

Utah Homelessness Council (UHC)

Agenda Item 5.c. – Executive Summary

Purpose:

- ☐ Decision
☒ Informational
-

Meeting Date: February 8, 2024

Subject: OHS and LHC Report on Homelessness – January 2024

Submitted by: Office of Homeless Services (OHS)

SUMMARY

The Office of Homeless Services prepared the Report on Homeless January 2024 to inform communities, partners and decision makers of the challenges and opportunities of local homeless systems in the state. Information from a variety of sources is included in the report and organized to reflect the framework of the state strategic plan.

- Page 2 - Overview of Strategic Plan and Outcomes
- Page 3 - Housing Unit Gaps and Housing Affordability
- Page 4 - Statewide issues making homelessness rare, brief, and nonrecurring*
- Page 5 - Statewide successes accomplished by Local Homeless Councils*
- Page 6 - Governor Cox's Budget recommendations and Needs Alignment
- Pages 7 - 20 - Local Homeless Council Highlights*

* Information collected quarterly from (13) Local Homeless Councils

[Report and LHC Highlights can also be found on endutahhomelessness.org](https://endutahhomelessness.org)

REPORT ON HOMELESSNESS

THE STATE OF UTAH
OFFICE OF HOMELESS SERVICES

JANUARY 2024



574

Create or identify 574 housing opportunities for people experiencing homelessness

20%

Reduce number of people becoming homeless each year by 20%

20%

Increase supportive service interactions by 20%

7%

Reduction of vulnerable subpopulations of chronically homeless, veterans, survivors of domestic violence, youth, and people with disabilities by 7%

Overview of Strategic Plan and Outcomes

The purpose of a statewide strategic plan is to define effective goals and strategies to address homelessness at the state level that also support local partners in preventing and ending homelessness.

The Utah Homelessness Council, supported by the Office of Homeless Services and stakeholders across the state, performed an extensive needs assessment to identify what resources and interventions are needed to effectively address homelessness. Based on the needs assessment findings, state level target outcomes were identified to reduce and prevent homelessness in Utah, and goals and strategies have been identified to achieve these target outcomes.

A sustainable and robust funding plan to move towards these target outcomes will be developed during implementation. The state further acknowledges the unique challenges of communities across the state to address homelessness and will continually seek to provide support and guidance to help localities address these challenges and achieve target outcomes to reduce homelessness in Utah.

[HOMELESSNESS STRATEGIC PLAN](https://jobs.utah.gov/homelessness/strategic.html)

<https://jobs.utah.gov/homelessness/strategic.html>

HOUSING UNIT GAPS

Table 2: Cumulative Rental Unit Deficit/Surplus by Area Median Income, by County, 2022

	80%-50% AMI		50%-30% AMI		<30%	
	Unit Deficit/Surplus	Units Available/100 Household	Unit Deficit/Surplus	Units Available/100 Household	Unit Deficit/Surplus	Units Available/100 Household
Beaver	165	369	101	664	-102	4
Box Elder	1,432	228	27	103	-1,057	5
Cache	4,351	221	-783	79	-3,084	7
Carbon	1,019	407	272	163	-945	6
Davis	7,811	219	-444	91	-5,469	4
Duchesne	494	257	211	203	-399	7
Emery	279	332	211	223	-286	3
Garfield	72	141	60	177	-80	9
Grand	450	232	-2	99	-468	3
Iron	1,664	216	-451	62	-1,567	2
Juab	286	293	1	101	-223	5
Kane	349	341	-93	35	-193	0
Millard	348	233	140	160	-254	13
Morgan	194	402	30	134	-56	14
Piute	22	312	-11	49	-12	6
Rich	60	386	-2	93	-24	7
Salt Lake	42,957	234	-12,803	55	-34,935	1
San Juan	460	355	-10	88	-214	0
Sanpete	587	210	249	173	-394	8
Sevier	555	242	160	175	-469	3
Summit	814	216	240	158	-724	7
Tooele	1,140	241	132	116	-723	10
Utah	968	250	109	119	-784	6
Utah	17,217	218	-4,043	69	-13,639	3
Wasatch	595	184	89	119	-512	10
Washington	4,295	201	-2,621	41	-3,780	2
Wayne	132	415	4	106	-44	8
Weber	6,893	217	777	115	-6,702	7
State Total	95,610	227	-18,449	72	-77,140	3

Affordable & Deeply Affordable Housing Need

-77,140

deeply affordable units

What does 30% AMI or below mean for our most vulnerable Utahns?

