

DEPARTMENT OF AIRPORTS
BOARD MEETING

21 May 2014

CONSENT AGENDA

DEPARTMENT OF AIRPORTS
BOARD MEETING

21 May 2014

AGENDA



**SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA**

21 May 2014
8:00 A.M.

CONSENT AGENDA

- A. Minutes of the 19 March 2014 Meeting

DISCUSSION ITEMS

- B. Utah Airport Operators Association (UAOA) Award of Excellence – Jim Petersen, President of UAOA
- C. Director's Report – Maureen Riley, Executive Director, SLCDCA
- D. Regulatory Framework – Fixed Base Operators (FBOs) – Scott Lewis, Managing Partner at Anderson & Kreiger LLP
- E. FBO Feasibility Study - Michael Hodges, President and Chief Executive Officer at Airport Business Solutions

INFORMATION ITEMS

- A. Financial Statements – February and March 2014
- B. Air Traffic Statistics – February and March 2014
- C. Comparison of On-Time Operations – January and February 2014
- D. Construction Report – March and April 2014

The next meeting will be held on **Wednesday, June 18, 2014**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact LuJean Christensen at 801-575-2096.

DEPARTMENT OF AIRPORTS
BOARD MEETING

21 May 2014

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

19 March 2014

Members Present: Mickey Gallivan - Chair
Igor Best-Devereux
Wayne Holland
David Ibarra
J.T. Martin
Russ Pack
Larry Pinnock
Mike Zuhl

Mayor's Office: David Everett

Excused: Natalie Gochnour
James Rogers, Councilman, District 1

Department of Airports: Maureen Riley, Executive Director
Randy Berg, Director of Operations
John Buckner, Director Administration & Commercial Services
Ed Cherry, Chief Information Officer
LuJean Christensen, Management Support Coordinator
Carol Dean, Financial Reporting Manager
Barbara Gann, Director of Public Relations/Marketing
Pete Higgins, Director of Maintenance
Dave Korzep, Superintendent Terminal/Landside Operations
Marco Kunz, Attorney, SLCD
Steve Marlovits, Chief of Police
Allen McCandless, Director of Planning
Kevin Robins, Director of Engineering
Mike Williams, TRP Program Director

Chair Mickey Gallivan called the meeting to order at 8:00 a.m.

AGENDA

A. Minutes

The motion was made by Russ Pack and seconded by Mike Zuhl to approve the minutes of 19 February 2014 as presented. All votes were affirmative; motion passed.

B. Director's Report

Maureen Riley, Executive Director, updated the Airport Advisory Board regarding current events.

- Riley introduced the three volunteer Pet Partner teams made up of a handler and a specially trained dog that visit the Airport. The therapy dogs and handlers are Miss Sophie and Paulette Bennet, Annie and De Voeler, and Bert and Vickie King.
- Recap of the 2014 legislative issues, which were Airport specific or could have affected the Airport:
 - Proposed legislation on taxi cabs, which would have eliminated the minimum annual guarantee (MAG) that exists in the current taxi contract. MAG's are a standard in the concession industry and best practice at an airport. Language was removed from a proposed bill.
 - The Airport and rental cars that operate at the Salt Lake City Airport have been meeting the last eight months planning the new facility for the Terminal Redevelopment Program (TRP). An industry consultant analyzed survey data provided and produced an analysis that stated based on the size of the facility, market and operation characteristics that six operators would be ideal for Salt Lake City. Legislation was introduced that said that nine or ten operators would be best for the Airport. Agreement was made that the Airport would have nine or ten operators in the proposed facility. Language was removed from proposed bill.
 - A proposed bill that the State Division of the Blind would be able to install vending machines in any governmental building. Vending machines installed would have paid no rent or any revenue to facility where they were situated. Language was removed from bill.
 - Discussion item about smoking rooms being eliminated from the Airport.
 - Item added on the Legislative Study List for a study of the Salt Lake Airport Authority including management, leasing and vendors and oversight authority. Legislators may take up a study or analysis of how the Airport is structured and works.

Larry Pinnock inquired if the request for a study of the Salt Lake Airport Authority was for a specific concern or to better understand how the Airport runs. Riley stated the request appeared on the last day of the legislative session. Mike Zuhl clarified that hundreds of items are put on the master study resolution and only a small percentage end up being studied by interim legislative committees.

Discussion ensued after J.T. Martin requested to see a copy of the rental car study. Riley responded that a bound report or study was not prepared. The Airport and rental car companies jointly selected the consulting firm of Demattei Wong. Tony Demattei verbally presented the results of survey data collected and his conclusion. No formal official report was presented to the Airport and rental cars, only a verbal exchange.

Igor Best-Devereux remarked that it was a process embarked on the behalf of the rental car companies and the Airport. Riley stated it was a joint effort between the Airport and the rental car companies to determine how the new facility would function. The criteria examined were the

optimal number of rental car companies for the facility, the physical layout, and the infrastructure needs. Survey data was collected by Demattei Wong and compiled, which indicated optimally for the space available six companies would be best. David Everitt remarked that the community expressed having the rental car onsite was a top priority. Riley explained that space available is a major component when considering the optimal number of companies.

Discussion ensued when Martin inquired on the function of the Board members. Gallivan responded that Natalie Gochnour and Riley are in the process of putting together informational meetings that will increase the information flow as much as possible. This will allow the Board members to be better ambassadors to the community. David Ibarra responded that the Board members are advisory members to the Mayor. Everitt reminded members to refer questions to Riley or Barbara Gann, who are willing to respond to questions and concerns.

C. FY15 Budget

Carol Dean, Financial Reporting Manager, presented to the Board the FY 2015 Budget (presentation and budget proposal on file).

The presentation included:

- Budget goals and objectives
- Operating statement forecast
- Operating revenues
- Comparison of airline revenue
- Concession revenues
- Operating expenses including salaries and benefits
- CIP program and new projects

Russ Pack inquired if the Customer Facility Charges (CFC's) were included in the Airport net reserve, to which Dean responded that they were not.

Pinnock raised the question of where the cost per enplaned passenger (CPE) will be when the TRP is completed. Riley stated that in current dollars the CPE would be in the range of \$4.50. In 2026 dollars, the CPE would be between \$6.00 and \$7.00 dollars.

In response to Martin's question regarding what is part of the ground transportation fees, Dean responded AVI, taxis, and shuttles.

Pinnock questioned if employees have a parking charge or is it provided as part of their employment. Dean responded that Salt Lake City Airport employees do not pay a parking charge but other company employees do.

Pinnock inquired if the cameras and server requested in capital equipment was new or an upgrade. Dean answered the Airport is increasing the number of cameras.

Ibarra inquired about the Universal Passenger Processing System. Dean stated it allows flexibility in the use of gates. Ed Cherry stated it was a common use software, which allows the airlines the ability to share facilities.

Martin inquired how the airline branding would be done with Universal Passenger Processing System, to which Cherry responded instead of the use of aesthetic branding, dynamic branding would be utilized.

Best-Devereux commended the Airport Finance Department on a job well done in preparation of the budget.

Gallivan inquired on where the budget goes now, Dean stated that there would be a preliminary briefing to the Mayor. After the Mayor's approval, the budget would be presented to the City Council.

The motion was made by Russ Pack and seconded by Igor Best-Devereux to approve the budget as presented, and approved the budget be forwarded to the Mayor for his subsequent approval. All votes were affirmative; motion carried.

D. TRP Construction Phasing Update

Mike Williams, TRP Program Director, presented to the Board an update on the construction phasing for the TRP (presentation on file).

The presentation included:

- Preconstruction activities by HD Construction
- Overall building construction and paving sequencing
- Overall landside phasing
- Rental car access

Pinnock inquired if the Eco lot would be public parking, to which Williams responded it would.

Martin questioned the size and branding of the hotel for the future hotel site. Williams responded the site is a place holder or to preserve the location site. Pack stated that the place holder is a wise move and extensive further analysis would have to be done.

Pack asked if the Airport would pay for the Quick Turn-Around Facility (QTA) and service areas for the rental car agencies. Williams stated that they would be funded by CFC's as part of the TRP.

Holland inquired how many spaces would be in the south parking area, to which Williams responded 2,200.

Best-Devereux asked when the current schematics would be available on the Airport's website, Riley remarked that updates would be done frequently.

The next Board meeting will be held 16 April 2014.

The Board Chair closed the meeting at 9:10 a.m.

Natalie Gochnour, Chair

Date

Ralph Becker, Mayor

Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

21 May 2014

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)
DATE: 21 May 2014
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Utah Airport Operators Association (UAOA) Award of Excellence**

Jim Petersen, President of UAOA, will present an Award of Excellence to Maureen Riley in recognition of the dedicated service provided to the Utah Aviation community.

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)
DATE: 21 May 2014
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Executive Director's Report**

Maureen Riley will present a monthly informational report to the Board.

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (D)
DATE: 21 May 2014
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Regulatory Framework – Fixed Base Operators (FBOs)**

Scott Lewis, Managing Partner at Anderson & Kreiger LLP, will present an overview on the regulatory framework associated with fixed base operators (FBOs).

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (E)
DATE: 21 May 2014
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **FBO Feasibility Study**

Michael Hodges, President and Chief Executive Officer at Airport Solutions, will present to the Board Members a FBO Feasibility Study (presentation on file).

Advisory Board Meeting Salt Lake City International Airport

Airport Business Solutions SLCDA FBO Project Synopsis



Airport Business Solutions

- **Business was originally established in 1988**
- **Staff has over 150 years of combined FBO and airport management and operations experience**
- **Experience includes management and ownership of FBOs, as well as management of general aviation airports**
- **Affiliate company currently manages one FBO (NC) and one airport (NV)**
- **Consulted for airports and FBOs throughout the U.S., to include several projects in the SLC area and throughout the mountain region**

Airport Business Solutions

- **Project work is almost evenly split between airports and private businesses**
- **Completed several similar market studies on behalf of both FBOs and airports in recent years**
- **Previous studies have recommended new competition, and some have not.**
- **Conclusions and recommendations on all of our projects are based upon supportable market data without regard to the client**
- **Conclusions and recommendations are always in compliance with FAA requirements and restrictions**

SLC Project Overview

Engagement: Two Tasks

- **Task 1 – Economic Feasibility Study – FBO Service Provider(s)**
- **Task 2 – Part A - Analysis of FBO Greenfield Sites**
- **Task 2 – Part B - Leasehold Consolidation**

Task 1 - Overview

Economic Feasibility of an additional Fixed Base Operator (FBO) at SLC

- **On-site visit – Meetings with SLCDA staff and tenants**
- **Research of Local, Regional and National General Aviation (GA) Marketplace**
- **Analysis of Economic Trends (SLC and Nation)**
- **FBO Industry Trends, GA Outlook, FAA perspective, and *ABS* Proprietary Research Data**

Task 1 - Summary

- **National economy improving and Salt Lake City projected to outpace much of the nation**
- **SLC fuel volumes have stabilized and are on-pace to reach pre-recession levels**
- **Aircraft sales and flight activity improving**
- **Chain operators are expanding and looking for new opportunities.**
- **Significant competition among chain operators, in part due to availability of capital**

Task 1 - Summary

- **Diversity of GA traffic is a positive trend**
- **Competitive airports are not a critical factor – SLC is a destination airport**
- **Competition has been beneficial in many markets relative to pricing and service levels**
- **SLC market is ready for a second FBO, in part based upon unsolicited interest**

Task 1 - Summary

- **Competition at SLC is desirable and recommended**
- **The ability of a second operator to succeed is feasible**
- **SLCDA has had several inquiries from prospective FBO tenants**
- **There is risk to the SLCDA by not allowing additional competition, both from the FAA and from a market perception standpoint**

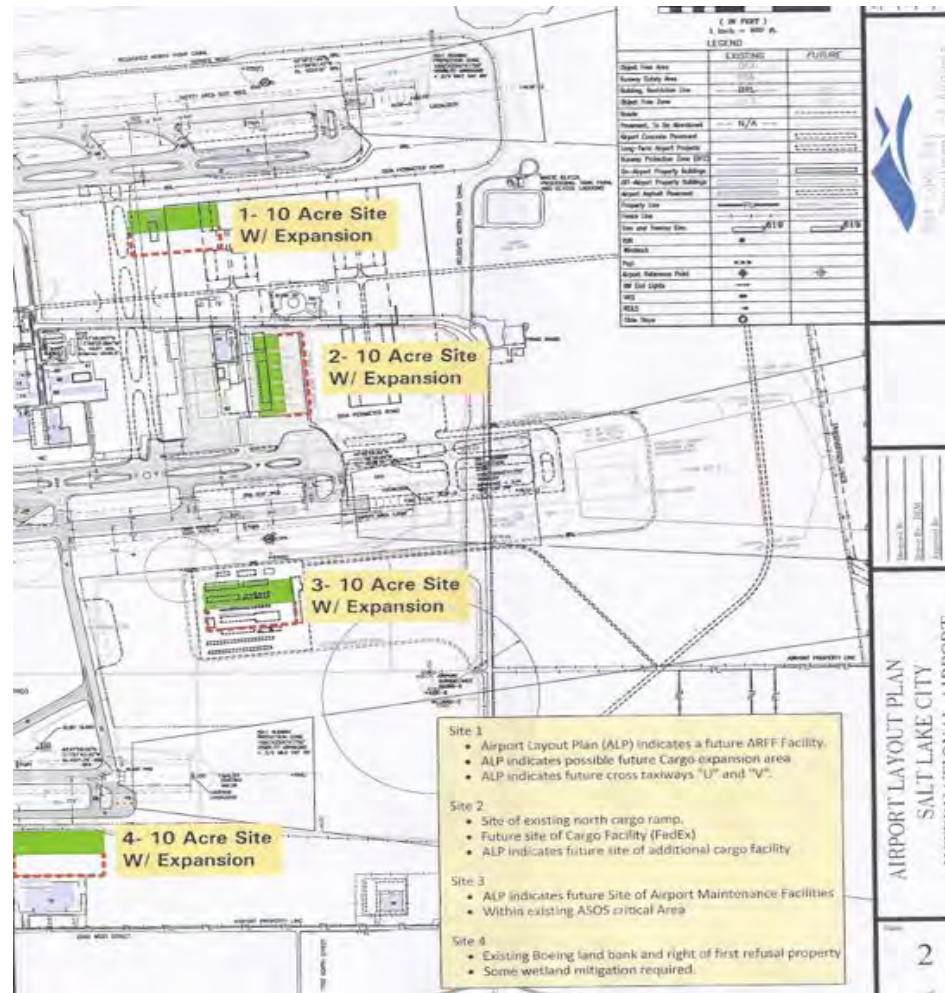
Task 1 - Conclusions

- **Begin RFP development process**
- **Review site options and land use planning**
- **Review and address pending lease termination issues and reversions**

Task 2 – Part A - Overview

- Review of greenfield sites and entire airfield complex
- Analysis of development costs and potential safety/operational issues with each site
- Assess minimum FBO facilities required to compete at SLC and potential development cost estimates
- FAA and other regulatory restrictions
- Selection/recommendation for FBO site

