

January 8, 2015

To whom it may concern,

As Medical Director of Brigham City EMS, I plan on establishing and writing new protocols for our Paramedic program. I will be actively involved with training new Paramedics with the assistance of Chief Bach. This will include using the State Paramedic protocols, as well as establishing our own protocols.

If you have any questions, feel free to contact me at 801-671-4215.

A handwritten signature in black ink, appearing to read "Barry R. Gardner".

Dr Barry R. Gardner  
Brigham City EMS Medical Director