- Average Social Security payment is \$1,706/mo
- Average Social Security Disability payment is \$1,474/mo

GPI: Housing Affordability Dashboard

HOUSING AFFORDABILITY

County	ONE PERSON				FAMILY			
	30% Area Median Income (AMI)	Affordable Rent by 30% AMI	*Fair Market Rent (FMR) 1 Bedroom	Difference - Gap- Need to be filled with assistance	30% Area Median Income (AMI)	Affordable Rent by 30% AMI	*Fair Market Rent (FMR) 1 Bedroom	Difference - Gap- Need to be filled with assistance
Cache	\$18,350	\$459	\$748	-\$289	\$30,000	\$622	\$1,325	-\$703
Daggett	\$22,450	\$561	\$670	-\$109	\$32,050	\$721	\$1,095	-\$374
Davis	\$22,350	\$559	\$1,032	-\$473	\$31,900	\$719	\$1,734	-\$1,015
Duchesne	\$18,350	\$459	\$711	-\$252	\$30,000	\$622	\$1,138	-\$516
Morgan	\$22,350	\$559	\$1,032	-\$473	\$31,900	\$719	\$1,734	-\$1,015
Rich	\$18,350	\$459	\$670	-\$211	\$30,000	\$622	\$1,095	-\$473
Salt Lake	\$22,350	\$558	\$1,258	-\$700	\$31,800	\$716	\$2,061	-\$1,345
Summit	\$29,750	\$744	\$1,180	-\$436	\$42,500	\$956	\$1,890	-\$934
Tooele	\$20,650	\$516	\$846	-\$330	\$30,000	\$664	\$1,520	-\$856
Utah	\$20,850	\$521	\$1,009	-\$488	\$30,000	\$670	\$1,643	-\$973
Washington	\$18,450	\$461	\$1,011	-\$550	\$30,000	\$622	\$1,734	-\$1,112
Weber	\$22,350	\$559	\$1,032	-\$473	\$31,900	\$719	\$1,734	-\$1,015

A FMR is generally calculated as the 40th percentile of gross rents for regular, standard-quality units in a local housing market.

Market rents are much higher.

STATEWIDE ISSUES

The Office of Homeless Services works with all thirteen Local Homeless Councils and all three Continuums of Care leadership to communicate on unique issues, goals, and local strategic plans. The following information is from LHCs that represent the twenty-nine counties in the state of Utah.

MAKE HOMELESSNESS		
RARE	BRIEF	NONRECURRING
Reduce number of people becoming homeless	Increase supportive service interactions	Reduction of vulnerable subpopulations of chronically homeless
20%	20%	7%

BARRIERS AND ISSUES		
ABSENCE OF AFFORDABLE AND DEEPLY AFFORDABLE HOUSING	ABSENCE OF EMERGENCY SHELTER/LACK OF CAPACITY	ABSENCE OF ADEQUATE CASE MANAGEMENT WITHOUT FUNDING OR APPROPRIATE CANDIDATES
HIGH POVERTY RATES IN RURAL AREAS	UNMET SERVICE NEEDS IN MENTAL HEALTH AND OTHER SUPPORTIVE SERVICES	ABSENCE OF MENTAL HEALTH SERVICES
ABSENCE OF COORDINATION WITH CITY/COUNTY ENTITIES	ABSENCE OF PARTICIPATING LHC MEMBERS, ABSENCE OF COORDINATION WITH CITY/COUNTY ENTITIES	WAGES/POVERTY
CAPACITY OF EXISTING SERVICES		

STATEWIDE SUCCESSES

MAKING HOMELESSNESS RARE, BRIEF, NONRECURRING - TOGETHER

GOAL 1: Increase accessible and affordable permanent housing opportunities for people experiencing homelessness across the state

DAVIS - 200 units of affordable housing, HOME consortium, preserving deed-restricted properties

GRAND - Affordable housing community is in progress

IRON - Using Deeply Affordable Fund, developing deeply affordable housing

TOOELE - Development of Harris Community Village

WASHINGTON - Developed and expanding 2 apartment communities increasing deeply affordable units

WEBER-MORGAN - Support for PSH options

SALT LAKE - Fund/develop affordable/deeply affordable

GOAL 2: Increase access to and availability of supportive services & case management for people experiencing and at risk of homelessness

BEAR RIVER - Case mgr. added at Warming Ctr

DAVIS - Expanding CE and discharge efforts, webpage/app

GRAND - 2 additional homeless service orgs. funded

IRON - Full-time CE intake specialist and active CE in LHC

SALT LAKE - Increased onsite supportive services for shelter & housing projects focused behavioral health