Greenfield Sites



Salt Lake City
International Airport

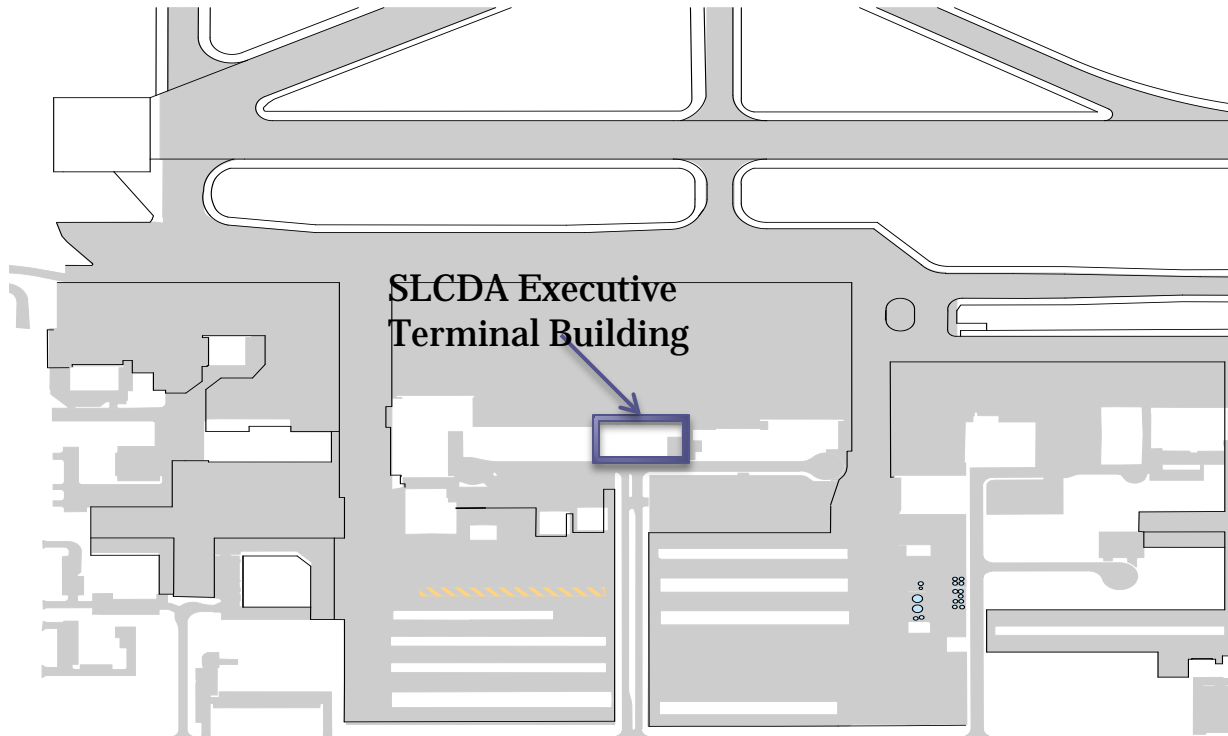
Task 2 – Part A - Summary

- **Greenfield sites not viable – economically or physically – based upon development costs, locational logistics, and the Master Plan**
- **Significant uncertainty and complexity on alternatives surrounding the Utah Air Guard site, so it is unlikely to be a feasible option**
- **Only viable alternative available is on the east side via redevelopment of portions of former Salt Lake Jet Center leasehold**

Task 2 – Part B - Overview

- Review existing TAC Air/Keystone Aviation facilities
- Analyze each office/hangar facility for useful life and highest & best use
- Determine options for various leaseholds
- Make recommendations for consolidation
- Lease area swap and/or buy-out options

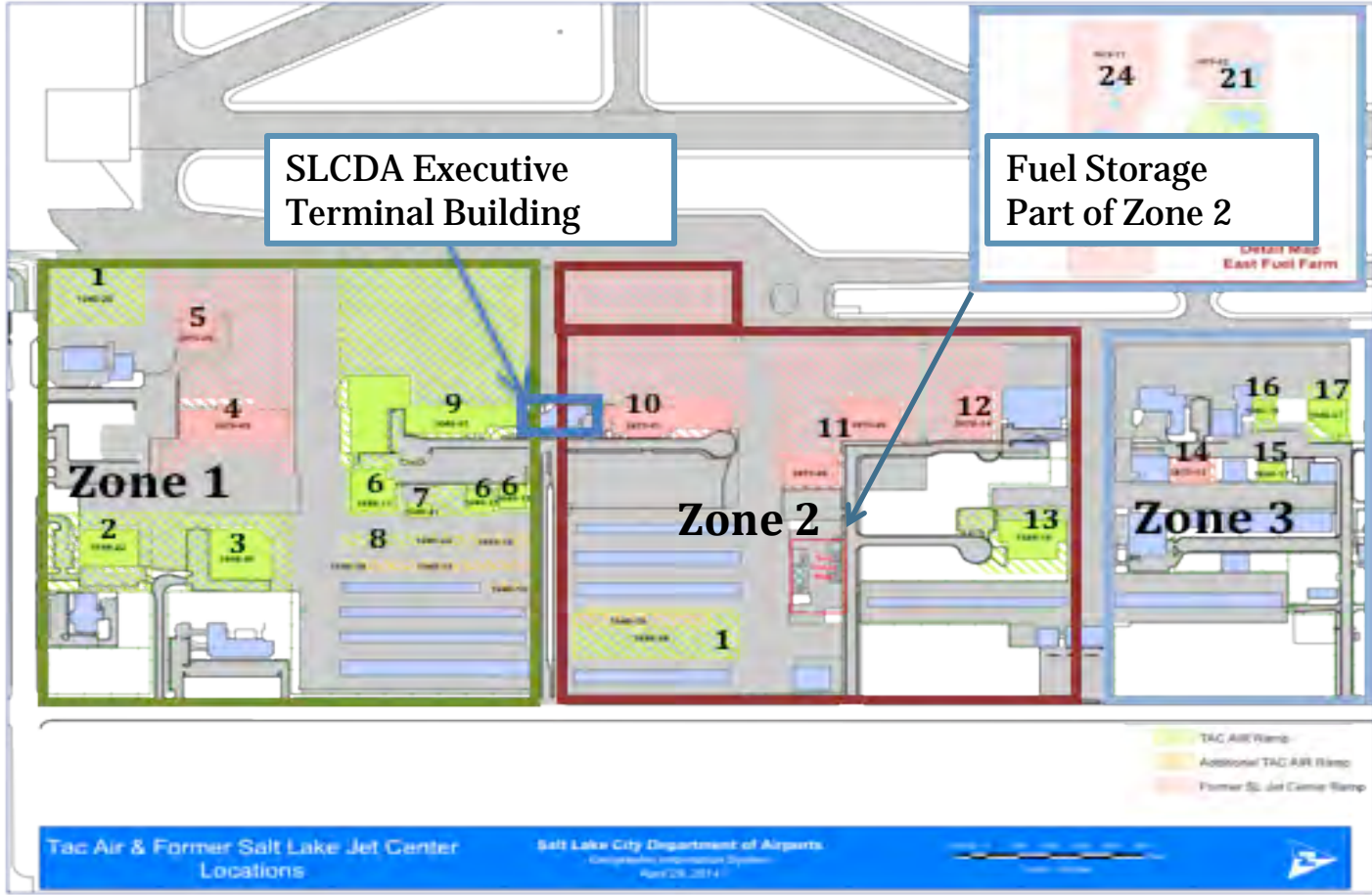
General Aviation Leaseholds



Task 2 - Part B - Summary

- **Only viable option is for consolidation of existing GA area on east side of SLC**
- **Some existing GA facilities need replacement or extensive renovation**
- **Key leasehold improvements will need to be appraised for negotiations**
- **A second FBO will generate significant new jobs and investment at SLC (likely exceeding what would be generated by TAC Air/Keystone Aviation expansion within current leasehold area)**
- **Create three distinct lease area zones**

Create 3 Lease Area Zones



Task 2 – Parts A & B - Conclusions

- **Begin strategic planning for expanding general aviation capacity at SLC through the segregation of FBO parcels**
- **Establish fair market rent of key leasehold land and facilities**
- **Begin marketing and incentive plans for development at reliever airports**
- **Issue RFP for a second FBO in Zone 2**
- **SLCDA retains Zone 3 for future aviation uses**

Questions?

Thank You

Michael A. Hodges, MAI
President/CEO
Airport Business Solutions
(813) 855-3600
mhodes@airportbusiness.net



DEPARTMENT OF AIRPORTS
BOARD MEETING

21 May 2014

INFORMATIONAL ITEMS

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>February 28,</i>	2014	2013
ASSETS		
Current Assets		
Cash and cash equivalents		
Unrestricted	\$ 10,000,000	\$ 10,000,000
Designated for future development	171,596,430	197,269,636
Current investments	10,004,230	15,136,135
Airline and rental fees receivable	14,006,378	19,601,520
Other current assets	3,904,960	3,126,559
Total current assets	209,511,998	245,133,850
Noncurrent Assets		
Restricted cash and cash equivalents		
Construction projects	109,843,509	79,580,315
Customer facility charges	34,265,230	19,194,864
Operation and maintenance reserve fund	14,714,567	14,658,730
Renewal and replacement reserve fund	5,000,000	5,000,000
Noncurrent investments	53,600,985	2,090,605
Total noncurrent restricted cash and cash equivalents	217,424,291	120,524,514
Capital assets		
Land	93,005,224	92,882,695
Building and improvements	1,136,282,367	1,094,893,538
Equipment	130,728,697	128,570,233
Construction in progress	76,459,450	67,812,873
Total capital assets - at cost	1,436,475,737	1,384,159,339
Less accumulated depreciation		
Building and improvements	688,986,675	634,632,373
Equipment	79,267,559	74,523,074
Total accumulated depreciation	768,254,234	709,155,446
Net capital assets	668,221,503	675,003,892
Other assets		
Deferred charges	16,799,066	16,799,066
Other long-term assets	920,975	88,296
Total other assets	17,720,041	16,887,362
Total noncurrent assets	903,365,835	812,415,769
Total Assets	\$ 1,112,877,833	\$ 1,057,549,620

SALT LAKE CITY DEPARTMENT OF AIRPORTS
 (An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>February 28,</i>	2014	2013
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 1,804,907	\$ 1,770,708
Accrued compensation	2,190,543	2,014,514
Other accrued liabilities	2,728,993	2,759,752
Deposits and advance rentals	3,823,232	3,917,154
Total current liabilities	10,547,674	10,462,128
Noncurrent Liabilities		
Noncurrent compensation liability	3,572,165	3,714,690
Net OPEB obligation	6,884,000	5,434,000
Pollution remediation liability	98,023	131,858
Other long-term liabilities	343,842	256,973
Total noncurrent liabilities	10,898,030	9,537,521
Total Liabilities	21,445,704	19,999,649
NET POSITION		
Restricted for construction projects	109,843,509	79,580,315
Restricted for customer facility charges	34,265,230	19,194,864
Restricted for operation and maintenance reserve fund	14,714,567	14,658,730
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	163,823,306	118,433,909
Net investment in capital assets	668,221,503	675,003,892
Unrestricted	259,387,321	244,112,170
Net Position	\$ 1,091,432,130	\$ 1,037,549,971

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>March 31,</i>	2014	2013
ASSETS		
Current Assets		
Cash and cash equivalents		
Unrestricted	\$ 10,000,000	\$ 10,000,000
Designated for future development	171,873,070	201,874,759
Current investments	10,004,230	15,136,135
Airline and rental fees receivable	14,633,300	19,462,527
Other current assets	3,808,375	3,669,872
Total current assets	210,318,975	250,143,293
Noncurrent Assets		
Restricted cash and cash equivalents		
Construction projects	113,395,403	79,967,425
Customer facility charges	35,568,576	20,439,911
Operation and maintenance reserve fund	14,714,567	14,658,730
Renewal and replacement reserve fund	5,000,000	5,000,000
Noncurrent investments	53,600,985	2,090,605
Total noncurrent restricted cash and cash equivalents	222,279,531	122,156,671
Capital assets		
Land	93,005,224	92,882,695
Building and improvements	1,136,282,367	1,094,893,538
Equipment	130,728,697	128,570,233
Construction in progress	80,199,791	69,312,609
Total capital assets - at cost	1,440,216,079	1,385,659,075
Less accumulated depreciation		
Building and improvements	693,443,494	638,453,824
Equipment	79,780,314	74,971,816
Total accumulated depreciation	773,223,808	713,425,640
Net capital assets	666,992,271	672,233,435
Other assets		
Deferred charges	16,799,066	16,799,066
Other long-term assets	920,975	88,296
Total other assets	17,720,041	16,887,362
Total noncurrent assets	906,991,843	811,277,468
Total Assets	\$ 1,117,310,819	\$ 1,061,420,762

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>March 31,</i>	2014	2013
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 4,269,510	\$ 2,704,796
Accrued compensation	1,136,463	738,999
Other accrued liabilities	1,501,312	2,732,828
Deposits and advance rentals	3,777,942	3,916,520
Total current liabilities	10,685,227	10,093,144
Noncurrent Liabilities		
Noncurrent compensation liability	3,572,165	3,714,690
Net OPEB obligation	6,884,000	5,434,000
Pollution remediation liability	96,536	131,858
Other long-term liabilities	343,683	257,600
Total noncurrent liabilities	10,896,385	9,538,148
Total Liabilities	21,581,612	19,631,292
NET POSITION		
Restricted for construction projects	113,395,403	79,967,425
Restricted for customer facility charges	35,568,576	20,439,911
Restricted for operation and maintenance reserve fund	14,714,567	14,658,730
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	168,678,546	120,066,066
Net investment in capital assets	666,992,271	672,233,435
Unrestricted	260,058,390	249,489,969
Net Position	\$ 1,095,729,208	\$ 1,041,789,470

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARATIVE STATEMENT OF INCOME
FOR THE EIGHT MONTH PERIOD ENDING FEBRUARY 2014**

the fiscal year

	February 2014	February 2013	PERCENT CHANGE	VARIANCE Fav/(Unfav)
OPERATING REVENUES				
Airfield	18,583,399	17,311,448	7.3%	\$1,271,951
Terminals	30,599,765	30,529,073	0.2%	\$70,692
Landside	32,141,945	31,857,216	0.9%	\$284,729
Auxiliary Airports	492,561	453,991	8.6%	\$38,570
General Aviation	1,399,705	1,331,614	5.1%	\$68,091
Support Areas	4,981,223	4,921,865	1.2%	\$59,358
Other	1,998,091	1,702,568	17.4%	\$295,523
Operating Revenue	90,196,688	88,107,775	2.4%	\$2,088,913
Less: Airline Revenue Sharing	(6,549,032)	(6,600,984)	-0.8%	\$51,952
Total Operating Revenue	83,647,656	81,506,791	2.6%	\$2,140,865
OPERATING EXPENSES				
Airfield	17,209,672	17,278,104	-0.4%	\$68,432
Terminals	23,929,854	26,076,578	-8.2%	\$2,146,724
Landside	7,546,949	6,270,052	20.4%	(\$1,276,897)
Auxiliary Airports	950,262	996,040	-4.6%	\$45,778
General Aviation	717,741	788,025	-8.9%	\$70,284
Support Areas	723,685	632,002	14.5%	(\$91,683)
Roads and Grounds	3,980,602	3,986,997	-0.2%	\$6,395
Other	1,467,214	1,367,592	7.3%	(\$99,622)
Total Operating Expenses	56,525,979	57,395,390	-1.5%	\$869,411
				\$0
Operating Income Before Depreciation	27,121,678	24,111,401	12.5%	\$3,010,277
Depreciation	39,756,592	34,161,552	16.4%	(\$5,595,040)
Operating Income	(12,634,915)	(10,050,151)	25.7%	(\$2,584,764)
NON-OPERATING INCOME/EXPENSE				
Passenger Facility Charges	24,968,250	24,422,890	2.2%	\$545,360
Customer Facility Charges	9,693,428	9,443,242	2.6%	\$250,186
Airport Improvement Program Grants	13,452,504	9,839,908	36.7%	\$3,612,596
FEMA Reimbursement	0	0	-	-
State Grants	1,826	25,195	-92.8%	(\$23,369)
Gain/(loss) on sale of property	11,627	81,448	-85.7%	(\$69,821)
Interest Income	1,234,900	1,162,353	6.2%	\$72,547
Investment Fair Market Value Adjustment	0	0	-	\$0
Non-Operating Income	49,362,535	44,975,036	9.8%	4,387,499
Net Income	\$36,727,619.90	\$34,924,885	5.2%	\$1,802,735

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARISON OF OPERATING REVENUE AND EXPENDITURE TO BUDGET
FOR THE EIGHT MONTH PERIOD ENDING FEBRUARY 2014**

