jensen reported the committee heard from University of Utah and Salt Lake Community College regarding faculty workload. Workload comprises of teaching, research and service. He reported that USHE

institutions develop institution-specific workload guidelines that comport with the general guidelines set by the Regents in Policy R485. He recommended that at some point Associate Commissioner Liz Hitch present a report to the Committee of the Whole as it would be very instructive and would shatter many myths of faculty workload in higher education. Chair Campbell agreed that time could be found for that. This was an information item.

New Century and Regents' Scholarships Report (TAB C)

Regent Jensen reported the two scholarship programs continue enjoy success and hopefully funding. They are fulfilling their purpose in causing young people to think about college preparedness at an early age. He commended the staff who handle the scholarships in a wonderfully enthusiastic and competent way. This was an information item.

StepUp READY Grants (TAB D)

Regent Jensen reported on the status of the program that awards grants to higher education institutions who collaborate with K-12 to increase the number of Utah's public high school students who graduate college-ready and enroll in a post-secondary institution. This was an information item.

USHE Counselor Conference for Secondary School Administrators and Counselors (TAB E)

Regent Jensen reported on the conference which took place on September 12. This is a great way to connect with secondary school counselors and administrators who are helping students prepare for higher education. This was an information item.

*Monte and the World of Possibilities (TAB F)*

Regent Jensen reported on the children's book *Monte and the World of Possibilities* which was created to encourage young students to begin dreaming of what they want to be when they are adults and to emphasize that college is an important part of achieving that dream. Regent Jensen encouraged the Regents to read the book to children ages 6 and up. This was an information item.

*Finance/Facilities Committee*

Utah Valley University – Campus Master Plan Approval (TAB G)\*

Regent Marquardt reported on UVU's updated campus master plan which included property, building and strategic updates. Regent Marquardt reported the Finance and Facilities Committee recommended the approval of the updates.

Utah State University – Acquisition of Properties Contiguous to the Logan Campus (TAB H)\*

Regent Marquardt reported on the acquisition of properties contiguous to campus that currently house residential housing and a professional dental office. The Finance and Facilities Committee recommend the Regents authorize Utah State University to proceed with acquisition of these properties subject to verification by the Office of the Commissioner that the amounts to be paid are in accordance with provisions in Regents Policy R710 regarding acquisition and disposal of properties at appraised values.

Utah State University – Uintah Basin Regional Campus Ground Lease Approval (TAB I)\*

Regent Marquardt reported Utah State University has requested approval to enter into a long-term lease of a portion of unused land on its Uintah Basin Regional Campus to a private developer for construction of an

office building for lease to an oil and gas company. The Finance and Facilities Committee recommend the Board approve USU's request to execute the ground lease contract subject to the Office of the Commissioner's review and approval of the final terms of the contract and verification by the Attorney General's Office that the contract documents comply with statutory provisions as to form and legal authority.

Utah State University – Long-term Ground Lease on USU Eastern Campus (TAB J)\*

Regent Marquardt reported on Utah State University's request for approval of a long-term 20 year ground lease with Carbon County for the development of two soccer fields, which would benefit the college and local community. The Finance and Facilities Committee recommend the approval of the ground lease subject to verification by the Attorney General's Office that the contract documents comply with statutory provision as to form and legal authority.

Utah State University – Kaysville Education Center Addition (TAB K)\*

Regent Marquardt reported on Utah State University's request to construct a 6,000 square foot addition to the existing Kaysville Education Center. The project would be funded by gifts and departmental funds. The Finance and Facilities Committee recommend the approval to authorize Utah State University to proceed with this project by presenting it to the State Building Board for final approval.

University of Utah – Sale of Gifted Residential Property in Arizona (TAB L)\*

Regent Marquardt reported the University of Utah wishes to notify the Regents of the sale of gifted property in Tucson, Arizona for \$5,500 below the appraised value. The Finance and Facilities Committee recommend the approval to ratify this sale of property.

University of Utah – Property Renovation (525 East 100 South) (TAB M)\*

Regent Marquardt reported the University of Utah would like approval to renovate a building that they own using non-state funds. The Finance and Facilities Committee recommend the approval of this project for presentation to the State Building Board for final approval to proceed with its design and construction.

Weber State University – Purchase of WSU Downtown Building (TAB N)\*

Regent Marquardt reported Weber State University requests approval to purchase a 90% ownership position in a building WSU is currently using at its Downtown site. The Finance and Facilities Committee recommend the approval to enable WSU to acquire this property as proposed.

Revision of Policy R508, Guidelines for Approving Lists of Comparable Institutions (TAB O)\*

Regent Marquardt reported on the key provisions addressed in R508's rewrite. The Finance and Facilities Committee recommend the approval to approve the revisions.