TOOELE - Harris Community Village 24/7 childcare, community kitchen, drop in showers and laundry

UINTAH BASIN - Case manager in Vernal for 2 FT days/week

WEBER- MORGAN - Collaborate on funding and identify gaps in services; funding based on needs

GOAL 3: Expand homeless prevention efforts by increasing coordination, resources, & affordable housing opportunities

CARBON-EMERY - Coordination w/ county on affordable housing needs & locating developers

DAVIS - Prevention steering committee, assessment of effective strategies, programs that prevent evictions

SALT LAKE - Focus increasing access of info/resources to keep people housed and prevent homelessness

TOOELE - LHC leadership serve on human services committee, re-entry committee & Chamber of Commerce.

UINTAH BASIN - Holding quarterly landlord meeting to increase coordination and provide info on services

GOAL 4: Target housing resources and supportive services to people experiencing unsheltered homelessness

CARBON-EMERY - Partnering with Southeast Health Dept./Harm reduction team to address the unsheltered population.

DAVIS - New permanent supportive housing project to address HB499

SALT LAKE - Crisis Response Core Function Group working on a strategic plan to address unsheltered homelessness

UINTAH BASIN - Our Emergency Case Manager meets with our unsheltered homeless staying in motels at least every 3 days to provide services.

WASHINGTON - Our LHC will be expanding the current emergency shelter & provide more units to those experiencing unsheltered homelessness.

WEBER - MORGAN - The WMLHC will coordinated on street outreach programs.

GOAL 5: Promote alignment and coordination across multiple systems of care to support people experiencing and at risk of homelessness

CARBON - EMERY - Working closely with the local hospital and clinics in Carbon County

GRAND - Expanded LHC membership and had a special meeting with law enforcement.

SALT LAKE - We prioritize this by including SUD treatment, medical services, law enforcement, and others on our Steering Committee.

**VIEW MORE
COMPLETE
REPORTS FROM
EACH LOCAL
HOMELESS
COUNCIL ON
PAGES 7-19**

BUDGET AND NEEDS ALIGNMENT

ALIGNMENT WITH GOVERNOR COX BUDGET RECOMMENDATIONS

Agency		Budget Item Name	FY25 Ongoing General Fund & Income Tax Fund	One-time General Fund & Income Tax Fund	FY25 Ongoing Other Funds	One-time Other Funds	Total Funds	Description	Summary of How Costs Calculated	Related to OHS Current Budget or Programs on Legislative Brief Document
Alleviating Homelessness (pgs. 23-26)										
Workforce Services (OHS)		Low Barrier Shelter Development	-	25,000,000	-	-	25,000,000	800-800 Individuals Property/land acquisition Infrastructure Development/construction Capital Costs Design	Estimated state portion for land acquisition: \$15 million one-time Estimated state portion for land improvements: \$10 million one-time (Total est. one-time costs for shelter development: \$50 million)	Emergency Shelter and Non-Congregate Shelter
Workforce Services (OHS)		Low Barrier Shelters Operations for Three Years	-	33,900,000	-	-	33,900,000	Operations over 3 years: Large emergency shelter site Front-line staff Behavioral health staff Security Street outreach Food Property management Utilities Transportation	Funding analysis based on sites of similar size including Cares Campus in Reno Nevada. Funding analysis for an additional site to serve 600-800 individuals estimated \$13+ million per year.	Emergency Shelter and Non-Congregate Shelter State Homelessness Funding
Workforce Services (OHS)		Non-Congregate Shelters Operations for Three Years	-	27,300,000	-	-	27,300,000	Operations over 3 years for 3 non-congregate sites: 200-400 individuals Microshelter site - UDOT property Medically Vulnerable Populations - Sandy City Family non-congregate - South Salt Lake City	Funding analysis for an additional site to serve 200 individuals estimated \$3+ million per year. Estimated annual operations for MVP, \$6.5 million Estimated annual operations for Family non-congregate, \$4.4 million	Emergency Shelter and Non-Congregate Shelter
Workforce Services (OHS)		Shelter Cities Mitigation	2,500,000	-	-	-	2,500,000	To replace one-time funding	To match the local contribution ongoing	Homeless Shelter Cities Mitigation
Workforce Services		Shelter Your Neighbor Public Education and Outreach	-	250,000	-	-	250,000	Match for philanthropic public education effort	In alignment with the state strategic plan. This represents 25% to match the effort in partnership with UIP, SL City, SL County.	New
Workforce Services (OHS)		Statewide Homeless System Support	10,000,000	-	-	-	10,000,000	To equalize and maintain services throughout the state	OHS received \$47 million in requests for funding and had \$24 million to utilize. Applications were prioritized locally by need and performance. There were many crucial housing related programs that were not funding and there are significant gaps throughout the state in homeless services.	State Homelessness Funding
Workforce Services (OHS)		Winter Response and System Stabilization for Three Years	-	28,800,000	-	-	28,800,000	Counties of the 2nd class required to have a winter response plan in 2024. This will create additional cost for winter and code blue response as more communities have emergency shelter options. There have been more code blue nights called this winter than originally anticipated creating additional costs.	Winter: Counties of the second class are required to have a winter response plan in August 2024. This will create additional cost for winter and code blue response. \$5,300,000 one-time funding used this winter (2023-24) to support efforts throughout the state. System stabilization: Emergency shelters around the state do not have sufficient operating budgets to meet the growing demand for shelter. Additionally, in order to stay competitive in the job market, they have increasing staff costs. Current gap for three resource centers in SL County, Switchpoint St. George, and Lantern House Ogden is \$5.5+ million per year.	Winter Response and Code Blue
Emergency Shelter Subtotal			12,500,000	115,250,000	-	-	127,750,000			
Workforce Services (OHS)		Deeply Affordable Housing Grants	-	10,000,000	-	15,000,000	25,000,000	Continued effort to create housing as a homelessness response		Deeply Affordable Housing Grants
Workforce Services (OHS)		Deeply Affordable Stabilization Grants	5,000,000	-	-	-	5,000,000	Continued effort to support the development of <30% AMI units		Attainable Housing Grants
Prevention Subtotal			5,000,000	10,000,000	-	15,000,000	30,000,000			
Homelessness Total			17,500,000	125,250,000	-	15,000,000	157,750,000			

