



AGENDA FOR THE
SPRINGVILLE COMMUNITY BOARD
Spring Canyon Middle School
599 W 700 S, Springville, UT 84663

Wednesday, November 20, 2024, 4:30 P.M.

CALL TO ORDER

APPROVAL OF THE MINUTES

Motion to approve minutes from the September 12, 2024 meeting.

APPROVAL OF THE 2025 MEETING SCHEDULE

The Community Board Meeting will be on November 20, 2024, to meet with the consultant team and attend a *Community Visioning Workshop*. They will meet with the Community Board from 4:30 p.m. to 6:00 p.m. and then run the workshop from 6:00 p.m. to 8:00 p.m. at Spring Canyon Middle School.

ADJOURNMENT BY CONSENSUS

THIS AGENDA IS SUBJECT TO CHANGE WITH A MINIMUM OF 24 HOURS NOTICE

This meeting was noticed in compliance with Utah Code 52-4-202 on November 19, 2024. Agendas and minutes are accessible through the Springville City website at www.springville.org/agendas-minutes. Springville Community Board meeting agendas are available through the Utah Public Meeting Notice website at www.utah.gov/pmn/index.html. Email subscriptions to Utah Public Meeting Notices are available through their website; In compliance with the Americans with Disabilities Act, the city will make reasonable accommodations to ensure accessibility to this meeting. If you need special assistance to participate in this meeting, please contact the Administration Department at (801) 491-7833 at least three business days prior to the meeting.

MINUTES OF THE MEETING OF THE SPRINGVILLE CITY COMMUNITY BOARD HELD ON WEDNESDAY, SEPTEMBER 12, 2024, AT 7:00 P.M. AT THE CIVIC CENTER, 110 SOUTH MAIN STREET, SPRINGVILLE, UTAH, IN THE MULTI-PURPOSE ROOM.

Board Members and Staff in Attendance: Bryan BJ Smith, Carla Weise, Cason Acor, Chelsea Rosander, Dave, Deborah Hall, Councilmember Jake Smith, Jennifer Grigg, Josh Yost, Kelly Jensen, Kelly Norman, Mariah Hurst, Mayor Matt Packard, Natalie Hollingshead, Patrick Monney, and Scott Duncan.

Call to Order 7:06 p.m.

APPROVAL OF THE MINUTES

Cason moved to approve the minutes from the meeting on August 14, 2024, and Kelly Jensen seconded the motion. All voted aye.

PUBLIC COMMENT

There was none.

DISCUSSION ITEMS

1. Continued discussion of a recommendation on the design of a Springville City flag.

BJ asked the board to discuss recent drafts as well as the process of designing a new flag. Councilmember Smith asked what symbolizes Springville and the community's identity. He wants the flag to endure. Each member of the board noted which example they preferred. Deborah showed an illustration she preferred. The board discussed a contest among artists to design the flag. Patrick described professional design procedures used by a logo design company he worked for in the past. BJ explained that *design by committee* never works. Josh said there is a difference between a contest and a call for entries. Kelly Jensen suggested the designer should be from Springville. Deborah said children could be involved. Mariah said that ties into the origin story of the art museum.

Motion: **Mariah Hurst moved** to start a new process to collaborate with the community and have a flag revealed by Art City Days. **Cason Acor seconded** the motion and the board **approved the motion by consensus**.

Patrick suggested a subcommittee.

Motion: **Mariah Hurst moved** to create a subcommittee. **Cason Acor seconded** the motion and the board **approved the motion by consensus**.

Deborah said this process was helpful and expressed gratitude. Mariah said time was wasted on that path and moving forward there needs to be background information on agenda items. Mayor Packard said to have fun with the process and unify the community. The subcommittee consists of Councilmember Smith, Chelsea, BJ, and Kelly Jensen.

2. Continued discussion of a recommendation to the Planning Commission and the City Council on the Station Area Plan.

Josh reviewed some of the design standards of the proposed [Station Area Plan](#). Density was discussed as it applies to TRZ (Transit Reinvestment Zone) funding. The [Westfields Community Plan](#), (approved by the City Council on June 18, 2002, before the annexation of the Westfields) had a maximum density in just the transit area of 1106 residential total units. Today, the proposed Station Area Plan has

a maximum density of 1165 total residential units in the same acreage. Chelsea asked for clarity between the [Westfields Community Plan](#) compared to the [Westfields Central New Neighborhood Plan](#) which is a 20-acre island within the Westfields Community. Josh said density is not the most important part of the proposed Station Area Plan. He summarized the proposed Station Area Plan as prescribing a fine-grain grid of streets with as much connectivity—north to south and east to west as possible. That connectivity would support a variety of residential and commercial development with good walking/biking paths and open spaces (parks and plazas.) The transit station will be well integrated into the neighborhood without separation by a giant parking lot. The design standards will be predictable and have a range of housing from single-family houses and small apartment buildings to multi-floor apartment buildings. Cason asked about the purpose of the board with this discussion. Josh said staff is looking to the board for a recommendation to adopt, adopt with changes, or not adopt.