	ACTUAL	APPROVED BUDGET	SURPLUS (DEFICIT)	
Revenues:				
Landing Fees	16,153,549	16,003,600	\$149,949	0.9%
Fuel Farm	352,059	352,000	59	0.0%
Cargo Bldg. & Ramp Use Fee	1,442,666	1,442,300	366	0.0%
Security Charges to TSA	208,980	214,900	(5,920)	-2.8%
Extraordinary Service Charges	90,010	84,000	6,010	7.2%
Passenger Loading Bridges	1,043,925	977,500	66,425	6.8%
Tenant Telephone Fees	228,934	229,900	(966)	-0.4%
Terminal Rents	18,212,100	18,108,800	103,300	0.6%
Executive Terminal	128,557	124,600	3,957	3.2%
General Aviation Hangars	744,543	726,800	17,743	2.4%
FBO Hangars/Fuel Oil Royalty	335,623	378,700	(43,077)	-11.4%
Flight Kitchens	795,187	770,600	24,587	3.2%
Other Buildings & Office Space	3,843,034	3,809,200	33,834	0.9%
Food Service & Vending	6,075,096	5,308,500	766,596	14.4%
News/Gift Shop	3,307,415	3,001,800	305,615	10.2%
Car Rental	12,141,465	11,655,400	486,065	4.2%
Leased Site Areas	1,338,954	1,356,800	(17,846)	-1.3%
Auto Parking/Ground Transportation	19,988,763	20,021,000	(32,237)	-0.2%
Advertising	600,935	421,700	179,235	42.5%
State Aviation Fuel Tax	1,529,389	1,524,900	4,489	0.3%
Military	91,312	91,200	112	0.1%
Glycol Recycling Sales	69,171	228,300	(159,129)	-70%
ARFF Training	346,565	316,700	29,865	9.4%
Other	1,128,458	890,700	237,758	26.7%
Less: Airline Revenue Sharing	(6,549,032)	(6,565,800)	16,768	-0.26%
Operating Revenue	\$83,647,656	81,474,100	2,173,556	2.7%
Expenses:				
Salary & Wages	20,147,515	20,162,158	14,643	0.1%
Employee Benefits	9,296,525	9,653,866	357,341	3.7%
Maintenance Supplies	4,722,241	4,600,773	(121,468)	-2.6%
Automotive Supplies	1,570,067	1,270,900	(299,167)	-23.5%
Other Supplies	833,620	1,186,829	353,209	29.8%
Insurance Premiums	1,709,681	1,847,000	137,319	7.4%
Janitorial Service	4,322,230	4,515,000	192,770	4.3%
Maintenance Contracts	987,959	996,036	8,077	0.8%
Other Contractual Services	979,343	1,187,780	208,437	17.5%
Professional & Tech Service	4,100,606	4,829,655	729,049	15.1%
Utilities	4,526,383	4,425,900	(100,483)	-2.3%
Administrative Service Fee	876,919	816,664	(60,255)	-7.4%
Aircraft Rescue Fire Fighting	2,728,307	2,623,300	(105,007)	-4.0%
Other Expenses	707,860	908,727	200,867	22.1%
Contingency Reserve	-	-	-	0.0%
Total Operating Expenses	57,509,255	59,024,588	1,515,333	2.6%
Capital Costs - E&M Division	983,277	983,277	0	0.0%
Total Operating Expense	56,525,979	58,041,312	1,515,333	2.6%
Operating Income	27,121,678	\$23,432,789	\$ 3,688,889	15.7%

SALT LAKE CITY DEPARTMENT OF AIRPORTS
 (An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>February 28,</i>	2014	2013
ASSETS		
Current Assets		
Cash and cash equivalents		
Unrestricted	\$ 10,000,000	\$ 10,000,000
Designated for future development	171,596,430	197,269,636
Current investments	10,004,230	15,136,135
Airline and rental fees receivable	14,006,378	19,601,520
Other current assets	3,904,960	3,126,559
Total current assets	209,511,998	245,133,850
Noncurrent Assets		
Restricted cash and cash equivalents		
Construction projects	109,843,509	79,580,315
Customer facility charges	34,265,230	19,194,864
Operation and maintenance reserve fund	14,714,567	14,658,730
Renewal and replacement reserve fund	5,000,000	5,000,000
Noncurrent investments	53,600,985	2,090,605
Total noncurrent restricted cash and cash equivalents	217,424,291	120,524,514
Capital assets		
Land	93,005,224	92,882,695
Building and improvements	1,136,282,367	1,094,893,538
Equipment	130,728,697	128,570,233
Construction in progress	76,459,450	67,812,873
Total capital assets - at cost	1,436,475,737	1,384,159,339
Less accumulated depreciation		
Building and improvements	688,986,675	634,632,373
Equipment	79,267,559	74,523,074
Total accumulated depreciation	768,254,234	709,155,446
Net capital assets	668,221,503	675,003,892
Other assets		
Deferred charges	16,799,066	16,799,066
Other long-term assets	920,975	88,296
Total other assets	17,720,041	16,887,362
Total noncurrent assets	903,365,835	812,415,769
Total Assets	\$ 1,112,877,833	\$ 1,057,549,620

SALT LAKE CITY DEPARTMENT OF AIRPORTS
 (An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>February 28,</i>	2014	2013
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 1,804,907	\$ 1,770,708
Accrued compensation	2,190,543	2,014,514
Other accrued liabilities	2,728,993	2,759,752
Deposits and advance rentals	3,823,232	3,917,154
Total current liabilities	10,547,674	10,462,128
Noncurrent Liabilities		
Noncurrent compensation liability	3,572,165	3,714,690
Net OPEB obligation	6,884,000	5,434,000
Pollution remediation liability	98,023	131,858
Other long-term liabilities	343,842	256,973
Total noncurrent liabilities	10,898,030	9,537,521
Total Liabilities	21,445,704	19,999,649
NET POSITION		
Restricted for construction projects	109,843,509	79,580,315
Restricted for customer facility charges	34,265,230	19,194,864
Restricted for operation and maintenance reserve fund	14,714,567	14,658,730
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	163,823,306	118,433,909
Net investment in capital assets	668,221,503	675,003,892
Unrestricted	259,387,321	244,112,170
Net Position	\$ 1,091,432,130	\$ 1,037,549,971

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARATIVE STATEMENT OF INCOME
FOR THE EIGHT MONTH PERIOD ENDING FEBRUARY 2014**

fiscal year

	February 2014	February 2013	PERCENT CHANGE	VARIANCE Fav/(Unfav)
OPERATING REVENUES				
Airfield	18,583,399	17,311,448	7.3%	\$1,271,951
Terminals	30,599,765	30,529,073	0.2%	\$70,692
Landside	32,141,945	31,857,216	0.9%	\$284,729
Auxiliary Airports	492,561	453,991	8.5%	\$38,570
General Aviation	1,389,705	1,331,614	5.1%	\$58,091
Support Areas	4,981,223	4,921,865	1.2%	\$59,358
Other	1,998,091	1,702,568	17.4%	\$295,523
Operating Revenue	90,196,688	88,107,775	2.4%	\$2,088,913
Less: Airline Revenue Sharing	(6,549,032)	(6,600,984)	-0.8%	\$51,952
Total Operating Revenue	83,647,656	81,506,791	2.6%	\$2,140,865
OPERATING EXPENSES				
Airfield	17,209,672	17,278,104	-0.4%	\$68,432
Terminals	23,929,854	26,076,578	-8.2%	\$2,146,724
Landside	7,546,949	6,270,052	20.4%	(\$1,276,897)
Auxiliary Airports	950,262	996,040	-4.6%	\$45,778
General Aviation	717,741	788,025	-8.9%	\$70,284
Support Areas	723,685	632,002	14.5%	(\$91,683)
Roads and Grounds	3,980,602	3,986,997	-0.2%	\$6,395
Other	1,467,214	1,367,592	7.3%	(\$99,622)
Total Operating Expenses	56,525,979	57,395,390	-1.5%	\$869,411
				\$0
Operating Income Before Depreciation	27,121,678	24,111,401	12.5%	\$3,010,277
Depreciation	39,750,592	34,161,552	16.4%	(\$5,589,040)
Operating Income	(12,634,915)	(10,050,151)	25.7%	(\$2,584,764)
NON-OPERATING INCOME/EXPENSE				
Passenger Facility Charges	24,968,250	24,422,890	2.2%	\$545,360
Customer Facility Charges	9,693,428	9,443,242	2.6%	\$250,186
Airport Improvement Program Grants	13,452,504	9,839,908	36.7%	\$3,612,596
FEMA Reimbursement	0	0	-	-
State Grants	1,826	25,195	-92.8%	(\$23,369)
Gain/(loss) on sale of property	11,627	81,448	-85.7%	(\$69,821)
Interest Income	1,234,900	1,162,353	6.2%	\$72,547
Investment Fair Market Value Adjustment	0	0	-	\$0
Non-Operating Income	49,362,535	44,975,036	9.8%	4,387,499
Net Income	\$36,727,619.90	\$34,924,885	5.2%	\$1,802,735

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARISON OF OPERATING REVENUE AND EXPENDITURE TO BUDGET
FOR THE EIGHT MONTH PERIOD ENDING FEBRUARY 2014**

	ACTUAL	APPROVED BUDGET	SURPLUS (DEFICIT)	
Revenues:				
Landing Fees	16,153,549	16,003,600	\$149,949	0.9%
Fuel Farm	352,059	352,000	59	0.0%
Cargo Bldg. & Ramp Use Fee	1,442,666	1,442,300	366	0.0%
Security Charges to TSA	208,980	214,900	(5,920)	-2.8%
Extraordinary Service Charges	90,010	84,000	6,010	7.2%
Passenger Loading Bridges	1,043,925	977,500	66,425	6.8%
Tenant Telephone Fees	228,934	229,900	(966)	-0.4%
Terminal Rents	18,212,100	18,108,800	103,300	0.6%
Executive Terminal	128,557	124,600	3,957	3.2%
General Aviation Hangars	744,543	726,800	17,743	2.4%
FBO Hangars/Fuel Oil Royalty	335,623	378,700	(43,077)	-11.4%
Flight Kitchens	795,187	770,600	24,587	3.2%
Other Buildings & Office Space	3,843,034	3,809,200	33,834	0.9%
Food Service & Vending	6,075,096	5,308,500	766,596	14.4%
News/Gift Shop	3,307,415	3,001,800	305,615	10.2%
Car Rental	12,141,465	11,655,400	486,065	4.2%
Leased Site Areas	1,338,954	1,356,800	(17,846)	-1.3%
Auto Parking/Ground Transportation	19,988,763	20,021,000	(32,237)	-0.2%
Advertising	600,935	421,700	179,235	42.5%
State Aviation Fuel Tax	1,529,389	1,524,900	4,489	0.3%
Military	91,312	91,200	112	0.1%
Glycol Recycling Sales	69,171	228,300	(159,129)	-70%
ARFF Training	346,565	316,700	29,865	9.4%
Other	1,128,458	890,700	237,758	26.7%
Less: Airline Revenue Sharing	(6,549,032)	(6,565,800)	16,768	-0.26%
Operating Revenue	\$83,647,656	81,474,100	2,173,556	2.7%
Expenses:				
Salary & Wages	20,147,515	20,162,158	14,643	0.1%
Employee Benefits	9,296,525	9,653,866	357,341	3.7%
Maintenance Supplies	4,722,241	4,600,773	(121,468)	-2.6%
Automotive Supplies	1,570,067	1,270,900	(299,167)	-23.5%
Other Supplies	833,620	1,186,829	353,209	29.8%
Insurance Premiums	1,709,681	1,847,000	137,319	7.4%
Janitorial Service	4,322,230	4,515,000	192,770	4.3%
Maintenance Contracts	987,959	996,036	8,077	0.8%
Other Contractual Services	979,343	1,187,780	208,437	17.5%
Professional & Tech Service	4,100,606	4,829,655	729,049	15.1%
Utilities	4,528,383	4,425,900	(100,483)	-2.3%
Administrative Service Fee	876,919	816,664	(60,255)	-7.4%
Aircraft Rescue Fire Fighting	2,728,307	2,623,300	(105,007)	-4.0%
Other Expenses	707,860	908,727	200,867	22.1%
Contingency Reserve	-	-	-	0.0%
Total Operating Expenses	57,509,255	59,024,588	1,515,333	2.6%
Capital Costs - E&M Division	983,277	983,277	0	0.0%
Total Operating Expense	56,525,979	58,041,312	1,515,333	2.6%
Operating Income	27,121,678	\$23,432,789	\$ 3,688,889	15.7%



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
TWO MONTHS ENDED FEBRUARY 2014**

	February 2014	CHANGE	YTD 2014	CHANGE	12 MO ROLLING Ending 02/2014	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned	743,293	3.64%	1,520,893	3.17%	9,975,528	1.54%
Deplaned	750,175	4.21%	1,496,584	2.64%	9,949,845	1.10%
TOTAL DOMESTIC	1,493,468	3.93%	3,017,477	2.91%	19,925,373	1.32%
<i>INTERNATIONAL</i>						
Enplaned	12,602	-0.91%	25,515	2.31%	174,382	-1.12%
Deplaned	12,575	1.68%	27,629	13.35%	175,746	1.01%
TOTAL INTERNATIONAL	25,177	0.37%	53,144	7.77%	350,128	-0.06%
TOTAL PASSENGERS	1,518,645	3.86%	3,070,621	2.99%	20,275,501	1.30%
LANDED WEIGHT						
Air Carriers	861,965,661	3.18%	1,803,037,486	3.93%	11,674,525,362	2.05%
Cargo Carriers	72,212,820	0.40%	152,136,670	0.62%	951,059,197	4.60%
TOTAL LANDED WEIGHT (LBS)	934,178,481	2.96%	1,955,174,156	3.67%	12,625,584,559	2.24%
MAIL						
Enplaned	1,448,897	-6.61%	3,079,582	-0.27%	20,294,277	19.78%
Deplaned	826,118	16.99%	1,827,411	21.26%	10,014,157	15.15%
TOTAL MAIL (LBS)	2,275,015	0.77%	4,906,993	6.80%	30,308,434	18.21%
CARGO						
Enplaned	12,674,708	-9.05%	26,584,392	-8.11%	170,179,880	-2.86%
Deplaned	11,249,726	-13.50%	22,783,440	-18.08%	159,106,339	-7.08%
TOTAL CARGO (LBS)	23,924,434	-11.20%	49,367,832	-13.00%	329,286,219	-4.94%
MAIL & CARGO						
Enplaned	6,337	-9.06%	13,292	-8.11%	85,090	-2.86%
Deplaned	5,625	-13.50%	11,392	-18.08%	79,553	-7.08%
TOTAL MAIL & CARGO (TONS)	11,962	-11.20%	24,684	-13.00%	164,643	-4.94%
AIRCRAFT OPERATIONS						
Passenger Aircraft	17,494	-0.23%	36,928	1.13%	238,460	-0.05%
All-Cargo Aircraft	1,432	4.83%	3,016	5.16%	18,382	5.69%
General Aviation	5,378	-19.27%	10,701	-9.80%	71,114	3.22%
Military	187	14.72%	326	1.56%	2,024	-6.04%
TOTAL AIRCRAFT OPERATIONS	24,491	-4.80%	50,971	-1.16%	329,980	0.91%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWO MONTHS ENDED FEBRUARY 2014**