1/22/2024

SUPPORTING THE ALIGNMENT



Image: Housing Narrative Lab

Together, we can do better. Creating, improving and sustaining local programs and services needs to be our focus for all communities statewide.

Now is the time for us to embrace:

- Ensuring everyone has a place to live
- Ensuring every person has a roof over their heads

BEAR RIVER LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Amy Zadeik Anderson
Co-Chair: Sandi Goodlander
Chair Designee: Jessica Lucero



The BRLHC will enable homeless provider agencies to serve the homeless and those at imminent risk of homelessness in the Cache, Box Elder, Rich County geographic area. The BRLHC works to ensure that people who experience homelessness or are at imminent risk of homelessness will have access to community and system resources to resolve their immediate housing crisis and facilitate their transition from homelessness to stability in permanent housing as rapidly as possible. Homelessness in the Bear River area will be rare, brief, and non-recurring. CoC meets weekly and reports monthly to the BRLHC.

UNIQUE ISSUES

- BRLHC covers three counties spreading from Utah borders with Nevada to the west, Idaho to the north and Wyoming to the east
- There are no existing homeless shelters in any of the three counties comprising the BRLHC
- There is an absence of permanent supportive housing in the BRLHC

LOCAL GOALS AND AREAS OF FOCUS

- Promote alignment and coordination across multiple systems of care to support people experiencing and at risk of homelessness
 - CoC meetings, WAB Warming Center and improved communication with law enforcement has assisted coordination in Cache
- Ensure Emergency Services are Client-Centered, Low Barrier, and Housing-Focused
 - Support of Warming Center, information on Code Blue improved client focus, are low barrier, resulting in shelter for avg 15
- Increase Community Awareness of Homelessness
 - Transforming Communities Institute, USU SW, Utah Public Radio, local papers, Userve grant, outreach efforts are underway

COC ALIGNMENT/INVOLVEMENT

Through BRAG, have Coordinated Entry lead to guide weekly meetings and participate in the CoC Coordinated Entry Workgroup. Includes CAPSA, BRAG, Warming Ctr, local non-profit leaders. Report monthly to the BRLHC at large. We have a Point-In-Time (PIT) Count lead who works with BRAG and are also seeking a co-lead for continuity to guide local efforts. In person and online training in place for PIT count in January and are working to expand teams in Box Elder county. Coordinate with USU Social work department to enlarge outreach teams. Ongoing efforts to expand faith based organization reporting around PIT. For LHC, have representation from CAPSA and New Hope, DV shelters, to report and inform.