Revision of Policy R512, Determination of Resident Status (TAB P)\*

Regent Marquardt reported the changes in R512 refer to address international students who have obtained asylum or refugee immigration status. It is proposed these students be treated similarly to students to have been granted immigrant or permanent resident status. The Finance and Facilities Committee recommend approval of these revisions.

Revision of Policy R561, Accounting and Financial Controls (TAB Q)\*

Regent Marquardt reported the changes in R561 include removing specific GASB number statements that may change in content over time, and increasing the capitalization limits for buildings, building improvements, infrastructure and land improvements. The Finance and Facilities Committee recommend approval of these changes.

Revision of Policy R712, Nontraditional Arrangements for Development of Facilities on Campuses (TAB R)\*

Regent Marquardt reported on the changes to R712 address references in other policies. The Finance and Facilities Committee recommend approval of the changes.

Revision of Policy R741, Capital Development Prioritization – CDP (TAB S)\*

Regent Marquardt reported the changes in R741 are found in section 6 *Land Bank Acquisition Request* that establish a more thorough process for evaluation and advocacy of the USHE land bank requests as part of the Regent recommendations for funding consideration that are made to the State Building Board, Governor, and the Legislator. The Finance and Facilities Committee recommend approval of these changes.

USHE – Fall 2014 Enrollment Report (TAB T)

Regent Marquardt asked Joe Curtain, Assistant Commissioner of Institutional Research and Analysis reported briefly on this information item.

Securities Exchange Commission (SEC) Municipalities Continuing Disclosure Cooperation (MCDC) Initiative (TAB U)

Regent Marquardt reported on this information item, adding at this time the Board does not anticipate any reportable findings to the SEC from the USHE institutions or UHEAA.

USHE – Annual Report on Lease Space (TAB V)

USHE – Institutional Residences Annual Report (TAB W)

USHE – Annual Contracts and Grants Report (TAB X)

Regent Marquardt reported on these three information items and recommended the Regents review the report, adding that there are no significant changes from prior years.

Pell Grants (TAB Y)

Regent Marquardt asked David Feitz, Executive Director, UHEAA to briefly report on this information item. Mr. Feitz over \$406 million dollars of Pell Grants came in to over 113,000 students in the state of Utah, adding that this is a significant impact to helping students and our economy.

Chair Campbell asked the Regents if they were in agreement that the above thirteen action items from the Finance and Facilities Committee should be approved by the Executive Committee. The Board agreed.

2015-16 Meeting Schedule (Tab AA)\*

Chair Campbell asked the Board if they had any questions on the 2015-16 schedule. The Board had none.

New USHE Performance Funding Model (TAB BB)

Commissioner Buhler gave a presentation on the new USHE Performance Funding Model. He appointed a working group in the Spring of 2014, chaired by President Charles Wight and including President David Pershing and President Scott Wyatt, to develop a new performance funding model. This draft was refined and approved by the Council of Presidents in October 2014. The new Performance Funding Model is designed to use new increments of state tax funds to incentivize each institution within USHE to improve the quality, access and affordability of higher education in the state. The three proposed system wide metrics are:

1. Completion as measured by percent students (as reported by IPEDS) graduating within 150 percent of time to degree or certificate.
2. Improvement in the percent of FTTE students who have signed, by the end of their first semester, a meaningful plan leading to their graduation.
3. Access as measured by the percentage of degree-seeking undergraduate students with Pell grant support.

President Wight added that the working group realized the need for a balanced performance funding program. He also added presidents view this program as an incentive to have difficult conversations on campus with administration, faculty, staff and students of how to improve.

Regent Marquardt commended the presidents in the working group and said this is a positive move. He added that the goals should be system wide as a statement of what the state and the Board of Regents value and added that the second proposed metric should be affordability.

Chair Campbell expressed appreciation to the working group and Commissioner, but since this many Regents were absent and the Regents only recently received the proposal, he suggested that the proposal be additionally refined and brought back to the Board at their January meeting.

Chair Campbell reported that due to the lack of a quorum, the Board will be unable to meet in Executive Session. He thanked the Regents who had been prepared to give their reports, but asked them to do so in January.

**The Committee of the Whole adjourned at 3:41 p.m.** The Board of Regents did not meet in Executive Session.

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Kirsten Schroeder, Executive Secretary

Date Approved:

*\*Secretary's note. The following action items were approved by the Board of Regents Executive Committee on Monday, November 17, 2014: Tabs Z, A, G, H, I, J, K, L, M, N, O, P, Q, R, S and AA.*