	February 2013	February 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 02/2014	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
ALASKA	0	55	100.00%	0	117	100.00%	662	3300.00%
AMERICAN	142	138	-2.82%	296	293	-1.01%	1,024	-4.25%
American Eagle (American)	110	54	-50.91%	231	112	-51.52%	951	-45.94%
Republic Airways (American)	0	27	100.00%	0	53	100.00%	144	100.00%
SkyWest (American)	56	84	50.00%	117	176	50.43%	800	286.47%
DELTA	2,303	2,367	2.78%	4,748	4,927	3.77%	33,172	5.60%
SkyWest (Delta Connection)	3,942	3,500	-11.21%	8,286	7,522	-9.22%	52,713	-0.89%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	110	297	170.00%	220	643	192.27%	2,970	-23.49%
FRONTIER	120	120	0.00%	255	260	1.96%	1,702	-5.34%
JETBLUE	84	96	14.29%	180	188	4.44%	1,132	-12.18%
SOUTHWEST	838	822	-1.91%	1,727	1,690	-1.80%	11,115	-6.45%
UNITED	37	53	43.24%	85	85	0.00%	544	62.39%
Continental (United)	43	53	23.26%	86	116	34.88%	321	-55.66%
Express Jet (Continental Express)	36	38	5.56%	65	69	6.15%	624	226.70%
Republic Airways Holdings	14	14	0.00%	30	51	70.00%	139	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
SkyWest (United Express)	371	356	-4.04%	772	748	-3.11%	4,596	-6.01%
Shuttle America (United Express)	62	75	20.97%	119	140	17.65%	772	-16.09%
US AIRWAYS	163	190	16.56%	340	368	17.06%	2,334	14.02%
Mesa (US Airways Express)	0	0	0.00%	0	2	100.00%	2	-62.31%
SkyWest (US Airways)	31	29	-6.45%	70	60	-14.29%	365	-1.08%
SUBTOTAL SCHEDULED CARRIERS:	8,462	8,368	-1.11%	17,627	17,656	0.16%	116,682	-0.11%
CHARTER CARRIERS								
ALLEGIAN AIR	7	3	-57.14%	7	4	-42.86%	37	-11.90%
AVANT AIR	20	0	-100.00%	42	0	-100.00%	37	-81.59%
BIGHORN AIRWAYS	1	0	-100.00%	2	1	-50.00%	4	-80.00%
BOMBARDIER BUSINESS JETS	14	10	-14.29%	33	30	-9.09%	125	-28.57%
CITATION SHARES	16	2	-87.50%	38	6	-84.21%	46	-70.51%
D&D AVIATION	4	3	-25.00%	12	7	-41.67%	55	66.67%
DELTA PRIVATE JETS	10	21	110.00%	30	32	6.67%	129	-13.42%
EXECUTIVE JET MANAGEMENT	15	19	26.67%	38	44	15.79%	104	0.97%
FLIGHT OPTIONS	35	21	-41.67%	57	0	-100.00%	217	9.60%
KEYLIME AIR	9	18	100.00%	22	39	77.27%	151	43.81%
NETJETS	134	138	2.99%	270	304	12.59%	974	3.07%
SIERRA PACIFIC	0	0	0.00%	0	0	0.00%	13	62.50%
SUNSET AVIATION	3	2	-33.33%	4	19	375.00%	44	175.00%
SWIFT AIR	4	2	-50.00%	5	3	-40.00%	3	-94.44%
OTHER CHARTER	32	158	393.75%	70	367	424.29%	844	206.91%
SUBTOTAL CHARTER CARRIERS:	305	403	32.13%	630	856	35.87%	2,783	12.22%
CARGO CARRIERS								
ABX AIR (DHL)	16	0	-100.00%	21	0	-100.00%	84	250.00%
AERO CHARTER & TRANSPORT	19	21	10.53%	41	42	2.44%	236	-4.84%
AIR TRANSPORT INTERNATIONAL	4	19	375.00%	21	41	95.24%	172	719.05%
AIRNET SYSTEMS	0	2	100.00%	0	1	100.00%	11	0.00%
AMERIFLIGHT	294	239	-18.71%	624	655	4.97%	3,936	5.64%
CORPORATE AIR (BILLINGS)	95	94	-1.05%	198	195	-1.52%	1,219	0.99%
EMPIRE	16	16	0.00%	32	34	6.25%	213	3.90%
FEDEX EXPRESS	87	94	8.05%	187	193	3.21%	1,206	0.42%
UPS	91	79	-13.19%	187	172	-8.02%	1,090	-0.09%
WESTERN AIR EXPRESS	59	60	1.69%	119	123	3.36%	765	5.08%
OTHER CARGO	2	68	3300.00%	4	4	0.00%	24	-284.62%
SUBTOTAL CARGO CARRIERS:	683	692	1.32%	1,434	1,460	1.81%	8,956	2.99%
TOTAL LANDINGS	9,450	9,463	0.14%	19,691	19,972	1.43%	128,421	0.34%
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
ALASKA	0	7,704,400	100.00%	0	16,637,300	100.00%	94,740,700	32796.08%
AMERICAN	18,238,500	17,604,200	-3.15%	37,933,500	37,405,900	-1.39%	204,645,300	-4.01%
American Eagle (American)	7,370,000	3,618,000	-50.91%	15,477,000	7,504,000	-51.52%	63,717,000	-41.20%
Republic Airways (American)	0	2,023,839	100.00%	0	3,972,721	100.00%	10,793,808	100.00%
SkyWest (American)	2,632,000	3,948,000	50.00%	5,499,000	8,272,000	50.43%	37,600,000	286.47%
DELTA	371,672,500	380,019,300	3.86%	768,783,600	801,274,700	4.23%	5,383,803,400	5.47%
SkyWest (Delta Connection)	219,501,200	197,774,300	-9.90%	462,451,700	424,155,100	-8.28%	2,970,698,700	-1.19%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	8,261,000	22,327,569	170.28%	16,522,000	48,338,811	192.57%	223,188,680	-23.35%
FRONTIER	16,437,514	16,886,246	2.73%	34,567,070	36,539,272	5.71%	236,163,248	-0.10%
JETBLUE	11,944,800	13,651,200	14.29%	25,596,000	26,733,600	4.44%	160,970,400	-12.18%
SOUTHWEST	106,268,000	106,020,000	0.52%	217,822,000	219,082,000	0.58%	1,391,338,000	-5.23%
UNITED	5,166,900	7,537,700	45.88%	11,889,000	12,088,100	1.67%	76,212,140	61.58%
Continental (United)	6,198,020	7,536,600	21.60%	12,069,920	16,409,560	36.00%	45,659,746	-53.08%
Express Jet (Continental Express)	1,999,000	1,675,490	-12.19%	3,445,000	3,042,348	-11.69%	31,786,248	214.00%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
TWO MONTHS ENDED FEBRUARY 2014**

	February 2013	February 2014	% CHANGE	YTD 2013	YTD 2014	% CHANGE	12 MO ROLLING Ending 02/2014	% CHANGE
ENPLANED PASSENGERS								
ALASKA	0	7,743	100.00%	0	15,802	100.00%	88,920	100.00%
AMERICAN	18,095	17,651	-2.45%	37,359	36,954	-1.08%	200,720	-0.35%
American Eagle (American)	6,144	3,065	-50.11%	12,866	6,196	-51.84%	49,844	-42.85%
Republic Airways (American)	0	1,885	100.00%	0	3,574	100.00%	9,325	
SkyWest (American)	2,620	3,973	51.64%	5,441	8,032	47.62%	33,327	261.39%
DELTA	317,809	330,741	4.05%	655,591	671,593	2.44%	4,640,079	3.02%
SkyWest (Delta Connection)	195,360	171,784	-12.07%	397,715	359,978	-9.49%	2,604,524	0.35%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	6,899	19,708	185.66%	14,295	42,603	198.03%	206,333	-76.74%
FRONTIER	15,629	17,558	12.34%	32,782	37,308	13.81%	235,637	11.28%
JETBLUE	12,116	13,505	11.46%	26,055	26,177	0.47%	160,890	-12.84%
SOUTHWEST	93,400	99,125	6.13%	191,328	197,050	2.99%	1,162,715	-3.31%
UNITED	4,071	6,492	59.47%	9,995	10,772	7.77%	62,550	75.16%
SkyWest (United Express)	20,608	19,543	-5.17%	42,718	40,593	-4.97%	254,503	-2.45%
Shuttle America (United Express)	3,673	4,697	21.28%	7,623	8,615	13.01%	47,595	-11.60%
Continental Airlines (United)	6,288	7,099	12.90%	11,697	15,231	30.21%	41,262	-52.00%
Express Jet (Continental Express)	1,729	1,711	-1.04%	3,008	3,115	3.56%	25,035	195.05%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
Republic Airways (United)	812	828	1.97%	1,658	2,730	64.66%	7,659	14.30%
US AIRWAYS	22,708	26,848	18.23%	45,548	56,083	23.13%	298,228	20.97%
Mesa (US Airways Express)	0	0	0.00%	0	281	100.00%	281	-84.78%
SkyWest (US Airways Express)	1,432	1,301	-9.15%	3,018	2,821	-6.53%	16,270	0.33%
Charters	261	638	144.44%	444	900	102.70%	4,213	12.89%
TOTAL ENPLANED PASSENGERS	729,914	755,895	3.56%	1,499,141	1,546,408	3.15%	10,149,910	1.49%
DEPLANED PASSENGERS								
ALASKA AIR	0	7,462	100.00%	0	14,389	100.00%	80,939	100.00%
AMERICAN	18,748	18,610	-0.74%	37,661	38,113	1.20%	205,596	-1.75%
American Eagle (American)	6,008	3,144	-48.19%	12,418	6,238	-49.77%	47,966	-42.71%
Republic Airways (American)	0	1,875	100.00%	0	3,289	100.00%	9,379	100.00%
SkyWest (American)	2,488	3,811	53.18%	4,976	7,583	52.39%	32,584	250.03%
DELTA	319,346	334,647	4.79%	649,592	655,410	0.90%	4,655,856	3.05%
SkyWest (Delta Connection)	193,912	172,086	-11.26%	391,181	355,947	-9.01%	2,575,367	-0.19%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	7,098	19,879	180.06%	14,116	44,190	213.05%	209,125	-26.62%
FRONTIER	16,067	18,718	16.50%	33,390	38,149	14.25%	237,913	9.57%
JETBLUE	11,974	13,629	13.82%	25,102	25,913	3.23%	158,560	-13.02%
SOUTHWEST	94,670	99,759	5.38%	190,343	196,138	3.04%	1,160,349	-4.08%
UNITED	4,373	6,759	54.50%	9,889	10,522	6.40%	64,252	86.14%
SkyWest (United Express)	19,647	18,472	-5.98%	40,290	38,529	-4.37%	244,597	-3.27%
Shuttle America (United Express)	3,743	4,738	26.58%	7,247	8,705	20.12%	46,844	-14.67%
Continental Airlines (United)	6,289	6,902	9.75%	11,789	14,690	24.82%	41,749	-50.68%
Express Jet (Continental Express)	1,810	1,840	1.66%	3,228	3,220	-0.25%	25,558	180.64%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
Republic Airways (United)	928	865	-6.79%	1,957	3,073	57.03%	8,395	7.08%
US AIRWAYS	23,297	27,429	17.74%	45,734	55,769	21.94%	295,253	18.79%
Mesa (US Airways Express)	0	0	0.00%	0	140	100.00%	140	-90.56%
SkyWest (US Airways Express)	1,487	1,324	-10.96%	3,073	2,799	-8.92%	16,435	-2.15%
Charters	277	801	189.17%	487	1,407	188.91%	8,734	33.55%
TOTAL DEPLANED PASSENGERS	732,222	762,750	4.17%	1,482,453	1,524,213	2.82%	10,125,591	1.10%
TOTAL PASSENGERS*	1,462,136	1,518,645	3.86%	2,981,594	3,070,621	2.99%	20,275,501	1.30%
INTERNATIONAL - ENPLANED								
DELTA	5,670	5,698	0.49%	10,101	10,548	4.43%	96,266	0.80%
SkyWest (Delta Connection)	6,387	5,821	-8.86%	13,583	12,981	-4.43%	73,378	1.12%
Compass	0	499	100.00%	0	799	100.00%	1,018	-77.81%
FRONTIER	661	584	-11.65%	1,255	1,187	-5.42%	3,720	2.34%
Charters	0	0	0.00%	0	0	0.00%	0	-100.00%
TOTAL ENPLANED INTERNATIONAL	12,718	12,602	-0.91%	24,939	25,515	2.31%	174,382	-1.12%
INTERNATIONAL - DEPLANED								
DELTA	5,727	5,652	-1.31%	10,632	10,655	0.22%	95,382	-1.57%
SkyWest (Delta Connection)	6,031	5,882	-2.47%	12,525	12,680	1.08%	73,398	7.27%
Compass	0	418	100.00%	0	3,235	100.00%	3,423	-77.60%
FRONTIER	609	623	2.30%	1,218	1,079	-11.41%	3,543	-3.38%
Charters	0	0	0.00%	0	0	0.00%	0	-100.00%
TOTAL DEPLANED INTERNATIONAL	12,367	12,575	1.68%	24,375	27,629	13.35%	175,746	1.01%
TOTAL INTERNATIONAL PASSENGERS	25,085	25,177	0.37%	49,314	53,144	7.77%	350,128	-0.06%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
TWO MONTHS ENDED FEBRUARY 2014
Based on Total Enplanements**

MARKET SHARE

	February 2013	MARKET SHARE	February 2014	MARKET SHARE	YTD 2013	MARKET SHARE	YTD 2014	MARKET SHARE	12 MO ROLLING Ending 02/2013	12 MO ROLLING Ending 02/2014	MARKET SHARE
ALASKA	0	0.00%	7,743	1.03%	0	0.00%	15,802	1.02%	0	88,920	0.88%
AMERICAN	26,859	3.68%	24,689	3.27%	55,666	3.72%	51,182	3.32%	297,872	283,891	2.80%
DELTA	520,128	71.26%	522,233	69.26%	1,067,601	71.29%	1,074,174	69.62%	7,381,033	7,450,936	73.48%
FRONTIER	15,629	2.14%	17,558	2.33%	32,782	2.19%	37,308	2.42%	211,751	235,637	2.32%
JETBLUE	12,116	1.66%	13,505	1.79%	26,055	1.74%	26,177	1.70%	184,601	160,890	1.59%
SOUTHWEST	93,400	12.80%	99,125	13.15%	191,328	12.78%	197,050	12.77%	1,202,527	1,162,715	11.47%
UNITED	37,381	5.12%	40,370	5.35%	75,041	5.01%	81,056	5.25%	454,440	438,604	4.33%
US AIRWAYS	24,140	3.31%	28,149	3.73%	48,566	3.24%	59,185	3.84%	264,593	314,779	3.10%
Charters	261	0.04%	638	0.08%	444	0.03%	900	0.06%	3,732	4,213	0.04%
TOTAL ENPLANEMENTS	729,914	100%	754,010	100%	1,497,483	100%	1,542,834	100%	10,000,549	10,140,585	100%

PERCENT CHANGE YOY

	February 2013	February 2014	PERCENT CHANGE	YTD 2013	YTD 2014	PERCENT CHANGE	12 MO ROLLING Ending 02/2014	12 MO ROLLING Ending 02/2014	PERCENT CHANGE
ALASKA	0	7,743	100.00%	0	15,802	100.00%	0	88,920	100.00%
AMERICAN	26,859	24,689	-8.08%	55,666	51,182	-8.06%	297,872	283,891	-4.69%
DELTA	520,128	522,233	0.40%	1,067,601	1,074,174	0.62%	7,381,033	7,450,936	0.95%
FRONTIER	15,629	17,558	12.34%	32,782	37,308	13.81%	211,751	235,637	11.28%
JETBLUE	12,116	13,505	11.46%	26,055	26,177	0.47%	184,601	160,890	-12.84%
SOUTHWEST	93,400	99,125	6.13%	191,328	197,050	2.99%	1,202,527	1,162,715	-3.31%
UNITED	37,381	40,370	8.00%	75,041	81,056	8.02%	454,440	438,604	-3.48%
US AIRWAYS	24,140	28,149	16.61%	48,566	59,185	21.87%	264,593	314,779	18.97%
Charters	261	638	144.44%	444	900	102.70%	3,732	4,213	12.89%
TOTAL ENPLANEMENTS	729,914	754,010	3.30%	1,497,483	1,542,834	3.03%	10,000,549	10,140,585	1.49%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWO MONTHS ENDED FEBRUARY 2014**

	February 2013	February 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 02/2014	% CHANGE
Republic Airways Holdings	868,000	868,000	0.00%	1,860,000	3,162,000	70.00%	8,618,000	-9.32%
SkyWest (United Express)	21,147,000	19,549,600	-7.55%	43,954,000	41,493,600	-5.60%	263,808,400	-4.43%
SkyWest (Continental)	0	0	0.00%	0	0	0.00%	0	-100.00%
Shuttle America (United Express)	4,483,344	5,423,400	20.97%	8,605,128	10,123,680	17.65%	55,824,864	-16.09%
US AIRWAYS	22,826,600	29,237,800	28.09%	47,742,600	60,718,000	27.18%	333,875,600	15.96%
Mesa (US Airways Express)	0	0	0.00%	0	147,000	100.00%	147,000	-92.31%
SkyWest (US Airways)	1,457,000	1,363,000	-6.45%	3,290,000	2,820,000	-14.29%	17,155,000	-1.08%
SUBTOTAL SCHEDULED CARRIERS:	826,380,378	851,628,650	3.06%	1,717,503,418	1,779,919,692	3.63%	11,610,746,234	2.14%
CHARTER CARRIERS								
ALLEGiant AIR	976,500	418,500	-57.14%	976,500	558,000	-42.86%	5,161,500	-11.18%
AVANT AIR	219,335	0	-100.00%	460,560	0	-100.00%	407,620	-81.74%
BIGHORN AIRWAYS	8,600	0	-100.00%	17,200	8,600	-50.00%	34,400	-80.00%
BOMBARDIER BUSINESS JETS	609,250	471,500	-22.61%	984,650	880,660	-9.55%	3,610,100	-27.22%
CITATION SHARES	360,200	45,800	-87.28%	795,700	129,000	-83.79%	993,644	-68.87%
D&D AVIATION	61,200	45,900	-25.00%	270,000	107,100	-60.33%	1,316,700	-3.81%
DELTA PRIVATE JETS	252,600	615,800	143.78%	746,500	956,950	28.19%	3,503,300	-16.54%
EXECUTIVE JET MANAGEMENT	453,450	797,750	75.93%	1,320,500	1,918,215	45.26%	4,201,120	3.09%
FLIGHT OPTIONS	950,510	571,780	-39.84%	1,475,545	1,175,165	-20.36%	5,156,465	-1.52%
KEYLIME AIR	285,516	523,600	83.39%	607,028	1,130,504	61.98%	4,547,281	36.54%
NETJETS	3,435,300	3,772,930	9.83%	6,786,565	7,916,605	16.65%	25,090,830	4.97%
SIERRA PACIFIC	0	0	0.00%	0	0	0.00%	1,371,000	64.00%
SUN COUNTRY	0	146,300	100.00%	292,600	438,300	49.79%	1,462,400	-7.07%
SWIFT AIR	449,551	242,000	-46.17%	490,336	363,000	-25.97%	363,000	-82.38%
OTHER CHARTER	976,680	3,469,801	255.27%	1,904,160	9,093,055	355.98%	23,946,107	162.30%
SUBTOTAL CHARTER CARRIERS:	9,038,672	11,121,661	23.05%	17,308,824	24,685,144	42.62%	81,165,467	12.61%
CARGO CARRIERS								
ABX AIR (DHL)	4,363,000	0	-100.00%	5,723,000	0	-100.00%	22,870,000	249.75%
AERO CHARTER & TRANSPORT	130,150	143,850	10.53%	280,850	287,700	2.44%	1,619,670	-4.83%
AIR TRANSPORT INTERNATIONAL	1,068,000	3,847,000	260.21%	5,607,000	8,203,000	46.30%	35,381,000	531.01%
AIRNET SYSTEMS	0	0	0.00%	0	45,900	100.00%	169,700	0.83%
AMERIFLIGHT	3,682,800	3,976,300	7.97%	7,902,500	8,514,300	7.74%	50,872,000	6.95%
CORPORATE AIR (BILLINGS)	807,500	799,000	-1.05%	1,083,000	1,057,500	-1.52%	10,361,500	0.99%
EMPIRE	589,393	578,480	-1.85%	1,167,953	1,229,360	5.26%	7,452,494	0.86%
FEDEX EXPRESS	33,161,200	36,366,400	9.67%	71,494,900	75,355,600	5.40%	459,731,100	3.11%
UPS	26,988,400	25,199,440	-6.63%	55,682,480	54,110,560	-2.82%	337,987,440	1.52%
WESTERN AIR EXPRESS	451,600	487,100	7.86%	944,400	1,002,000	6.10%	6,047,800	2.09%
OTHER CARGO	681,300	30,600	-95.51%	709,900	163,400	-76.98%	1,180,154	-74.58%
SUBTOTAL CARGO CARRIERS:	71,923,343	71,428,170	-0.69%	151,195,983	150,569,320	-0.41%	933,672,858	2.69%
TOTAL LANDINGS	907,342,393	934,178,481	2.96%	1,886,008,225	1,955,174,156	3.67%	12,625,584,559	2.24%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
TWO MONTHS ENDED FEBRUARY 2014**