BALANCE OF STATE CONTINUUM OF CARE

CARBON-EMERY LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Renee Raso

Co-Chair: Vacant

Chair Designee: Paula Ingram



The Carbon/Emery LHC was established in 2014 to address homelessness in Carbon County. The LHC started with about 5 members with no funding in place for direct client services and struggled through the years to get support from the community. In 2017 Southeastern Utah Association of Local Governments was given leadership over the Carbon/Emery LHC and since then the LHC has grown to 16 members and continues to work on adding more members to the LHC and building community partnerships to address homelessness by making it rare, brief and non-recurring, and to create change in Carbon/Emery County.

UNIQUE ISSUES

- Rural Homelessness
- No public transportation
- Only one agency entering into UHMIS so it makes it difficult to do coordinated entry

LOCAL GOALS AND AREAS OF FOCUS

- Outreach to address rural homelessness and what that looks like and how it differs from Urban homelessness
 - After doing outreach and attending meetings more people have a better understanding of rural homelessness
- No public transportation
 - Working with current service providers to identify gaps. recently completed the southeast transit feasibility study
- Continuing to educate partnering agencies on the importance of coordinated entry
 - Carbon-Emery Housing Authority is on board and has been approved through HMIS to enter into HMIS

COC ALIGNMENT/INVOLVEMENT

Program Manager over SEUALG Rapid Rehousing and Emergency shelter projects, part of the steering committee, HMIS steering committee and BOS infectious Disease workgroup.

DAVIS LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Lorene Kamalu

Co-Chair: Ryan Steinbeigle

Chair Designee: Marcie Clark



The Davis County LHC has historically worked to solve homelessness by focusing on prevention and assisting survivors of domestic violence, homeless teens, and those with behavioral and mental health issues. Davis County residents experiencing homelessness are generally served by Safe Harbor, Davis Behavioral Health, Open Doors or the Davis County School District.

UNIQUE ISSUES

- Davis County does not have a low-barrier shelter.
- Davis County has a relatively small homeless population compared to neighboring Weber and Salt Lake County
- Davis County has the third highest median home price in the state.

LOCAL GOALS AND AREAS OF FOCUS

- Homeless Teens
 - Davis School District is building teen resource centers in every high school and a one-of-a-kind teen residential center
- Domestic Violence
 - Safe Harbor is expanding there transitional housing to assist a growing number of survivors of domestic violence
- Behavioral and Mental Health
 - Davis Behavioral Health is in the process of building a new 60 unit facility to house homeless individuals

COC ALIGNMENT/INVOLVEMENT

Co-Chair serves as a board member for the Balance of State Continuum of Care and regularly attend board meetings.

GRAND LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Luke Wojciechowski

Co-Chair: n/a

Chair Designee: Rhiana Medina



In order to take on the housing crisis and address homelessness in Moab, the Grand County LHC was created in 2005. In 2019 the GCLHC began taking the steps to become better established within the community and better aligned with State goals and requirements. It began by creating a mission and three main strategic goals to focus on. Mission: Connecting services to address homelessness in our community.

UNIQUE ISSUES

- A Well-Documented Housing Crisis
- A High Level of Poverty
- Lack of Transitional Housing

LOCAL GOALS AND AREAS OF FOCUS

- Increase the Inventory of emergency, short-term, or transitional housing
 - LHC members created new relationships with local lodging partners
- Create a community-wide protocol for Coordinated Entry
 - GLHC successfully created a community-wide protocol for Coordinated Entry
- Increase awareness, funding, and participation in solutions for homelessness
 - LHC membership grew and Grand County received more funds

COC ALIGNMENT/INVOLVEMENT

Grand LHC has all lead positions filled and participated in coordinated entry and point in time count groups.

BALANCE OF STATE CONTINUUM OF CARE

IRON LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: R. Scott Phillips
CoChair: James Jetton
Chair Designee: n/a



The Iron LHC was founded by members from multiple agencies and organizations servicing Iron, Kane, Beaver and Garfield Counties, representing homeless services, domestic violence providers, medical and mental health services, Southwest Utah Public Health, local faith-based groups, law enforcement and the Five County Association of Government. The current chair is Cedar City Councilmember R. Scott Phillips. The co-chair is James Jetton, Executive Director of Iron County Care and Share.

UNIQUE ISSUES

- The number one issue facing Iron County LHC is the severe lack of attainable, deeply affordable, and PSH
- Local providers (homeless, DV, and youth homeless) are struggling with grant awards that forcing us to scale back services
- Homelessness and DV providers are reporting increased service levels in FY24 with inadequate funding/resources to meet demand

LOCAL GOALS AND AREAS OF FOCUS

- Increase affordable housing in area
 - ICCS and CCS created a partnership to develop affordable housing units. We purchased one complex, and are developing another.
- Local orgs are trying to diversify funding, and working collaboratively to make current funding more effective.
 - Local orgs have had success with fundraisers and charitable contributions.
 - LHC is active in coordinating services/resources
- Implementation of Code Blue response plan
 - LHC has worked with City and County to prepare local Code Blue response and expand availability of beds during Code Blue

COC ALIGNMENT/INVOLVEMENT

ICLHC Co-Chair is part of the PIT, Data, and CE sub-committees; ICLHC chair represents ICLHC at the CoC level.