Cason asked about parking requirements. Josh pointed Cason to page 41 of the plan that was emailed to each board member. Cason asked about a breakdown comparing multi-family and single-family density. Josh showed the residential density with parking around the proposed station. Cason says the plan calls for too many parking spaces. Josh said it is not novel to reduce required parking because the market will direct the parking necessary. Cason suggested reducing the sprawl of parking either by reducing mandatory parking requirements or requiring parking structures. Mayor Packard said street parking will be forced and the final decision will be between what the city wants and what people do. Cason said to design to higher standards and enforce the law. Scott reiterated the goal of keeping Springville small and reducing the number of residents. Josh said transit authorities will calculate ridership based on the whole area. Chelsea said commercial development should be concentrated around the station instead of residential and suggested eliminating some residential in favor of commercial to increase sales tax revenue and reduce the stress on our residential streets. She suggested the look of Springville Main Street should continue through the west side. Josh said the property owner wants more commercial and commercial development benefits from the increase in traffic provided by residential developments. The board discussed more details of the plan as they concluded.

Motion: **Deborah Hall moved** to recommend the proposed Station Area Plan as is to the Planning Commission. **Mariah Hurst seconded** the motion and the board **approved the motion by a vote of six yes and one no.**

BJ thanked the board for the vote and the discussion. Carla said TRZ funding is not mandatory in a Station Area Plan and would be a separate legislative process. BJ asked to add items to the agenda. Kelly Jensen asked about a past discussion about zoning near a cement plant. Chelsea said that the discussion was dropped from past agendas. Mariah asked for an update on the 1600 South widening. Josh reported the extension of 1600 South to Highway 89 is not part of this project. Mayor Packard added it is not even part of the 2050 plan. Josh reported that the utility relocation for the interchange is complete. UDOT provided a website with information udot.utah.gov/i15springvillespanishfork. BJ asked for a north gateway update as well.

ADJOURNMENT BY CONSENSUS 8:54 p.m.

This document constitutes the official minutes for the Springville City Community Board Meeting held on Thursday, September 12, 2024.

I, Jennifer Grigg, do hereby certify that I am the duly appointed, qualified, and acting Deputy Recorder for Springville City, of Utah County, State of Utah. I do hereby certify that the foregoing minutes represent a true and accurate, and complete record of this meeting held on Wednesday, September 12, 2024.

DATE APPROVED: _____

Jennifer Grigg
Deputy Recorder



Letter of Recommendation to City Council
Springville Community Board

Applicant: Jennifer Grigg, Deputy Recorder	Request: Approve meeting schedule of the Springville Community Board for the year 2025	Date of Approval:
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Motion by:		Second by:	
RECOMMENDATION	☐ APPROVE	☐ DISAPPROVE	☐ OTHER:
CONDITIONS OF APPROVAL: Springville Community Board Meeting Schedule 2025 January 9 February 13 March 13 April 10 May 8 June 12 July 10 August 14 September 11 October 9 November 13 December 11 Time: 7:00 p.m. Day: Second Thursday of each month Place Civic Center Multi-Purpose Room How Often: Monthly			

Voting Record:

Member Name	APPROVE	DENY	ABSTAIN
Cason Acor			
Chelsey Rosander			
Dave Cook			
Deborah Hall			
Kelly Norman			
Mariah Hurst			
Mike Florence			
Scott Duncan			
Todd Fischio			
Natalie Hollingshead			
Kelly Jensen			

Chair/Director signatures

BJ Smith/Josh Yost

Date



**PAINTING
TOMORROW**
SPRINGVILLE 2045

PROJECT KICK-OFF

COMMUNITY BOARD|AUGUST 14, 2024



HOUSEAL LAVIGNE

PLANNING | DESIGN | ECONOMICS

We are an innovation-based urban planning and design firm. We pride ourselves on creativity, collaboration, and delivery of quality. Our team approach is built on strong relationships, the exchange of ideas, and a commitment to the integration of technology. Our priorities are to do good, have fun, work hard, and provide responsive, visionary, and viable solutions to our clients and partners.