	February 2013	February 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 02/2014	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	0	0	0.00%	0	20,106	100.00%	181,678	100.00%
AMERICAN	0	0	0.00%	0	0	0.00%	5,025	1159.40%
American Eagle (American)	0	685	100.00%	25	1,196	4684.00%	1,772	53.95%
Republic (American)	0	0	0.00%	0	3	100.00%	170	100.00%
SkyWest (American)	4	0	-100.00%	38	31	-18.42%	9,081	1992.40%
DELTA	1,241,737	980,496	-21.04%	2,575,452	2,038,202	-20.86%	12,148,361	-22.70%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	8,897	0	-100.00%	22,250	0	-100.00%	73,611	-62.61%
SOUTHWEST	418,372	299,156	-28.50%	816,640	299,156	-63.37%	3,746,743	-10.66%
UNITED	2,436	2,148	-11.82%	13,314	3,641	-72.65%	62,601	74.88%
Continental (United)	2,288	2,529	10.53%	36,602	11,814	-67.72%	35,732	-67.47%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Shuttle America (United Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
US AIRWAYS	15,788	11,633	-26.32%	36,644	25,400	-30.68%	181,885	4.94%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	0	0	0.00%	0	0	0.00%	3	-99.25%
Others	0	0	0.00%	0	0	0.00%	0	-100.00%
CARGO CARRIERS								
ABX AIR (DHL)	267,779	0	-100.00%	339,938	0	-100.00%	1,403,696	277.53%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
FEDEX EXPRESS*	8,005,511	7,057,002	-11.85%	16,649,322	15,205,917	-8.67%	96,210,674	-3.87%
UPS	3,257,924	3,370,557	3.46%	6,764,645	6,935,189	2.52%	44,037,339	7.13%
MISC CARGO	714,646	950,502	33.00%	1,675,280	2,043,737	21.99%	12,081,509	24.49%
TOTAL ENPLANED CARGO	13,935,382	12,674,708	-9.05%	28,930,150	26,584,392	-8.11%	170,179,880	-2.86%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	0	0	0.00%	0	7,649	100.00%	59,230	100.00%
AMERICAN	519	4,257	720.23%	919	8,085	779.76%	29,710	166.65%
American Eagle (American)	69	0	-100.00%	69	206	198.55%	446	-71.54%
Republic (American)	0	283	100.00%	0	309	100.00%	550	100.00%
SkyWest (American)	0	0	0.00%	0	0	0.00%	4	-99.03%
DELTA	1,485,643	1,004,846	-32.36%	2,995,299	1,277,839	-57.34%	16,205,187	-11.53%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	-100.00%
FRONTIER	6,346	0	-100.00%	18,668	0	-100.00%	71,615	-63.39%
SOUTHWEST	418,526	518,600	23.91%	909,034	518,600	-42.95%	5,117,459	-9.65%
UNITED	6,720	5,971	-11.15%	12,723	15,230	19.70%	202,758	184.37%
Continental (United)	9,987	11,585	16.00%	31,103	23,981	-22.90%	79,595	-63.41%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	24,058	23,663	-1.64%	42,964	48,055	11.85%	252,029	28.59%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Skywest (US Airways)	40	450	1025.00%	40	450	1025.00%	4,277	222.31%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	0	0.00%	0	0.00%
CARGO CARRIERS								
ABX AIR (DHL)	286,018	0	-100.00%	364,634	0	-100.00%	1,777,688	315.66%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
FEDEX EXPRESS*	6,418,851	4,872,198	-24.10%	13,767,524	10,355,052	-24.79%	69,804,266	-16.35%
UPS	3,936,687	4,319,361	9.72%	8,606,972	9,226,471	7.20%	58,039,833	7.32%
MISC CARGO	412,022	488,512	18.56%	1,061,610	1,301,513	22.60%	7,461,692	50.37%
TOTAL DEPLANED CARGO	13,005,486	11,249,726	-13.50%	27,811,559	22,783,440	-18.08%	159,106,339	-7.08%
TOTAL CARGO	26,940,868	23,924,434	-11.20%	56,741,709	49,367,832	-13.00%	329,286,219	-4.94%

*FEDEX EXPRESS includes mail

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARATIVE STATEMENT OF INCOME
FOR THE NINE MONTH PERIOD ENDING MARCH 2014**

he fiscal year

	March 2014	March 2013	PERCENT CHANGE	VARIANCE Fav/(Unfav)
OPERATING REVENUES				
Airfield	21,020,548	19,670,285	6.9%	\$1,350,263
Terminals	34,526,067	34,430,937	0.3%	\$95,130
Landside	36,873,057	36,418,473	1.2%	\$454,584
Auxiliary Airports	550,585	507,035	8.6%	\$43,550
General Aviation	1,583,798	1,503,354	5.4%	\$80,442
Support Areas	5,600,033	5,557,622	0.8%	\$42,411
Other	2,245,935	1,847,234	21.6%	\$398,701
Operating Revenue	102,400,022	99,934,940	2.5%	\$2,465,082
Less: Airline Revenue Sharing	(7,367,661)	(7,426,107)	-0.8%	\$58,446
Total Operating Revenue	95,032,361	92,508,833	2.7%	\$2,523,528
OPERATING EXPENSES				
Airfield	19,404,046	19,631,505	-1.2%	\$227,459
Terminals	26,889,431	29,224,824	-8.0%	\$2,335,393
Landside	8,634,072	7,173,492	20.4%	(\$1,460,580)
Auxiliary Airports	1,078,553	1,098,754	-1.8%	\$20,201
General Aviation	818,791	781,171	4.8%	(\$37,620)
Support Areas	805,791	738,918	9.1%	(\$66,873)
Roads and Grounds	4,471,448	4,443,931	0.6%	(\$27,517)
Other	1,640,722	1,556,977	5.4%	(\$83,745)
Total Operating Expenses	63,742,853	64,649,572	-1.4%	\$906,719
				\$0
Operating Income Before Depreciation	31,289,508	27,859,261	12.3%	\$3,430,247
Depreciation	44,726,166	38,431,746	16.4%	(\$6,294,420)
Operating Income	(13,436,658)	(10,572,485)	27.1%	(\$2,864,173)
NON-OPERATING INCOME/EXPENSE				
Passenger Facility Charges	28,174,904	27,544,292	2.3%	\$630,612
Customer Facility Charges	11,246,613	10,899,570	3.2%	\$347,043
Airport Improvement Program Grants	13,619,216	9,839,908	38.4%	\$3,779,308
FEMA Reimbursement	0	0	-	
State Grants	11,826	25,195	-53.1%	(\$13,369)
Gain/(loss) on sale of property	15,375	110,646	-86.1%	(\$95,271)
Interest Income	1,393,424	1,317,254	5.8%	\$76,170
Investment Fair Market Value Adjustment	0	0	-	\$0
Non-Operating Income	54,461,357	49,736,865	9.5%	4,724,492
Net Income	\$41,024,699	\$39,164,380	4.8%	\$1,860,319

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
COMPARISON OF OPERATING REVENUE AND EXPENDITURE TO BUDGET
FOR THE NINE MONTH PERIOD ENDING MARCH 2014**

	ACTUAL	APPROVED BUDGET	SURPLUS (DEFICIT)	
Revenues:				
Landing Fees	18,301,953	18,068,100	\$233,853	1.3%
Fuel Farm	396,067	396,000	67	0.0%
Cargo Bldg. & Ramp Use Fee	1,623,196	1,623,900	(704)	0.0%
Security Charges to TSA	235,640	241,600	(5,960)	-2.5%
Extraordinary Service Charges	100,314	93,100	7,214	7.7%
Passenger Loading Bridges	1,163,495	1,092,700	70,795	6.5%
Tenant Telephone Fees	257,455	259,100	(1,645)	-0.6%
Terminal Rents	20,567,409	20,389,700	177,709	0.9%
Executive Terminal	145,279	140,300	4,979	3.5%
General Aviation Hangars	835,064	820,000	15,064	1.8%
FBO Hangars/Fuel Oil Royalty	388,068	435,400	(47,332)	-10.9%
Flight Kitchens	890,468	876,500	13,968	1.6%
Other Buildings & Office Space	4,322,698	4,285,100	37,598	0.9%
Food Service & Vending	6,840,677	5,975,000	865,677	14.5%
News/Gift Shop	3,736,226	3,380,400	355,826	10.5%
Car Rental	14,151,177	13,547,300	603,877	4.5%
Leased Site Areas	1,503,773	1,525,800	(22,027)	-1.4%
Auto Parking/Ground Transportation	22,706,044	22,854,800	(148,556)	-0.7%
Advertising	688,530	474,700	213,830	45.0%
State Aviation Fuel Tax	1,711,162	1,735,000	(23,838)	-1.4%
Military	102,726	102,600	126	0.1%
Glycol Recycling Sales	69,171	252,600	(183,429)	-73%
ARFF Training	392,690	374,700	17,990	4.8%
Other	1,270,740	1,020,700	250,040	24.5%
Less: Airline Revenue Sharing	(7,367,661)	(7,386,400)	18,739	-0.25%
Operating Revenue	\$95,032,361	92,578,500	2,453,861	2.7%
Expenses:				
Salary & Wages	22,921,953	22,728,669	(193,284)	-0.9%
Employee Benefits	10,497,761	10,819,542	321,781	3.0%
Maintenance Supplies	5,357,772	5,133,722	(224,050)	-4.4%
Automotive Supplies	1,783,826	1,443,300	(340,526)	-23.6%
Other Supplies	916,393	1,301,396	385,003	29.6%
Insurance Premiums	1,709,681	1,847,000	137,319	7.4%
Janitorial Service	4,859,437	5,070,550	211,113	4.2%
Maintenance Contracts	1,056,176	1,087,752	31,576	2.9%
Other Contractual Services	2,215,713	2,576,930	361,217	14.0%
Professional & Tech Service	3,622,646	4,087,755	465,109	11.4%
Utilities	4,987,204	4,938,000	(49,204)	-1.0%
Administrative Service Fee	1,041,424	918,747	(122,677)	-13.4%
Aircraft Rescue Fire Fighting	3,092,177	2,956,500	(135,677)	-4.6%
Other Expenses	795,979	1,011,382	215,403	21.3%
Contingency Reserve	-	-	-	0.0%
Total Operating Expenses	64,858,142	65,921,245	1,063,103	1.6%
Capital Costs - E&M Division	1,115,290	1,115,290	0	0.0%
Total Operating Expense	63,742,853	64,805,956	1,063,103	1.6%
Operating Income	31,289,508	\$27,772,545	\$ 3,516,964	12.7%



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
THREE MONTHS ENDED MARCH 2014**

	March 2014	CHANGE	YTD 2014	CHANGE	12 MO ROLLING Ending 03/2014	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned	923,399	3.95%	2,444,292	3.46%	10,010,615	1.82%
Deplaned	902,677	3.13%	2,399,261	2.82%	9,977,214	1.43%
TOTAL DOMESTIC	1,826,076	3.54%	4,843,553	3.14%	19,987,829	1.63%
<i>INTERNATIONAL</i>						
Enplaned	17,966	-0.56%	43,481	1.10%	174,281	0.34%
Deplaned	16,575	-4.95%	44,204	5.72%	174,882	1.97%
TOTAL INTERNATIONAL	34,541	-2.72%	87,685	3.38%	349,163	1.15%
TOTAL PASSENGERS	1,860,617	3.42%	4,931,238	3.15%	20,336,992	1.62%
LANDED WEIGHT						
Air Carriers	1,031,489,517	0.91%	2,834,527,003	2.81%	11,683,830,448	2.13%
Cargo Carriers	75,954,520	-1.71%	228,091,190	-0.17%	949,737,987	4.10%
TOTAL LANDED WEIGHT (LBS)	1,107,444,037	0.73%	3,062,618,193	2.58%	12,633,568,435	2.28%
MAIL						
Enplaned	1,703,733	-17.19%	4,783,315	-7.03%	19,940,687	12.14%
Deplaned	920,244	2.28%	2,747,655	14.17%	10,034,652	11.85%
TOTAL MAIL (LBS)	2,623,977	-11.26%	7,530,970	-0.28%	29,975,339	12.04%
CARGO						
Enplaned	14,002,943	-6.84%	40,587,335	-7.68%	169,151,475	-3.40%
Deplaned	13,001,992	-9.46%	35,785,432	-15.14%	157,748,096	-7.48%
TOTAL CARGO (LBS)	27,004,935	-8.12%	76,372,767	-11.33%	326,899,571	-5.41%
MAIL & CARGO						
Enplaned	7,001	-6.85%	20,294	-7.67%	84,576	-3.39%
Deplaned	6,501	-9.46%	17,893	-15.14%	78,874	-7.48%
TOTAL MAIL & CARGO (TONS)	13,502	-8.12%	38,187	-11.33%	163,450	-5.41%
AIRCRAFT OPERATIONS						
Passenger Aircraft	20,968	-1.65%	57,896	0.11%	238,108	0.06%
All-Cargo Aircraft	1,510	0.53%	4,526	3.57%	18,390	5.46%
General Aviation	6,068	-18.32%	16,769	-13.08%	69,753	-1.35%
Military	217	110.68%	543	28.07%	2,138	1.86%
TOTAL AIRCRAFT OPERATIONS	28,763	-5.24%	79,734	-2.67%	328,389	0.05%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
THREE MONTHS ENDED MARCH 2014**