BALANCE OF STATE CONTINUUM OF CARE

SAN JUAN LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Mack McDonald
CoChair: Silvia Stubbs
Chair Designee: n/a



The SJLHC was formalized by Ordinance back in May of 2020, an ordinance adopting the formation, rules, procedures and bylaws of the LHCC upon urging from the State. This allowed San Juan to remain in compliance with legislative and State Law requirements to assist homeless needs in San Juan County. The County began this effort in line with COVID in an effort to establish and keep track of homelessness in San Juan County caused by the pandemic.

UNIQUE ISSUES

- SJLHC are frontier
- Staff are the motivators of this committee
- Staff is overwhelmed

LOCAL GOALS AND AREAS OF FOCUS

- Establish a stronger LHC
- Continue quarterly meetings

COC ALIGNMENT/INVOLVEMENT

Chair Mack McDonald is active in the Balance of State and remains dedicated to creating a strong and effect LHC in San Juan County.

BALANCE OF STATE CONTIUUM OF CARE

SIX COUNTY LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: VACANT/ELECTED OFFICIAL

Co-Chair: Janet Whitmore

Chair Designee: N/A



The development of a LHC in the Six County has been a struggle. This last year, with the assistance of OHS, SLHC has had individuals and agencies show up and start to participate. OHS's Homeless Systems Coordination team has provided administrative support and guidance on forming a Local Homeless Council and advancing the collaborative work in the Six County area.

UNIQUE ISSUES

- SLHC covers many counties, it is still difficult to get participation outside of Sevier County
- It has been challenging to get a Chair
- Many agencies are still not participating

LOCAL GOALS AND AREAS OF FOCUS

- Having a meeting and having people attend
 - Having OHS/HSC assist with this has really made a difference
- Getting members to participate
 - Having OHS/HSC assist with this has really made a difference. Hosting meetings on LHC structure and required operations has helped
- The PIT
 - We had people show up for a PIT meeting and are willing to help for the upcoming PIT count

COC ALIGNMENT/INVOLVEMENT

One provider has been involved with the Balance of State CoC for many years and has worked tirelessly to support and sustain an LHC.

TOOELE LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Ed Hansen

Co-Chair: Christy Johnson

Chair Designee: Christy Johnson



Tooele LHC is still experiencing growing pains. I am pleased to report that Tooele County Human Services Department has been very involved in our LHC and with our strategic plan. Our LHC will be presenting our plan to county council for their approval and support. This is a huge step in education and engagement of elected officials. In the past getting buy in from elected officials has been a struggle. Their involvement with our LHC has been minimal. Members of our LHC have invited elected officials to attend our meetings, tour homeless service providers operations and they don't even have the courtesy to respond to invites. The message they send by not responding is that they simply don't care or value the importance of the LHC.

UNIQUE ISSUES

- The implementation of the first year of codified Code Blue alerts and shelters
- A massive increase in family homelessness, especially with new American and asylum seeking families
- The lack of affordable housing is keeping people homeless longer and leading to an increase in first time homelessness

LOCAL GOALS AND AREAS OF FOCUS

- Filling the operational funding gap in the core services in our LHC, especially the Homeless Resource Centers
 - The proposal included in the Gov.'s 2024 budget will help fill the gap on a 3 year grant term is a huge success for the LHC
- Annual Winter Response planning for our County
 - More beds than ever have been brought online this year, but the LHC would like to not have to ramp up and ramp down each year
- Finding and building housing solutions for unique needs populations
 - The creation of the Medically Vulnerable Populations housing program and the Richmond Flats affordable housing project

COC ALIGNMENT/INVOLVEMENT

The Co-Chair serves as the secretary for the Balance of State.

BALANCE OF STATE CONTINUUM OF CARE

UINTAH BASIN LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: JR Bird

Co-Chair: Kim Dieter

Chair Designee: Kim Dieter



The Uintah Basin LHC was established in 2008 but did not become really active until 2010. The LHC struggled with knowing the exact purpose and with getting community support. With the support of the State Homeless Office and better direction given our LHC has continued to grow and become stronger over the years. The LHC now has over 40 members involved but still struggle at times to get all members to participate. The LHC continues to work on ensuring all community partners are invited and working together to address homelessness throughout Uintah, Duchesne, and Daggett Counties.