ALL SCALES

Over 350 Planning Studies throughout the Country, including Comprehensive Plans, Downtown Plans, Corridor Plans, and Redevelopment Plans



NATIONAL EXPERIENCE

National Experience includes Alabama, Arizona, Arkansas, California, Colorado, Connecticut, Georgia, Kansas, Kentucky, Illinois, Indiana, Iowa, Massachusetts, Michigan, Minnesota, Missouri, Montana, Nebraska, Nevada, North Carolina, Ohio, Oklahoma, Pennsylvania, South Carolina, Tennessee, Utah, Virginia, Washington, Wisconsin



INNOVATIVE & FUN

We push ourselves constantly, challenging each other to find better approaches and results – and we have fun while we do it. There is an expression in our office – we take our work very seriously, but we don't take ourselves too seriously.

Agenda

- What is a General Plan?
- Review of Project Timeline and Planning Process (Scope of Work)
- Workshop: Issues and Opportunities
- Outreach Strategies – Website, Community Questionnaire, map.social
- Next Steps

What is a Land Use Plan?

- The General Plan...
 - Engages the community
 - Identifies community desires, needs, and aspirations
 - Assesses the City's existing issues and strengths
 - Guides a broad range of topics (policy)
 - Is a dynamic document – can be updated and maintained to reflect trends and events

Why is it Important?

- Tell Springville's story and share the City's vision
- Evaluate and inform development proposals
- Foundation for the regulatory framework
- Coordinate local and regional initiatives
- Support the CIP and budgeting
- Identify future studies
- Inform and educate the community

Scope of Work

Approximately 18-month process to:

- Establish where we are today
- Define where we want to go
- Establish the roadmap to get there



Step 1: Kick-Off & Existing Conditions

- Staff Coordination and Data Collection
- Staff Kick-Off Meeting and Study Area Tour
- Department Heads Meeting
- Boards and Commission Workshop
- Community Board Roundtable
- Existing Conditions Memo
 - Relevant Past Plans, Studies, and Reports
 - Demographic Profile
 - Existing Land Use and Development
 - Current Zoning Ordinance and Development Regulations
 - Housing
 - Transportation
 - Community Facilities and Public Infrastructure (includes parks and open space)
 - Water Use
 - Natural Environment
- Staff Review and Discussion

Step 2: Public Engagement

- Branding and Collateral
- Project Website
- Online Community Survey
- map.social (Online Map-Based Engagement Platform)
- Key Stakeholder Interviews and Focus Groups (up to 12)
- Business Community Workshop – Ensuring a “Business Friendly” Community
- Community Visioning Workshop
- Community Board
- Do-It-Yourself (DIY) Workshop Kits and City Staff Training
- Public Engagement Key Themes and Takeaways Summary

Step 3: Plan Visioning and Key Recommendations

- Vision Statement and Goals
- Key Recommendations Memo
- Staff Review and Discussion
- Community Board

Step 4: Draft General Plan Elements

- General Plan Elements
 - Land Use and Development
 - Housing and Residential Areas
 - Transportation and Mobility
 - Water Use and Preservation
 - Urban Design
 - Economic Development
 - Public Facilities and Services
 - Arts and Culture
 - Natural Environment, Parks, and Open Space
- Staff Review and Discussion
- Boards and Commissions Review and Discussion of Preliminary General Plan Elements
- Community Board

Step 5: Draft and Final General Plan

- Implementation Strategy
- Zoning Audit
- Draft General Plan Document
- Staff Review
- Community Open House – Discuss Draft General Plan
- Final Draft General Plan to Planning Commission – Public Hearing
- Final Draft General Plan to City Council – For Adoption
- Final General Plan Document

Workshop

1. Identify five (5) issues or concerns confronting Springville.
2. List, in order of importance, the three (3) most important issues discussed thus far.
3. Identify three (3) specific projects or actions that you would like to see undertaken to positively impact Springville.
4. What are the primary strengths and assets of Springville?

PROJECT WEBSITE

 Springville, UT General Plan About the Plan News and Updates Get Involved Documents Send Feedback



Springville City is creating its new General Plan that will provide recommendations and policies for future growth and development of the community. Your participation is key in the creation of the Plan—join us and tell us your vision! Click "Learn More" for more information.