	March 2013	March 2014	% CHANGE	YTD 2013	YTD 2014	% CHANGE	12 MO ROLLING Ending 03/2014	% CHANGE
ENPLANED PASSENGERS								
ALASKA	0	8,088	100.00%	0	23,890	100.00%	97,008	100.00%
AMERICAN	19,802	20,353	2.78%	57,161	57,307	0.26%	201,271	-0.28%
American Eagle (American)	7,115	3,740	-47.43%	19,981	9,936	-50.27%	46,469	-44.49%
Republic Airways (American)	0	2,210	100.00%	0	5,784	100.00%	11,535	
SkyWest (American)	2,804	4,400	56.92%	8,245	12,432	50.78%	34,923	190.40%
DELTA	399,507	438,447	9.75%	1,055,098	1,110,040	5.21%	4,679,019	3.53%
SkyWest (Delta Connection)	248,636	206,906	-16.78%	646,351	566,884	-12.29%	2,562,794	-1.59%
Compass (Delta Connection)	15,120	32,540	115.21%	29,415	75,143	155.46%	223,753	-16.12%
FRONTIER	19,232	19,379	0.76%	52,014	55,687	8.98%	235,784	11.38%
JETBLUE	13,775	13,585	-1.39%	39,831	39,762	-0.17%	160,699	-10.69%
SOUTHWEST	110,333	108,855	-1.34%	301,661	305,905	1.41%	1,161,237	-3.40%
UNITED	4,863	9,147	88.09%	14,858	19,919	34.06%	66,334	94.33%
SkyWest (United Express)	23,798	23,711	-0.37%	66,516	64,304	-3.33%	254,416	-2.88%
Shuttle America (United Express)	3,477	3,657	5.18%	11,100	12,272	10.56%	47,775	-9.57%
SkyWest Continental	0	0	0.00%	0	0	0.00%	0	-100.00%
Continental Airlines (United)	6,647	8,457	27.23%	18,344	23,688	29.13%	43,072	-49.18%
Express Jet (Continental Express)	3,195	2,521	-21.10%	6,203	5,636	-9.14%	24,361	130.08%
Republic Airways (United)	333	1,288	286.79%	1,991	4,018	101.81%	8,614	22.46%
US AIRWAYS	26,030	32,272	23.98%	71,578	88,355	23.44%	304,470	22.40%
Mesa (US Airways Express)	0	0	0.00%	0	281	100.00%	281	-84.78%
SkyWest (US Airways Express)	1,370	1,501	9.56%	4,388	4,322	-1.50%	16,401	0.58%
Charters	341	308	-9.68%	785	1,208	53.89%	4,180	7.84%
TOTAL ENPLANED PASSENGERS	906,379	941,365	3.86%	2,405,520	2,487,773	3.42%	10,184,896	1.79%
DEPLANED PASSENGERS								
ALASKA AIR	0	7,332	100.00%	0	21,721	100.00%	88,271	100.00%
AMERICAN	19,299	20,453	5.98%	56,960	58,566	2.82%	206,750	-1.05%
American Eagle (American)	6,888	3,699	-46.30%	19,306	9,937	-48.53%	44,777	-44.11%
Republic Airways (American)	0	1,887	100.00%	0	5,176	100.00%	11,266	100.00%
SkyWest (American)	2,841	4,093	44.07%	7,817	11,676	49.37%	33,836	178.49%
DELTA	398,990	429,786	7.72%	1,048,582	1,085,196	3.49%	4,686,652	3.38%
SkyWest (Delta Connection)	244,317	203,344	-16.77%	635,498	559,291	-11.99%	2,534,394	-2.03%
Compass (Delta Connection)	14,562	32,767	125.02%	28,678	76,957	168.35%	227,330	-15.47%
FRONTIER	18,561	19,207	3.48%	51,951	57,356	10.40%	238,559	10.59%
JETBLUE	13,572	13,034	-3.96%	38,674	38,947	0.71%	158,022	-11.00%
SOUTHWEST	106,617	105,250	-1.28%	296,960	301,388	1.49%	1,158,982	-3.71%
UNITED	4,522	8,988	98.76%	14,411	19,510	35.38%	68,718	107.11%
SkyWest (United Express)	22,570	22,411	-0.70%	62,860	60,940	-3.05%	244,438	-3.66%
Shuttle America (United Express)	3,217	3,470	7.86%	10,464	12,175	16.35%	47,097	-12.42%
SkyWest Continental	0	0	0.00%	0	0	0.00%	0	-100.00%
Continental Airlines (United)	6,795	8,263	23.08%	18,564	23,053	24.18%	43,317	-48.33%
Express Jet (Continental Express)	3,477	2,452	-29.48%	6,705	5,672	-15.41%	24,533	117.61%
Republic Airways (United)	341	1,368	301.17%	2,298	4,441	93.26%	9,422	15.17%
US AIRWAYS	24,326	29,543	21.45%	70,060	85,312	21.77%	300,470	20.25%
Mesa (US Airways Express)	0	0	0.00%	0	140	100.00%	140	-90.56%
SkyWest (US Airways Express)	1,303	1,509	15.81%	4,376	4,308	-1.55%	16,641	-0.59%
Charters	549	296	-46.08%	1,036	1,703	64.38%	8,481	24.92%
TOTAL DEPLANED PASSENGERS	892,747	919,252	2.97%	2,375,200	2,443,465	2.87%	10,152,096	1.44%
TOTAL PASSENGERS*	1,799,126	1,860,617	3.42%	4,780,720	4,931,238	3.15%	20,336,992	1.62%
INTERNATIONAL - ENPLANED								
DELTA	10,062	10,246	1.83%	20,163	20,794	3.13%	96,450	3.74%
SkyWest (Delta Connection)	7,228	5,965	-17.47%	20,811	18,946	-8.96%	72,115	-3.61%
Compass	0	996	100.00%	0	1,795	100.00%	2,014	2.13%
FRONTIER	777	759	-2.32%	2,032	1,946	-4.23%	3,702	-2.40%
Charters	0	0	0.00%	0	0	0.00%	0	-100.00%
TOTAL ENPLANED INTERNATIONAL	18,067	17,966	-0.56%	43,006	43,481	-1.10%	174,281	0.34%
INTERNATIONAL - DEPLANED								
DELTA	9,816	9,467	-3.56%	20,448	20,122	-1.59%	95,033	0.17%
SkyWest (Delta Connection)	6,845	5,637	-17.65%	19,370	18,297	-5.54%	72,190	2.48%
Compass	0	752	100.00%	0	3,987	100.00%	4,175	101.59%
FRONTIER	778	719	-7.58%	1,996	1,798	-9.92%	3,484	-9.46%
Charters	0	0	0.00%	0	0	0.00%	0	-100.00%
TOTAL DEPLANED INTERNATIONAL	17,439	16,575	-4.95%	41,814	44,204	5.72%	174,882	1.97%
TOTAL INTERNATIONAL PASSENGERS	35,506	34,541	-2.72%	84,820	87,685	3.38%	349,163	1.15%

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
THREE MONTHS ENDED MARCH 2014
Based on Total Enplanements

MARKET SHARE

	March 2013	MARKET SHARE	March 2014	MARKET SHARE	YTD 2013	MARKET SHARE	YTD 2014	MARKET SHARE	12 MO ROLLING Ending 03/2013	12 MO ROLLING Ending 03/2014	MARKET SHARE
ALASKA	0	0.00%	8,088	0.86%	0	0.00%	23,890	0.96%	0	97,008	0.95%
AMERICAN	29,721	3.28%	30,703	3.26%	85,387	3.55%	85,459	3.44%	297,576	294,198	2.89%
DELTA	663,263	73.18%	677,893	72.01%	1,730,864	71.95%	1,752,067	70.43%	7,390,472	7,465,566	73.30%
FRONTIER	19,232	2.12%	19,379	2.06%	52,014	2.16%	56,687	2.28%	211,698	235,784	2.32%
JETBLUE	13,776	1.52%	13,585	1.44%	39,831	1.66%	39,762	1.60%	179,931	160,699	1.58%
SOUTHWEST	110,333	12.17%	108,855	11.56%	301,661	12.54%	305,905	12.30%	1,202,075	1,161,237	11.40%
UNITED	42,313	4.67%	48,781	5.18%	119,012	4.95%	129,837	5.22%	453,004	445,072	4.37%
US AIRWAYS	27,400	3.02%	33,773	3.59%	75,966	3.16%	92,958	3.74%	266,907	321,152	3.15%
Charters	341	0.04%	308	0.03%	785	0.03%	1,208	0.05%	3,876	4,180	0.04%
TOTAL ENPLANEMENTS	906,379	100%	941,365	100%	2,405,520	100%	2,487,773	100%	10,005,539	10,184,896	100%

PERCENT CHANGE YOY

	March 2013	March 2014	PERCENT CHANGE	YTD 2013	YTD 2014	PERCENT CHANGE	12 MO ROLLING Ending 03/2014	12 MO ROLLING Ending 03/2014	PERCENT CHANGE
ALASKA	0	8,088	100.00%	0	23,890	100.00%	0	97,008	100.00%
AMERICAN	29,721	30,703	3.30%	85,387	85,459	0.08%	297,576	294,198	-1.14%
DELTA	663,263	677,893	2.21%	1,730,864	1,752,067	1.22%	7,390,472	7,465,566	1.02%
FRONTIER	19,232	19,379	0.76%	52,014	56,687	8.98%	211,698	235,784	11.38%
JETBLUE	13,776	13,585	-1.39%	39,831	39,762	-0.17%	179,931	160,699	-10.69%
SOUTHWEST	110,333	108,855	-1.34%	301,661	305,905	1.41%	1,202,075	1,161,237	-3.40%
UNITED	42,313	48,781	15.29%	119,012	129,837	9.10%	453,004	445,072	-1.75%
US AIRWAYS	27,400	33,773	23.26%	75,966	92,958	22.37%	266,907	321,152	20.32%
Charters	341	308	-9.68%	785	1,208	53.89%	3,876	4,180	7.84%
TOTAL ENPLANEMENTS	906,379	941,365	3.86%	2,405,520	2,487,773	3.42%	10,005,539	10,184,896	1.79%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
THREE MONTHS ENDED MARCH 2014**

	March 2013	March 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 03/2014	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
ALASKA	0	61	100.00%	0	178	100.00%	723	36050.00%
AMERICAN	156	152	-2.56%	452	445	-1.55%	1,620	-4.59%
American Eagle (American)	124	62	-50.00%	355	174	-50.99%	889	-46.83%
Republic Airways (American)	0	30	100.00%	0	83	100.00%	174	100.00%
SkyWest (American)	62	93	50.00%	179	269	50.28%	831	208.92%
DELTA	2,774	2,974	7.21%	7,522	7,901	5.04%	33,372	5.73%
SkyWest (Delta Connection)	4,953	4,218	-14.84%	13,239	11,740	-11.32%	51,978	-2.38%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	222	474	113.51%	442	1,117	152.71%	3,222	-12.45%
FRONTIER	142	137	-3.52%	397	397	0.00%	1,697	-4.98%
JETBLUE	101	96	-4.95%	281	284	1.07%	1,127	-10.91%
SOUTHWEST	1,002	930	-7.19%	2,729	2,626	-3.77%	11,043	-6.31%
UNITED	35	76	117.14%	120	161	34.17%	585	89.32%
Continental (United)	49	60	22.45%	135	176	30.37%	332	-53.31%
Express Jet (Continental Express)	71	52	-26.76%	136	121	-11.03%	605	158.55%
Republic Airways Holdings	5	22	340.00%	35	73	108.57%	156	8.33%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
SkyWest (United Express)	417	420	0.72%	1,189	1,168	-1.77%	4,599	-5.27%
Shuttle America (United Express)	55	56	1.82%	174	196	12.64%	773	-14.40%
US AIRWAYS	186	218	17.20%	526	616	17.11%	2,366	15.36%
Mesa (US Airways Express)	0	0	0.00%	0	2	100.00%	2	-92.31%
SkyWest (US Airways)	30	30	0.00%	100	90	-10.00%	365	-1.88%
SUBTOTAL SCHEDULED CARRIERS:	10,384	10,161	-2.15%	28,011	27,817	-0.69%	116,459	-0.12%
CHARTER CARRIERS								
ALLEGIAN AIR	0	0	0.00%	7	4	-42.86%	37	-11.90%
AVANT AIR	17	0	-100.00%	59	0	-100.00%	20	-89.47%
BIGHORN AIRWAYS	0	1	100.00%	2	2	0.00%	5	-75.00%
BOMBARDIER BUSINESS JETS	29	9	-68.97%	53	39	-26.42%	114	-51.07%
CITATION SHARES	17	5	-70.59%	55	11	-80.00%	34	-77.33%
D&D AVIATION	8	10	25.00%	20	17	-15.00%	57	42.50%
DELTA PRIVATE JETS	8	17	112.50%	38	49	28.95%	138	-6.12%
EXECUTIVE JET MANAGEMENT	20	14	-30.00%	58	58	0.00%	98	-9.26%
FLIGHT OPTIONS	34	21	-38.24%	91	73	-19.78%	204	-0.97%
KEYLIME AIR	8	14	75.00%	30	53	76.67%	157	49.52%
NETJETS	113	126	11.50%	383	430	12.27%	967	5.90%
SIERRA PACIFIC	0	1	100.00%	0	0	0.00%	14	133.33%
SUNSET AVIATION	3	1	-66.67%	7	20	185.71%	42	147.06%
SWIFT AIR	0	1	100.00%	5	4	-20.00%	4	-90.91%
OTHER CHARTER	19	120	531.58%	98	436	344.90%	936	528.19%
SUBTOTAL CHARTER CARRIERS:	276	340	23.19%	906	1,196	32.01%	2,847	19.17%
CARGO CARRIERS								
ABX AIR (DHL)	5	0	-100.00%	26	0	-100.00%	79	172.41%
AERO CHARTER & TRANSPORT	23	22	-4.35%	64	64	0.00%	235	-5.62%
AIR TRANSPORT INTERNATIONAL	16	21	31.25%	37	62	67.57%	177	378.38%
AIRNET SYSTEMS	0	1	100.00%	0	4	100.00%	12	140.00%
AMERIFLIGHT	327	329	0.61%	951	984	3.47%	3,938	5.32%
CORPORATE AIR (BILLINGS)	103	105	1.94%	301	300	-0.33%	1,221	1.67%
EMPIRE	16	16	0.00%	48	50	4.17%	213	4.93%
FEDEX EXPRESS	94	97	3.19%	281	290	3.20%	1,209	0.92%
UPS	100	85	-15.00%	287	257	-10.45%	1,075	-2.71%
WESTERN AIR EXPRESS	66	60	-9.09%	185	183	-1.08%	759	2.29%
OTHER CARGO	1	2	100.00%	5	4	-20.00%	25	-169.44%
SUBTOTAL CARGO CARRIERS:	751	738	-1.73%	2,185	2,198	0.59%	8,943	2.57%
TOTAL LANDINGS	11,411	11,239	-1.51%	31,102	31,211	0.35%	128,249	0.42%
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
ALASKA	0	8,567,400	100.00%	0	25,204,700	100.00%	103,308,100	35770.87%
AMERICAN	19,668,500	19,220,500	-2.28%	57,602,000	56,626,400	-1.69%	204,197,300	-4.34%
American Eagle (American)	8,308,000	4,154,000	-50.00%	23,785,000	11,658,000	-50.99%	59,563,000	-42.82%
Republic Airways (American)	0	2,248,710	100.00%	0	6,221,431	100.00%	13,042,518	100.00%
SkyWest (American)	2,914,000	4,371,000	50.00%	8,413,000	12,643,000	50.28%	39,057,000	208.92%
DELTA	454,396,100	481,571,700	5.98%	1,223,179,700	1,282,846,400	4.88%	5,410,979,000	5.50%
SkyWest (Delta Connection)	281,243,600	230,251,400	-18.13%	743,695,300	654,406,500	-12.01%	2,919,706,500	-0.99%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	16,672,739	35,633,282	113.72%	33,194,739	83,972,093	152.97%	242,149,223	-12.29%
FRONTIER	19,559,244	19,218,714	-1.74%	54,126,314	55,757,986	3.01%	235,822,718	-0.13%
JETBLUE	14,362,200	13,651,008	-4.95%	39,958,200	40,384,608	1.07%	160,259,208	-10.91%
SOUTHWEST	124,524,000	117,892,000	-5.33%	342,346,000	336,974,000	-1.57%	1,384,706,000	-5.06%
UNITED	4,959,000	10,807,200	117.93%	16,848,000	22,895,300	35.89%	82,060,340	88.25%
Continental (United)	6,955,706	8,658,340	24.48%	19,021,626	25,067,900	31.79%	47,362,380	-50.48%
Express Jet (Continental Express)	3,763,000	2,292,784	-39.07%	7,208,000	5,335,132	-25.98%	30,316,032	144.44%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
THREE MONTHS ENDED MARCH 2014**