UNIQUE ISSUES

- The LHC does not have a formal emergency shelter in the area.
 - Instead the community utilizes motel vouchers to provide shelter
- The local housing authorities and school districts are not engaged in our LHC
- No permanent supportive housing options outside of the limited beds through Northeastern Counseling that are always full

LOCAL GOALS AND AREAS OF FOCUS

- Increase community awareness on the issues we are facing in our community and what resources we have in place to assist
 - Increased number of landlords and motels willing to work with our programs.
- Increase funding for our motel voucher emergency shelter program
 - Obtained additional funding from the state and county and looking forward to obtaining more through the next funding cycle
- Increase permanent supportive housing and transitional housing
 - The Thompsen House of Hope opened their new Transitional Housing units and FAFV has started construction on their new units

COC ALIGNMENT/INVOLVEMENT

The Community Services Director with UBAOG serves as our LHC Chair Designee, is a current BOS Board Member, and served on the BOS Board Executive Committee for 5 years. She is now the head of the BOS Point-in-Time Count Committee and serves on the Utah Homeless Network.

BALANCE OF STATE CONTINUUM OF CARE

WASHINGTON LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Carol Hollowell

Co-Chair: Jimmie Hughes

Chair Designee: Mike Barben



The Washington County LHC is one of 11 local homeless councils comprising Utah's BOS CoC. The mission of the LHC is to make homelessness in Washington Co. rare, brief, and non-recurring. The council seeks to achieve this mission by aligning its strategic plan to that of the State of UT. The Washington Co. LHC is made up of stakeholders with representation from St. George, Washington, Ivins, and Hurricane Cities. Participation in the Washington Co. LHC is open to all homeless service providers, government agencies, elected officials, and public/private partners interested in furthering the LHC's mission. Membership is diverse and equitable across all industries and inclusive for a comprehensive approach to serving the community.

UNIQUE ISSUES

- Emergency Shelter at Max Capacity
- Affordable Housing Inventory
- Cost of Living vs Employment Wages

LOCAL GOALS AND AREAS OF FOCUS

- Work together to make homelessness in Washington County rare
 - The Washington County LHC has worked towards decreasing the number of persons experiencing homelessness for the first time
- Work together to make homelessness in Washington County brief
 - The Washington Co. LHC has worked towards decreasing the days spent for individuals and families in emergency shelters
- Work together to make homelessness in Washington County non-recurring
 - The Washington County LHC has worked towards decreasing persons returning to homelessness

COC ALIGNMENT/INVOLVEMENT

The Washington County LHC actively participates in the Balance of State Continuum of Care (BOS CoC) by coordinating and participating in the Washington County Point in Time (PIT) Count annually, participating in Coordinated Entry, actively participating in all trainings required by the State of Utah, actively participating in using the Utah Homeless Management Information System (UHMIS), and attending associated board meetings. LHC members participate on various working committees and assist the BOS CoC at the local level to ensure policies align with the state's framework.

BALANCE OF STATE CONTINUUM OF CARE

WEBER-MORGAN LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Sharon Bolos

Co-Chair: Laura Andelin

Chair Designee: VACANT



The WMLHC was established in 2009 under the Weber County Commission and has functioned as the homeless decision making body since that time. All homeless service providers participate in the WMLHC and the group is continually outreaching to service providers that touch the homeless system. In 2019, the WMLHC applied for funding and hired a consultant to complete the Community Assessment and Strategic Plan 2019: Improving the Homeless Response System in Weber County. This strategic plan allowed the WMLHC to set goals and work toward specific objectives. The Covid 19 pandemic stopped progress on the strategic plan. The WMLHC will begin working to update the strategic plan in the coming year, incorporating lessons learned from the pandemic.

UNIQUE ISSUES

- Lantern House serves as Northern Utah's only homeless shelter and Ogden City enforces a Good Landlord Program.
- Weber County has had a systems level agency that provided support to the WMLHC.
- Code Blue implementation

LOCAL GOALS AND AREAS OF FOCUS

- The WMLHC is focusing on the coordination and implementation of Code Blue.
 - The Community will be able to iron out this new legislation through thoughtful conversations.
- Focus on increasing accessible and affordable permanent housing opportunities for people experiencing homelessness.
 - Success will be measured by the total number of affordable housing units brought online in the upcoming year.
- Increase access to supportive services and case management for people experiencing and at risk of homelessness.
 - Success will be measured by the increase in case management hours provided to households experiencing homeless.