[Learn More](#)

Get Involved with the Planning Process!



COMMUNITY QUESTIONNAIRE

Springville Community Facilities Questionnaire



As part of the planning process for the City of Springville's General Plan, we are asking each "community service provider" of Springville about their current and future plans, and their thoughts about the community.

Your participation and input will be a valuable resource. Please take the time to carefully read each question and answer it as accurately as possible. The questionnaire should take less than 15 minutes to complete.

Thank you for participating in our planning process.

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1 Name and Organization

2 What is the name of the agency/department/organization that you represent?*

3 What is your name?*

4 What is your position title?*

Housing & Residential

When considering Helena's existing housing and residential areas, identify if each of the following is a strength or weakness for Helena today.

Character of residential neighborhoods	
Quality of housing	
Range of housing options	
Housing options for seniors	
Housing that appeals to young professionals	
Housing that appeals to new families	
The value and cost of homes	
Availability of affordable housing	

What is the overall quality of maintenance) in Helena?

☐ Excellent

Community Facilities & Services

When considering Helena's existing community facilities and services, identify if each of the following is a strength or weakness for Helena today.

	Weakness	Neutral	Strength
Schools Kindergarten through 8th Grade	☐	☐	☐
High Schools	☐	☐	☐
Higher Education	☐	☐	☐
Police protection and public safety	☐	☐	☐
Fire protection and emergency response	☐	☐	☐
Water quality	☐	☐	☐
Water and sewer utilities	☐	☐	☐
Electric utilities	☐	☐	☐
Trash removal and recycling services	☐	☐	☐
Stormwater drainage	☐	☐	☐

MAP.SOCIAL

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Find address or place

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Search Features by Keyw

Legend

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Community Asset

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New Trails

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Development Priority Site

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🚦

Problematic Intersection

+

☒

🚨

Public Safety Concern

+

☒

🚫

Undesirable Use

+

☒

🌟

Key Transit Destination

+

☒

👤

Desired Use/Development

+

☒

🟢

Poor Appearance

+

☒

⬤

Other

+

Layer

Basemap

Next Steps

- **Online Engagement**
 - Begin to engage the community online through the project website
 - *Outreach Challenge – Ask 5 people to take the questionnaire or try map.social!*
- **In-Person Engagement**
 - Community Workshops
- **Existing Conditions Analysis**
 - Field reconnaissance, data gathering, market and demographic overview
 - To be developed by the Project Team in the coming months



PAINTING TOMORROW

SPRINGVILLE 2045

THANK YOU!

Kick-Off Workshop Summaries

Springville General Plan | August 2024

On August 13-15, 2024, Springville hosted four meetings for the General Plan project. These included the Boards and Commissions Workshop, Business Community Workshop, Community Board Roundtable, and Department Heads Meeting. The workshops provided attendees with the opportunity to share their thoughts on the current state of the City and provide feedback regarding the changes they would like to see. Input from these outreach activities will help guide the planning process and inform the goals, recommendations, and policies for the General Plan.

Note on Summary Context

The following summaries reflect the thoughts, comments, and opinions received in the workshops. The items identified in this summary are not recommendations or observations of the consultant, but represent feedback and comments received from those who participated in the workshops.

Boards and Commissions Workshop

August 13, 2024

Attendance – 32

The Boards and Commissions Workshop consisted of 32 representatives of 11 City boards and commissions: the Active Transportation Ad Hoc Committee; Board of Adjustments; Community Board; Development Review Committee; Landmark Preservation; Library Board; Municipal Building Authority; Parks, Arts, and Recreation Board; Planning Commission; Redevelopment Agency; and the Utility Board. The Workshop was an opportunity for the boards and commissions members to offer their input and feedback regarding the City and the plan, with a focus on community impacts. The workshop included a review of the planning process as well as an exercise to gather input regarding issues, opportunities, and key strengths and assets of the City. Input from this workshop will inform the vision, goals, and recommendations of the General Plan.

Issues and Concerns

Participants were asked to individually identify the issues and concerns facing Springville. Next, participants worked to create a single, cumulative list as a large group where each participant shared issues from their list. Participants were tasked with ranking the top three most important issues discussed from the cumulative list.

The summaries identify the highest-ranked collective issues as determined by this method, as well as all other issues identified throughout the workshop. The number of votes an issue received is included for issues most often identified by participants.