	March 2013	March 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 03/2014	% CHANGE
Republic Airways Holdings	310,000	1,364,000	340.00%	2,170,000	4,526,000	108.57%	9,672,000	-1.45%
SkyWest (United Express)	24,639,000	23,195,200	-5.86%	68,593,000	64,688,800	-5.69%	262,364,600	-4.92%
SkyWest (Continental)	0	0	0.00%	0	0	0.00%	0	-100.00%
Shuttle America (United Express)	3,977,160	4,049,472	1.82%	12,582,288	14,173,152	12.64%	55,897,176	-14.40%
US AIRWAYS	26,008,200	33,474,800	28.71%	73,750,700	94,192,800	27.72%	341,342,200	18.36%
Mesa (US Airways Express)	0	0	0.00%	0	147,000	100.00%	147,000	-92.31%
SkyWest (US Airways)	1,410,000	1,410,000	0.00%	4,700,000	4,230,000	-10.00%	17,155,000	-1.88%
SUBTOTAL SCHEDULED CARRIERS:	1,013,670,449	1,022,031,510	0.82%	2,731,173,867	2,801,951,202	2.59%	11,619,107,295	2.18%
CHARTER CARRIERS								
ALLEGIAN AIR	0	0	0.00%	976,500	558,000	-42.86%	5,161,500	-11.18%
AVANT AIR	187,055	0	-100.00%	647,615	0	-100.00%	220,565	-89.54%
BIGHORN AIRWAYS	0	8,600	100.00%	17,200	17,200	0.00%	43,000	-75.00%
BOMBARDIER BUSINESS JETS	505,250	261,000	-48.34%	1,489,900	1,151,650	-22.70%	3,365,850	-17.52%
CITATION SHARES	345,700	118,700	-65.66%	1,141,400	247,700	-78.30%	766,644	-74.85%
D&D AVIATION	252,000	153,000	-39.29%	522,000	260,100	-50.17%	1,217,700	-22.06%
DELTA PRIVATE JETS	202,900	508,150	150.44%	949,400	1,465,100	54.32%	3,808,550	-6.64%
EXECUTIVE JET MANAGEMENT	782,200	666,800	-14.75%	2,102,780	2,585,015	22.93%	4,085,720	-2.11%
FLIGHT OPTIONS	923,135	562,795	-39.03%	2,398,680	1,737,960	-27.55%	4,796,125	-11.25%
KEYLIME AIR	253,792	408,556	60.98%	951,720	1,539,060	61.71%	4,702,045	41.19%
NETJETS	2,932,200	3,318,490	13.17%	9,718,765	11,235,095	15.60%	25,477,120	10.05%
SIERRA PACIFIC	0	107,000	100.00%	0	0	0.00%	1,478,000	134.60%
SUN COUNTRY	731,500	421,800	-42.34%	1,024,100	860,100	-16.01%	1,152,700	-38.81%
SWIFT AIR	0	121,000	100.00%	490,336	484,000	-1.29%	484,000	-69.47%
OTHER CHARTER	1,398,250	3,348,566	139.48%	3,392,410	12,548,621	269.90%	25,896,423	228.34%
SUBTOTAL CHARTER CARRIERS:	8,513,982	10,004,457	17.51%	25,822,806	34,689,601	34.34%	82,655,942	19.95%
CARGO CARRIERS								
ABX AIR (DHL)	1,360,000	0	-100.00%	7,083,000	0	-100.00%	21,510,000	172.31%
AERO CHARTER & TRANSPORT	157,550	153,770	-2.40%	438,400	441,470	0.70%	1,615,890	-5.43%
AIR TRANSPORT INTERNATIONAL	4,272,000	4,158,000	-2.67%	9,879,000	12,361,000	25.12%	35,267,000	256.99%
AIRNET SYSTEMS	0	15,300	100.00%	0	61,200	100.00%	185,000	141.83%
AMERIFLIGHT	4,160,400	4,264,800	2.51%	12,062,900	12,779,100	5.94%	50,976,400	6.85%
CORPORATE AIR (BILLINGS)	875,500	892,500	1.94%	2,558,500	2,550,000	-0.33%	10,378,500	1.67%
EMPIRE	578,560	578,560	0.00%	1,746,513	1,807,920	3.52%	7,452,494	1.47%
FEDEX EXPRESS	36,127,000	38,022,100	5.25%	107,621,900	113,377,700	5.35%	461,626,200	3.77%
UPS	29,216,320	26,807,440	-8.24%	84,898,800	80,918,000	-4.69%	335,578,560	-0.01%
WESTERN AIR EXPRESS	510,400	473,000	-7.33%	1,454,800	1,475,000	1.39%	6,010,400	1.63%
OTHER CARGO	18,000	42,600	136.67%	727,900	206,000	-71.70%	1,204,754	179.14%
SUBTOTAL CARGO CARRIERS:	77,275,730	75,408,070	-2.42%	228,471,713	225,977,390	-1.09%	931,805,198	2.13%
TOTAL LANDINGS	1,099,460,161	1,107,444,037	0.73%	2,985,468,386	3,062,618,193	2.58%	12,633,568,435	2.28%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
THREE MONTHS ENDED MARCH 2014**

	March 2013	March 2014	CHANGE	YTD 2013	YTD 2014	CHANGE	12 MO ROLLING Ending 03/2014	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	0	17,944	100.00%	0	38,050	100.00%	199,622	100.00%
AMERICAN	450	0	-100.00%	450	0	-100.00%	4,575	916.67%
American Eagle (American)	72	655	809.72%	97	1,851	1808.25%	2,355	92.72%
Republic (American)	0	211	100.00%	0	214	100.00%	381	100.00%
SkyWest (American)	0	6	100.00%	38	37	-2.63%	9,087	1993.78%
DELTA	1,522,858	1,094,060	-28.16%	4,098,310	3,132,262	-23.57%	11,719,563	-25.94%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	11,616	0	-100.00%	33,866	0	-100.00%	61,995	-66.48%
SOUTHWEST	401,622	305,113	-24.03%	1,218,262	604,269	-50.40%	3,650,234	-14.46%
UNITED	793	2,261	185.12%	14,107	5,902	-58.16%	64,069	108.71%
Continental (United)	8,695	3,244	-62.69%	45,297	15,058	-66.76%	30,281	-72.37%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Shuttle America (United Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
US AIRWAYS	17,242	11,625	-32.58%	53,886	37,025	-31.29%	176,268	-0.68%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	3	0	-100.00%	3	0	-100.00%	0	-100.00%
Others	0	0	0.00%	0	0	0.00%	0	-100.00%
CARGO CARRIERS								
ABX AIR (DHL)	82,828	0	-100.00%	422,766	0	-100.00%	1,320,868	190.53%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
FEDEX EXPRESS*	8,612,902	8,015,885	-6.93%	25,262,224	23,221,802	-8.08%	95,613,657	-4.15%
UPS	3,344,084	3,516,167	5.15%	10,108,729	10,451,356	3.39%	44,209,422	7.44%
MISC CARGO	1,028,183	1,035,772	0.74%	2,703,463	3,079,509	13.91%	12,089,098	20.59%
TOTAL ENPLANED CARGO	15,031,348	14,002,943	-6.84%	43,961,498	40,587,335	-7.68%	169,151,475	-3.40%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	0	15,612	100.00%	0	23,261	100.00%	74,842	100.00%
AMERICAN	409	4,749	1061.12%	1,328	12,834	866.42%	34,050	219.27%
American Eagle (American)	48	0	-100.00%	117	206	76.07%	398	-75.16%
Republic (American)	0	288	100.00%	0	0	0.00%	838	100.00%
SkyWest (American)	0	0	0.00%	0	597	100.00%	4	-99.03%
DELTA	1,742,187	1,405,249	-19.34%	4,737,486	2,683,088	-43.36%	15,868,249	-13.50%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	-100.00%
FRONTIER	10,542	0	-100.00%	29,210	0	-100.00%	81,073	-67.81%
SOUTHWEST	481,891	569,472	18.17%	1,390,925	1,088,072	-21.77%	5,205,040	-7.69%
UNITED	8,402	12,570	49.61%	21,125	27,800	31.60%	206,926	202.81%
Continental (United)	17,819	12,882	-27.71%	48,922	36,863	-24.65%	74,658	-65.30%
Express Jet (Continental Express)	0	0	0.00%	0	0	0.00%	0	-100.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	23,747	26,199	10.33%	66,711	74,254	11.31%	254,481	25.11%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Skywest (US Airways)	600	0	-100.00%	640	450	-29.69%	3,677	90.91%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	0	0.00%	0	0.00%
CARGO CARRIERS								
ABX AIR (DHL)	93,251	0	-100.00%	457,885	0	-100.00%	1,684,437	223.35%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	-100.00%
FEDEX EXPRESS*	6,865,910	5,422,766	-21.02%	20,633,434	15,777,818	-23.53%	68,361,122	-17.45%
UPS	4,541,150	4,730,512	4.17%	13,148,122	13,956,983	6.15%	58,229,195	7.71%
MISC CARGO	574,279	801,693	39.60%	1,635,889	2,103,206	28.57%	7,689,106	49.35%
TOTAL DEPLANED CARGO	14,360,235	13,001,992	-9.46%	42,171,794	35,785,432	-15.14%	157,748,096	-7.48%
TOTAL CARGO	29,391,583	27,004,935	-8.12%	86,133,292	76,372,767	-11.33%	326,899,571	-5.41%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
January 2014

ARRIVALS

Airport	Flights	% On Time	Rank	
PHX	PHOENIX SKY HARBOR INTL	13,335	78.9	1
DFW	DALLAS-FT. WORTH REGIONAL	23,482	78.4	2
SEA	SEATTLE-TACOMA INTL	7,776	78.4	3
SLC	SALT LAKE CITY INTL	8,676	78.4	4
LAX	LOS ANGELES INTL	18,474	75.5	5
CLT	CHARLOTTE DOUGLAS	9,777	75.4	6
MIA	MIAMI INTL	7,426	75.1	7
PDX	PORTLAND INTL	4,372	75.0	8
LAS	LAS VEGAS MCCARRAN INTL	11,052	72.6	9
SFO	SAN FRANCISCO INTL	13,539	71.3	10
MSP	MINNEAPOLIS-ST. PAUL INTL	8,085	71.1	11
DCA	RONALD REAGAN NATIONAL	5,739	70.5	12
SAN	SAN DIEGO LINDBERGH FIELD	6,086	70.4	13
IAH	HOUSTON GEORGE BUSH	14,569	69.3	14
BOS	BOSTON LOGAN INTL	8,283	69.0	15
PHL	PHILADELPHIA INTL	6,024	68.4	16
ATL	HARTSFIELD-JACKSON ATLANTA INTL	30,784	67.2	17
DTW	DETROIT METRO WAYNE CNTY	7,550	67.2	18
DEN	DENVER INTL	17,955	66.5	19
BWI	BALTIMORE/WASHINGTON INTL	7,176	65.0	20
IAD	WASHINGTON DULLES	4,688	64.7	21
MCO	ORLANDO INTL	9,189	63.8	22
TPA	TAMPA INTL	5,432	63.3	23
JFK	NEW YORK JFK INTL	7,882	63.0	24
CVG	CINCINNATI NORTHERN INT. KY	1,513	62.1	25
EWR	NEWARK LIBERTY INTERNATIONAL	9,255	61.6	26
LGA	NEW YORK LAGUARDIA	8,535	61.6	27
STL	ST. LOUIS LAMBERT INTL	4,142	61.5	28
FLL	FT. LAUDERDALE	5,876	55.6	29
MDW	CHICAGO MIDWAY	6,577	53.9	30
ORD	CHICAGO O HARE	21,529	52.5	31
AVERAGES		10,154	67.97	

DEPARTURES

Airport	Flights	% On Time	Rank	
SEA	SEATTLE-TACOMA INTL	7,780	82.7	1
PDX	PORTLAND INTERNATIONAL	4,375	82.4	2
SLC	SALT LAKE CITY INTL	8,685	81.3	3
PHX	PHOENIX SKY HARBOR INTL	13,343	77.4	4
LAX	LOS ANGELES INTL	18,481	76.7	5
SFO	SAN FRANCISCO INTL	13,550	76.6	6
CLT	CHARLOTTE DOUGLAS	9,768	76.5	7
MIA	MIAMI INTL	7,436	75.8	8
DCA	RONALD REAGAN NATIONAL	5,735	74.9	9
DFW	DALLAS-FT. WORTH REGIONAL	23,488	74.4	10
SAN	SAN DIEGO LINDBERGH FIELD	6,088	72.7	11
MSP	MINNEAPOLIS-ST. PAUL INTL	8,085	72.2	12
BOS	BOSTON LOGAN INTERNATIONAL	8,274	71.2	13
PHL	PHILADELPHIA INTL	6,022	69.6	14
LAS	LAS VEGAS MCCARRAN INTL	11,050	69.4	15
TPA	TAMPA INTERNATIONAL	5,442	67.3	18
CVG	CINCINNATI NORTHERN INT. KY	1,511	66.9	17
IAH	HOUSTON GEORGE BUSH	14,581	66.9	18
MCO	ORLANDO INTL	9,206	65.7	19
DTW	DETROIT METRO WAYNE CNTY	7,542	65.2	20
ATL	HARTSFIELD-JACKSON ATLANTA INTL	30,796	63.8	21
LGA	NEW YORK LAGUARDIA	8,530	63.5	22
JFK	NEW YORK JFK INTL	7,878	62.2	23
DEN	DENVER INTERNATIONAL	17,977	61.1	24
FLL	FT. LAUDERDALE	5,884	59.2	25
STL	ST. LOUIS LAMBERT INTL	4,141	58.7	26
EWR	NEWARK LIBERTY INTERNATIONAL	9,267	58.3	27
IAD	WASHINGTON DULLES	4,686	57.7	28
BWI	BALTIMORE/WASHINGTON INTL	7,177	55.5	29
ORD	CHICAGO O HARE	21,497	47.6	30
MDW	CHICAGO MIDWAY	6,584	45.8	31
AVERAGES		10,157	67.72	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time	
AA	AMERICAN	155	71.0%
AS	ALASKA	62	91.9%
B6	JETBLUE	93	67.7%
DL	DELTA	2,525	80.8%
F9	FRONTIER	139	61.2%
MQ	AMERICAN EAGLE	63	49.2%
OO	SKYWEST	4,409	81.0%
UA	UNITED	99	79.8%
US	US AIRWAYS	209	87.6%
WN	SOUTHWEST	889	64.2%
XE	EXPRESS JET	33	42.4%
AVERAGES		8,676	78.4%

Source: DOT Air Travel Consumer Report



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
February 2014

ARRIVALS

Airport	Flights	% On Time	Rank
SLC SALT LAKE CITY INTL	7,807	81.8	1
MIA MIAMI INTL	6,771	80.0	2
PHX PHOENIX SKY HARBOR INTL	12,071	79.1	3
MSP MINNEAPOLIS-ST. PAUL INTL	7,316	77.2	4
SEA SEATTLE-TACOMA INTL	7,027	76.7	5
DTW DETROIT METRO WAYNE CNTY	6,876	76.4	6
ATL HARTSFIELD-JACKSON ATLANTA INTL	27,982	74.2	7
DFW DALLAS-FT. WORTH REGIONAL	21,239	73.5	8
BWI BALTIMORE/WASHINGTON INTL	6,570	73.4	9
DCA RONALD REAGAN NATIONAL	5,360	72.0	10
BOS BOSTON LOGAN INTL	7,755	71.9	11
CLT CHARLOTTE DOUGLAS	8,847	71.9	12
LAS LAS VEGAS MCCARRAN INTL	10,093	71.1	13
MCO ORLANDO INTL	8,642	70.9	14
TPA TAMPA INTL	5,144	70.9	15
IAH HOUSTON GEORGE BUSH	13,399	70.7	16
STL ST. LOUIS LAMBERT INTL	3,706	70.7	17
PDX PORTLAND INTL	3,862	70.5	18
LAX LOS ANGELES INTL	16,560	70.2	19
JFK NEW YORK JFK INTL	7,261	69.8	20
SAN SAN DIEGO LINDBERGH FIELD	5,485	69.5	21
IAD WASHINGTON DULLES	4,222	69.2	22
MDW CHICAGO MIDWAY	6,059	69.2	23
PHL PHILADELPHIA INTL	5,551	69.2	24
DEN DENVER INTL	16,179	69.1	25
CVG CINCINNATI NORTHERN INT. KY	1,374	68.9	26
FLL FT. LAUDERDALE	5,522	65.9	27
ORD CHICAGO O HARE	19,812	65.2	28
LGA NEW YORK LAGUARDIA	7,915	64.2	29
EWR NEWARK LIBERTY INTERNATIONAL	8,530	62.9	30
SFO SAN FRANCISCO INTL	12,081	56.3	31
AVERAGES	9,259	71.05	