COC ALIGNMENT/INVOLVEMENT

Lauren, Executive Director of Lantern House, serves as the BoS CoC Chair, and WMLHC asks for BoS updates.

BALANCE OF STATE CONTINUUM OF CARE

MOUNTAINLAND LOCAL HOMELESS COUNCIL

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Co-Chairs: Jessica Delora, Kenna Matthews
Chair Designee: Karen McCandless



The Mountainland Continuum of Care (LHC and CoC) is a coalition of local non-profit and government agencies from Utah, Summit, and Wasatch Counties that work together to find solutions for our area's housing needs. We support housing efforts that range from temporary emergency shelter to affordable home ownership.

UNIQUE ISSUES

- The Mountainland Continuum of Care has unique challenges in that Utah County has two of the largest university populations in the state, competing for low-income housing resources.
- We also have geographic challenges of urban, suburban, and rural area, including areas that have few resources for individuals and families experiencing homelessness.
- We do not have an emergency shelter in our geographic area, and services are concentrated in higher population areas.

LOCAL GOALS AND AREAS OF FOCUS

- The LHC knows that housing plus services solve homelessness. In the communities, the LHC is focusing on expanding permanent and temporary housing solutions with the accompanying services needed to help individuals reach their maximum level of self-sufficiency
- The CoC/LHC strategic goals include the finding and filling of service gaps along the housing spectrum, strengthen data points to inform funding and other decision-making, meaningfully utilizing the expertise of those with lived experience, and ensuring duplication of services does not exist

COC ALIGNMENT/INVOLVEMENT

Heather Hogue, the Collaborative Applicant from the Continuum of Care is a member of the Utah Homeless Council, the co-chair of the Utah Homeless Network, Winter Task Force for Utah County, Chair of Coordinated Entry for Utah and Summit Counties, Chair of the Point in Time Count committees for Utah, Wasatch, and Summit Counties, a member of the Discharge Planning Committee for the Mountainland CoC, member of the Public Relations Committee for the CoC. She is also a member of the UHMIS steering lead for the unsheltered persons committee for Summit County, and other committees as needed.

SALT LAKE VALLEY COALITION

UNIQUE ISSUES, LOCAL GOALS/AREAS OF FOCUS

Chair: Shawn McMillen

CoChair: Jen Campbell

Chair Designee: Laurie Hopkins



SLVLHCLHC evolved in 2019 when The Salt Lake Valley Coalition to End Homeless was created. The Coalition was formed by building upon the strengths of previously existing efforts, including Salt Lake County's Collective Impact on Homelessness and the Salt Lake County Continuum of Care. The Salt Lake County government's Office of Homelessness and Criminal Justice Reform serves as the collaborative applicant and support staff for the Coalition. The Coalition aims to reinforce an overall system planning effort which includes coordinating all resources, stakeholders, and funding, and provides multiple opportunities for client input and feedback.

UNIQUE ISSUES


- The implementation of the first year of codified Code Blue alerts and shelters.
- A massive increase in family homelessness, especially with new American and asylum seeking families.
- The lack of affordable housing is keeping people homeless longer and leading to an increase in first time homelessness.

LOCAL GOALS AND AREAS OF FOCUS

- Filling the operational funding gap in the core services in our LHC, especially the Homeless Resource Centers
 - The proposal included in the Gov.'s 2024 budget will help fill the gap on a 3 year grant term is a huge success for the LHC
- Annual Winter Response planning for the County
 - More beds than ever have been brought online this year, but the LHC would like to not have to ramp up and ramp down each year
- Finding and building housing solutions for unique needs populations
 - The creation of the Medically Vulnerable Populations housing program and the Richmond Flats affordable housing project

COC ALIGNMENT/INVOLVEMENT

The LHC and CoC borders are the same so the Salt Lake Valley Coalition to End Homelessness (SLVCEH) is the LHC and the CoC. They are synonymous. All of the positions in the SLVCEH represent LHC and CoC roles. All work groups represent work from both. All coordination fulfills the requirement of both. All CoC and LHC required activities are fulfilled by the SLVCEH.



**“OUR VISION FOR THE HOMELESS RESPONSE
SYSTEM IN UTAH IS TO MAKE HOMELESSNESS
RARE, BRIEF, AND NON-RECURRING; THAT ALL
PEOPLE EXPERIENCING HOMELESSNESS CAN
THRIVE TO THEIR FULLEST POTENTIAL; AND
THAT OUR COMMUNITIES ARE STABLE AND
SAFE FOR EVERYONE.”**

Utah Homelessness Council