- Community character and identity (17)
- Economic development (16)
- Infrastructure (14)
- Housing and growth (13)
- Public safety and services (11)
- Biking and pedestrian safety improvements (10)
- Community engagement and inclusivity (5)
- Youth and community facilities (4)
- Historical preservation and identity (3)
- Natural environment and sustainability (3)
- Utility rates and City services (1)

Priority Actions and Projects

In response to the list of issues, participants were asked to name specific projects or actions that would provide solutions to those issues identified in the first part of the exercise. Below is a list of the projects identified by participants.

- Enhance traffic and transportation infrastructure (22)
- Expand and improve parks and recreation facilities (14)
- Boost economic development and business growth (9)
- Revitalize and beautify Main Street (8)
- Advance housing and zoning reforms (6)
- Enhance community connectivity (6)
- Foster arts and culture (5)
- Improve governance, transparency, and City reputation (4)
- Upgrade infrastructure and technology (4)
- Strengthen public safety (3)
- Environmental restoration (3)
- Promote community engagement and events (2)
- Education infrastructure

Strengths and Assets

As the General Plan is developed, the key strengths and assets of Springville should be regarded as areas to maintain and build upon. For the final part of the exercise, participants were asked to list the strengths and advantages of Springville that should be preserved.

The following were identified:

- Natural beauty/recreation (Hobble Creek, Canyon, etc.) (22)
- Art museum/art (15)
- Small town feel/identity (14)
- Community facilities (Library, Recreation Center, parks, etc.) (12)
- Sense of community (10)
- History (9)
- People and engagement (8)
- Water resources (6)
- City staff/services (8)
- Strong identity/Art City (6)

Business Workshop

August 14, 2024

Attendance – 8

The Business Workshop was an opportunity for business owners and operators to offer their input and feedback regarding the City and the plan, with a focus on business community impacts. The workshop included a review of the planning process as well as an exercise to gather input regarding issues, opportunities, and key strengths and assets of the City for business owners and local entrepreneurs. This is an important demographic, especially considering the interest shown in previous outreach regarding increasing local businesses and commercial offerings. Input from this workshop will inform the vision, goals, and recommendations of the General Plan.

Issues and Concerns

Participants were asked to individually identify the issues and concerns facing Springville. Next, participants worked to create a single, cumulative list as a large group where each participant shared issues from their list. Participants were tasked with ranking the top three most important issues discussed from the cumulative list.

The summaries identify the highest-ranked collective issues as determined by this method, as well as all other issues identified throughout the workshop. The number of votes an issue received is included for issues most often identified by participants.

Below are the rest of the issues as determined by this method, as well as all other issues identified throughout the workshop.

- Residents not shopping local (5)
- Traffic on Main St (5)
- Be more business friendly (4)
- Diversification of economy (for consumers and employment) (4)
- Vacant commercial spaces (3)
- Perception that the City is difficult to work with (2)
- City's location between two fast growing areas
- Allen's Block property
- Vacant lots
- Incorporating 1600 South better into the community

Priority Actions and Projects

In response to the list of issues, participants were asked to name specific projects or actions that would provide solutions to those issues identified in the first part of the exercise. Below is a list of the projects identified by participants.

- More inviting traffic experience Downtown (awesome Welcome to Springville sign over Main Street)
- Improve the diversity and number of local commercial offerings in Downtown (7)
- Improve the walkability and bikeability of Downtown (4)
- Redevelop/revitalize vacant, abandoned, and underutilized parcels in Downtown (4)
- Redesign streets through Downtown to better manage through traffic and boost safety (3)
- Improve parking for Downtown businesses by constructing a new garage or reorganizing on-street parking (2)
- Better utilize Springville's current assets to draw visitors to the City's businesses (2)

Strengths and Assets

As the General Plan is developed, the key strengths and assets of Springville should be regarded as areas to maintain and build upon. For the final part of the exercise, participants were asked to list the strengths and advantages of Springville that should be preserved.

The following were identified:

- Chamber of Commerce
- Hobble Creek Canyon (2)
- Neighborhoods/Community (3)
- Unique, small-town feel (2)
- Art Culture/Art Museum (3)
- Downtown away from I-15
- Natural beauty
- Good founding businesses and owners
- Interactive business community

Community Board Roundtable

August 14, 2024

Attendance – 10

The Community Board Roundtable consisted of ten members of Springville's Community Board. This meeting was held in Springville's City Hall from 7:00pm to 8:30pm. The Community Board is the primary oversight body of the General Plan and its planning process, so this meeting served as the Board's introduction to the project. The meeting consisted of a presentation on the planning process and a discussion on the role of the Community Board and any questions or concerns that its members may have. Most attendees had already engaged with the issues and opportunities activity during the Boards and Commissions workshop, so this meeting was primarily used as a roundtable for questions and comments the Board had for the Project Team and the planning process.