DEPARTURES

Airport	Flights	% On Time	Rank
SLC SALT LAKE CITY INTL	7,807	84.7	1
SEA SEATTLE-TACOMA INTL	7,028	82.0	2
MIA MIAMI INTL	6,773	80.6	3
PHX PHOENIX SKY HARBOR INTL	12,076	78.3	4
PDX PORTLAND INTERNATIONAL	3,861	78.0	5
MSP MINNEAPOLIS-ST. PAUL INTL	7,318	77.6	6
DCA RONALD REAGAN NATIONAL	5,357	74.7	7
DTW DETROIT METRO WAYNE CNTY	6,881	74.4	8
CVG CINCINNATI NORTHERN INT. KY	1,374	74.2	9
LAX LOS ANGELES INTL	16,564	73.6	10
BOS BOSTON LOGAN INTERNATIONAL	7,751	73.5	11
CLT CHARLOTTE DOUGLAS	8,843	73.4	12
TPA TAMPA INTERNATIONAL	5,139	72.7	13
SAN SAN DIEGO LINDBERGH FIELD	5,484	72.4	14
DFW DALLAS-FT. WORTH REGIONAL	21,237	71.6	15
ATL HARTSFIELD-JACKSON ATLANTA INTL	27,994	71.1	16
LAS LAS VEGAS MCCARRAN INTL	10,097	70.5	17
MCO ORLANDO INTL	8,643	70.5	18
PHL PHILADELPHIA INTL	5,549	70.2	19
STL ST. LOUIS LAMBERT INTL	3,706	69.2	20
IAH HOUSTON GEORGE BUSH	13,411	68.8	21
JFK NEW YORK JFK INTL	7,265	68.2	22
FLL FT. LAUDERDALE	5,521	67.5	23
LGA NEW YORK LAGUARDIA	7,914	66.7	24
SFO SAN FRANCISCO INTL	12,088	65.8	25
IAD WASHINGTON DULLES	4,215	64.8	26
BWI BALTIMORE/WASHINGTON INTL	6,570	64.4	27
DEN DENVER INTERNATIONAL	16,181	64.3	28
ORD CHICAGO O HARE	19,815	60.7	29
MDW CHICAGO MIDWAY	6,057	60.4	30
EWR NEWARK LIBERTY INTERNATIONAL	8,541	58.6	31
AVERAGES	9,260	71.08	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
AS ALASKA	56	96.4%
OO SKYWEST	3,853	85.8%
DL DELTA	2,327	84.1%
US US AIRWAYS	192	78.1%
B6 JETBLUE	95	76.8%
UA UNITED	104	71.2%
WN SOUTHWEST	830	69.5%
AA AMERICAN	140	59.3%
F9 FRONTIER	116	56.0%
XE EXPRESS JET	38	55.3%
MQ AMERICAN EAGLE	56	53.6%
AVERAGES	7,807	81.8%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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- I. Area Map of Project Locations
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SALT LAKE CITY DEPARTMENT OF AIRPORTS

April 10, 2014

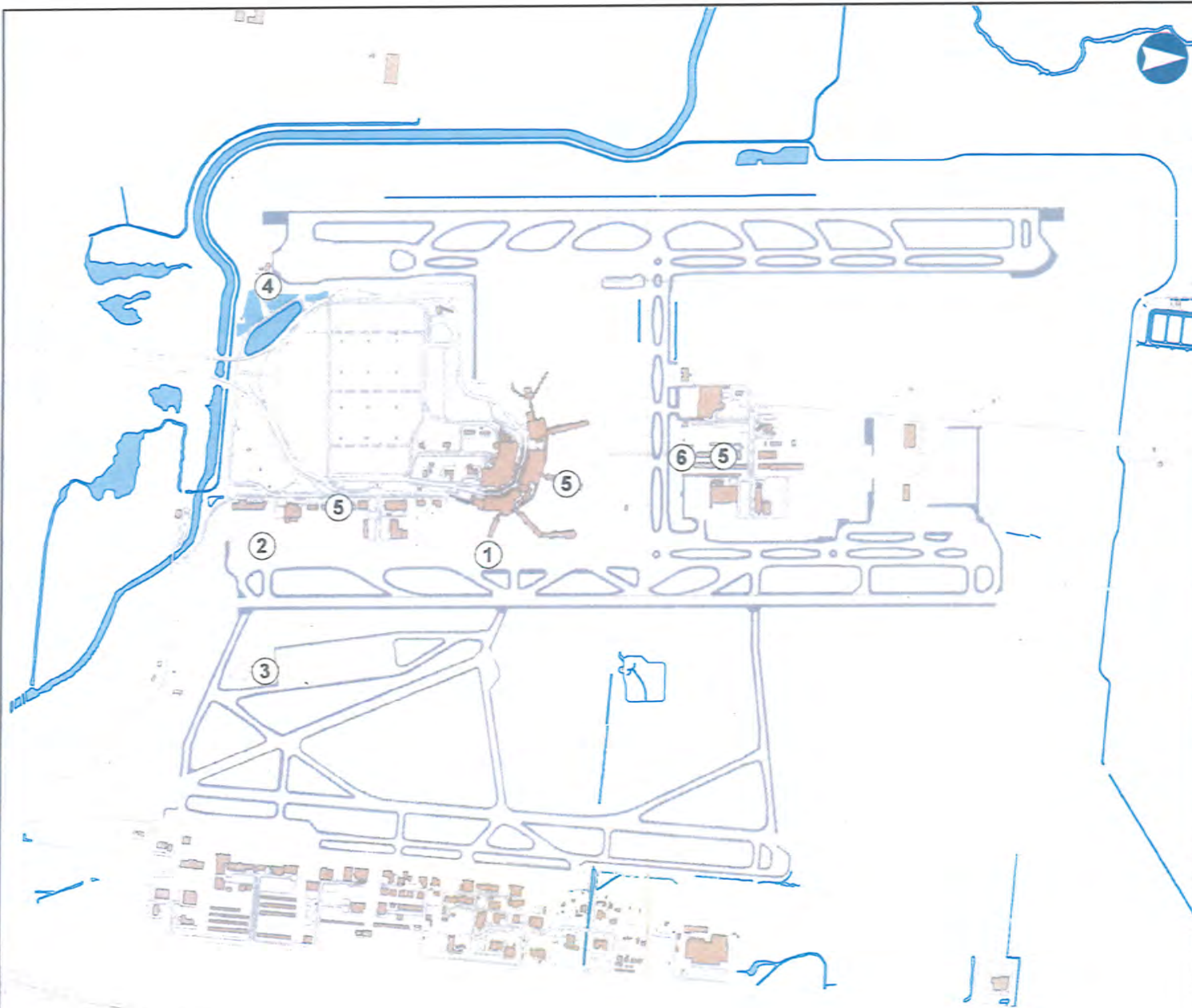


Salt Lake City
Department of Airports

2013 - 2014 Project Legend

Airfield

1. Apron Reconstruction East of Spots 3 and 4
2. Deicing Pad 34R
3. T/W L Deicing Pad Support Facility
4. R/W 34L Deicing Pad Support Facility
5. Restroom Renovations-Operational
6. North Support Fuel Island Improvements



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2013/2014 Construction Schedule

ID	Task Name	Duration	Start	Finish											
					Aug '13	Sep '13	Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	
1	Airfield	1219 days	Fri 7/1/11	Fri 10/31/14											
2	(1) Apron Reconstruction East of Spots 3 and 4 (design)	230 days	Fri 7/1/11	Wed 2/15/12											
3	(2) Deicing Pad 34R	744 days	Thu 10/18/12	Fri 10/31/14											
4	(3) T/W L Deicing Pad Support Facility	368 days	Mon 7/15/13	Thu 7/17/14											
5	(4) R/W 34L Deicing Pad Support Facility	368 days	Mon 7/15/13	Thu 7/17/14											
6	(5) Restroom Renovations - Operational	92 days	Fri 2/28/14	Fri 5/30/14											
7	(6) North Support Fuel Island Improvements	40 days	Thu 4/10/14	Mon 5/19/14											
8	South Valley Regional Airport (SVRA)	51 days	Mon 4/28/14	Tue 6/17/14											
9	(1) SVRA Apron Rehabilitation	51 days	Mon 4/28/14	Tue 6/17/14											

Date: Thu 4/10/14

Design
Construction

DESIGN 

CONSTRUCTION 

SCOPING



SUMMARY



Deadline



SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2013 - 2014

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE % OF COST		STATUS	CONTRACTOR
				ORDERS TO DATE	INCREASE TO DATE		
CONSTRUCTION							
2	Deicing Pad 34R	\$ 32,636,278	\$ 30,713,449	\$ (34,908)	-0.11%	on schedule	Wadsworth Brothers Const.
3	T/W L Deicing Pad Support Facility	\$ 6,747,000	\$ 6,755,375	\$ (111,464)	-1.65%	on schedule	Allstate Construction
4	R/W 34L Deicing Pad Support Facility	\$ 6,788,000	\$ 6,680,375	\$ (119,730)	-1.79%	on schedule	Allstate Construction
5	Restroom Renovations - Operational	\$ 601,000	\$ 430,500			on schedule	Hughes General Contractors
6	North Support Fuel Island Improvements	\$ 351,000	\$ 674,050			on schedule	Granite Construction
	Sub Total	\$ 46,772,278	\$ 44,579,699	\$ (266,102)	-0.60%		
DESIGN/BID/AWARD PHASE							
1	Apron Reconstruction East of Spots 3 and 4	\$ 2,757,000				design	
7	South Valley Regional Airport Apron Rehabilitation	\$ 662,750	\$ 538,204			bidding/award	Granite Construction
	Sub Total	\$ 3,419,750	\$ 538,204				
	TOTAL	\$ 50,192,028	\$ 45,117,903	\$ (266,102)			
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

DESIGN AND CONSTRUCTION REPORT

DESIGN/BID/AWARD PHASE

- (1) **Apron Reconstruction East of Spots 3 and 4** - This project will reconstruct a portion of the concrete apron between the existing service road and T/W H between spots 3 and 4. Work will include demolition and removal of the existing concrete pavement, excavation, stabilization of the underlying subgrade, construction of new portland cement concrete pavement and miscellaneous airfield lighting adjustments. This project has been submitted to the FAA for review and approval and will be bid when AIP funding is available.
- (7) **South Valley Regional Airport Pavement Rehabilitation** - This project will reconstruct the old asphalt/concrete apron at the SVRA. The apron in this project was originally paved with concrete and later overlaid with asphalt. Work will include removing the existing asphalt surface by cold milling to the top of the old concrete (approx. depth of three-inches), excavating the underlying concrete and stabilizing the sub-grade as necessary. New engineered fill material and a five-inch thick asphalt surface course will be placed. The bid opening for this project was held on April 9, 2014. Bids are currently being evaluated.

CONSTRUCTION

- (2) **Deicing Pad 34R** - The Contractor continues working on the excavation and dewatering for a diversion vault in the middle of the deicing pad. Concrete paving has resumed in the available phases. Work also continues in the new Gate 11 and 13 areas installing infrastructure. The pipe subcontractor continues working on storm drain boxes and pipe installation.
- (3) **Taxiway L Deicing Pad Support Facility** - The Contractor had started the roof installation. Electrical work for the glycol system has begun. Other work taking place includes; window installation, framing of the canopy, and plumbing and mechanical for the building.
- (4) **Runway 34L Deicing Pad Support Facility** - The Contractor is grading the site for the roadways and parking lot. The glycol lines are being installed. The fire sprinkler system work in the building has begun. Other on-going work includes; window and door installation and installation of the sewer holding tank. The roof is approximately 95% complete.
- (5) **Restroom Renovations - Operational** - The Contractor has started the demolition of the lower C Concourse restrooms. Asbestos removal is taking place in the Airfield Maintenance restrooms.
- (6) **North Support Fuel Island Improvements** - This project was awarded to Granite Construction. A pre-construction meeting will be held on April 10, 2014 and a notice to proceed will be issued at that time.

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Salt Lake City
Department of Airports

2013 - 2014 Project Legend

Airfield

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SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2013/2014 Construction Schedule

ID	Task Name	Duration	Start	Finish	Schedule											
					Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14	Jul '14		
1	Airfield	744 days	Thu 10/18/12	Fri 10/31/14	-----											
2	(1) Apron Reconstruction East of Spots 3 and 4 (design)	105 days	Fri 6/6/14	Thu 9/18/14	-----											
3	(2) Deicing Pad 34R	744 days	Thu 10/18/12	Fri 10/31/14	-----											
4	(3) T/W L Deicing Pad Support Facility	368 days	Mon 7/15/13	Thu 7/17/14	-----											
5	(4) R/W 34L Deicing Pad Support Facility	368 days	Mon 7/15/13	Thu 7/17/14	-----											
6	(5) Restroom Renovations - Operational	92 days	Fri 2/28/14	Fri 5/30/14	-----											
7	(6) North Support Fuel Island Improvements	52 days	Sat 6/14/14	Mon 8/4/14	-----											
8	South Valley Regional Airport (SVRA)	156 days	Thu 5/15/14	Fri 10/17/14	-----											
9	(7) SVRA Apron Rehabilitation	45 days	Tue 5/27/14	Thu 7/10/14	-----											
10	(8) SVRA Maintenance Building Remodel	156 days	Thu 5/15/14	Fri 10/17/14	-----											

Date: Wed 5/14/14

Design
Construction

DESIGN



SCOPING



Deadline



CONSTRUCTION



SUMMARY



SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2013 - 2014

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
2	Deicing Pad 34R	\$ 32,636,278	\$ 30,713,449	\$ (34,908)	-0.11%	on schedule	Wadsworth Brothers Const.
3	T/W L Deicing Pad Support Facility	\$ 6,747,000	\$ 6,755,375	\$ (111,464)	-1.65%	on schedule	Allstate Construction
4	R/W 34L Deicing Pad Support Facility	\$ 6,788,000	\$ 6,680,375	\$ (119,730)	-1.79%	on schedule	Allstate Construction
5	Restroom Renovations - Operational	\$ 601,000	\$ 430,500	\$ 494	0.11%	on schedule	Hughes General Contractors
6	North Support Fuel Island Improvements	\$ 351,000	\$ 674,050			on schedule	Granite Construction
	Sub Total	\$ 47,547,237	\$ 45,623,649	\$ (265,609)	-0.58%		
DESIGN/BID/AWARD PHASE							
1	Apron Reconstruction East of Spots 3 and 4	\$ 2,757,000				bidding	
7	South Valley Regional Airport Maintenance Building	\$ 423,959	\$ 369,900			award	Garff Construction
8	South Valley Regional Airport Apron Rehabilitation	\$ 662,750	\$ 538,204			award	Granite Construction
	Sub Total	\$ 3,843,709	\$ 908,104				
	TOTAL	\$ 50,966,987	\$ 46,161,853	\$ (265,609)			
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

DESIGN AND CONSTRUCTION REPORT

DESIGN/BID/AWARD PHASE

- (1) **Apron Reconstruction East of Spots 3 and 4** - This project will reconstruct a portion of the concrete apron between the existing service road and T/W H between spots 3 and 4. Work will include demolition and removal of the existing concrete pavement, excavation, stabilization of the underlying subgrade, construction of new portland cement concrete pavement and miscellaneous airfield lighting adjustments. The bid opening for this project is scheduled for May 21, 2014.
- (7) **South Valley Regional Airport Pavement Rehabilitation** - This project will reconstruct the old asphalt/concrete apron at the SVRA. The apron in this project was originally paved with concrete and later overlaid with asphalt. Work will include removing the existing asphalt surface by cold milling to the top of the old concrete (approx. depth of three-inches), excavating the underlying concrete and stabilizing the sub-grade as necessary. New engineered fill material and a five-inch thick asphalt surface course will be placed. The bid opening for this project was held on April 9, 2014. Contract documents are currently being executed.
- (8) **South Valley Regional Airport Maintenance Building Remodel** - This project will remodel the existing Airport maintenance building at South Valley Regional Airport (SVRA). Work will include hazardous material abatement, roof repair, structural repair to the mezzanine floor, and office space remodeling. The bid opening for this project was held on May 6, 2014. Contract documents are currently being executed.

CONSTRUCTION

- (2) **Deicing Pad 34R** - The Contractor started excavation work for the new Taxiway Y inside existing Gates 10 and 11. Concrete paving has resumed in available phases. Work also continues in the new Gate 11 and 13 areas installing infrastructure. The pipe subcontractor continues working on storm drain boxes and pipe installation.
- (3) **Taxiway L Deicing Pad Support Facility** - The Contractor has completed 90% of the roof installation. Welding of the underground glycol lines is taking place. The framing for the canopy is on-going and the Contractor is placing electrical, mechanical and plumbing rough-ins.
- (4) **Runway 34L Deicing Pad Support Facility** - The Contractor continues with the grading for the roadways and parking lot. The glycol lines are being installed. The catwalks are approximately 80% complete. The roof and sheetrock installation is 90% complete.
- (5) **Restroom Renovations - Operational** - The Contractor has completed the plumbing rough-ins. The framing work has begun and the Contractor has started placing rough-ins for the electrical and mechanical work.
- (6) **North Support Fuel Island Improvements** - This project was awarded to Granite Construction. An administrative notice to proceed was given to the Contractor on April 10, 2014. A construction notice to proceed will be issued when the fuel dispensing equipment arrives on the project site. The delivery date of the equipment is anticipated for June 14, 2014.