Overall, the Community Board roundtable provided valuable feedback on the general plan, emphasizing the importance of alignment, community involvement, and creating actionable and achievable goals.

Key Themes from the Roundtable

- **Alignment with North Gateway Plan:** Participants expressed interest in ensuring that the comprehensive plan aligns with the ongoing North Gateway Plan.
- **Visual Components:** Questions were raised about the cost and potential benefits of including more visual components in the plan.
- **Developer Involvement:** Participants wanted to know more about the involvement of developers in the planning process.
- **Best Practices:** There was discussion about general best practices for comprehensive plans and how to address conflicting goals.
- **Success Metrics:** Participants asked about how success would be measured throughout the planning process.
- **Zoning and Land Use:** Questions were raised about the alignment of zoning and land use regulations and the specific analysis methods to be used.
- **Previous Plan:** Participants expressed concerns about the previous plan and its effectiveness in achieving specific goals.
- **Developer Inclusion:** Questions were asked about whether developers were involved in meetings and if infrastructure could be prioritized before development.
- **Community Input:** Participants expressed concerns about the potential for the plan to be "railroaded" through and emphasized the importance of community involvement.

Specific Concerns and Suggestions

- **Equitable Distribution of Amenities:** Participants emphasized the need for equitable distribution of amenities and connections throughout the city.
- **North Gateway Development:** Ideas were suggested for incorporating current efforts to better develop the city's North Gateway area including expanding trails and opening the State Hatchery to the public.
- **Integrating the East and West Sides into a Cohesive Community:** Participants highlighted the challenge of unifying different parts of Springville, especially with the current rapid pace of development occurring on the city's west side.

Department Heads Workshop

August 15, 2024

Attendance – 12

The Department Heads Workshop consisted of twelve department heads in the City Civic Center. The Department Heads Workshop was an opportunity for city staff to offer their input and feedback regarding the city and the plan, with a focus on community impacts. The workshop included a review of the planning process as well as an exercise to gather input regarding issues, opportunities, and key strengths and assets of the city. Input from this workshop will inform the vision, goals, and recommendations of the General Plan.

Issues and Concerns

Participants were asked to individually identify the issues and concerns facing Springville. Next, participants worked to create a single, cumulative list as a large group where each participant shared issues from their list. Participants were tasked with ranking the top three most important issues discussed from the cumulative list.

The summaries identify the highest-ranked collective issues as determined by this method, as well as all other issues identified throughout the workshop. The number of votes an issue received is included for issues most often identified by participants.

- Housing diversity and affordability (3)
- Growing pains - how to maintain level of service as city grows (3)
- Changing demographics (2)
- Traffic (2)
- City is losing unity, becoming a disconnected community (2)
- Economic development in context of available land
- Culture change
- Maintaining identity and autonomy in face of state regulations
- Economic instability at local/state/national levels
- Transportation infrastructure
- How to improve service level of amenities
- Lack of connectivity between east side and west side
- Lack of communication between city and residents
- Ensuring facility maintenance as growth occurs
- Aging infrastructure
- Crime
- Mismatch between perception of the city's urban scale and the reality (rural perception, dense reality)
- Public safety perception of Frontrunner bringing homelessness to Springville
- Lack of effort into appearance (streetscape)
- Not incorporating new voices in making decisions

Priority Actions and Projects

In response to the list of issues, participants were asked to name specific projects or actions that would provide solutions to those issues identified in the first part of the exercise. Below is a list of the projects identified by participants.

- Update general plan
- Competitive wages
- Complete community parks
- Implement arts master plan
- Complete transportation infrastructure
- Establish council districts (currently all at-large)
- Bring in new businesses
- Activate downtown/Main Street
- Curb and sidewalk everywhere
- Parkway trees
- Gateway/corridor improvements
- Accelerate public art program
- Cleaning up vacant and unmaintained properties - code enforcement

Strengths and Assets

As the General Plan is developed, the key strengths and assets of Helena should be regarded as areas to maintain and build upon. For the final part of the exercise, participants were asked to list the strengths and advantages of Springville that should be preserved. The following were identified:

- Art museum
- Natural amenities - canyon
- Well-run city
- Educated and hardworking workforce
- People
- Water
- Great golf course